



# Town of Huntsville Staff Report

**Meeting Date:** December 10, 2025

**To:** Council

**Report Number:** CORP-2025-78

**Confidential:** No

**Author(s):** Julia McKenzie, Suzanne Diller,

**Subject:** 2025 Q3 Forecast

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## Report Highlights

To provide an updated year-end forecast of the year's operations as well as provide a summary of budget deviations.

## Recommendation

**BE IT RESOLVED THAT:** Council approve the 2025 Q3 budget deviations, that have not yet been previously approved by resolution, as outlined in Appendix B of Report CORP-2025-78.

## Background

The Town's Budget and Financial Controls policy outlines that each year, for the January - September financial period (i.e., Q3), a formal year-end forecast report of the year's operations and an update on the status of the Town's capital projects be provided to General Committee. The Policy also stipulates that a summary of deviations be presented for approval with the quarterly forecast reports.

## Discussion

**Appendix A** - The Town's Q3 consolidated forecast is provided in Appendix A and shows an overall forecasted deficit of \$181,000. As the end of the year approaches, staff will continue to monitor budgets and report any variances that cannot be covered operationally within each division. The year end report will estimate the overall deviations from the budget and will include recommended options for covering any shortfalls, if any.

**Appendix B** - A summary of the Q3 budget deviations by service area is provided in Appendix B and totals \$113,000 over budget. The remaining difference of \$68,000 is made up of various line items that are each less than \$25,000 and are reported on a line by line basis in the detailed budget.

**Appendix C**- Detailed Q3 forecast by service area.

## **Appendix D - Reserve forecast.**

## **Appendix E - Capital project forecast update.**

To provide some additional context with this Q3 Forecast update, divisional summaries have been included to highlight operational changes, current or future challenges, efficiencies being created, and successes to celebrate.

### **Corporate Management**

As municipalities continue to experience expanded roles in areas such as healthcare, climate action and housing, Corporate Management faces growing workload pressures across the organization. Despite these pressures, we remain committed to our approach to managing our workforce in alignment with long-term strategic goals established by Council. The success of our organization will require resilient teams and adapting to shifting demands.

Guided by our strategic plan, we are focused on being a stable, trusted, and engaged partner. Through collaboration and responsiveness, we continue to support residents and strengthen local connections, ensuring our services evolve to meet the growing and diverse needs of our community.

### **Operations**

Road safety remains a primary focus for the Operations Division, particularly as we prepare for the unpredictability of the upcoming winter season. While aging equipment presented operational challenges, the acquisition of new machinery positions the team to better manage the demands of the 2025/26 winter period.

Parks infrastructure continues to enhance community engagement and accessibility. A notable example is the installation of a new accessible playground in River Mill Park, which reflects our commitment to inclusive recreational spaces and ongoing investment in public amenities.

### **Fire**

The third quarter for the Huntsville/Lake of Bays Fire Dept was an interesting 3 months for staff. While maintaining operational readiness during a busy tourist season and continuing to prepare members for Mandatory Certification for July 2026, it has been our priority. With the news that Huntsville and Lake of Bays will not be renewing their agreement, both Municipalities are working hard towards becoming independent Fire Departments, starting January 2027. The continued dedication and hard work of our volunteer firefighters remain the backbone of our department's success.

### **Legislative Services**

Information Technology – IT continues to engage and provide services to Huntsville staff with current trends showing a 15% increase in support tickets for 2025. Through the team's effort, reviews of system resources have been completed to minimize the increase related to the deployment of cloud resources.

Data Driven Services – The team continues to be recognized for innovative services to support both the community and staff/council.

Records Management – While services continue to be offered, there is a significant change in the way that records are stored and accessed that will require a change in the way the department operates to ensure that services do not fall behind requirements.

Clerks - the Clerks department continues to evolve as a result of changing legislation including the implementation of Strong Mayor Powers.

Legal and Agreements – projecting less revenue in shore road allowance closure application fees

### **Library**

The library continues to drive value for the Town of Huntsville through engaging offerings and being a true hub of the community while ensuring the Town's Strategic Priorities are front and center in how the library serves the community. Through our many partnerships, we have seen growth in community engagement with the programs we provide. The unique position of the library is the reason the community rallies around it for the betterment of our community. The Huntsville Public Library continues to persevere and deliver great service to the Town despite staff turnover and is grateful for the continued partnership with and support of the Town of

Huntsville. The master planning process is going well and will be completed in Q1 of 2026 and will need a budget carryover of this project.

### **Development Services**

Service requests remain high across the building, planning, and by-law departments. Staff are focused on efficient resource use amid regulatory changes. Strategic programs are being developed to support Council's climate actions. Housing remains a top priority, with the implementation of the Housing Needs Assessment policy and program development to address affordability and availability.

### **Community Services**

Community Services continues to deliver valued programs in well-maintained facilities, meeting growing demand from residents and visitors. The Q3 report highlights staff's efforts to sustain service levels despite rising costs and resource pressures, with revenue trends showing positive alignment with demand. Increased revenues from programming, admission, rentals and ticket sales are reflected. All season ice is deemed as a successful initiative.

As stewards of recreation, culture, heritage, and sports, we support a healthy, vibrant community. This year's capital projects have extended the life of our facilities and attractions, ensuring long-term benefit.

### **Financial Services**

Investment Management Transition & Gains - A significant highlight this quarter was the realized gains from the sale and reinvestment of investments, following the outsourcing of investment management. This strategic shift has yielded strong financial returns, all of which have been directed back into reserves, reinforcing the Town's long-term financial sustainability.

Interest Income Outlook - Despite these gains, the division anticipates a decline in interest income from the prior year, due to prevailing lower market interest rates. In response, the team is actively working to offset this impact by increasing the volume of invested funds, aiming to maintain stable revenue streams.

BetterHomes Huntsville Program - Development of the BetterHomes Huntsville program has officially commenced with a third-party partner. As a result, initial expenditures are expected to begin shortly, marking a new phase in the Town's commitment to energy efficiency and community improvement.

Operational Improvements & Budgeting Initiatives - The Finance team continues to prioritize enhancements in financial reporting, with a focus on improving efficiency, transparency, and effectiveness. In parallel, the division is advancing the development of multi-year budgeting processes. These efforts are designed to support informed decision-making for the public, staff, and Council, ensuring fiscal planning aligns with long-term community goals.

### **Options**

1. Council approve the new, and revised, Q3 budget deviations as attached to report CORP-2025-78 **(Recommended)**
2. Council not approve the new, and revised, Q3 budget deviations (Not recommended)

### **Capital**

The updated Q3 capital forecast is included in this report as Appendix E.

Overall, capital projects are projected to exceed the 2025 budget by \$1.9 million. Approximately \$1.66 million of this variance relates to 2024 carry-forward projects, while \$1.14 million reflects council-approved changes during the year. About \$600,000 in projects are expected to be deferred to 2026, and the remaining balance consists of individual project adjustments, resulting in a net decrease of \$260,000 in forecasted costs.

### **Operational**

There is an overall forecasted deficit of \$181,000. Deviations can be found on Appendix B.

The forecasts prepared are based on what is known at this point and it is expected that staff will continue to monitor these overages and reduce spending where possible to reduce the deficit. There are areas through the Town where there maybe additional savings of SWB due to staff vacancies which may help offset the overall deficit at the end of the year.

Staff anticipate a possible decrease in revenues from the Lake of Bays Fire Service Agreement, though this has not yet been confirmed. Updates will be provided to Council once more information is available.

## **Relevant Policies / Legislation / Resolutions**

Relevant Policies & Agreements:

- Budget&Financial-21 (Budget and Financial Controls Policy)
- Budget&Financial-27 (Financial Reserves Policy)
- By-Law 2016-31 (Accountability and Transparency Policy)

Legislation:

- Municipal Act, 2001 S.O. 2001, CHAPTER 25, Section 290 (4) - Yearly Budget Local Municipalities

## **Council Strategic Direction**

- Balanced Growth-1.2: Ensure a continued focus on maintaining and upgrading existing Town infrastructure as part of growth management planning.
- Stable, Trusted & Engaged Community Partner-2.1: Create, implement, and invest in the Town's Asset Management Plan, including long-term financing strategies.
- Stable, Trusted & Engaged Community Partner-3.2: Explore new ways to raise awareness of Town programs and services and enhance information-sharing and transparency.
- Corporate Value - Transparency: We value pro-active, open, and honest communication with the community and coworkers.
- Corporate Value - Responsibility: We value taking ownership of our actions and exercise good judgement in decision making.

## **Attachments**

[Appendix A - 2025 Q3 Forecast Consolidated Sumamry](#)

[Appendix B - 2025 Q3 Deviation List](#)

[Appendix C - 2025 Q3 Forecast Detail](#)

[Appendix D - Reserve Forecast](#)

[Appendix E - 2025 Q3 Capital Actual vs Forecast](#)

## **Consultations**

Consultations with all staff responsible for maintaining budget information, including all departmental managers and divisional directors.

**Respectfully Submitted:** Julia McKenzie, Suzanne Diller,

**Manager Approval (if required):** \_\_\_\_\_

**Director Approval:**

\_\_\_\_\_

**CAO Approval:**

Denise Corry, Chief Administrative Officer

# Appendix A - 2025 Q3 Forecast



## Consolidated

	2025 Final Budget	2025 YTD Actuals	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Council and Administration</b>					
Administration	\$2,064,564	\$1,895,131	169,433	\$2,263,826	(\$199,262)
Council and Committee	\$391,032	\$216,678	174,354	\$396,355	(\$5,323)
Elections	\$41,000	\$41,000		\$41,000	
<b>Total Council and Administration</b>	<b>\$2,496,596</b>	<b>\$2,152,809</b>	<b>343,787</b>	<b>\$2,701,181</b>	<b>(\$204,585)</b>
<b>Culture and Events</b>					
Algonquin Theatre	\$294,095	\$216,925	77,170	\$257,587	\$36,508
Arts and Culture	\$43,975	\$10,168	33,807	\$35,481	\$8,494
Community Centres	\$157,007	\$43,302	113,705	\$217,315	(\$60,308)
Huntsville Public Library	\$1,262,023	\$626,195	635,828	\$1,268,831	(\$6,808)
Muskoka Heritage Place	\$404,752	\$225,401	179,351	\$379,750	\$25,002
<b>Total Culture and Events</b>	<b>\$2,161,852</b>	<b>\$1,121,991</b>	<b>1,039,861</b>	<b>\$2,158,964</b>	<b>\$2,888</b>
<b>Economic Development</b>					
Business Improvement Association (BIA)		\$2,773	(2,773)		
Economic Development	\$136,934	\$70,121	66,813	\$137,740	(\$806)
Huntsville Health Care Clinic (The Annex)	\$14,520	\$11,082	3,438	\$17,503	(\$2,983)
Municipal Accommodation Tax	(\$189,650)	(\$1)	(189,649)	(\$209,600)	\$19,950
Town Properties		\$810	(810)		
<b>Total Economic Development</b>	<b>(\$38,196)</b>	<b>\$84,785</b>	<b>(122,981)</b>	<b>(\$54,357)</b>	<b>\$16,161</b>
<b>Home, Property and Planning</b>					
Affordable Housing		\$1,643	(1,643)		
Building		\$4,786	(4,786)		
By-Law	\$326,667	\$145,800	180,867	\$324,962	\$1,705
Community Policing	(\$995)	\$676	(1,671)	\$2,582	(\$3,577)
Emergency Preparedness	\$13,185	\$4,584	8,601	\$15,910	(\$2,725)
Environmental and Climate Change	(\$1,574)	\$56,337	(57,911)	(\$1,238)	(\$336)
Fire Department	\$1,381,741	\$1,001,299	380,442	\$1,587,989	(\$206,248)
Fire Regional Training Centre		\$858	(858)	\$7,553	(\$7,553)
Maps and Geographic information system	\$151,355	\$52,596	98,759	\$146,365	\$4,990
Planning	\$412,088	\$164,312	247,776	\$349,475	\$62,613
Property Taxes	(\$357,020)	(\$6,691)	(350,329)	(\$362,827)	\$5,807
Short Term Rental Licensing		\$217	(217)		
<b>Total Home, Property and Planning</b>	<b>\$1,925,447</b>	<b>\$1,426,417</b>	<b>499,030</b>	<b>\$2,070,771</b>	<b>(\$145,324)</b>
<b>Recreation and Facilities</b>					
Adult Programming	\$112,191	\$27,920	84,271	\$69,656	\$42,535
Cemeteries	\$164,494	\$26,571	137,923	\$110,650	\$53,844
Facilities	\$2,661,767	\$1,914,190	747,577	\$2,367,910	\$293,857
Parks	\$1,907,953	\$1,189,410	718,543	\$1,848,770	\$59,183
Recreation and Leisure	\$177,167	\$156,305	20,862	\$204,406	(\$27,239)
Swimming and Aquatics	\$323,758	\$128,445	195,313	\$305,561	\$18,197
Youth Programs and Day Camps	(\$5,319)	\$2,583	(7,902)	(\$7,199)	\$1,880
<b>Total Recreation and Facilities</b>	<b>\$5,342,011</b>	<b>\$3,445,424</b>	<b>1,896,587</b>	<b>\$4,899,754</b>	<b>\$442,257</b>
<b>Roads, Sidewalks and Transit</b>					

# Appendix A - 2025 Q3 Forecast



## Consolidated

	2025 Final Budget	2025 YTD Actuals	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
Roads and Sidewalks	\$11,566,477	\$9,730,284	1,836,193	\$11,858,872	(\$292,395)
Transit	\$195,214	\$136,766	58,448	\$195,214	
<b>Total Roads, Sidewalks and Transit</b>	<b>\$11,761,691</b>	<b>\$9,867,050</b>	<b>1,894,641</b>	<b>\$12,054,086</b>	<b>(\$292,395)</b>
<b>Total External Organization Tree</b>	<b>\$23,649,401</b>	<b>\$18,098,476</b>	<b>5,550,925</b>	<b>\$23,830,399</b>	<b>(\$180,998)</b>

**Appendix B - 2025 Q3 Deviation List**

Service Area	Description	Line Item	+/- Budget	Impact to Surplus (Deficit)	Rationale	As Reported at Q2
Council and Administration	Civic Centre Facility	Plumbing Services	(68,000)	(68,000)	Backflow preventor and repairs as required by District of Muskoka bylaw 2023-42, reduction in spending at Canada Summit Centre - Maintenance Contracts to help offset increase	(70,000)
Council and Administration	Corporate Information Technology	Consulting Fees	(25,346)	(25,346)	Inner Circle 2.0 Preparation	-
Council and Administration	Corporate Information Technology	Software & Services - End User	(39,093)	(39,093)	Laserfiche Cloud forecasted increase in costs	(34,239)
Council and Administration	Corporate Information Technology	Software & Services - Operations	(54,394)	(54,394)	Azure Server Hosting increase in costs	(79,200)
Council and Administration	Development Services	Professional Fees	(100,000)	-	Addition for GC69-25 Secondary Residential Unit Pre-Approved Permit Pilot program, to be funded from Municipal Accommodation (MAT) Reserve	(100,000)
Council and Administration	Finance	Interest Income	(60,000)	(60,000)	Reduction in interest rates for 2025, estimated based on first half of the year earnings	(60,000)
Council and Administration	Finance	Investment Income	747,534	-	Investment income realized upon transfer of ONE Investment investments in June as anticipated. No impact on the levy funds are transferred to Hospital Local Share and Capital Reserves.	505,496
Council and Administration	Finance	Salaries, Wages, and Benefits	68,872	68,872	Reduction in budgeted amount due to vacancies	-
Council and Administration	Finance	Tax Penalties	72,000	72,000	Increase in forecasted tax penalties due to increase in tax receivable balances	-
Council and Administration	Human Resources	WSIB NEER Rebate	451,429	-	New Experimental Experience Rating (NEER) program refund received, transferred to the Human Capital Reserve per GC 134-18	208,818
Council and Administration	Marketing	Salaries, Wages, and Benefits	28,532	28,532	SWB is forecasted to be underbudget due staff vacancies	-

Appendix B - 2025 Q3 Deviation List

Service Area	Description	Line Item	+/- Budget	Impact to Surplus (Deficit)	Rationale	As Reported at Q2
Culture and Events	Algonquin Theatre	Rental Revenue	27,858	27,858	Increase in forecasted rental revenue based on actuals	-
Culture and Events	Library	Consulting Fees	(25,000)	-	Library Master Plan increased costs from original estimate. Increase costs funded from Library Reserve approved with Motion 105-25	(25,000)
Culture and Events	Library	Salaries, Wages, and Benefits	20,173	-	Total Library SWB is underbudget due staff vacancies	-
Economic Development	MAT	Contribution and Grants to Others	(112,689)	-	Increased forecast for the amount to be paid to HMATA based on estimated collection and expenses year to date	(32,083)
Economic Development	MAT	Municipal Accommodation Taxes Received	173,582	-	Increased forecast for the amount expected to be received in 2025 based on collection year to date	-
Economic Development	MAT	Reserve Contribution	(65,697)	-	Increased forecasted reserve contributions based on updated Municipal Accommodation Tax forecast, all other deviations for MAT projects are listed individually	-
Economic Development	MAT	Salaries, Wages, and Benefits	(42,010)	-	Full Time SWB expense forecasted to be higher than budgeted due to increased administrative requirements, and backfilling positions due to staff vacancies	-
Economic Development	MAT - Healthcare Attraction	Contribution and Grants to Others	(270,000)	-	Updated to 2025 funding for Physician Incentive Program. Budget included funding for 5 incentives however anticipated that the remaining 8 incentives will be required in 2025, to be funded from Municipal Accommodation (MAT) Reserve	(270,000)

**Appendix B - 2025 Q3 Deviation List**

Service Area	Description	Line Item	+/- Budget	Impact to Surplus (Deficit)	Rationale	As Reported at Q2
Economic Development	MAT Projects	Community Improvement Plan	25,000	-	Community Improvement Plan forecasted to be less than budgeted (Accessibility Improvements, Façade, Greenery), funded from MAT reserve	-
Home, Property and Planning	BetterHomes Huntsville	Contractors	(144,379)	-	Contractor costs associated with the BetterHomes Huntsville project, no impact to surplus or deficit as program is self funded	(144,379)
Home, Property and Planning	BetterHomes Huntsville	Debenture Interest Expense	(40,109)	-	Debenture expenses based on actuals, no impact to surplus or deficit as program is self funded	-
Home, Property and Planning	BetterHomes Huntsville	Interest Income	64,810	-	Increase in forecast interest revenue, no impact to surplus or deficit as program is self funded	-
Home, Property and Planning	BetterHomes Huntsville	Provincial Grants	132,692	-	Grant payment forecasted to offset costs associated with contractors for the BetterHomes Huntsville project, no impact to surplus or deficit as program is self funded	144,379
Home, Property and Planning	Building	Permit Revenue	(250,000)	-	Decrease in forecast for Building Permit Revenue based on updated 2025 Projections	(250,000)
Home, Property and Planning	Building	Reserve Transfer	241,553	-	Reserve transfer to balance Building Department	281,344
Home, Property and Planning	Building	Salaries, Wages, and Benefits	62,705	-	Full Time SWB underbudget due to staff vacancies	-
Home, Property and Planning	Building	Septic System Permits	(42,500)	-	Decrease in forecast for Septic System Permit Revenue based on updated 2025 Projections for Rural construction	(30,000)

Appendix B - 2025 Q3 Deviation List

Service Area	Description	Line Item	+/- Budget	Impact to Surplus (Deficit)	Rationale	As Reported at Q2
Home, Property and Planning	Climate Change	Salaries, Wages, and Benefits	32,463	-	Reduction in forecast due to vacancy in position. Offset by reduction in revenue from LOB and reduction in MAT reserve transfer funding	32,463
Home, Property and Planning	Fire	Shared Service Administration Revenue	(195,000)	(195,000)	Reduction expected in Lake of Bays revenue for Shared Service Administration Agreement	-
Home, Property and Planning	Fire - Regional Training Centre	Registration Fees	(27,000)	-	Reduction in registration at the Regional Training Centre, partially offset by reduction in expenses	-
Home, Property and Planning	Planning	Consent Fee Revenue	25,600	25,600	Increase in expected planning consent revenue	-
Home, Property and Planning	Planning	Consulting Fees	50,000	-	Rural Area Policy Review to be postponed, was to be funded from reserve	50,000
Home, Property and Planning	Planning	Consulting Fees	(65,000)	-	Community Planning Permit (CPP) Review to be funded from Planning Policy reserve as approved by motion 158-25	-
Recreation and Facilities	Canada Summit Centre Customer Service	Salaries, Wages, and Benefits	(25,070)	(25,070)	Part Time SWB is forecasted to be overbudget to assist with Full Time staff vacancies	-
Recreation and Facilities	Canada Summit Centre Facility	Maintenance Contracts	38,430	38,430	Reduction in planned spending for Maintenance Contracts to help cover the increased Civic Centre Facility - Plumbing Services	25,000
Recreation and Facilities	Canada Summit Centre Facility	Salaries, Wages, and Benefits	134,962	134,962	Full Time SWB is forecasted to be underbudget due to staff vacancies	-
Recreation and Facilities	Facilities - Centre Street Building	Consulting Fees	(60,000)	-	Centre Street Environmental Management Plan, carried forward from 2024. Funded from Environmental Reserve.	(60,000)

Appendix B - 2025 Q3 Deviation List

Service Area	Description	Line Item	+/- Budget	Impact to Surplus (Deficit)	Rationale	As Reported at Q2
Recreation and Facilities	Parks	Salaries, Wages, and Benefits	114,359	114,359	Full Time SWB is forecasted to be underbudget due staff vacancies	-
Recreation and Facilities	Recreation and Leisure	Ice - Minor Hockey	44,425	44,425	Increase in revenue expected	-
Recreation and Facilities	River Mill Washroom Facility	Door Repairs	31,505	-	Door Repairs for River Mill washroom Facility to be funded from Facility Reserve and the River Mill Washroom Reserve, Approved with GC50-25	31,505
Roads, Sidewalks and Transit	Culvert Repairs	Materials and Supplies	39,000	39,000	Forecast decreased based on required work	-
Roads, Sidewalks and Transit	Dust Control	Contractors	(85,024)	(85,024)	Forecast increased based on work required, using Contractors instead of completing work in house	-
Roads, Sidewalks and Transit	Dust Control	Materials and Supplies	79,200	79,200	Reduction in Materials and Supplies, using Contractors instead	-
Roads, Sidewalks and Transit	Fleet	Fleet Contracted Services	(40,500)	(40,500)	Forecast increased based on required work needed	-
Roads, Sidewalks and Transit	Hot Mix Patching	Materials and Supplies	(27,800)	(27,800)	Forecast increased based on required work needed	-
Roads, Sidewalks and Transit	Roads	Salaries, Wages, and Benefits	(63,580)	(63,580)	Total Roads SWB is forecasted to be higher than budget, due to part time staff hired to fill medical leaves and secondments	(110,228)
Roads, Sidewalks and Transit	Snow Removal Roads	Contractors	(46,971)	(46,971)	Forecast increased based on required work needed	-
Roads, Sidewalks and Transit	Snowplowing	Contractors	(25,459)	(25,459)	Forecast increased based on required work needed	-
Roads, Sidewalks and Transit	Snowplowing	Materials and Supplies	(60,000)	(60,000)	Forecast increased based on required work needed (Sand materials used while plowing)	-
Roads, Sidewalks and Transit	Transit	Provincial Grants	65,835	-	Increase in annual grant fund due to the Province holding the funding static at this time, transferred to Transit reserve	65,835

**Appendix B - 2025 Q3 Deviation List**

Service Area	Description	Line Item	+/- Budget	Impact to Surplus (Deficit)	Rationale	As Reported at Q2
Roads, Sidewalks and Transit	Transit	Reserve Contribution	(53,479)	-	Additional transfer to reserves to fund one time capital transit purchase for Electronic Fare/Announcement system, Approved with motion 124-25	-
Roads, Sidewalks and Transit	Transit	Reserve Transfer - Transit	(25,000)	-	Reserve transfer delayed, Electronic Fare/Announcement project will start in 2026	-
Roads, Sidewalks and Transit	Transit	Software & Services - End User	27,250	-	Electronic Fare project will start in 2026, funded from reserves, Approved with motion 124-25	-
Roads, Sidewalks and Transit	Winter Salt	Materials and Supplies	30,000	30,000	Forecast decreased based on environmental conditions	-
Town Wide	Town Wide	Other minor variances	(67,999)	(67,999)	Other variances included in the total are \$63,000 which represents less than 0.25% of the total budgeted expenses and is a cumulation of several line items (each less than \$25,000)	141,113

**(180,998) Total Surplus/(Deficit)**

## Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
Council and Administration	\$2,496,596	\$2,152,809	343,787	\$2,701,181	(\$204,585)
Culture and Events	\$2,161,852	\$1,121,991	1,039,861	\$2,158,964	\$2,888
Economic Development	(\$38,196)	\$84,785	(122,981)	(\$54,357)	\$16,161
Home, Property and Planning	\$1,925,447	\$1,426,417	499,030	\$2,070,771	(\$145,324)
Recreation and Facilities	\$5,342,011	\$3,445,424	1,896,587	\$4,899,754	\$442,257
Roads, Sidewalks and Transit	\$11,761,691	\$9,867,050	1,894,641	\$12,054,086	(\$292,395)
<b>Total External Organization Tree</b>	<b>\$23,649,401</b>	<b>\$18,098,476</b>	<b>5,550,925</b>	<b>\$23,830,399</b>	<b>(\$180,998)</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Council and Administration</b>					
Administration					
Operating Fund					
Revenue					
4-22030 Municipal - Lake of Bays	(\$129,257)	(\$65,052)	(64,205)	(\$129,270)	\$13
4-30025 Burial Permits	(\$5,625)	(\$4,235)	(1,390)	(\$6,445)	\$820
4-30040 Dock Lease - Public	(\$12,640)	(\$12,640)		(\$12,640)	
4-30047 Garbage Tags	(\$4,400)	(\$3,534)	(866)	(\$6,304)	\$1,904
4-30090 Lease	(\$450,000)	(\$225,000)	(225,000)	(\$450,000)	
4-31090 Licence - Marriage	(\$23,800)	(\$6,450)	(17,350)	(\$23,800)	
4-31115 Occupation Permit - Applicati	(\$695)	(\$1,390)	695	(\$2,085)	\$1,390
4-31116 Shore/Road Allowance Closing	(\$20,736)	(\$8,037)	(12,699)	(\$18,432)	(\$2,304)
4-40010 Administration Revenue	(\$2,000)	(\$1,401)	(599)	(\$2,100)	\$100
4-40062 Application Fee	(\$1,152)		(1,152)		(\$1,152)
4-40123 Certification				(\$81)	\$81
4-40145 Commission	(\$330)	(\$362)	32	(\$638)	\$308
4-40293 Freedom of Information	(\$350)	(\$464)	114	(\$600)	\$250
4-40370 Insurance Facility - Class		(\$1,607)	1,607	(\$4,881)	\$4,881
4-40371 Insurance Facility - General		(\$22)	22	(\$22)	\$22
4-40440 Miscellaneous Revenue	(\$10,164)	(\$6,599)	(3,565)	(\$10,410)	\$246
4-40652 Review - Research/File Review		(\$36)	36	(\$36)	\$36
4-40690 Service Charges	(\$10,000)	(\$13,295)	3,295	(\$23,000)	\$13,000
4-40770 Tax Certificate Fees	(\$37,800)	(\$16,418)	(21,382)	(\$37,440)	(\$360)
4-40775 Tax Notice Fees	(\$21,875)	(\$11,238)	(10,637)	(\$22,813)	\$938
4-40777 Mortgage Processing Fee	(\$24,750)	(\$9,600)	(15,150)	(\$19,005)	(\$5,745)
4-40830 WSIB NEER Rebate		(\$208,818)	208,818	(\$451,429)	\$451,429
4-60030 Sale of Road Allowance	(\$125,000)		(125,000)		(\$125,000)
4-70020 Tax Penalties	(\$624,000)	(\$320,254)	(303,746)	(\$696,000)	\$72,000
<b>Total Revenue</b>	<b>(\$1,504,574)</b>	<b>(\$916,452)</b>	<b>(588,122)</b>	<b>(\$1,917,431)</b>	<b>\$412,857</b>
Deferred Revenue					
4-91000 Deferred CCBF Recognized		\$30,641	(30,641)	\$30,641	(\$30,641)
<b>Total Deferred Revenue</b>		<b>\$30,641</b>	<b>(30,641)</b>	<b>\$30,641</b>	<b>(\$30,641)</b>
Grants					
4-21050 Ontario Municipal Partners Fu	(\$2,042,900)	(\$1,021,450)	(1,021,450)	(\$2,042,900)	
4-23000 Community Grant		(\$10,000)	10,000		
<b>Total Grants</b>	<b>(\$2,042,900)</b>	<b>(\$1,031,450)</b>	<b>(1,011,450)</b>	<b>(\$2,042,900)</b>	
Other Revenue					
4-70030 Interest	(\$840,000)	(\$443,806)	(396,194)	(\$780,000)	(\$60,000)
4-70035 Interest on DC Deferrals	(\$9,000)		(9,000)		(\$9,000)
4-70040 Investment Income	(\$247,600)	(\$936,095)	688,495	(\$995,134)	\$747,534
4-71000 Dividend Income	(\$424,400)	(\$212,200)	(212,200)	(\$424,400)	
<b>Total Other Revenue</b>	<b>(\$1,521,000)</b>	<b>(\$1,592,101)</b>	<b>71,101</b>	<b>(\$2,199,534)</b>	<b>\$678,534</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Revenue</b>	<b>(\$5,068,474)</b>	<b>(\$3,509,362)</b>	<b>(1,559,112)</b>	<b>(\$6,129,224)</b>	<b>\$1,060,750</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$3,974,707	\$1,883,768	2,090,939	\$3,864,692	\$110,015
5-10010 Salaries & Wages - PT	\$68,374	\$81,137	(12,763)	\$95,318	(\$26,944)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$4,043,081</b>	<b>\$1,964,905</b>	<b>2,078,176</b>	<b>\$3,960,010</b>	<b>\$83,071</b>
Materials & Supplies					
5-20050 Committee	\$1,050		1,050	\$925	\$125
5-20350 Building R&M Materials & Sup	\$6,580	\$1,464	5,116	\$2,752	\$3,828
5-20375 Cash Short (Over)		(\$95)	95	\$30	(\$30)
5-20450 Clothing & Safety Supplies	\$985		985	\$805	\$180
5-20480 Personal Protective Equipmen	\$500		500	\$500	
5-20650 Corporate Training	\$12,000	\$801	11,199	\$12,000	
5-20700 Courier	\$420	\$243	177	\$518	(\$98)
5-20750 Custodial Supplies	\$11,297	\$6,642	4,655	\$11,297	
5-20943 Employee Recognition	\$7,000	\$41	6,959	\$7,000	
5-21000 Equipment Repairs & Mainten	\$1,000	\$5,035	(4,035)	\$5,035	(\$4,035)
5-21350 Health & Safety Committee	\$5,500	\$315	5,185	\$5,500	
5-21480 HVAC & Furnace - R&M Mater	\$1,000	\$2,330	(1,330)	\$1,000	
5-21500 Hydro	\$75,684	\$39,224	36,460	\$75,684	
5-21650 Long Service Awards	\$1,000	\$168	832	\$1,000	
5-21750 Materials & Supplies	\$8,400	\$120	8,280	\$7,800	\$600
5-21800 Meals & Accommodations	\$19,600	\$6,063	13,537	\$17,838	\$1,762
5-21850 Meeting Supplies	\$2,400	\$380	2,020	\$2,400	
5-21900 Memberships	\$28,659	\$27,856	803	\$29,805	(\$1,146)
5-21925 Merchandise	\$4,400	\$4,200	200	\$6,304	(\$1,904)
5-21950 Mileage	\$11,459	\$2,487	8,972	\$11,802	(\$343)
5-22000 Minor Hardware	\$7,200	\$2,948	4,252	\$8,008	(\$808)
5-22050 Minor Software	\$13,821	\$4,002	9,819	\$9,098	\$4,723
5-22060 Minor Acquisitions	\$2,300	\$14,925	(12,625)	\$18,842	(\$16,542)
5-22150 Natural Gas	\$13,351	\$9,208	4,143	(\$4,819)	\$18,170
5-22175 Network Cabling	\$10,000	\$4,735	5,265	\$20,800	(\$10,800)
5-22250 Office Supplies	\$11,550	\$5,546	6,004	\$10,534	\$1,016
5-22400 Professional Development	\$52,153	\$23,795	28,358	\$51,790	\$363
5-22450 Promotion/Special Events	\$5,050	\$53	4,997	\$5,799	(\$749)
5-22550 Publications	\$1,240	\$341	899	\$1,259	(\$19)
5-22600 Records Management Supplie:	\$150	\$54	96	\$150	
5-22700 Retirement Recognition	\$1,000		1,000	\$1,000	
5-22850 Sewer	\$1,745	\$1,303	442	\$1,745	
5-22875 Signage	\$4,500	\$4,056	444	\$6,500	(\$2,000)
5-22900 Small Tools & Equipment				\$68	(\$68)
5-23005 Social Committee	\$5,000	\$1,444	3,556	\$5,000	
5-23100 Telephone - Cellular	\$6,876	\$2,884	3,992	\$6,981	(\$105)

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-23105 Telephone - Landline	\$31,606	\$14,305	17,301	\$33,514	(\$1,908)
5-23250 Water	\$1,848	\$1,943	(95)	\$1,848	
5-23275 Website Advertising	\$15,000	\$849	14,151	\$5,000	\$10,000
<b>Total Materials &amp; Supplies</b>	<b>\$383,324</b>	<b>\$189,665</b>	<b>193,659</b>	<b>\$383,112</b>	<b>\$212</b>
<b>Contracted Services</b>					
5-30100 Accounting/Audit Fees	\$13,770	\$8,141	5,629	\$13,770	
5-30150 Alarm Monitoring	\$4,280	\$822	3,458	\$4,280	
5-30250 Building R & M Contracted Ser	\$15,000	\$2,845	12,155	\$5,000	\$10,000
5-30350 Clock Operations	\$9,000	\$4,055	4,945	\$9,000	
5-30500 Consulting Fees	\$42,900	\$10,318	32,582	\$80,670	(\$37,770)
5-30525 Contractors	\$17,500	\$5,034	12,466	\$17,306	\$194
5-30550 Contributions/Grants to Other				\$100	(\$100)
5-30600 Copying Expenses	\$19,216	\$12,748	6,468	\$26,331	(\$7,115)
5-30625 Door Repairs	\$2,000	\$983	1,017	\$2,000	
5-30630 Equipment Repairs & Mainten		\$10,670	(10,670)	\$10,670	(\$10,670)
5-30631 Digital Marketing	\$8,000	\$3,053	4,947	\$8,000	
5-30633 Fire Prevention		\$3,422	(3,422)	\$3,442	(\$3,442)
5-30740 Electrician Services	\$8,000	\$2,556	5,444	\$8,000	
5-30750 Elevator Repairs & Mainten	\$10,000	\$9,490	510	\$11,467	(\$1,467)
5-30850 Equipment Repairs & Mainten		\$61	(61)		
5-31000 Garbage Collection	\$2,500	\$199	2,301	\$2,500	
5-31025 Hardware Maint & Support	\$3,900		3,900	\$15,748	(\$11,848)
5-31100 HVAC Repair & Maintenance	\$21,760	\$16,819	4,941	\$25,147	(\$3,387)
5-31150 Hydrant Rental	\$650		650	\$650	
5-31200 Insurance - Deductible - Liabili	\$50,000	(\$19,275)	69,275	\$50,000	
5-31210 Insurance - Deductible - Prope	\$50,000		50,000	\$50,000	
5-31215 Deductible - Auto	\$10,000		10,000	\$10,000	
5-31250 Insurance - Premium	\$1,110,137	\$1,094,582	15,555	\$1,108,446	\$1,691
5-31275 Insurance - Self Insurance - Ve		\$2,150	(2,150)	\$3,500	(\$3,500)
5-31300 Internet	\$8,458	\$9,412	(954)	\$13,114	(\$4,656)
5-31350 Legal Fees	\$85,600	\$30,176	55,424	\$85,394	\$206
5-31500 Plumbing Services	\$5,000	\$70,007	(65,007)	\$73,000	(\$68,000)
5-31550 Postage Meter	\$8,328	\$4,932	3,396	\$8,328	
5-31600 Professional Fees				\$100,000	(\$100,000)
5-31615 Radio - Advertising	\$7,000	\$2,730	4,270	\$7,000	
5-31625 Service Contracts	\$3,100	\$1,217	1,883	\$5,242	(\$2,142)
5-31655 Software & Services - End Use	\$195,792	\$154,814	40,978	\$241,301	(\$45,509)
5-31656 Software & Services - Security	\$44,682	\$22,941	21,741	\$47,071	(\$2,389)
5-31657 Software & Services - Operatic	\$74,564	\$69,155	5,409	\$128,958	(\$54,394)
5-31800 Tax Notices	\$35,000	\$25,454	9,546	\$46,915	(\$11,915)
5-31900 Website				\$6,074	(\$6,074)
5-32150 Design	\$19,026		19,026	\$17,000	\$2,026
5-32175 Network Cabling - CS	\$8,600		8,600	\$8,600	

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-32575 Publications	\$1,000		1,000		\$1,000
5-32880 Distribution	\$6,000	\$1,765	4,235	\$2,000	\$4,000
<b>Total Contracted Services</b>	<b>\$1,900,763</b>	<b>\$1,561,276</b>	<b>339,487</b>	<b>\$2,256,024</b>	<b>(\$355,261)</b>
<b>Rents &amp; Financials</b>					
5-56000 Merchant Fees	\$16,000	\$15,059	941	\$28,000	(\$12,000)
5-56050 Bank Charges	\$4,950	\$3,085	1,865	\$4,950	
5-57000 Interest & Penalties		\$15	(15)	\$4,720	(\$4,720)
5-58000 Foreign Exchange Gain/Loss		\$115	(115)	\$115	(\$115)
<b>Total Rents &amp; Financials</b>	<b>\$20,950</b>	<b>\$18,274</b>	<b>2,676</b>	<b>\$37,785</b>	<b>(\$16,835)</b>
<b>Total Expense</b>	<b>\$6,348,118</b>	<b>\$3,734,120</b>	<b>2,613,998</b>	<b>\$6,636,931</b>	<b>(\$288,813)</b>
<b>Long Term Debt</b>					
5-50000 Debenture - Interest	\$15,907	\$9,166	6,741	\$16,307	(\$400)
5-50001 Debenture - Payments	\$154,639	\$76,306	78,333	\$154,639	
<b>Total Long Term Debt</b>	<b>\$170,546</b>	<b>\$85,472</b>	<b>85,074</b>	<b>\$170,946</b>	<b>(\$400)</b>
<b>Total Debt</b>	<b>\$170,546</b>	<b>\$85,472</b>	<b>85,074</b>	<b>\$170,946</b>	<b>(\$400)</b>
<b>Reserve Contributions</b>					
6-20011 RSRV Cont - EcDev Capital	\$100	\$380	(280)	\$403	(\$303)
6-20015 RSRV Cont - Theatre capital	\$500	\$1,928	(1,428)	\$2,046	(\$1,546)
6-20017 RSRV Cont - Centre Street	\$45,000	\$45,000		\$45,000	
6-20037 RSRV Cont - Corporate Softwa	\$350,000	\$350,000		\$350,000	
6-20040 RSRV Cont - Fire Capital	\$6,000	\$24,650	(18,650)	\$30,835	(\$24,835)
6-20045 RSRV Cont - Information Techn	\$26,500	\$6,008	20,492	\$31,376	(\$4,876)
6-20057 RSRV Cont - Library Build Mtn	\$600	\$3,681	(3,081)	\$3,907	(\$3,307)
6-20058 RSRV Cont - Library IT Cap & V	\$600		600		\$600
6-20059 RSRV Cont - Library Renovatio	\$300		300		\$300
6-20060 RSRV Cont - MHP Capital	\$600	\$2,308	(1,708)	\$2,449	(\$1,849)
6-20064 RSRV Cont - Local Share Hospi	\$355,000	\$645,130	(290,130)	\$672,282	(\$317,282)
6-20067 RSRV Cont - Facilities	\$6,800	\$30,494	(23,694)	\$32,360	(\$25,560)
6-20070 RSRV Cont - Cemetery Capital	\$300	\$1,377	(1,077)	\$1,462	(\$1,162)
6-20072 RSRV Cont - Parks	\$147,540	\$53,475	94,065	\$55,974	\$91,566
6-20078 RSRV Cont - Recreation & Leisi	\$100	\$268	(168)	\$284	(\$184)
6-20085 RSRV Cont - Public Works Capi	\$82,000	\$353,877	(271,877)	\$375,537	(\$293,537)
6-20090 RSRV Cont - Fleet	\$13,300	\$55,158	(41,858)	\$58,534	(\$45,234)
6-21065 RSRV Cont - Working Fund	\$290,900	\$290,900		\$290,900	
6-21075 RSRV Cont - Human Capital		\$208,818	(208,818)	\$451,429	(\$451,429)
6-21076 RSRV Cont - Website	\$45,000	\$45,000		\$45,000	
<b>Total Reserve Contributions</b>	<b>\$1,371,140</b>	<b>\$2,118,452</b>	<b>(747,312)</b>	<b>\$2,449,778</b>	<b>(\$1,078,638)</b>
<b>Transfers from Reserves</b>					
9-21056 RSRV Transfer - Heritage				(\$8,000)	\$8,000
9-21064 Reserve Transfer - MAT (Gen)				(\$100,000)	\$100,000
9-21070 Reserve Transfer - Records Ma	(\$21,500)	(\$4,261)	(17,239)	(\$21,500)	

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
9-21075 Reserve Transfer - Human Cap					
9-21076 Reserve Transfer - Website	(\$63,973)		(63,973)	(\$64,797)	\$824
<b>Total Transfers from Reserves</b>	<b>(\$85,473)</b>	<b>(\$4,261)</b>	<b>(81,212)</b>	<b>(\$194,297)</b>	<b>\$108,824</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>\$1,285,667</b>	<b>\$2,114,191</b>	<b>(828,524)</b>	<b>\$2,255,481</b>	<b>(\$969,814)</b>
<b>Internal Allocations</b>					
4-86000 Int. Labour Reallocation	(\$43,163)		(43,163)	(\$43,163)	
5-40100 Allocation of Civic Centre	(\$125,181)	(\$101,320)	(23,861)	(\$125,181)	
5-45000 Int. labour charged/recovery	(\$193,339)	(\$136,574)	(56,765)	(\$193,339)	
5-45100 Int.l Charge/Recovery - Hum	(\$4,335)		(4,335)	(\$4,335)	
5-45200 Int. Charge/Recovery - IT	(\$22,905)	(\$22,905)		(\$22,905)	
5-45300 Int. Recovery/Charge - Servi	(\$15,480)	(\$4,321)	(11,159)	(\$17,216)	\$1,736
5-45500 Int. Insurance Charged/reco	(\$355,660)	(\$357,099)	1,439	(\$357,099)	\$1,439
5-83000 Int. Equipment Lease		\$4,160	(4,160)	\$4,160	(\$4,160)
<b>Total Internal Allocations</b>	<b>(\$760,063)</b>	<b>(\$618,059)</b>	<b>(142,004)</b>	<b>(\$759,078)</b>	<b>(\$985)</b>
<b>Net Levy</b>	<b>\$1,975,794</b>	<b>\$1,806,362</b>	<b>169,432</b>	<b>\$2,175,056</b>	<b>(\$199,262)</b>
<b>Capital Fund</b>					
Other Revenue					
7-60010 Sale of Equipment		(\$149)	149		
<b>Total Other Revenue</b>		<b>(\$149)</b>	<b>149</b>		
<b>Total Revenue</b>		<b>(\$149)</b>	<b>149</b>		
<b>Total Expense</b>					
<b>Total Debt</b>					
Reserve Contributions					
6-20045 RSRV Cont - Information Techn	\$88,770	\$88,770		\$88,770	
6-20067 RSRV Cont - Facilities		\$149	(149)		
<b>Total Reserve Contributions</b>	<b>\$88,770</b>	<b>\$88,919</b>	<b>(149)</b>	<b>\$88,770</b>	
Transfers from Reserves					
9-20000 xFr to Capital Reserve					
9-20030 Reserve Transfer - CC Expansio	(\$30,000)		(30,000)	(\$30,000)	
9-20045 Reserve Transfer - IT Capital R	(\$221,550)	(\$77,893)	(143,657)	(\$779,250)	\$557,700
9-20078 Reserve Transfer - Recreation		(\$1,618)	1,618		
<b>Total Transfers from Reserves</b>	<b>(\$251,550)</b>	<b>(\$79,511)</b>	<b>(172,039)</b>	<b>(\$809,250)</b>	<b>\$557,700</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$162,780)</b>	<b>\$9,408</b>	<b>(172,188)</b>	<b>(\$720,480)</b>	<b>\$557,700</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Capital Expenses</b>					
8-21750 Materials & Supplies	\$144,800	\$74,775	70,025	\$202,500	(\$57,700)
8-22000 Minor Hardware	\$30,000		30,000	\$30,000	
8-30525 Contractors	\$70,000	\$4,735	65,265	\$570,000	(\$500,000)
8-32175 Network Cabling	\$6,750		6,750	\$6,750	
<b>Total Capital Expenses</b>	<b>\$251,550</b>	<b>\$79,510</b>	<b>172,040</b>	<b>\$809,250</b>	<b>(\$557,700)</b>
<b>Net Levy</b>	<b>\$88,770</b>	<b>\$88,769</b>	<b>1</b>	<b>\$88,770</b>	
<b>Total Administration</b>	\$2,064,564	\$1,895,131	169,433	\$2,263,826	(\$199,262)
Council and Committee Operating Fund					
Revenue					
4-40011 Appeal Processing Fees				(\$300)	\$300
4-40440 Miscellaneous Revenue		(\$7)	7	(\$7)	\$7
<b>Total Revenue</b>		(\$7)	7	(\$307)	\$307
<b>Total Revenue</b>		<b>(\$7)</b>	<b>7</b>	<b>(\$307)</b>	<b>\$307</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$358,057	\$194,935	163,122	\$358,403	(\$346)
5-10030 SWB - Per Diem	\$7,100	\$321	6,779	\$7,100	
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$365,157</b>	<b>\$195,256</b>	<b>169,901</b>	<b>\$365,503</b>	<b>(\$346)</b>
Materials & Supplies					
5-20850 Discretionary	\$21,000	\$18,342	2,658	\$25,072	(\$4,072)
5-21850 Meeting Supplies	\$450	\$606	(156)	\$863	(\$413)
5-22060 Minor Acquisitions	\$1,875	\$1,875		\$1,875	
5-22250 Office Supplies	\$200	\$249	(49)	\$249	(\$49)
5-22450 Promotion/Special Events	\$2,050	\$241	1,809	\$2,800	(\$750)
5-23100 Telephone - Cellular	\$300	\$116	184	\$300	
<b>Total Materials &amp; Supplies</b>	<b>\$25,875</b>	<b>\$21,429</b>	<b>4,446</b>	<b>\$31,159</b>	<b>(\$5,284)</b>
<b>Total Expense</b>	<b>\$391,032</b>	<b>\$216,685</b>	<b>174,347</b>	<b>\$396,662</b>	<b>(\$5,630)</b>
<b>Total Debt</b>					
<b>Total Reserve Contributions (Transfers)</b>					
<b>Net Levy</b>	<b>\$391,032</b>	<b>\$216,678</b>	<b>174,354</b>	<b>\$396,355</b>	<b>(\$5,323)</b>
<b>Total Council and Committee Elections</b>	<b>\$391,032</b>	<b>\$216,678</b>	<b>174,354</b>	<b>\$396,355</b>	<b>(\$5,323)</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
Operating Fund					
<b>Total Revenue</b>					
Contracted Services					
5-31350 Legal Fees	\$750		750	\$750	
<b>Total Contracted Services</b>	\$750		750	\$750	
<b>Total Expense</b>	<b>\$750</b>		<b>750</b>	<b>\$750</b>	
<b>Total Debt</b>					
Reserve Contributions					
6-21025 RSRV Cont - Election	\$41,000	\$41,000		\$41,000	
<b>Total Reserve Contributions</b>	\$41,000	\$41,000		\$41,000	
Transfers from Reserves					
9-21025 Reserve Transfer - Election	(\$750)		(750)	(\$750)	
<b>Total Transfers from Reserves</b>	(\$750)		(750)	(\$750)	
<b>Total Reserve Contributions (Transfers)</b>	<b>\$40,250</b>	<b>\$41,000</b>	<b>(750)</b>	<b>\$40,250</b>	
<b>Net Levy</b>	<b>\$41,000</b>	<b>\$41,000</b>		<b>\$41,000</b>	
<b>Total Elections</b>	\$41,000	\$41,000		\$41,000	
<b>Total Council and Administration</b>	\$2,496,596	\$2,152,809	343,787	\$2,701,181	(\$204,585)
<b>Total Council and Administration</b>	\$2,496,596	\$2,152,809	343,787	\$2,701,181	(\$204,585)

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Culture and Events</b>					
Algonquin Theatre					
Operating Fund					
Revenue					
4-30090 Lease	(\$3,178)	(\$200)	(2,978)	(\$2,478)	(\$700)
4-40040 Advertising	(\$8,487)	(\$5,740)	(2,747)	(\$8,487)	
4-40110 Box Office Fees	(\$6,825)	(\$2,143)	(4,682)	(\$6,825)	
4-40170 Custodial Recovery		(\$2,880)	2,880		
4-40172 Credit Card Service Fee	(\$26,000)	(\$15,827)	(10,173)	(\$33,000)	\$7,000
4-40220 Equipment Rental	(\$5,650)	(\$5)	(5,645)	(\$5,650)	
4-40290 Food & Beverage Revenue	(\$48,000)	(\$19,599)	(28,401)	(\$45,000)	(\$3,000)
4-40295 Front of House		(\$945)	945		
4-40435 Merchandise Revenue	(\$1,548)	(\$77)	(1,471)	(\$1,548)	
4-40440 Miscellaneous Revenue		(\$113)	113		
4-40540 Hall Rental	(\$5,088)	(\$1,200)	(3,888)	(\$5,088)	
4-40590 Promotion	(\$22,000)	(\$989)	(21,011)	(\$22,000)	
4-40620 Recovery	(\$42,794)	(\$23,800)	(18,994)	(\$62,634)	\$19,840
4-40650 Rental	(\$62,944)	(\$62,384)	(560)	(\$90,802)	\$27,858
4-40651 Capital Improvement Fee/Ren	(\$17,575)	(\$12,573)	(5,002)	(\$20,373)	\$2,798
4-40675 Seat Sponsorship	(\$1,325)	(\$530)	(795)	(\$1,325)	
4-40750 Sponsorships	(\$15,000)		(15,000)		(\$15,000)
4-40790 Ticket Commission	(\$30,937)	(\$1,056)	(29,881)	(\$30,937)	
4-40792 Ticket Handling Fee	(\$64,015)	(\$39,240)	(24,775)	(\$64,015)	
<b>Total Revenue</b>	<b>(\$361,366)</b>	<b>(\$189,301)</b>	<b>(172,065)</b>	<b>(\$400,162)</b>	<b>\$38,796</b>
<b>Total Revenue</b>	<b>(\$361,366)</b>	<b>(\$189,301)</b>	<b>(172,065)</b>	<b>(\$400,162)</b>	<b>\$38,796</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$359,544	\$181,584	177,960	\$361,516	(\$1,972)
5-10010 Salaries & Wages - PT	\$90,337	\$61,817	28,520	\$92,052	(\$1,715)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$449,881</b>	<b>\$243,401</b>	<b>206,480</b>	<b>\$453,568</b>	<b>(\$3,687)</b>
Materials & Supplies					
5-20150 Advertising/Design	\$10,000		10,000	\$10,000	
5-20375 Cash Short (Over)		(\$52)	52	\$1,041	(\$1,041)
5-20450 Clothing & Safety Supplies	\$500		500	\$500	
5-20700 Courier	\$25		25	\$25	
5-21000 Equipment Repairs & Mainten	\$3,700	\$622	3,078	\$3,700	
5-21125 Food & Beverage	\$20,000	\$9,653	10,347	\$18,000	\$2,000
5-21625 Licencing Fee	\$2,000	\$2,017	(17)	\$2,017	(\$17)
5-21750 Materials & Supplies	\$6,900	\$1,731	5,169	\$5,000	\$1,900
5-21800 Meals & Accommodations	\$750	\$73	677	\$200	\$550
5-21900 Memberships	\$425	\$673	(248)	\$674	(\$249)
5-21925 Merchandise	\$600		600		\$600

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-21950 Mileage	\$180		180		\$180
5-22060 Minor Acquisitions	\$1,000		1,000		\$1,000
5-22250 Office Supplies	\$130	\$40	90	\$130	
5-22400 Professional Development		\$315	(315)		
5-22450 Promotion/Special Events	\$500		500	\$300	\$200
5-22550 Publications	\$7,400	\$1,169	6,231	\$4,000	\$3,400
5-22875 Signage	\$8,000		8,000	\$8,000	
5-23100 Telephone - Cellular	\$720	\$344	376	\$720	
<b>Total Materials &amp; Supplies</b>	<b>\$62,830</b>	<b>\$16,585</b>	<b>46,245</b>	<b>\$54,307</b>	<b>\$8,523</b>
<b>Contracted Services</b>					
5-30175 Artist Fees	\$10,200	\$1,070	9,130	\$4,700	\$5,500
5-30525 Contractors				\$1,209	(\$1,209)
5-30600 Copying Expenses	\$1,200		1,200	\$1,200	
5-30631 Digital Marketing	\$9,000		9,000	\$9,000	
5-31625 Service Contracts		\$136	(136)	\$136	(\$136)
5-31655 Software & Services - End Use	\$16,149	\$4,473	11,676	\$14,500	\$1,649
<b>Total Contracted Services</b>	<b>\$36,549</b>	<b>\$5,679</b>	<b>30,870</b>	<b>\$30,745</b>	<b>\$5,804</b>
<b>Rents &amp; Financials</b>					
5-56000 Merchant Fees	\$19,000	\$16,515	2,485	\$25,000	(\$6,000)
<b>Total Rents &amp; Financials</b>	<b>\$19,000</b>	<b>\$16,515</b>	<b>2,485</b>	<b>\$25,000</b>	<b>(\$6,000)</b>
<b>Total Expense</b>	<b>\$568,260</b>	<b>\$282,180</b>	<b>286,080</b>	<b>\$563,620</b>	<b>\$4,640</b>
<b>Total Debt</b>					
<b>Reserve Contributions</b>					
6-20015 RSRV Cont - Theatre capital	\$13,536	\$12,423	1,113	\$17,064	(\$3,528)
<b>Total Reserve Contributions</b>	<b>\$13,536</b>	<b>\$12,423</b>	<b>1,113</b>	<b>\$17,064</b>	<b>(\$3,528)</b>
<b>Transfers from Reserves</b>					
9-21064 Reserve Transfer - MAT (Gen)	(\$35,600)	(\$1,169)	(34,431)	(\$32,200)	(\$3,400)
<b>Total Transfers from Reserves</b>	<b>(\$35,600)</b>	<b>(\$1,169)</b>	<b>(34,431)</b>	<b>(\$32,200)</b>	<b>(\$3,400)</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$22,064)</b>	<b>\$11,254</b>	<b>(33,318)</b>	<b>(\$15,136)</b>	<b>(\$6,928)</b>
<b>Internal Allocations</b>					
5-40100 Allocation of Civic Centre	\$80,775	\$84,302	(3,527)	\$80,775	
<b>Total Internal Allocations</b>	<b>\$80,775</b>	<b>\$84,302</b>	<b>(3,527)</b>	<b>\$80,775</b>	
<b>Net Levy</b>	<b>\$265,605</b>	<b>\$188,435</b>	<b>77,170</b>	<b>\$229,097</b>	<b>\$36,508</b>
<b>Capital Fund</b>					
<b>Other Revenue</b>					
7-60010 Sale of Equipment		(\$3,725)	3,725		

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Other Revenue</b>		(\$3,725)	3,725		
<b>Total Revenue</b>		<b>(\$3,725)</b>	<b>3,725</b>		
<b>Total Expense</b>					
<b>Total Debt</b>					
Reserve Contributions					
6-20015 RSRV Cont - Theatre capital	\$28,490	\$32,215	(3,725)	\$28,490	
<b>Total Reserve Contributions</b>	\$28,490	\$32,215	(3,725)	\$28,490	
Transfers from Reserves					
9-20015 Reserve Transfer - Theatre Cap	(\$100,500)		(100,500)	(\$83,929)	(\$16,571)
<b>Total Transfers from Reserves</b>	(\$100,500)		(100,500)	(\$83,929)	(\$16,571)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$72,010)</b>	<b>\$32,215</b>	<b>(104,225)</b>	<b>(\$55,439)</b>	<b>(\$16,571)</b>
<b>Capital Expenses</b>					
<b>8-21750 Materials &amp; Supplies</b>	<b>\$100,500</b>		<b>100,500</b>	<b>\$83,929</b>	<b>\$16,571</b>
<b>Total Capital Expenses</b>	<b>\$100,500</b>		<b>100,500</b>	<b>\$83,929</b>	<b>\$16,571</b>
<b>Net Levy</b>	<b>\$28,490</b>	<b>\$28,490</b>		<b>\$28,490</b>	
<b>Total Algonquin Theatre</b>	\$294,095	\$216,925	77,170	\$257,587	\$36,508
Arts and Culture Operating Fund					
Revenue					
4-40145 Commission	(\$3,000)	(\$99)	(2,901)	(\$3,000)	
4-40440 Miscellaneous Revenue				(\$225)	\$225
4-40750 Sponsorships	(\$5,000)		(5,000)	(\$2,500)	(\$2,500)
<b>Total Revenue</b>	<b>(\$8,000)</b>	<b>(\$99)</b>	<b>(7,901)</b>	<b>(\$5,725)</b>	<b>(\$2,275)</b>
Grants					
4-20000 Federal Grant		(\$10,000)	10,000	(\$10,000)	\$10,000
<b>Total Grants</b>		<b>(\$10,000)</b>	<b>10,000</b>	<b>(\$10,000)</b>	<b>\$10,000</b>
Donations					
4-50010 Donations - Individual & Corp		(\$2,000)	2,000	(\$2,000)	\$2,000
<b>Total Donations</b>		<b>(\$2,000)</b>	<b>2,000</b>	<b>(\$2,000)</b>	<b>\$2,000</b>
<b>Total Revenue</b>	<b>(\$8,000)</b>	<b>(\$12,099)</b>	<b>4,099</b>	<b>(\$17,725)</b>	<b>\$9,725</b>
Materials & Supplies					
5-20450 Clothing & Safety Supplies	\$2,000		2,000	\$1,065	\$935
5-20875 Displays & Exhibits	\$8,000	\$2,000	6,000	\$6,500	\$1,500
5-21125 Food & Beverage	\$500		500	\$680	(\$180)

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-21750 Materials & Supplies	\$2,500	\$2,141	359	\$3,841	(\$1,341)
5-21800 Meals & Accommodations	\$500		500	\$500	
5-21850 Meeting Supplies	\$300		300	\$300	
5-21900 Memberships	\$525	\$277	248	\$452	\$73
5-21950 Mileage	\$600		600	\$600	
5-22250 Office Supplies	\$150		150	\$150	
5-22450 Promotion/Special Events				\$218	(\$218)
<b>Total Materials &amp; Supplies</b>	<b>\$15,075</b>	<b>\$4,418</b>	<b>10,657</b>	<b>\$14,306</b>	<b>\$769</b>
Contracted Services					
5-30175 Artist Fees	\$25,000	\$30,181	(5,181)	\$40,587	(\$15,587)
5-30525 Contractors	\$33,900	\$2,500	31,400	\$35,900	(\$2,000)
5-31875 Washroom Rentals	\$600		600		\$600
<b>Total Contracted Services</b>	<b>\$59,500</b>	<b>\$32,681</b>	<b>26,819</b>	<b>\$76,487</b>	<b>(\$16,987)</b>
<b>Total Expense</b>	<b>\$74,575</b>	<b>\$37,099</b>	<b>37,476</b>	<b>\$90,793</b>	<b>(\$16,218)</b>
<b>Total Debt</b>					
Reserve Contributions					
6-21030 RSRV Cont - Public Art Acq.Fur	\$3,000		3,000	\$3,000	
<b>Total Reserve Contributions</b>	<b>\$3,000</b>		<b>3,000</b>	<b>\$3,000</b>	
Transfers from Reserves					
9-21030 Reserve Transfer - Public Art A	(\$25,600)	(\$14,832)	(10,768)	(\$25,587)	(\$13)
9-21064 Reserve Transfer - MAT (Gen)				(\$15,000)	\$15,000
<b>Total Transfers from Reserves</b>	<b>(\$25,600)</b>	<b>(\$14,832)</b>	<b>(10,768)</b>	<b>(\$40,587)</b>	<b>\$14,987</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$22,600)</b>	<b>(\$14,832)</b>	<b>(7,768)</b>	<b>(\$37,587)</b>	<b>\$14,987</b>
<b>Net Levy</b>	<b>\$43,975</b>	<b>\$10,168</b>	<b>33,807</b>	<b>\$35,481</b>	<b>\$8,494</b>
<b>Total Arts and Culture</b>	<b>\$43,975</b>	<b>\$10,168</b>	<b>33,807</b>	<b>\$35,481</b>	<b>\$8,494</b>
Community Centres					
Operating Fund					
Revenue					
4-40430 Memberships	(\$50)		(50)	(\$50)	
4-40440 Miscellaneous Revenue		\$913	(913)	\$913	(\$913)
4-40650 Rental	(\$44,107)	(\$23,547)	(20,560)	(\$47,957)	\$3,850
4-40651 Capital Improvement Fee/Ren		(\$1,005)	1,005	(\$2,000)	\$2,000
4-40730 Special Events	(\$1,000)	(\$833)	(167)	(\$1,819)	\$819
<b>Total Revenue</b>	<b>(\$45,157)</b>	<b>(\$24,472)</b>	<b>(20,685)</b>	<b>(\$50,913)</b>	<b>\$5,756</b>
Donations					
4-50010 Donations - Individual & Corp	(\$500)	(\$200)	(300)	(\$541)	\$41

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Donations</b>	(\$500)	(\$200)	(300)	(\$541)	\$41
<b>Total Revenue</b>	<b>(\$45,657)</b>	<b>(\$24,672)</b>	<b>(20,985)</b>	<b>(\$51,454)</b>	<b>\$5,797</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$88,224	\$15,240	72,984	\$144,156	(\$55,932)
5-10010 Salaries & Wages - PT	\$34,154	\$3,767	30,387	\$34,084	\$70
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$122,378</b>	<b>\$19,007</b>	<b>103,371</b>	<b>\$178,240</b>	<b>(\$55,862)</b>
Materials & Supplies					
5-20350 Building R&M Materials & Sup	\$6,072	\$419	5,653	\$5,173	\$899
5-20750 Custodial Supplies	\$2,159		2,159	\$2,159	
5-21050 Fire Prevention		\$190	(190)	\$190	(\$190)
5-21400 Heating Oil					
5-21480 HVAC & Furnace - R&M Mater	\$2,000		2,000	\$2,000	
5-21500 Hydro	\$12,553	\$7,069	5,484	\$12,553	
5-21750 Materials & Supplies	\$500	\$253	247	\$500	
5-21900 Memberships	\$100	\$50	50	\$100	
5-22060 Minor Acquisitions	\$6,000	\$5,677	323	\$13,596	(\$7,596)
5-22150 Natural Gas	\$3,622	\$1,441	2,181	\$3,622	
5-22250 Office Supplies	\$200	\$79	121	\$200	
5-22450 Promotion/Special Events	\$800		800	\$800	
5-22475 Propane	\$13,351	\$9,260	4,091	\$13,351	
5-23105 Telephone - Landline	\$200	\$214	(14)	\$348	(\$148)
5-23250 Water	\$5,525	\$4,354	1,171	\$5,525	
<b>Total Materials &amp; Supplies</b>	<b>\$53,082</b>	<b>\$29,006</b>	<b>24,076</b>	<b>\$60,117</b>	<b>(\$7,035)</b>
Contracted Services					
5-30150 Alarm Monitoring	\$3,000	\$576	2,424	\$3,000	
5-30250 Building R & M Contracted Ser	\$3,000		3,000	\$3,000	
5-30525 Contractors	\$6,000	\$4,024	1,976	\$6,250	(\$250)
5-30550 Contributions/Grants to Other	\$2,500		2,500	\$2,500	
5-30625 Door Repairs				\$61	(\$61)
5-30633 Fire Prevention		\$3,287	(3,287)	\$3,287	(\$3,287)
5-30645 Mat Contracts	\$600	\$348	252	\$661	(\$61)
5-30700 Donations		\$300	(300)	\$425	(\$425)
5-30740 Electrician Services	\$6,500	\$405	6,095	\$6,500	
5-31000 Garbage Collection	\$2,520	\$1,169	1,351	\$2,520	
5-31100 HVAC Repair & Maintenance	\$3,500	\$1,418	2,082	\$3,500	
5-31500 Plumbing Services	\$3,500	\$1,134	2,366	\$3,500	
5-31625 Service Contracts	\$800	\$1,794	(994)	\$800	
<b>Total Contracted Services</b>	<b>\$31,920</b>	<b>\$14,455</b>	<b>17,465</b>	<b>\$36,004</b>	<b>(\$4,084)</b>
<b>Total Expense</b>	<b>\$207,380</b>	<b>\$62,468</b>	<b>144,912</b>	<b>\$274,361</b>	<b>(\$66,981)</b>
<b>Total Debt</b>					

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
Reserve Contributions					
6-20067 RSRV Cont - Facilities		\$1,005	(1,005)		
<b>Total Reserve Contributions</b>		\$1,005	(1,005)		
Transfers from Reserves					
9-21087 Reserve Transfer - Aspdin Cor	(\$4,716)	\$4,501	(9,217)	(\$5,592)	\$876
<b>Total Transfers from Reserves</b>	(\$4,716)	\$4,501	(9,217)	(\$5,592)	\$876
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$4,716)</b>	<b>\$5,506</b>	<b>(10,222)</b>	<b>(\$5,592)</b>	<b>\$876</b>
<b>Net Levy</b>	<b>\$157,007</b>	<b>\$43,302</b>	<b>113,705</b>	<b>\$217,315</b>	<b>(\$60,308)</b>
Capital Fund					
<b>Total Revenue</b>					
<b>Total Expense</b>					
<b>Total Debt</b>					
Transfers from Reserves					
9-20067 Reserve Transfer - Facilities	(\$27,500)	(\$11,970)	(15,530)	(\$24,537)	(\$2,963)
9-20085 Reserve Transfer - Public Worl	(\$41,000)		(41,000)	(\$52,509)	\$11,509
<b>Total Transfers from Reserves</b>	(\$68,500)	(\$11,970)	(56,530)	(\$77,046)	\$8,546
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$68,500)</b>	<b>(\$11,970)</b>	<b>(56,530)</b>	<b>(\$77,046)</b>	<b>\$8,546</b>
<b>Capital Expenses</b>					
<b>8-30525 Contractors</b>	<b>\$68,500</b>	<b>\$11,970</b>	<b>56,530</b>	<b>\$77,046</b>	<b>(\$8,546)</b>
<b>Total Capital Expenses</b>	<b>\$68,500</b>	<b>\$11,970</b>	<b>56,530</b>	<b>\$77,046</b>	<b>(\$8,546)</b>
<b>Net Levy</b>					
<b>Total Community Centres</b>	<b>\$157,007</b>	<b>\$43,302</b>	<b>113,705</b>	<b>\$217,315</b>	<b>(\$60,308)</b>
Huntsville Public Library Operating Fund					
Revenue					
4-40015 Adult Programs	(\$1,000)	(\$656)	(344)	(\$1,000)	
4-40125 Children & Youth Programs	(\$1,500)		(1,500)	(\$1,500)	
4-40200 Dues & Fees	(\$500)	(\$87)	(413)	(\$180)	(\$320)
4-40220 Equipment Rental	(\$1,250)		(1,250)	(\$250)	(\$1,000)
4-40225 Exam Invigilation	(\$250)	(\$120)	(130)	(\$360)	\$110

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
4-40260 Fines		(\$1,277)	1,277	(\$1,932)	\$1,932
4-40435 Merchandise Revenue	(\$3,000)	(\$683)	(2,317)	(\$3,000)	
4-40440 Miscellaneous Revenue	(\$2,500)	(\$822)	(1,678)	(\$2,500)	
4-40490 Non-Resident Fee	(\$2,400)	(\$1,220)	(1,180)	(\$2,400)	
4-40545 Photocopies	(\$3,500)	(\$2,049)	(1,451)	(\$4,000)	\$500
4-40640 Registration Fees	(\$1,000)	(\$3,540)	2,540	(\$4,058)	\$3,058
4-40649 Rental - Late Closing		(\$53)	53	(\$53)	\$53
4-40650 Rental	(\$8,500)	(\$6,970)	(1,530)	(\$11,256)	\$2,756
<b>Total Revenue</b>	<b>(\$25,400)</b>	<b>(\$17,477)</b>	<b>(7,923)</b>	<b>(\$32,489)</b>	<b>\$7,089</b>
Deferred Revenue					
4-90030 DC's Recognized - Library Serv	(\$25,000)		(25,000)	(\$25,000)	
<b>Total Deferred Revenue</b>	<b>(\$25,000)</b>		<b>(25,000)</b>	<b>(\$25,000)</b>	
Grants					
4-21000 Provincial Grant	(\$37,463)		(37,463)	(\$37,463)	
4-21020 Provincial Grant- Pay Equity St	(\$3,475)		(3,475)	(\$3,475)	
4-21021 Provincial Grant - Connectivity	(\$1,800)		(1,800)	(\$1,800)	
<b>Total Grants</b>	<b>(\$42,738)</b>		<b>(42,738)</b>	<b>(\$42,738)</b>	
Donations					
4-50010 Donations - Individual & Corp		(\$1,532)	1,532	(\$8,496)	\$8,496
4-50030 Donations - Service Groups	(\$7,000)	(\$2,007)	(4,993)	(\$5,772)	(\$1,228)
<b>Total Donations</b>	<b>(\$7,000)</b>	<b>(\$3,539)</b>	<b>(3,461)</b>	<b>(\$14,268)</b>	<b>\$7,268</b>
<b>Total Revenue</b>	<b>(\$100,138)</b>	<b>(\$21,016)</b>	<b>(79,122)</b>	<b>(\$114,495)</b>	<b>\$14,357</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$586,605	\$226,708	359,897	\$505,704	\$80,901
5-10010 Salaries & Wages - PT	\$336,264	\$191,110	145,154	\$416,114	(\$79,850)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$922,869</b>	<b>\$417,818</b>	<b>505,051</b>	<b>\$921,818</b>	<b>\$1,051</b>
Materials & Supplies					
5-20125 Adult Programs	\$2,000		2,000	\$2,000	
5-20300 Board Expenses	\$1,500	\$53	1,447	\$750	\$750
5-20350 Building R&M Materials & Sup	\$2,000	\$270	1,730	\$1,240	\$760
5-20375 Cash Short (Over)		\$3	(3)	\$2	(\$2)
5-20425 Childrens Programs	\$6,475	\$608	5,867	\$6,475	
5-20700 Courier	\$100		100	\$100	
5-20750 Custodial Supplies	\$1,027		1,027	\$1,027	
5-21500 Hydro	\$15,248	\$8,995	6,253	\$15,248	
5-21558 Inter-Library Loan	\$2,200	(\$508)	2,708	\$1,100	\$1,100
5-21750 Materials & Supplies	\$4,000	\$3,085	915	\$7,523	(\$3,523)
5-21752 eResources	\$42,631	\$35,542	7,089	\$42,631	
5-21800 Meals & Accommodations	\$2,000		2,000	\$500	\$1,500
5-21900 Memberships	\$1,300	\$1,100	200	\$1,200	\$100
5-21925 Merchandise	\$4,000	\$586	3,414	\$4,000	
5-21950 Mileage	\$1,800	\$271	1,529	\$1,000	\$800

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-22000 Minor Hardware	\$750	\$207	543	\$750	
5-22050 Minor Software	\$250		250	\$250	
5-22060 Minor Acquisitions	\$1,500	\$1,351	149	\$1,060	\$440
5-22150 Natural Gas	\$5,700	\$2,937	2,763	\$5,700	
5-22250 Office Supplies	\$650	\$517	133	\$850	(\$200)
5-22350 Processing - In-House	\$1,200	\$94	1,106	\$1,200	
5-22400 Professional Development	\$4,000	\$658	3,342	\$4,000	
5-22450 Promotion/Special Events	\$3,000	\$1,352	1,648	\$3,000	
5-22850 Sewer	\$1,027	\$471	556	\$1,027	
5-23100 Telephone - Cellular	\$264	\$143	121	\$396	(\$132)
5-23105 Telephone - Landline	\$576	\$292	284	\$576	
5-23250 Water	\$1,027	\$514	513	\$1,027	
<b>Total Materials &amp; Supplies</b>	<b>\$106,225</b>	<b>\$58,541</b>	<b>47,684</b>	<b>\$104,632</b>	<b>\$1,593</b>
<b>Contracted Services</b>					
5-30100 Accounting/Audit Fees	\$1,526		1,526	\$1,526	
5-30150 Alarm Monitoring	\$1,875	\$293	1,582	\$1,875	
5-30250 Building R & M Contracted Ser	\$10,000		10,000	\$10,000	
5-30500 Consulting Fees	\$50,000		50,000	\$75,000	(\$25,000)
5-30525 Contractors	\$20,000	\$2,707	17,293	\$5,000	\$15,000
5-30600 Copying Expenses	\$2,160	\$640	1,520	\$2,160	
5-30621 Custodial Contracts				\$1,318	(\$1,318)
5-30631 Digital Marketing	\$2,000	\$618	1,382	\$2,000	
5-30633 Fire Prevention		\$366	(366)	\$366	(\$366)
5-30645 Mat Contracts	\$960	\$467	493	\$960	
5-30654 Periodicals	\$6,000	\$3,338	2,662	\$6,000	
5-30655 Processing Fee - Contract	\$15,054	\$5,224	9,830	\$15,054	
5-30740 Electrician Services		\$437	(437)	\$299	(\$299)
5-31025 Hardware Maint & Support	\$5,600	\$5,980	(380)	\$5,980	(\$380)
5-31100 HVAC Repair & Maintenance	\$20,924	\$1,487	19,437	\$7,387	\$13,537
5-31300 Internet	\$2,500	\$643	1,857	\$1,000	\$1,500
5-31350 Legal Fees	\$2,500	\$3,676	(1,176)	\$3,676	(\$1,176)
5-31500 Plumbing Services	\$300		300	\$300	
5-31625 Service Contracts	\$150	\$888	(738)	\$150	
5-31655 Software & Services - End Use	\$18,160	\$9,929	8,231	\$18,160	
<b>Total Contracted Services</b>	<b>\$159,709</b>	<b>\$36,693</b>	<b>123,016</b>	<b>\$158,211</b>	<b>\$1,498</b>
<b>Rents &amp; Financials</b>					
5-55200 Lease - Other Equipment	\$950	\$431	519	\$950	
5-56000 Merchant Fees	\$1,100	\$695	405	\$1,100	
<b>Total Rents &amp; Financials</b>	<b>\$2,050</b>	<b>\$1,126</b>	<b>924</b>	<b>\$2,050</b>	
<b>Total Expense</b>	<b>\$1,190,853</b>	<b>\$514,178</b>	<b>676,675</b>	<b>\$1,186,711</b>	<b>\$4,142</b>
<b>Total Debt</b>					

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
Reserve Contributions					
6-20055 RSRV Cont - Library				\$50,307	(\$50,307)
<b>Total Reserve Contributions</b>				\$50,307	(\$50,307)
Transfers from Reserves					
9-20055 Reserve Transfer - Library	(\$25,000)		(25,000)	(\$50,000)	\$25,000
9-20058 Reserve Transfer - Library IT C	(\$20,000)		(20,000)	(\$20,000)	
<b>Total Transfers from Reserves</b>	(\$45,000)		(45,000)	(\$70,000)	\$25,000
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$45,000)</b>		<b>(45,000)</b>	<b>(\$19,693)</b>	<b>(\$25,307)</b>
<b>Internal Allocations</b>					
<b>5-86000 Int. Labour Reallocation</b>	<b>\$43,163</b>		<b>43,163</b>	<b>\$43,163</b>	
<b>Total Internal Allocations</b>	<b>\$43,163</b>		<b>43,163</b>	<b>\$43,163</b>	
<b>Net Levy</b>	<b>\$1,088,878</b>	<b>\$493,162</b>	<b>595,716</b>	<b>\$1,095,686</b>	<b>(\$6,808)</b>
Capital Fund					
Deferred Revenue					
7-90030 DC's Recognized - Library	(\$6,000)		(6,000)	(\$6,000)	
<b>Total Deferred Revenue</b>	(\$6,000)		(6,000)	(\$6,000)	
Grants					
7-20000 Federal Grants	(\$40,000)		(40,000)	(\$40,000)	
<b>Total Grants</b>	(\$40,000)		(40,000)	(\$40,000)	
Donations					
7-50010 Donations - Individual & Corp		(\$750)	750	(\$4,900)	\$4,900
7-50030 Donations - Service Groups		(\$2,000)	2,000		
<b>Total Donations</b>		(\$2,750)	2,750	(\$4,900)	\$4,900
<b>Total Revenue</b>	<b>(\$46,000)</b>	<b>(\$2,750)</b>	<b>(43,250)</b>	<b>(\$50,900)</b>	<b>\$4,900</b>
<b>Total Expense</b>					
<b>Total Debt</b>					
Reserve Contributions					
6-20057 RSRV Cont - Library Build Mtn	\$54,395	\$54,395		\$54,395	
6-20058 RSRV Cont - Library IT Cap & V	\$35,250	\$35,250		\$35,250	
<b>Total Reserve Contributions</b>	<b>\$89,645</b>	<b>\$89,645</b>		<b>\$89,645</b>	
Transfers from Reserves					
9-20000 xFr to Capital Reserve					
9-20057 Reserve Transfer - Library Buil	(\$12,000)	(\$11,304)	(696)	(\$11,304)	(\$696)
9-20058 Reserve Transfer - Library IT C	(\$24,000)	(\$5,942)	(18,058)	(\$31,000)	\$7,000
<b>Total Transfers from Reserves</b>	<b>(\$36,000)</b>	<b>(\$17,246)</b>	<b>(18,754)</b>	<b>(\$42,304)</b>	<b>\$6,304</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Reserve Contributions (Transfers)</b>	<b>\$53,645</b>	<b>\$72,399</b>	<b>(18,754)</b>	<b>\$47,341</b>	<b>\$6,304</b>
<b>Capital Expenses</b>					
<b>8-21750 Materials &amp; Supplies</b>	<b>\$95,500</b>	<b>\$52,080</b>	<b>43,420</b>	<b>\$107,400</b>	<b>(\$11,900)</b>
<b>8-30525 Contractors</b>	<b>\$70,000</b>	<b>\$11,304</b>	<b>58,696</b>	<b>\$69,304</b>	<b>\$696</b>
<b>Total Capital Expenses</b>	<b>\$165,500</b>	<b>\$63,384</b>	<b>102,116</b>	<b>\$176,704</b>	<b>(\$11,204)</b>
<b>Net Levy</b>	<b>\$173,145</b>	<b>\$133,033</b>	<b>40,112</b>	<b>\$173,145</b>	
<b>Total Huntsville Public Library</b>	<b>\$1,262,023</b>	<b>\$626,195</b>	<b>635,828</b>	<b>\$1,268,831</b>	<b>(\$6,808)</b>
Muskoka Heritage Place Operating Fund					
Revenue					
4-30090 Lease	(\$1,600)		(1,600)	(\$2,000)	\$400
4-40015 Adult Programs	(\$10,851)	(\$682)	(10,169)	(\$7,056)	(\$3,795)
4-40020 Admission	(\$151,256)	(\$29,406)	(121,850)	(\$171,940)	\$20,684
4-40210 Education	(\$13,070)	(\$6,111)	(6,959)	(\$14,695)	\$1,625
4-40290 Food & Beverage Revenue	(\$3,700)	(\$499)	(3,201)	(\$4,200)	\$500
4-40430 Memberships	(\$1,667)		(1,667)	(\$1,667)	
4-40435 Merchandise Revenue	(\$10,000)	(\$2,772)	(7,228)	(\$14,000)	\$4,000
4-40440 Miscellaneous Revenue	(\$1,500)	(\$343)	(1,157)	(\$1,500)	
4-40650 Rental	(\$5,246)	(\$1,037)	(4,209)	(\$1,964)	(\$3,282)
4-40730 Special Events	(\$16,700)	\$41	(16,741)	(\$16,700)	
<b>Total Revenue</b>	<b>(\$215,590)</b>	<b>(\$40,809)</b>	<b>(174,781)</b>	<b>(\$235,722)</b>	<b>\$20,132</b>
Grants					
4-20000 Federal Grant		(\$2,012)	2,012	(\$4,420)	\$4,420
4-21040 Provincial Grant - Museum Op	(\$24,232)		(24,232)	(\$24,232)	
<b>Total Grants</b>	<b>(\$24,232)</b>	<b>(\$2,012)</b>	<b>(22,220)</b>	<b>(\$28,652)</b>	<b>\$4,420</b>
Donations					
4-50010 Donations - Individual & Corp	(\$1,500)	(\$1,194)	(306)	(\$1,850)	\$350
4-50030 Donations - Service Groups		(\$2,690)	2,690	(\$2,690)	\$2,690
<b>Total Donations</b>	<b>(\$1,500)</b>	<b>(\$3,884)</b>	<b>2,384</b>	<b>(\$4,540)</b>	<b>\$3,040</b>
<b>Total Revenue</b>	<b>(\$241,322)</b>	<b>(\$46,705)</b>	<b>(194,617)</b>	<b>(\$268,914)</b>	<b>\$27,592</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$312,988	\$150,166	162,822	\$313,908	(\$920)
5-10010 Salaries & Wages - PT	\$179,706	\$48,288	131,418	\$181,116	(\$1,410)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$492,694</b>	<b>\$198,454</b>	<b>294,240</b>	<b>\$495,024</b>	<b>(\$2,330)</b>
Materials & Supplies					
5-20150 Advertising/Design	\$10,000		10,000	\$10,000	
5-20350 Building R&M Materials & Sup	\$7,000	\$1,779	5,221	\$7,000	

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-20375 Cash Short (Over)		\$50	(50)	\$45	(\$45)
5-20450 Clothing & Safety Supplies	\$750	\$69	681	\$750	
5-20475 Costumes	\$250	\$152	98	\$311	(\$61)
5-20510 Collections	\$6,800	\$1,420	5,380	\$5,800	\$1,000
5-20750 Custodial Supplies	\$376	\$256	120	\$395	(\$19)
5-20875 Displays & Exhibits	\$3,000	\$513	2,487	\$2,000	\$1,000
5-21000 Equipment Repairs & Mainten	\$8,463	\$582	7,881	\$8,400	\$63
5-21100 Fleet R&M M&S	\$250		250		\$250
5-21125 Food & Beverage	\$2,000	\$761	1,239	\$2,000	
5-21200 Fuel (Gas, diesel)	\$15,780	\$8	15,772	\$9,726	\$6,054
5-21500 Hydro	\$5,500	\$1,963	3,537	\$5,500	
5-21625 Licencing Fee	\$260		260		\$260
5-21750 Materials & Supplies	\$9,170	\$3,197	5,973	\$10,060	(\$890)
5-21800 Meals & Accommodations	\$650		650		\$650
5-21900 Memberships	\$1,143	\$1,048	95	\$1,143	
5-21925 Merchandise	\$7,000	\$2,272	4,728	\$7,000	
5-21950 Mileage	\$500		500	\$439	\$61
5-22060 Minor Acquisitions	\$500	\$1,289	(789)	\$1,720	(\$1,220)
5-22150 Natural Gas	\$1,200	\$894	306	\$1,300	(\$100)
5-22250 Office Supplies	\$450	\$247	203	\$450	
5-22450 Promotion/Special Events	\$3,300	\$30	3,270	\$3,219	\$81
5-22475 Propane	\$5,500	\$3,332	2,168	\$6,500	(\$1,000)
5-22480 Property - R&M Materials & S	\$3,000	\$2,408	592	\$3,000	
5-22550 Publications	\$7,400	\$4,359	3,041	\$7,052	\$348
5-22580 Railway - Repairs & Maintenan		\$303	(303)	\$303	(\$303)
5-22850 Sewer	\$746	\$280	466	\$746	
5-22875 Signage	\$8,000	\$280	7,720	\$5,000	\$3,000
5-23100 Telephone - Cellular	\$480	\$229	251	\$480	
5-23155 Tree Maintenance	\$2,650		2,650		\$2,650
5-23175 Volunteer/Staff Appreciation	\$500	\$75	425	\$500	
5-23250 Water	\$1,330	\$631	699	\$1,330	
<b>Total Materials &amp; Supplies</b>	<b>\$113,948</b>	<b>\$28,427</b>	<b>85,521</b>	<b>\$102,169</b>	<b>\$11,779</b>
<b>Contracted Services</b>					
5-30150 Alarm Monitoring	\$1,000	\$419	581	\$1,000	
5-30250 Building R & M Contracted Ser	\$1,000	\$4,763	(3,763)	\$6,561	(\$5,561)
5-30525 Contractors	\$19,536	\$525	19,011	\$19,141	\$395
5-30550 Contributions/Grants to Other					
5-30600 Copying Expenses	\$2,900	\$2,273	627	\$2,273	\$627
5-30631 Digital Marketing	\$9,000	\$763	8,237	\$12,000	(\$3,000)
5-30635 Fleet Maint - C.S.					
5-30740 Electrician Services		\$203	(203)	\$203	(\$203)
5-31000 Garbage Collection		\$80	(80)	\$200	(\$200)
5-31610 Property - R&M Contracted Se	\$5,196	\$4,219	977	\$6,705	(\$1,509)

**Appendix C - 2025 Q3 Forecast  
Consolidated**



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-31615 Radio - Advertising	\$11,000	\$352	10,648	\$11,000	
5-32875 Signage Rental	\$6,026	\$2,603	3,423	\$6,026	
5-32880 Distribution	\$1,000	\$655	345	\$655	\$345
<b>Total Contracted Services</b>	\$56,658	\$16,855	39,803	\$65,764	(\$9,106)
Rents & Financials					
5-56000 Merchant Fees	\$3,600	\$1,081	2,519	\$3,600	
<b>Total Rents &amp; Financials</b>	\$3,600	\$1,081	2,519	\$3,600	
<b>Total Expense</b>	<b>\$666,900</b>	<b>\$244,817</b>	<b>422,083</b>	<b>\$666,557</b>	<b>\$343</b>
<b>Total Debt</b>					
Transfers from Reserves					
9-21064 Reserve Transfer - MAT (Gen)	(\$54,926)	(\$8,824)	(46,102)	(\$54,006)	(\$920)
<b>Total Transfers from Reserves</b>	(\$54,926)	(\$8,824)	(46,102)	(\$54,006)	(\$920)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$54,926)</b>	<b>(\$8,824)</b>	<b>(46,102)</b>	<b>(\$54,006)</b>	<b>(\$920)</b>
Internal Allocations					
5-83000 Int. Equipment Lease		\$2,013	(2,013)	\$2,013	(\$2,013)
<b>Total Internal Allocations</b>		<b>\$2,013</b>	<b>(2,013)</b>	<b>\$2,013</b>	<b>(\$2,013)</b>
<b>Net Levy</b>	<b>\$370,652</b>	<b>\$191,301</b>	<b>179,351</b>	<b>\$345,650</b>	<b>\$25,002</b>
Capital Fund					
Grants					
7-21000 Provincial Grants	(\$42,000)		(42,000)	(\$43,000)	\$1,000
<b>Total Grants</b>	(\$42,000)		(42,000)	(\$43,000)	\$1,000
Donations					
7-50010 Donations - Individual & Corpor	(\$80,000)		(80,000)		(\$80,000)
<b>Total Donations</b>	(\$80,000)		(80,000)		(\$80,000)
<b>Total Revenue</b>	<b>(\$122,000)</b>		<b>(122,000)</b>	<b>(\$43,000)</b>	<b>(\$79,000)</b>
<b>Total Expense</b>					
<b>Total Debt</b>					
Reserve Contributions					
6-20060 RSRV Cont - MHP Capital	\$34,100	\$34,100		\$34,100	
<b>Total Reserve Contributions</b>	\$34,100	\$34,100		\$34,100	
Transfers from Reserves					
9-20060 Reserve Transfer - MHP Capital	(\$143,500)	(\$13,392)	(130,108)	(\$64,600)	(\$78,900)
<b>Total Transfers from Reserves</b>	(\$143,500)	(\$13,392)	(130,108)	(\$64,600)	(\$78,900)

**Appendix C - 2025 Q3 Forecast  
Consolidated**



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$109,400)</b>	<b>\$20,708</b>	<b>(130,108)</b>	<b>(\$30,500)</b>	<b>(\$78,900)</b>
<b>Capital Expenses</b>					
8-21750 Materials & Supplies	\$8,000	\$1,181	6,819	\$18,500	(\$10,500)
8-30525 Contractors	\$257,500	\$12,211	245,289	\$89,100	\$168,400
<b>Total Capital Expenses</b>	<b>\$265,500</b>	<b>\$13,392</b>	<b>252,108</b>	<b>\$107,600</b>	<b>\$157,900</b>
<b>Net Levy</b>	<b>\$34,100</b>	<b>\$34,100</b>		<b>\$34,100</b>	
<b>Total Muskoka Heritage Place</b>	\$404,752	\$225,401	179,351	\$379,750	\$25,002
<b>Total Culture and Events</b>	\$2,161,852	\$1,121,991	1,039,861	\$2,158,964	\$2,888
<b>Total Culture and Events</b>	\$2,161,852	\$1,121,991	1,039,861	\$2,158,964	\$2,888

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Economic Development</b>					
Business Improvement Association (BIA)					
Operating Fund					
Revenue					
4-40040 Advertising	(\$3,000)		(3,000)	(\$3,000)	
4-40070 Beautification	(\$10,000)	(\$3,955)	(6,045)	(\$10,270)	\$270
4-40190 Downtown Dollar Revenue	(\$15,000)	(\$12,890)	(2,110)	(\$15,000)	
4-40590 Promotion	(\$10,000)	(\$576)	(9,424)	(\$10,000)	
4-40640 Registration Fees		(\$9,410)	9,410	(\$15,740)	\$15,740
4-40750 Sponsorships	(\$20,000)		(20,000)	(\$12,150)	(\$7,850)
<b>Total Revenue</b>	<b>(\$58,000)</b>	<b>(\$26,831)</b>	<b>(31,169)</b>	<b>(\$66,160)</b>	<b>\$8,160</b>
Other Property Tax Revenue					
4-11050 BIA - Levy	(\$146,700)	(\$146,700)		(\$146,700)	
<b>Total Other Property Tax Revenue</b>	<b>(\$146,700)</b>	<b>(\$146,700)</b>		<b>(\$146,700)</b>	
Grants					
4-23000 Community Grant	(\$35,000)		(35,000)	(\$40,000)	\$5,000
<b>Total Grants</b>	<b>(\$35,000)</b>		<b>(35,000)</b>	<b>(\$40,000)</b>	<b>\$5,000</b>
<b>Total Revenue</b>	<b>(\$239,700)</b>	<b>(\$173,531)</b>	<b>(66,169)</b>	<b>(\$252,860)</b>	<b>\$13,160</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT					
5-10010 Salaries & Wages - PT	\$91,066	\$41,738	49,328	\$72,000	\$19,066
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$91,066</b>	<b>\$41,738</b>	<b>49,328</b>	<b>\$72,000</b>	<b>\$19,066</b>
Materials & Supplies					
5-20150 Advertising/Design	\$15,000	\$9,836	5,164	\$17,747	(\$2,747)
5-20300 Board Expenses	\$500		500	\$500	
5-20910 Downtown Dollar Expenses	\$15,000	\$9,680	5,320	\$15,000	
5-20915 Special Event Downtown Dolla		\$140	(140)	\$195	(\$195)
5-20945 Entertainment		\$6,250	(6,250)	\$26,008	(\$26,008)
5-21477 Horticulture/Beautification	\$10,000	\$14,422	(4,422)	\$20,000	(\$10,000)
5-21800 Meals & Accommodations	\$4,100	\$175	3,925	\$800	\$3,300
5-21900 Memberships	\$400	\$350	50	\$400	
5-21950 Mileage	\$300	\$222	78	\$420	(\$120)
5-22250 Office Supplies	\$1,000	\$1,335	(335)	\$2,282	(\$1,282)
5-22400 Professional Development	\$300	\$1,267	(967)	\$3,600	(\$3,300)
5-22450 Promotion/Special Events	\$75,000	\$8,002	66,998	\$54,565	\$20,435
5-22480 Property - R&M Materials & S		\$102	(102)	\$102	(\$102)
5-23100 Telephone - Cellular	\$1,200	\$116	1,084	\$1,200	
<b>Total Materials &amp; Supplies</b>	<b>\$122,800</b>	<b>\$51,897</b>	<b>70,903</b>	<b>\$142,819</b>	<b>(\$20,019)</b>
Contracted Services					
5-30100 Accounting/Audit Fees	\$600		600	\$600	
5-30500 Consulting Fees					

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-30525 Contractors				\$2,741	(\$2,741)
5-30550 Contributions/Grants to Other	\$6,000	\$8,700	(2,700)	\$8,700	(\$2,700)
5-30600 Copying Expenses	\$1,000	\$164	836	\$1,000	
5-30621 Custodial Contracts		\$395	(395)	\$395	(\$395)
5-31000 Garbage Collection	\$100		100	\$100	
5-31300 Internet	\$1,320	\$939	381	\$939	\$381
5-31900 Website	\$2,000	\$1,309	691	\$2,000	
<b>Total Contracted Services</b>	<b>\$11,020</b>	<b>\$11,507</b>	<b>(487)</b>	<b>\$16,475</b>	<b>(\$5,455)</b>
Rents & Financials					
5-55300 Lease - Premise	\$8,400	\$3,136	5,264	\$6,300	\$2,100
<b>Total Rents &amp; Financials</b>	<b>\$8,400</b>	<b>\$3,136</b>	<b>5,264</b>	<b>\$6,300</b>	<b>\$2,100</b>
<b>Total Expense</b>	<b>\$233,286</b>	<b>\$108,278</b>	<b>125,008</b>	<b>\$237,594</b>	<b>(\$4,308)</b>
<b>Total Debt</b>					
Reserve Contributions					
6-21000 RSRV Cont - BIA Downtown En	\$5,000	\$5,000		\$5,000	
6-21005 RSRV Cont - BIA Mural Mainte	\$2,000	\$2,000		\$2,000	
<b>Total Reserve Contributions</b>	<b>\$7,000</b>	<b>\$7,000</b>		<b>\$7,000</b>	
Transfers from Reserves					
9-21000 Reserve Transfer - BIA Downtc	(\$586)	\$61,026	(61,612)	\$8,266	(\$8,852)
<b>Total Transfers from Reserves</b>	<b>(\$586)</b>	<b>\$61,026</b>	<b>(61,612)</b>	<b>\$8,266</b>	<b>(\$8,852)</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>\$6,414</b>	<b>\$68,026</b>	<b>(61,612)</b>	<b>\$15,266</b>	<b>(\$8,852)</b>
<b>Net Levy</b>		<b>\$2,773</b>	<b>(2,773)</b>		
<b>Total Business Improvement Association (B</b>		<b>\$2,773</b>	<b>(2,773)</b>		
Economic Development					
Operating Fund					
Revenue					
4-31129 Patio Licence	(\$54)	(\$304)	250	(\$304)	\$250
4-40435 Merchandise Revenue				(\$1,778)	\$1,778
<b>Total Revenue</b>	<b>(\$54)</b>	<b>(\$304)</b>	<b>250</b>	<b>(\$2,082)</b>	<b>\$2,028</b>
<b>Total Revenue</b>	<b>(\$54)</b>	<b>(\$304)</b>	<b>250</b>	<b>(\$2,082)</b>	<b>\$2,028</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$122,256	\$60,384	61,872	\$122,890	(\$634)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$122,256</b>	<b>\$60,384</b>	<b>61,872</b>	<b>\$122,890</b>	<b>(\$634)</b>
Materials & Supplies					
5-20700 Courier				\$26	(\$26)

**Appendix C - 2025 Q3 Forecast  
Consolidated**



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-21800 Meals & Accommodations	\$1,020	\$1,253	(233)	\$1,389	(\$369)
5-21850 Meeting Supplies	\$300	\$24	276	\$130	\$170
5-21900 Memberships	\$2,551	\$1,447	1,104	\$2,784	(\$233)
5-21950 Mileage	\$700	\$301	399	\$600	\$100
5-22060 Minor Acquisitions					
5-22250 Office Supplies	\$100		100	\$100	
5-22400 Professional Development	\$2,155	\$1,055	1,100	\$1,625	\$530
5-22450 Promotion/Special Events	\$70,000	\$11,645	58,355	\$80,828	(\$10,828)
5-22875 Signage	\$600,285	\$53,565	546,720	\$600,285	
5-23100 Telephone - Cellular	\$300	\$117	183	\$240	\$60
<b>Total Materials &amp; Supplies</b>	<b>\$677,411</b>	<b>\$69,407</b>	<b>608,004</b>	<b>\$688,007</b>	<b>(\$10,596)</b>
<b>Contracted Services</b>					
5-30380 Community Imp. Program	\$45,000		45,000	\$20,000	\$25,000
5-30550 Contributions/Grants to Other	\$388,600	\$281,604	106,996	\$698,600	(\$310,000)
5-30551 Community Financial Requests	\$10,000		10,000	\$15,000	(\$5,000)
5-31625 Service Contracts	\$3,051		3,051	\$3,051	
<b>Total Contracted Services</b>	<b>\$446,651</b>	<b>\$281,604</b>	<b>165,047</b>	<b>\$736,651</b>	<b>(\$290,000)</b>
<b>Total Expense</b>	<b>\$1,246,318</b>	<b>\$411,395</b>	<b>834,923</b>	<b>\$1,547,548</b>	<b>(\$301,230)</b>
<b>Total Debt</b>					
Transfers from Reserves					
9-21064 Reserve Transfer - MAT (Gen)	(\$1,114,940)	(\$346,580)	(768,360)	(\$1,413,336)	\$298,396
<b>Total Transfers from Reserves</b>	<b>(\$1,114,940)</b>	<b>(\$346,580)</b>	<b>(768,360)</b>	<b>(\$1,413,336)</b>	<b>\$298,396</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$1,114,940)</b>	<b>(\$346,580)</b>	<b>(768,360)</b>	<b>(\$1,413,336)</b>	<b>\$298,396</b>
<b>Net Levy</b>					
	<b>\$131,324</b>	<b>\$64,511</b>	<b>66,813</b>	<b>\$132,130</b>	<b>(\$806)</b>
<b>Capital Fund</b>					
<b>Total Revenue</b>					
<b>Total Expense</b>					
<b>Total Debt</b>					
Reserve Contributions					
6-20011 RSRV Cont - EcDev Capital	\$5,610	\$5,610		\$5,610	
<b>Total Reserve Contributions</b>	<b>\$5,610</b>	<b>\$5,610</b>		<b>\$5,610</b>	
Transfers from Reserves					
9-20011 Reserve Transfer - EcDev Capital		(\$15,714)	15,714	(\$18,550)	\$18,550

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
9-20013 Reserve Transfer - EcDev. Corr	(\$10,000)		(10,000)		(\$10,000)
<b>Total Transfers from Reserves</b>	<b>(\$10,000)</b>	<b>(\$15,714)</b>	<b>5,714</b>	<b>(\$18,550)</b>	<b>\$8,550</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$4,390)</b>	<b>(\$10,104)</b>	<b>5,714</b>	<b>(\$12,940)</b>	<b>\$8,550</b>
<b>Capital Expenses</b>					
8-21750 Materials & Supplies	\$10,000	\$15,714	(5,714)	\$18,550	(\$8,550)
<b>Total Capital Expenses</b>	<b>\$10,000</b>	<b>\$15,714</b>	<b>(5,714)</b>	<b>\$18,550</b>	<b>(\$8,550)</b>
<b>Net Levy</b>	<b>\$5,610</b>	<b>\$5,610</b>		<b>\$5,610</b>	
<b>Total Economic Development</b>	<b>\$136,934</b>	<b>\$70,121</b>	<b>66,813</b>	<b>\$137,740</b>	<b>(\$806)</b>
Huntsville Health Care Clinic (The Annex) Operating Fund					
<b>Total Revenue</b>					
Materials & Supplies					
5-21500 Hydro	\$2,000	\$1,359	641	\$2,000	
5-22150 Natural Gas	\$1,800	\$1,431	369	\$1,800	
5-22175 Network Cabling		\$1,729	(1,729)	\$2,897	(\$2,897)
5-22850 Sewer	\$100	\$106	(6)	\$140	(\$40)
5-23250 Water	\$320	\$187	133	\$320	
<b>Total Materials &amp; Supplies</b>	<b>\$4,220</b>	<b>\$4,812</b>	<b>(592)</b>	<b>\$7,157</b>	<b>(\$2,937)</b>
Contracted Services					
5-30525 Contractors		\$2,046	(2,046)	\$2,046	(\$2,046)
5-30625 Door Repairs		\$130	(130)	\$130	(\$130)
5-30740 Electrician Services	\$1,000	\$387	613	\$1,000	
5-31100 HVAC Repair & Maintenance	\$1,800	\$457	1,343	\$1,670	\$130
5-31500 Plumbing Services	\$500		500	\$500	
<b>Total Contracted Services</b>	<b>\$3,300</b>	<b>\$3,020</b>	<b>280</b>	<b>\$5,346</b>	<b>(\$2,046)</b>
<b>Total Expense</b>	<b>\$7,520</b>	<b>\$7,832</b>	<b>(312)</b>	<b>\$12,503</b>	<b>(\$4,983)</b>
<b>Total Debt</b>					
<b>Total Reserve Contributions (Transfers)</b>					
<b>Internal Allocations</b>					
5-84000 Int. Snow Removal	\$7,000	\$3,250	3,750	\$5,000	\$2,000
<b>Total Internal Allocations</b>	<b>\$7,000</b>	<b>\$3,250</b>	<b>3,750</b>	<b>\$5,000</b>	<b>\$2,000</b>
<b>Net Levy</b>	<b>\$14,520</b>	<b>\$11,082</b>	<b>3,438</b>	<b>\$17,503</b>	<b>(\$2,983)</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Huntsville Health Care Clinic (The Ann</b>	\$14,520	\$11,082	3,438	\$17,503	(\$2,983)
Municipal Accommodation Tax					
Operating Fund					
Revenue					
4-40005 Admin Penalty Notice (fine)	(\$7,150)	(\$21,600)	14,450	(\$29,600)	\$22,450
<b>Total Revenue</b>	(\$7,150)	(\$21,600)	14,450	(\$29,600)	\$22,450
Other Property Tax Revenue					
4-14000 Municipal Accomodation Tax	(\$1,548,000)	(\$545,014)	(1,002,986)	(\$1,721,582)	\$173,582
<b>Total Other Property Tax Revenue</b>	(\$1,548,000)	(\$545,014)	(1,002,986)	(\$1,721,582)	\$173,582
Other Revenue					
4-70030 Interest	(\$2,500)		(2,500)		(\$2,500)
<b>Total Other Revenue</b>	(\$2,500)		(2,500)		(\$2,500)
<b>Total Revenue</b>	<b>(\$1,557,650)</b>	<b>(\$566,614)</b>	<b>(991,036)</b>	<b>(\$1,751,182)</b>	<b>\$193,532</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$40,690	\$20,243	20,447	\$82,700	(\$42,010)
<b>Total Salary, Wages &amp; Benefits</b>	\$40,690	\$20,243	20,447	\$82,700	(\$42,010)
Contracted Services					
5-30550 Contributions/Grants to Other	\$40,000		40,000		\$40,000
5-30552 Municipal Accom Tax - Conti	\$884,312	\$252,245	632,067	\$997,001	(\$112,689)
5-30950 Fee Rebates - Affordable Hous	\$77,686		77,686	\$77,686	
5-31350 Legal Fees	\$10,000	\$2,739	7,261	\$3,600	\$6,400
5-31625 Service Contracts					
<b>Total Contracted Services</b>	\$1,011,998	\$254,984	757,014	\$1,078,287	(\$66,289)
Rents & Financials					
5-56000 Merchant Fees	\$10,000	\$4,201	5,799	\$10,350	(\$350)
<b>Total Rents &amp; Financials</b>	\$10,000	\$4,201	5,799	\$10,350	(\$350)
<b>Total Expense</b>	<b>\$1,062,688</b>	<b>\$279,428</b>	<b>783,260</b>	<b>\$1,171,337</b>	<b>(\$108,649)</b>
<b>Total Debt</b>					
Reserve Contributions					
6-21064 RSRV Cont - MAT (General)	\$289,832		289,832	(\$249,974)	\$539,806
<b>Total Reserve Contributions</b>	\$289,832		289,832	(\$249,974)	\$539,806
Transfers from Reserves					
9-21064 Reserve Transfer - MAT (Gen)		\$1,011,467	(1,011,467)	\$1,331,606	(\$1,331,606)
9-21069 RSRV Cont - MAT (STR)		(\$728,603)	728,603	(\$728,603)	\$728,603
<b>Total Transfers from Reserves</b>		\$282,864	(282,864)	\$603,003	(\$603,003)
<b>Total Reserve Contributions (Transfers)</b>	<b>\$289,832</b>	<b>\$282,864</b>	<b>6,968</b>	<b>\$353,029</b>	<b>(\$63,197)</b>
Internal Allocations					

**Appendix C - 2025 Q3 Forecast  
Consolidated**



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>5-45300 Int. Recovery/Charge - Servi</b>	<b>\$15,480</b>	<b>\$4,321</b>	<b>11,159</b>	<b>\$17,216</b>	<b>(\$1,736)</b>
<b>Total Internal Allocations</b>	<b>\$15,480</b>	<b>\$4,321</b>	<b>11,159</b>	<b>\$17,216</b>	<b>(\$1,736)</b>
<b>Net Levy</b>	<b>(\$189,650)</b>	<b>(\$1)</b>	<b>(189,649)</b>	<b>(\$209,600)</b>	<b>\$19,950</b>
<b>Total Municipal Accommodation Tax</b>	<b>(\$189,650)</b>	<b>(\$1)</b>	<b>(189,649)</b>	<b>(\$209,600)</b>	<b>\$19,950</b>
Town Properties Operating Fund					
Revenue					
4-60020 Sale of Land		(\$80,347)	80,347	(\$139,822)	\$139,822
<b>Total Revenue</b>		<b>(\$80,347)</b>	<b>80,347</b>	<b>(\$139,822)</b>	<b>\$139,822</b>
<b>Total Revenue</b>		<b>(\$80,347)</b>	<b>80,347</b>	<b>(\$139,822)</b>	<b>\$139,822</b>
Contracted Services					
5-31350 Legal Fees		\$1,236	(1,236)		
<b>Total Contracted Services</b>		<b>\$1,236</b>	<b>(1,236)</b>		
Rents & Financials					
5-60020 Land Purchase		(\$426)	426		
<b>Total Rents &amp; Financials</b>		<b>(\$426)</b>	<b>426</b>		
<b>Total Expense</b>		<b>\$810</b>	<b>(810)</b>		
<b>Total Debt</b>					
Reserve Contributions					
6-20020 RSRV Cont - Town Capital Rep		\$80,347	(80,347)	\$139,822	(\$139,822)
<b>Total Reserve Contributions</b>		<b>\$80,347</b>	<b>(80,347)</b>	<b>\$139,822</b>	<b>(\$139,822)</b>
<b>Total Reserve Contributions (Transfers)</b>		<b>\$80,347</b>	<b>(80,347)</b>	<b>\$139,822</b>	<b>(\$139,822)</b>
<b>Net Levy</b>		<b>\$810</b>	<b>(810)</b>		
<b>Total Town Properties</b>		<b>\$810</b>	<b>(810)</b>		
<b>Total Economic Development</b>	<b>(\$38,196)</b>	<b>\$84,785</b>	<b>(122,981)</b>	<b>(\$54,357)</b>	<b>\$16,161</b>
<b>Total Economic Development</b>	<b>(\$38,196)</b>	<b>\$84,785</b>	<b>(122,981)</b>	<b>(\$54,357)</b>	<b>\$16,161</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
Home, Property and Planning					
Affordable Housing					
Operating Fund					
<b>Total Revenue</b>					
Contracted Services					
5-31350 Legal Fees		\$1,643	(1,643)		
<b>Total Contracted Services</b>		\$1,643	(1,643)		
<b>Total Expense</b>		\$1,643	(1,643)		
<b>Total Debt</b>					
<b>Total Reserve Contributions (Transfers)</b>					
<b>Net Levy</b>		\$1,643	(1,643)		
<b>Total Affordable Housing</b>		\$1,643	(1,643)		
Building					
Operating Fund					
Revenue					
4-30020 Permits - Building	(\$1,150,000)	(\$441,539)	(708,461)	(\$900,000)	(\$250,000)
4-30023 Building Permit - File Maintenance	(\$5,000)	(\$3,860)	(1,140)	(\$7,485)	\$2,485
4-30045 Dormant Files		(\$8,638)	8,638	(\$11,600)	\$11,600
4-31160 Septic System Permits	(\$65,000)	(\$18,700)	(46,300)	(\$22,500)	(\$42,500)
4-40010 Administration Revenue				(\$7,400)	\$7,400
4-40155 Compliance Fees - Building & S	(\$23,000)	(\$12,725)	(10,275)	(\$23,000)	
4-40355 Inspection Fee - Special	(\$2,000)	(\$575)	(1,425)	(\$1,000)	(\$1,000)
4-40440 Miscellaneous Revenue	(\$300)		(300)	(\$300)	
4-40541 Permit Fee - Pool	(\$1,200)	(\$250)	(950)	(\$300)	(\$900)
4-40542 Permit Fee - Revision	(\$1,000)		(1,000)	(\$1,000)	
4-40620 Recovery	(\$25,000)		(25,000)	(\$29,600)	\$4,600
4-40685 Septic - Reinspection Fee	(\$2,000)		(2,000)	(\$2,000)	
4-40700 Sign Fees	(\$1,500)	(\$100)	(1,400)	(\$200)	(\$1,300)
<b>Total Revenue</b>	(\$1,276,000)	(\$486,387)	(789,613)	(\$1,006,385)	(\$269,615)
Grants					
4-20000 Federal Grant				(\$2,408)	\$2,408
<b>Total Grants</b>				(\$2,408)	\$2,408
<b>Total Revenue</b>	(\$1,276,000)	(\$486,387)	(789,613)	(\$1,008,793)	(\$267,207)

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$999,403	\$453,710	545,693	\$936,698	\$62,705
5-10010 Salaries & Wages - PT		\$19,284	(19,284)	\$23,973	(\$23,973)
<b>Total Salary, Wages &amp; Benefits</b>	\$999,403	\$472,994	526,409	\$960,671	\$38,732
Materials & Supplies					
5-20450 Clothing & Safety Supplies	\$3,625	\$76	3,549	\$1,625	\$2,000
5-20700 Courier	\$50		50	\$50	
5-21100 Fleet R&M M&S	\$2,400		2,400		\$2,400
5-21200 Fuel (Gas, diesel)	\$9,555	\$4,724	4,831	\$9,555	
5-21625 Licencing Fee	\$900		900		\$900
5-21800 Meals & Accommodations	\$2,500	\$1,499	1,001	\$2,500	
5-21850 Meeting Supplies	\$500		500	\$500	
5-21900 Memberships	\$6,460	\$3,754	2,706	\$6,460	
5-21950 Mileage	\$690		690	\$690	
5-22060 Minor Acquisitions				\$750	(\$750)
5-22250 Office Supplies	\$3,000	\$6,675	(3,675)	\$6,700	(\$3,700)
5-22400 Professional Development	\$14,380	\$10,351	4,029	\$14,380	
5-22450 Promotion/Special Events	\$3,000		3,000	\$3,000	
5-22550 Publications	\$500	\$294	206	\$500	
5-23100 Telephone - Cellular	\$5,190	\$1,228	3,962	\$3,690	\$1,500
<b>Total Materials &amp; Supplies</b>	\$52,750	\$28,601	24,149	\$50,400	\$2,350
Contracted Services					
5-30525 Contractors	\$25,000		25,000	\$26,100	(\$1,100)
5-30635 Fleet Maint - C.S.	\$2,000		2,000		\$2,000
5-30950 Fee Rebates - Affordable Hous	\$50,000		50,000	\$50,000	
5-31350 Legal Fees	\$25,000	\$3,828	21,172	\$25,000	
5-31625 Service Contracts	\$6,330		6,330	\$6,330	
5-31655 Software & Services - End Use	\$90,520	\$54,502	36,018	\$90,520	
<b>Total Contracted Services</b>	\$198,850	\$58,330	140,520	\$197,950	\$900
Rents & Financials					
5-56000 Merchant Fees	\$5,000	\$4,467	533	\$7,700	(\$2,700)
<b>Total Rents &amp; Financials</b>	\$5,000	\$4,467	533	\$7,700	(\$2,700)
<b>Total Expense</b>	<b>\$1,256,003</b>	<b>\$564,392</b>	<b>691,611</b>	<b>\$1,216,721</b>	<b>\$39,282</b>
<b>Total Debt</b>					
Reserve Contributions					
6-20045 RSRV Cont - Information Techn	\$4,165	\$4,165		\$4,165	
<b>Total Reserve Contributions</b>	\$4,165	\$4,165		\$4,165	
Transfers from Reserves					
9-21020 Reserve Transfer - Building De	(\$652,104)	(\$660,908)	8,804	(\$893,657)	\$241,553
<b>Total Transfers from Reserves</b>	(\$652,104)	(\$660,908)	8,804	(\$893,657)	\$241,553
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$647,939)</b>	<b>(\$656,743)</b>	<b>8,804</b>	<b>(\$889,492)</b>	<b>\$241,553</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Internal Allocations</b>					
5-40100 Allocation of Civic Centre	\$44,406	\$17,018	27,388	\$44,406	
5-45000 Int. labour charged/recovere	\$211,720	\$145,403	66,317	\$211,720	
5-45100 Int.I Charge/Recovery - Hum	\$4,335		4,335	\$4,335	
5-45200 Int. Charge/Recovery - IT	\$22,905	\$22,905		\$22,905	
5-45500 Int. Insurance Charged/reco	\$355,660	\$357,099	(1,439)	\$357,099	(\$1,439)
5-83000 Int. Equipment Lease	\$28,910	\$41,099	(12,189)	\$41,099	(\$12,189)
<b>Total Internal Allocations</b>	<b>\$667,936</b>	<b>\$583,524</b>	<b>84,412</b>	<b>\$681,564</b>	<b>(\$13,628)</b>
<b>Net Levy</b>		<b>\$4,786</b>	<b>(4,786)</b>		
<b>Total Building</b>		\$4,786	(4,786)		
By-Law					
Operating Fund					
Revenue					
4-30050 Licence - Dog Annual		(\$248)	248	(\$308)	\$308
4-30051 Licence - Dog Lifetime	(\$4,050)	(\$1,395)	(2,655)	(\$3,050)	(\$1,000)
4-30110 Licence - Raffle	(\$5,800)	(\$248)	(5,552)	(\$2,300)	(\$3,500)
4-31010 Licence - Refreshment Vehicle	(\$8,900)	(\$7,125)	(1,775)	(\$7,125)	(\$1,775)
4-31020 Licence - Special Event		(\$31)	31	(\$31)	\$31
4-31050 Licence - Lottery				(\$31)	\$31
4-31060 Licence - Media Bingo	(\$5,300)	(\$3,735)	(1,565)	(\$5,300)	
4-31100 Licence - Trade	(\$1,723)	(\$1,833)	110	(\$1,833)	\$110
4-32010 Taxi Licences - Brokers	(\$1,650)	(\$10,750)	9,100	(\$10,750)	\$9,100
4-32020 Taxi Licences - Drivers	(\$7,290)		(7,290)		(\$7,290)
4-40005 Admin Penalty Notice (fine)	(\$4,500)	(\$4,300)	(200)	(\$13,400)	\$8,900
4-40010 Administration Revenue	(\$400)	(\$752)	352	(\$9,000)	\$8,600
4-40260 Fines	(\$13,750)	(\$5,888)	(7,862)	(\$13,750)	
4-40440 Miscellaneous Revenue		(\$300)	300	(\$300)	\$300
4-40620 Recovery	(\$10,000)	(\$3,008)	(6,992)	(\$36,000)	\$26,000
<b>Total Revenue</b>	<b>(\$63,363)</b>	<b>(\$39,613)</b>	<b>(23,750)</b>	<b>(\$103,178)</b>	<b>\$39,815</b>
Grants					
4-20000 Federal Grant				(\$2,408)	\$2,408
<b>Total Grants</b>				<b>(\$2,408)</b>	<b>\$2,408</b>
<b>Total Revenue</b>	<b>(\$63,363)</b>	<b>(\$39,613)</b>	<b>(23,750)</b>	<b>(\$105,586)</b>	<b>\$42,223</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$245,269	\$117,997	127,272	\$231,279	\$13,990
5-10010 Salaries & Wages - PT	\$89,306	\$32,491	56,815	\$95,693	(\$6,387)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$334,575</b>	<b>\$150,488</b>	<b>184,087</b>	<b>\$326,972</b>	<b>\$7,603</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Materials &amp; Supplies</b>					
5-20450 Clothing & Safety Supplies	\$2,500	\$1,121	1,379	\$2,500	
5-20700 Courier		\$5	(5)	\$67	(\$67)
5-21100 Fleet R&M M&S	\$300		300		\$300
5-21200 Fuel (Gas, diesel)	\$7,500	\$2,927	4,573	\$7,500	
5-21625 Licencing Fee	\$450		450		\$450
5-21750 Materials & Supplies	\$300	\$80	220	\$300	
5-21800 Meals & Accommodations	\$1,500	\$93	1,407	\$500	\$1,000
5-21900 Memberships	\$480	\$392	88	\$480	
5-22250 Office Supplies	\$1,000	\$163	837	\$1,000	
5-22400 Professional Development	\$1,800	\$315	1,485	\$1,800	
5-22550 Publications	\$175		175	\$199	(\$24)
5-23100 Telephone - Cellular	\$700	\$272	428	\$700	
<b>Total Materials &amp; Supplies</b>	<b>\$16,705</b>	<b>\$5,368</b>	<b>11,337</b>	<b>\$15,046</b>	<b>\$1,659</b>
<b>Contracted Services</b>					
5-30525 Contractors	\$9,000		9,000	\$9,000	
5-30526 Contractors - Clean Yards	\$1,000	\$3,008	(2,008)	\$35,868	(\$34,868)
5-30550 Contributions/Grants to Other	\$5,000		5,000	\$5,000	
5-30635 Fleet Maint - C.S.	\$1,000		1,000		\$1,000
5-31350 Legal Fees		\$6,805	(6,805)		
5-31625 Service Contracts	\$17,500	\$124	17,376	\$17,500	
5-31655 Software & Services - End Use	\$4,500	\$3,708	792	\$4,500	
5-31860 Veterinary Fees	\$750		750	\$750	
<b>Total Contracted Services</b>	<b>\$38,750</b>	<b>\$13,645</b>	<b>25,105</b>	<b>\$72,618</b>	<b>(\$33,868)</b>
<b>Total Expense</b>	<b>\$390,030</b>	<b>\$169,501</b>	<b>220,529</b>	<b>\$414,636</b>	<b>(\$24,606)</b>
<b>Total Debt</b>					
<b>Total Reserve Contributions (Transfers)</b>					
<b>Internal Allocations</b>					
5-83000 Int. Equipment Lease		\$15,912	(15,912)	\$15,912	(\$15,912)
<b>Total Internal Allocations</b>		<b>\$15,912</b>	<b>(15,912)</b>	<b>\$15,912</b>	<b>(\$15,912)</b>
<b>Net Levy</b>	<b>\$326,667</b>	<b>\$145,800</b>	<b>180,867</b>	<b>\$324,962</b>	<b>\$1,705</b>
<b>Total By-Law</b>	<b>\$326,667</b>	<b>\$145,800</b>	<b>180,867</b>	<b>\$324,962</b>	<b>\$1,705</b>
Community Policing Operating Fund					
Revenue					
4-22010 Municipal - District	(\$4,681)		(4,681)	(\$4,681)	

**Appendix C - 2025 Q3 Forecast  
Consolidated**



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Revenue</b>	(\$4,681)		(4,681)	(\$4,681)	
<b>Total Revenue</b>	<b>(\$4,681)</b>		<b>(4,681)</b>	<b>(\$4,681)</b>	
Materials & Supplies					
5-23105 Telephone - Landline	\$591	\$310	281	\$591	
<b>Total Materials &amp; Supplies</b>	<b>\$591</b>	<b>\$310</b>	<b>281</b>	<b>\$591</b>	
Contracted Services					
5-31300 Internet	\$733	\$366	367	\$733	
<b>Total Contracted Services</b>	<b>\$733</b>	<b>\$366</b>	<b>367</b>	<b>\$733</b>	
Rents & Financials					
5-55300 Lease - Premise	\$2,362		2,362	\$2,362	
<b>Total Rents &amp; Financials</b>	<b>\$2,362</b>		<b>2,362</b>	<b>\$2,362</b>	
<b>Total Expense</b>	<b>\$3,686</b>	<b>\$676</b>	<b>3,010</b>	<b>\$3,686</b>	
<b>Total Debt</b>					
<b>Total Reserve Contributions (Transfers)</b>					
Internal Allocations					
5-85000 Int. Facilities Rental				\$3,577	(\$3,577)
<b>Total Internal Allocations</b>				<b>\$3,577</b>	<b>(\$3,577)</b>
<b>Net Levy</b>	<b>(\$995)</b>	<b>\$676</b>	<b>(1,671)</b>	<b>\$2,582</b>	<b>(\$3,577)</b>
<b>Total Community Policing</b>	<b>(\$995)</b>	<b>\$676</b>	<b>(1,671)</b>	<b>\$2,582</b>	<b>(\$3,577)</b>
Emergency Preparedness Operating Fund					
<b>Total Revenue</b>					
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$8,746	\$4,366	4,380	\$8,819	(\$73)
5-10010 Salaries & Wages - PT				\$4,732	(\$4,732)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$8,746</b>	<b>\$4,366</b>	<b>4,380</b>	<b>\$13,551</b>	<b>(\$4,805)</b>
Materials & Supplies					
5-21750 Materials & Supplies	\$1,554		1,554	\$1,554	
5-21800 Meals & Accommodations	\$1,185	\$151	1,034	\$685	\$500
5-21950 Mileage	\$600	\$67	533	\$120	\$480
5-22400 Professional Development	\$1,100		1,100		\$1,100
<b>Total Materials &amp; Supplies</b>	<b>\$4,439</b>	<b>\$218</b>	<b>4,221</b>	<b>\$2,359</b>	<b>\$2,080</b>
<b>Total Expense</b>	<b>\$13,185</b>	<b>\$4,584</b>	<b>8,601</b>	<b>\$15,910</b>	<b>(\$2,725)</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Debt</b>					
<b>Total Reserve Contributions (Transfers)</b>					
<b>Net Levy</b>	<b>\$13,185</b>	<b>\$4,584</b>	<b>8,601</b>	<b>\$15,910</b>	<b>(\$2,725)</b>
<b>Total Emergency Preparedness</b>	\$13,185	\$4,584	8,601	\$15,910	(\$2,725)
Environmental and Climate Change Operating Fund					
Revenue					
4-22030 Municipal - Lake of Bays	(\$61,510)	(\$21,858)	(39,652)	(\$43,711)	(\$17,799)
<b>Total Revenue</b>	<b>(\$61,510)</b>	<b>(\$21,858)</b>	<b>(39,652)</b>	<b>(\$43,711)</b>	<b>(\$17,799)</b>
Grants					
4-20000 Federal Grant		(\$12,610)	12,610	(\$132,692)	\$132,692
4-23000 Community Grant	(\$10,000)		(10,000)	(\$10,000)	
<b>Total Grants</b>	<b>(\$10,000)</b>	<b>(\$12,610)</b>	<b>2,610</b>	<b>(\$142,692)</b>	<b>\$132,692</b>
Other Revenue					
4-70030 Interest				(\$64,810)	\$64,810
4-73000 Power Generation	(\$27,000)	(\$6,726)	(20,274)	(\$27,000)	
<b>Total Other Revenue</b>	<b>(\$27,000)</b>	<b>(\$6,726)</b>	<b>(20,274)</b>	<b>(\$91,810)</b>	<b>\$64,810</b>
<b>Total Revenue</b>	<b>(\$98,510)</b>	<b>(\$41,194)</b>	<b>(57,316)</b>	<b>(\$278,213)</b>	<b>\$179,703</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$108,646	\$26,381	82,265	\$76,183	\$32,463
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$108,646</b>	<b>\$26,381</b>	<b>82,265</b>	<b>\$76,183</b>	<b>\$32,463</b>
Materials & Supplies					
5-21800 Meals & Accommodations	\$750		750	\$750	
5-21850 Meeting Supplies	\$500		500	\$300	\$200
5-21900 Memberships	\$100		100	\$100	
5-21950 Mileage	\$500		500	\$500	
5-22250 Office Supplies		\$156	(156)	\$200	(\$200)
5-22400 Professional Development	\$1,200		1,200	\$1,200	
5-23100 Telephone - Cellular	\$240	\$97	143	\$240	
<b>Total Materials &amp; Supplies</b>	<b>\$3,290</b>	<b>\$253</b>	<b>3,037</b>	<b>\$3,290</b>	
Contracted Services					
5-30525 Contractors		\$58,287	(58,287)	\$144,379	(\$144,379)
5-31350 Legal Fees		\$12,610	(12,610)	\$13,014	(\$13,014)
<b>Total Contracted Services</b>		<b>\$70,897</b>	<b>(70,897)</b>	<b>\$157,393</b>	<b>(\$157,393)</b>
<b>Total Expense</b>	<b>\$111,936</b>	<b>\$97,531</b>	<b>14,405</b>	<b>\$236,866</b>	<b>(\$124,930)</b>

**Appendix C - 2025 Q3 Forecast**  
**Consolidated**



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
Long Term Debt					
5-50000 Debenture - Interest				\$40,109	(\$40,109)
<b>Total Long Term Debt</b>				\$40,109	(\$40,109)
<b>Total Debt</b>				<b>\$40,109</b>	<b>(\$40,109)</b>
Reserve Contributions					
6-21016 RSRV Cont - Better Homes				\$2,000,000	(\$2,000,000)
<b>Total Reserve Contributions</b>				\$2,000,000	(\$2,000,000)
Transfers from Reserves					
9-21016 Reserve Transfer - Better Hom				(\$2,000,000)	\$2,000,000
9-21064 Reserve Transfer - MAT (Gen)	(\$15,000)		(15,000)		(\$15,000)
<b>Total Transfers from Reserves</b>	(\$15,000)		(15,000)	(\$2,000,000)	\$1,985,000
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$15,000)</b>		<b>(15,000)</b>		<b>(\$15,000)</b>
<b>Net Levy</b>	<b>(\$1,574)</b>	<b>\$56,337</b>	<b>(57,911)</b>	<b>(\$1,238)</b>	<b>(\$336)</b>
<b>Total Environmental and Climate Change</b>	<b>(\$1,574)</b>	<b>\$56,337</b>	<b>(57,911)</b>	<b>(\$1,238)</b>	<b>(\$336)</b>
Fire Department					
Operating Fund					
Revenue					
4-20050 Federal- HST/GST Recovery	(\$5,628)		(5,628)	(\$5,628)	
4-21060 Ontario - MTO	(\$25,000)	(\$15,404)	(9,596)	(\$30,000)	\$5,000
4-21063 Ontario - Provincial Offences A	(\$1,000)		(1,000)	(\$1,000)	
4-22010 Municipal - District	(\$12,432)		(12,432)		(\$12,432)
4-22015 Municipal - District Tiered Mer		(\$3,138)	3,138	(\$12,432)	\$12,432
4-22030 Municipal - Lake of Bays	(\$555,000)	(\$172,445)	(382,555)	(\$360,000)	(\$195,000)
4-40265 False Alarms	(\$15,000)		(15,000)	(\$15,000)	
4-40335 Hydro Calls	(\$10,000)		(10,000)	(\$3,000)	(\$7,000)
4-40356 Inspection Fee - Fire	(\$2,500)		(2,500)	(\$4,000)	\$1,500
4-40357 Inspection Fee - Tents	(\$500)		(500)	(\$500)	
4-40365 Insurance Recovery	(\$30,000)	(\$15,301)	(14,699)	(\$30,000)	
4-40440 Miscellaneous Revenue		(\$5,104)	5,104	(\$2,500)	\$2,500
4-40450 MNR Fire	(\$6,868)		(6,868)	(\$6,868)	
4-40620 Recovery	(\$6,000)		(6,000)	(\$6,000)	
4-40652 Review - Research/File Review	(\$2,500)		(2,500)	(\$2,500)	
4-40653 Review - Fireworks	(\$500)		(500)	(\$812)	\$312
4-40654 Review - Fire Safety Plan	(\$2,500)		(2,500)	(\$2,000)	(\$500)
4-40730 Special Events	(\$5,000)		(5,000)	(\$5,720)	\$720
<b>Total Revenue</b>	<b>(\$680,428)</b>	<b>(\$211,392)</b>	<b>(469,036)</b>	<b>(\$487,960)</b>	<b>(\$192,468)</b>
Donations					

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
4-50010 Donations - Individual & Corporate		(\$1,000)	1,000	(\$1,200)	\$1,200
<b>Total Donations</b>		(\$1,000)	1,000	(\$1,200)	\$1,200
<b>Total Revenue</b>	<b>(\$680,428)</b>	<b>(\$212,392)</b>	<b>(468,036)</b>	<b>(\$489,160)</b>	<b>(\$191,268)</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$887,387	\$425,532	461,855	\$841,338	\$46,049
5-10010 Salaries & Wages - PT	\$316,051	\$212,229	103,822	\$361,737	(\$45,686)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$1,203,438</b>	<b>\$637,761</b>	<b>565,677</b>	<b>\$1,203,075</b>	<b>\$363</b>
Materials & Supplies					
5-20350 Building R&M Materials & Supplies	\$5,300	\$287	5,013	\$5,300	
5-20450 Clothing & Safety Supplies	\$29,450	\$8,944	20,506	\$29,450	
5-20525 Comm Equip - R&M Materials	\$3,000	\$626	2,374	\$2,000	\$1,000
5-20700 Courier	\$1,400	\$777	623	\$1,400	
5-20750 Custodial Supplies	\$1,000		1,000	\$1,143	(\$143)
5-20925 Educational Supplies	\$6,000	\$2,719	3,281	\$4,000	\$2,000
5-21000 Equipment Repairs & Maintenance	\$10,000	\$3,512	6,488	\$8,000	\$2,000
5-21050 Fire Prevention	\$5,500	\$533	4,967	\$7,500	(\$2,000)
5-21100 Fleet R&M M&S	\$21,000	\$2,246	18,754	\$21,000	
5-21200 Fuel (Gas, diesel)	\$25,300	\$10,122	15,178	\$25,300	
5-21500 Hydro	\$13,500	\$8,448	5,052	\$15,500	(\$2,000)
5-21625 Licencing Fee	\$3,400	\$2,948	452	\$1,500	\$1,900
5-21750 Materials & Supplies	\$10,716	\$2,158	8,558	\$10,716	
5-21800 Meals & Accommodations	\$10,000	\$1,075	8,925	\$7,500	\$2,500
5-21900 Memberships	\$4,210	\$2,434	1,776	\$4,394	(\$184)
5-21950 Mileage	\$900		900	\$600	\$300
5-22060 Minor Acquisitions		\$312	(312)	\$3,767	(\$3,767)
5-22150 Natural Gas	\$7,550	\$5,720	1,830	\$7,550	
5-22250 Office Supplies	\$1,650	\$985	665	\$1,650	
5-22400 Professional Development	\$11,200	\$11,301	(101)	\$14,389	(\$3,189)
5-22450 Promotion/Special Events	\$1,500		1,500	\$1,500	
5-22850 Sewer	\$800	\$371	429	\$800	
5-22900 Small Tools & Equipment	\$5,000	\$4,624	376	\$7,000	(\$2,000)
5-23100 Telephone - Cellular	\$3,800	\$1,213	2,587	\$4,200	(\$400)
5-23105 Telephone - Landline	\$2,700	\$1,448	1,252	\$2,700	
5-23175 Volunteer/Staff Appreciation	\$5,000	\$2,509	2,491	\$5,000	
5-23180 Health & Wellness Program	\$7,800	\$2,000	5,800	\$7,800	
5-23250 Water	\$1,546	\$384	1,162	\$1,546	
<b>Total Materials &amp; Supplies</b>	<b>\$199,222</b>	<b>\$77,696</b>	<b>121,526</b>	<b>\$203,205</b>	<b>(\$3,983)</b>
Contracted Services					
5-30250 Building R & M Contracted Services	\$10,000	\$1,218	8,782	\$10,000	
5-30525 Contractors		\$1,303	(1,303)		
5-30600 Copying Expenses	\$828		828	\$828	
5-30625 Door Repairs	\$3,000	\$2,464	536	\$4,500	(\$1,500)

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-30635 Fleet Maint - C.S.	\$80,000	\$20,548	59,452	\$80,000	
5-30740 Electrician Services	\$3,000		3,000	\$3,000	
5-30850 Equipment Repairs & Mainten	\$6,025	\$4,083	1,942	\$6,025	
5-31000 Garbage Collection	\$2,250	\$1,339	911	\$2,250	
5-31150 Hydrant Rental	\$52,096	\$49,896	2,200	\$52,096	
5-31400 Maintenance Contracts	\$1,657	\$6,241	(4,584)	\$9,297	(\$7,640)
5-31500 Plumbing Services	\$1,000	\$712	288	\$3,212	(\$2,212)
5-31625 Service Contracts	\$75,706	\$77,090	(1,384)	\$75,706	
<b>Total Contracted Services</b>	<b>\$235,562</b>	<b>\$164,894</b>	<b>70,668</b>	<b>\$246,914</b>	<b>(\$11,352)</b>
Rents & Financials					
5-57000 Interest & Penalties		\$6	(6)	\$8	(\$8)
<b>Total Rents &amp; Financials</b>		<b>\$6</b>	<b>(6)</b>	<b>\$8</b>	<b>(\$8)</b>
<b>Total Expense</b>	<b>\$1,638,222</b>	<b>\$880,357</b>	<b>757,865</b>	<b>\$1,653,202</b>	<b>(\$14,980)</b>
Long Term Debt					
5-50000 Debenture - Interest	\$7,786	\$4,234	3,552	\$7,786	
5-50001 Debenture - Payments	\$51,951	\$25,640	26,311	\$51,951	
<b>Total Long Term Debt</b>	<b>\$59,737</b>	<b>\$29,874</b>	<b>29,863</b>	<b>\$59,737</b>	
<b>Total Debt</b>	<b>\$59,737</b>	<b>\$29,874</b>	<b>29,863</b>	<b>\$59,737</b>	
<b>Total Reserve Contributions (Transfers)</b>					
<b>Net Levy</b>	<b>\$1,017,531</b>	<b>\$697,839</b>	<b>319,692</b>	<b>\$1,223,779</b>	<b>(\$206,248)</b>
Capital Fund					
Grants					
7-21000 Provincial Grants		(\$66,461)	66,461	(\$66,461)	\$66,461
<b>Total Grants</b>		<b>(\$66,461)</b>	<b>66,461</b>	<b>(\$66,461)</b>	<b>\$66,461</b>
<b>Total Revenue</b>		<b>(\$66,461)</b>	<b>66,461</b>	<b>(\$66,461)</b>	<b>\$66,461</b>
<b>Total Expense</b>					
<b>Total Debt</b>					
Reserve Contributions					
6-20040 RSRV Cont - Fire Capital	\$364,210	\$364,210		\$364,210	
<b>Total Reserve Contributions</b>	<b>\$364,210</b>	<b>\$364,210</b>		<b>\$364,210</b>	
Transfers from Reserves					
9-20020 Reserve Transfer - Town Capit	(\$48,000)		(48,000)	(\$48,000)	
9-20040 Reserve Transfer - Fire Equipm	(\$292,500)	(\$110,860)	(181,640)	(\$441,277)	\$148,777

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
9-20092 RSRV xFr - Fire Fleet		(\$323,138)	323,138	(\$76,369)	\$76,369
<b>Total Transfers from Reserves</b>	(\$340,500)	(\$433,998)	93,498	(\$565,646)	\$225,146
<b>Total Reserve Contributions (Transfers)</b>	<b>\$23,710</b>	<b>(\$69,788)</b>	<b>93,498</b>	<b>(\$201,436)</b>	<b>\$225,146</b>
<b>Capital Expenses</b>					
8-21750 Materials & Supplies	\$292,500	\$439,709	(147,209)	\$584,107	(\$291,607)
8-22060 Minor Acquisition	\$48,000		48,000	\$48,000	
<b>Total Capital Expenses</b>	<b>\$340,500</b>	<b>\$439,709</b>	<b>(99,209)</b>	<b>\$632,107</b>	<b>(\$291,607)</b>
<b>Net Levy</b>	<b>\$364,210</b>	<b>\$303,460</b>	<b>60,750</b>	<b>\$364,210</b>	
<b>Total Fire Department</b>	<b>\$1,381,741</b>	<b>\$1,001,299</b>	<b>380,442</b>	<b>\$1,587,989</b>	<b>(\$206,248)</b>
Fire Regional Training Centre Operating Fund					
<b>Revenue</b>					
4-40640 Registration Fees	(\$47,100)	(\$8,300)	(38,800)	(\$20,100)	(\$27,000)
<b>Total Revenue</b>	<b>(\$47,100)</b>	<b>(\$8,300)</b>	<b>(38,800)</b>	<b>(\$20,100)</b>	<b>(\$27,000)</b>
<b>Total Revenue</b>	<b>(\$47,100)</b>	<b>(\$8,300)</b>	<b>(38,800)</b>	<b>(\$20,100)</b>	<b>(\$27,000)</b>
<b>Salary, Wages &amp; Benefits</b>					
5-10000 Salaries & Wages - FT	\$5,370	\$2,573	2,797	\$5,405	(\$35)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$5,370</b>	<b>\$2,573</b>	<b>2,797</b>	<b>\$5,405</b>	<b>(\$35)</b>
<b>Materials &amp; Supplies</b>					
5-21125 Food & Beverage	\$15,525	\$3,631	11,894	\$9,911	\$5,614
5-21200 Fuel (Gas, diesel)	\$150		150	\$100	\$50
5-21500 Hydro	\$720	\$1,216	(496)	\$1,530	(\$810)
5-21750 Materials & Supplies	\$518	\$65	453	\$2,258	(\$1,740)
5-21800 Meals & Accommodations		\$656	(656)		
5-22250 Office Supplies	\$550		550	\$250	\$300
<b>Total Materials &amp; Supplies</b>	<b>\$17,463</b>	<b>\$5,568</b>	<b>11,895</b>	<b>\$14,049</b>	<b>\$3,414</b>
<b>Contracted Services</b>					
5-30525 Contractors	\$1,400		1,400		\$1,400
5-31000 Garbage Collection	\$750		750	\$1,150	(\$400)
5-31250 Insurance - Premium	\$7,004		7,004	\$7,004	
<b>Total Contracted Services</b>	<b>\$9,154</b>		<b>9,154</b>	<b>\$8,154</b>	<b>\$1,000</b>
<b>Total Expense</b>	<b>\$31,987</b>	<b>\$8,141</b>	<b>23,846</b>	<b>\$27,608</b>	<b>\$4,379</b>
<b>Total Debt</b>					
Reserve Contributions					
6-20040 RSRV Cont - Fire Capital	\$15,113		15,113	\$45	\$15,068

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Reserve Contributions</b>	\$15,113		15,113	\$45	\$15,068
Transfers from Reserves					
9-20040 Reserve Transfer - Fire Equipm		\$1,017	(1,017)		
<b>Total Transfers from Reserves</b>		\$1,017	(1,017)		
<b>Total Reserve Contributions (Transfers)</b>	<b>\$15,113</b>	<b>\$1,017</b>	<b>14,096</b>	<b>\$45</b>	<b>\$15,068</b>
<b>Net Levy</b>		<b>\$858</b>	<b>(858)</b>	<b>\$7,553</b>	<b>(\$7,553)</b>
<b>Total Fire Regional Training Centre</b>		\$858	(858)	\$7,553	(\$7,553)
Maps and Geographic information system Operating Fund					
Revenue					
4-22030 Municipal - Lake of Bays	(\$180,737)	(\$89,130)	(91,607)	(\$178,259)	(\$2,478)
4-40310 GIS Map Revenue	(\$200)		(200)	(\$585)	\$385
4-40435 Merchandise Revenue	(\$3,300)	(\$2,290)	(1,010)	(\$5,645)	\$2,345
<b>Total Revenue</b>	<b>(\$184,237)</b>	<b>(\$91,420)</b>	<b>(92,817)</b>	<b>(\$184,489)</b>	<b>\$252</b>
<b>Total Revenue</b>	<b>(\$184,237)</b>	<b>(\$91,420)</b>	<b>(92,817)</b>	<b>(\$184,489)</b>	<b>\$252</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$306,348	\$147,168	159,180	\$300,622	\$5,726
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$306,348</b>	<b>\$147,168</b>	<b>159,180</b>	<b>\$300,622</b>	<b>\$5,726</b>
Materials & Supplies					
5-20530 Compensation	\$1,000		1,000	\$1,000	
5-21800 Meals & Accommodations	\$1,300		1,300	\$1,326	(\$26)
5-21900 Memberships	\$500		500	\$500	
5-21925 Merchandise	\$3,300	\$2,515	785	\$3,300	
5-21950 Mileage	\$1,300	\$5	1,295	\$900	\$400
5-22060 Minor Acquisitions				\$773	(\$773)
5-22250 Office Supplies	\$650	\$15	635	\$250	\$400
5-22400 Professional Development	\$7,775		7,775	\$7,993	(\$218)
5-23100 Telephone - Cellular	\$300	\$117	183	\$300	
<b>Total Materials &amp; Supplies</b>	<b>\$16,125</b>	<b>\$2,652</b>	<b>13,473</b>	<b>\$16,342</b>	<b>(\$217)</b>
Contracted Services					
5-30500 Consulting Fees	\$18,000	\$2,974	15,026	\$18,000	
5-31655 Software & Services - End Use	\$21,000	\$52	20,948	\$21,771	(\$771)
<b>Total Contracted Services</b>	<b>\$39,000</b>	<b>\$3,026</b>	<b>35,974</b>	<b>\$39,771</b>	<b>(\$771)</b>
<b>Total Expense</b>	<b>\$361,473</b>	<b>\$152,846</b>	<b>208,627</b>	<b>\$356,735</b>	<b>\$4,738</b>
<b>Total Debt</b>					

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
Transfers from Reserves					
9-21045 Reserve Transfer - Corp Inform	(\$7,500)		(7,500)	(\$7,500)	
<b>Total Transfers from Reserves</b>	(\$7,500)		(7,500)	(\$7,500)	
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$7,500)</b>		<b>(7,500)</b>	<b>(\$7,500)</b>	
<b>Internal Allocations</b>					
<b>5-45000 Int. labour charged/recovere</b>	<b>(\$18,381)</b>	<b>(\$8,830)</b>	<b>(9,551)</b>	<b>(\$18,381)</b>	
<b>Total Internal Allocations</b>	<b>(\$18,381)</b>	<b>(\$8,830)</b>	<b>(9,551)</b>	<b>(\$18,381)</b>	
<b>Net Levy</b>	<b>\$151,355</b>	<b>\$52,596</b>	<b>98,759</b>	<b>\$146,365</b>	<b>\$4,990</b>
<b>Total Maps and Geographic information sy</b>	<b>\$151,355</b>	<b>\$52,596</b>	<b>98,759</b>	<b>\$146,365</b>	<b>\$4,990</b>
Planning					
Operating Fund					
Revenue					
4-30030 Consent Fees	(\$97,813)	(\$68,337)	(29,476)	(\$123,413)	\$25,600
4-30031 CPP Permit - Class 1 (minor)	(\$10,620)	(\$1,580)	(9,040)	(\$5,310)	(\$5,310)
4-30032 CPP Permit - Class 1	(\$89,198)	(\$37,138)	(52,060)	(\$67,526)	(\$21,672)
4-30033 CPP Permit - Class 2	(\$65,616)	(\$46,124)	(19,492)	(\$68,616)	\$3,000
4-30034 CPP Permit - Class 3	(\$52,270)	(\$38,456)	(13,814)	(\$55,770)	\$3,500
4-30038 Community Benefits Contribut				(\$15,000)	\$15,000
4-31110 Lot Suitability	(\$8,976)	(\$5,011)	(3,965)	(\$8,976)	
4-31125 Official Plan Ammendments	(\$7,184)	(\$7,068)	(116)	(\$9,384)	\$2,200
4-31190 Subdivision Fees	(\$26,848)	(\$13,470)	(13,378)	(\$20,848)	(\$6,000)
4-40010 Administration Revenue		(\$500)	500	(\$500)	\$500
4-40050 Agreement Compliance	(\$3,112)	(\$400)	(2,712)	(\$400)	(\$2,712)
4-40109 Bylaw Amendments	(\$50,204)	(\$39,305)	(10,899)	(\$69,284)	\$19,080
4-40155 Compliance Fees - Building & S	(\$23,000)	(\$12,575)	(10,425)	(\$35,045)	\$12,045
4-40440 Miscellaneous Revenue		(\$1,870)	1,870	(\$5,370)	\$5,370
4-40620 Recovery		(\$27,200)	27,200	(\$36,500)	\$36,500
<b>Total Revenue</b>	<b>(\$434,841)</b>	<b>(\$299,034)</b>	<b>(135,807)</b>	<b>(\$521,942)</b>	<b>\$87,101</b>
Deferred Revenue					
4-90035 DC's Recognized - Administrati	(\$50,000)		(50,000)	(\$50,000)	
<b>Total Deferred Revenue</b>	<b>(\$50,000)</b>		<b>(50,000)</b>	<b>(\$50,000)</b>	
<b>Total Revenue</b>	<b>(\$484,841)</b>	<b>(\$299,034)</b>	<b>(185,807)</b>	<b>(\$571,942)</b>	<b>\$87,101</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$775,833	\$384,778	391,055	\$710,067	\$65,766
5-10010 Salaries & Wages - PT				\$59,760	(\$59,760)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$775,833</b>	<b>\$384,778</b>	<b>391,055</b>	<b>\$769,827</b>	<b>\$6,006</b>
Materials & Supplies					

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-20450 Clothing & Safety Supplies	\$950	\$291	659	\$950	
5-20700 Courier	\$100		100	\$100	
5-21800 Meals & Accommodations	\$1,500		1,500	\$1,500	
5-21850 Meeting Supplies		\$118	(118)	\$200	(\$200)
5-21900 Memberships	\$4,955	\$2,949	2,006	\$4,955	
5-21950 Mileage	\$800		800	\$800	
5-22250 Office Supplies	\$1,150	\$541	609	\$1,150	
5-22400 Professional Development	\$3,600	\$2,633	967	\$3,600	
5-22550 Publications	\$550		550	\$550	
5-23100 Telephone - Cellular	\$240	\$116	124	\$240	
<b>Total Materials &amp; Supplies</b>	<b>\$13,845</b>	<b>\$6,648</b>	<b>7,197</b>	<b>\$14,045</b>	<b>(\$200)</b>
Contracted Services					
5-30500 Consulting Fees	\$205,000	\$750	204,250	\$220,000	(\$15,000)
5-31350 Legal Fees	\$15,000	\$26,037	(11,037)	\$41,629	(\$26,629)
5-31600 Professional Fees		\$7,981	(7,981)	\$7,981	(\$7,981)
5-31655 Software & Services - End Use	\$7,251	\$7,123	128	\$8,712	(\$1,461)
<b>Total Contracted Services</b>	<b>\$227,251</b>	<b>\$41,891</b>	<b>185,360</b>	<b>\$278,322</b>	<b>(\$51,071)</b>
<b>Total Expense</b>	<b>\$1,016,929</b>	<b>\$433,317</b>	<b>583,612</b>	<b>\$1,062,194</b>	<b>(\$45,265)</b>
<b>Total Debt</b>					
Reserve Contributions					
6-20065 RSRV Cont - OLT	\$25,000	\$25,000		\$25,000	
6-21015 RSRV Cont - Planning Policy/Pi	\$10,000	\$10,000		\$10,000	
<b>Total Reserve Contributions</b>	<b>\$35,000</b>	<b>\$35,000</b>		<b>\$35,000</b>	
Transfers from Reserves					
9-20065 Reserve Transfer - OLT		(\$4,971)	4,971	(\$5,777)	\$5,777
9-21015 Reserve Transfer - Planning Pc	(\$155,000)		(155,000)	(\$170,000)	\$15,000
<b>Total Transfers from Reserves</b>	<b>(\$155,000)</b>	<b>(\$4,971)</b>	<b>(150,029)</b>	<b>(\$175,777)</b>	<b>\$20,777</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$120,000)</b>	<b>\$30,029</b>	<b>(150,029)</b>	<b>(\$140,777)</b>	<b>\$20,777</b>
<b>Net Levy</b>					
	<b>\$412,088</b>	<b>\$164,312</b>	<b>247,776</b>	<b>\$349,475</b>	<b>\$62,613</b>
<b>Total Planning</b>					
	<b>\$412,088</b>	<b>\$164,312</b>	<b>247,776</b>	<b>\$349,475</b>	<b>\$62,613</b>
Property Taxes					
Operating Fund					
Other Property Tax Revenue					
4-17070 Huntsville Hospital PIL	(\$6,750)	(\$6,750)		(\$13,500)	\$6,750
4-18000 Huntsville Tax Write Off	\$46,000	\$59	45,941	\$46,000	
4-18095 Town - Charity Rebate	\$3,730		3,730	\$4,673	(\$943)

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
4-19000 General Levy - Supplementary	(\$400,000)		(400,000)	(\$400,000)	
<b>Total Other Property Tax Revenue</b>	<b>(\$357,020)</b>	<b>(\$6,691)</b>	<b>(350,329)</b>	<b>(\$362,827)</b>	<b>\$5,807</b>
<b>Total Revenue</b>	<b>(\$357,020)</b>	<b>(\$6,691)</b>	<b>(350,329)</b>	<b>(\$362,827)</b>	<b>\$5,807</b>
<b>Total Expense</b>					
<b>Total Debt</b>					
<b>Total Reserve Contributions (Transfers)</b>					
<b>Net Levy</b>	<b>(\$357,020)</b>	<b>(\$6,691)</b>	<b>(350,329)</b>	<b>(\$362,827)</b>	<b>\$5,807</b>
<b>Total Property Taxes</b>	<b>(\$357,020)</b>	<b>(\$6,691)</b>	<b>(350,329)</b>	<b>(\$362,827)</b>	<b>\$5,807</b>
Short Term Rental Licensing Operating Fund					
Revenue					
4-30027 Permits - Short Term Accomod	(\$166,250)	(\$150,822)	(15,428)	(\$180,250)	\$14,000
4-40005 Admin Penalty Notice (fine)	(\$38,000)	(\$11,025)	(26,975)	(\$38,000)	
<b>Total Revenue</b>	<b>(\$204,250)</b>	<b>(\$161,847)</b>	<b>(42,403)</b>	<b>(\$218,250)</b>	<b>\$14,000</b>
<b>Total Revenue</b>	<b>(\$204,250)</b>	<b>(\$161,847)</b>	<b>(42,403)</b>	<b>(\$218,250)</b>	<b>\$14,000</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$121,467	\$57,101	64,366	\$122,582	(\$1,115)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$121,467</b>	<b>\$57,101</b>	<b>64,366</b>	<b>\$122,582</b>	<b>(\$1,115)</b>
Materials & Supplies					
5-20450 Clothing & Safety Supplies	\$1,500		1,500	\$1,500	
5-21200 Fuel (Gas, diesel)	\$2,100	\$217	1,883	\$2,100	
5-21800 Meals & Accommodations	\$1,500		1,500	\$1,500	
5-22250 Office Supplies	\$250	\$140	110	\$250	
5-22400 Professional Development	\$1,500		1,500	\$1,500	
5-23100 Telephone - Cellular	\$1,080	\$204	876	\$580	\$500
<b>Total Materials &amp; Supplies</b>	<b>\$7,930</b>	<b>\$561</b>	<b>7,369</b>	<b>\$7,430</b>	<b>\$500</b>
Contracted Services					
5-31350 Legal Fees	\$5,000	\$305	4,695	\$5,000	
5-31625 Service Contracts	\$24,000	\$27,190	(3,190)	\$28,000	(\$4,000)
5-31655 Software & Services - End Use	\$4,500	\$3,052	1,448	\$4,500	
<b>Total Contracted Services</b>	<b>\$33,500</b>	<b>\$30,547</b>	<b>2,953</b>	<b>\$37,500</b>	<b>(\$4,000)</b>
Rents & Financials					
5-56000 Merchant Fees		\$2,181	(2,181)	\$2,550	(\$2,550)
<b>Total Rents &amp; Financials</b>		<b>\$2,181</b>	<b>(2,181)</b>	<b>\$2,550</b>	<b>(\$2,550)</b>

**Appendix C - 2025 Q3 Forecast  
Consolidated**



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Expense</b>	<b>\$162,897</b>	<b>\$90,390</b>	<b>72,507</b>	<b>\$170,062</b>	<b>(\$7,165)</b>
<b>Total Debt</b>					
Transfers from Reserves					
9-21059 Reserve Transfer - STR Program	\$41,353	\$65,711	(24,358)	\$42,225	(\$872)
<b>Total Transfers from Reserves</b>	<b>\$41,353</b>	<b>\$65,711</b>	<b>(24,358)</b>	<b>\$42,225</b>	<b>(\$872)</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>\$41,353</b>	<b>\$65,711</b>	<b>(24,358)</b>	<b>\$42,225</b>	<b>(\$872)</b>
<b>Internal Allocations</b>					
5-83000 Int. Equipment Lease		\$5,963	(5,963)	\$5,963	(\$5,963)
<b>Total Internal Allocations</b>		<b>\$5,963</b>	<b>(5,963)</b>	<b>\$5,963</b>	<b>(\$5,963)</b>
<b>Net Levy</b>		<b>\$217</b>	<b>(217)</b>		
<b>Total Short Term Rental Licensing</b>		\$217	(217)		
<b>Total Home, Property and Planning</b>	<b>\$1,925,447</b>	<b>\$1,426,417</b>	<b>499,030</b>	<b>\$2,070,771</b>	<b>(\$145,324)</b>
<b>Total Home, Property and Planning</b>	<b>\$1,925,447</b>	<b>\$1,426,417</b>	<b>499,030</b>	<b>\$2,070,771</b>	<b>(\$145,324)</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Recreation and Facilities</b>					
<b>Adult Programming</b>					
<b>Operating Fund</b>					
<b>Revenue</b>					
4-30090 Lease	(\$4,111)	(\$2,055)	(2,056)	(\$4,111)	
4-40290 Food & Beverage Revenue	(\$1,430)	(\$231)	(1,199)	(\$695)	(\$735)
4-40430 Memberships	(\$7,616)	(\$4,090)	(3,526)	(\$14,096)	\$6,480
4-40600 Skating	(\$50,000)	(\$24,694)	(25,306)	(\$61,000)	\$11,000
4-40640 Registration Fees	(\$69,864)	(\$57,138)	(12,726)	(\$86,724)	\$16,860
4-40650 Rental	(\$44,912)	(\$26,863)	(18,049)	(\$51,412)	\$6,500
4-40651 Capital Improvement Fee/Ren		(\$1,445)	1,445		
4-40750 Sponsorships	(\$4,380)	(\$2,767)	(1,613)	(\$4,380)	
<b>Total Revenue</b>	<b>(\$182,313)</b>	<b>(\$119,283)</b>	<b>(63,030)</b>	<b>(\$222,418)</b>	<b>\$40,105</b>
<b>Grants</b>					
4-21000 Provincial Grant	(\$50,000)	(\$45,539)	(4,461)	(\$59,289)	\$9,289
<b>Total Grants</b>	<b>(\$50,000)</b>	<b>(\$45,539)</b>	<b>(4,461)</b>	<b>(\$59,289)</b>	<b>\$9,289</b>
<b>Total Revenue</b>	<b>(\$232,313)</b>	<b>(\$164,822)</b>	<b>(67,491)</b>	<b>(\$281,707)</b>	<b>\$49,394</b>
<b>Salary, Wages &amp; Benefits</b>					
5-10000 Salaries & Wages - FT	\$250,034	\$138,875	111,159	\$251,211	(\$1,177)
5-10010 Salaries & Wages - PT	\$54,812	\$38,931	15,881	\$71,165	(\$16,353)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$304,846</b>	<b>\$177,806</b>	<b>127,040</b>	<b>\$322,376</b>	<b>(\$17,530)</b>
<b>Materials &amp; Supplies</b>					
5-20450 Clothing & Safety Supplies	\$320		320	\$320	
5-21125 Food & Beverage	\$2,282	\$837	1,445	\$1,688	\$594
5-21750 Materials & Supplies	\$4,900	\$975	3,925	\$4,646	\$254
5-21800 Meals & Accommodations	\$1,550	\$201	1,349	\$1,550	
5-21850 Meeting Supplies		\$27	(27)	\$27	(\$27)
5-21950 Mileage	\$1,000	\$125	875	\$1,000	
5-22060 Minor Acquisitions	\$8,990	\$1,701	7,289	\$5,993	\$2,997
5-22250 Office Supplies	\$350		350	\$350	
5-22400 Professional Development	\$1,800	\$1,603	197	\$1,800	
5-23100 Telephone - Cellular	\$300	\$117	183	\$300	
5-23175 Volunteer/Staff Appreciation	\$500		500	\$500	
<b>Total Materials &amp; Supplies</b>	<b>\$21,992</b>	<b>\$5,586</b>	<b>16,406</b>	<b>\$18,174</b>	<b>\$3,818</b>
<b>Contracted Services</b>					
5-30525 Contractors	\$14,595	\$4,965	9,630	\$6,421	\$8,174
<b>Total Contracted Services</b>	<b>\$14,595</b>	<b>\$4,965</b>	<b>9,630</b>	<b>\$6,421</b>	<b>\$8,174</b>
<b>Rents &amp; Financials</b>					
5-55300 Lease - Premise	\$3,071	\$2,940	131	\$4,392	(\$1,321)
<b>Total Rents &amp; Financials</b>	<b>\$3,071</b>	<b>\$2,940</b>	<b>131</b>	<b>\$4,392</b>	<b>(\$1,321)</b>
<b>Total Expense</b>	<b>\$344,504</b>	<b>\$191,297</b>	<b>153,207</b>	<b>\$351,363</b>	<b>(\$6,859)</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Debt</b>					
Reserve Contributions					
6-20067 RSRV Cont - Facilities		\$1,445	(1,445)		
<b>Total Reserve Contributions</b>		\$1,445	(1,445)		
<b>Total Reserve Contributions (Transfers)</b>		<b>\$1,445</b>	<b>(1,445)</b>		
<b>Net Levy</b>	<b>\$112,191</b>	<b>\$27,920</b>	<b>84,271</b>	<b>\$69,656</b>	<b>\$42,535</b>
<b>Total Adult Programming</b>	\$112,191	\$27,920	84,271	\$69,656	\$42,535
Cemeteries					
Operating Fund					
Revenue					
4-40160 Cornerstone Revenue	(\$8,267)	(\$4,792)	(3,475)	(\$8,664)	\$397
4-40320 Grass & Device Revenue	(\$5,546)	(\$6,256)	710	(\$7,825)	\$2,279
4-40380 Interment - Grave	(\$35,139)	(\$38,432)	3,293	(\$53,909)	\$18,770
4-40390 Interment - Cremation	(\$18,624)	(\$13,718)	(4,906)	(\$21,579)	\$2,955
4-40485 Niche - Columbarium	(\$26,283)	(\$22,913)	(3,370)	(\$46,788)	\$20,505
4-40487 Niche - Second Open/Close	(\$452)	(\$482)	30	(\$949)	\$497
4-40555 Plaque - Bronze Wreath	(\$7,636)	(\$4,532)	(3,104)	(\$11,033)	\$3,397
4-40560 Plot - Single Adult	(\$11,750)	(\$6,971)	(4,779)	(\$16,060)	\$4,310
4-40561 Plot - Double Adult	(\$13,996)	(\$6,416)	(7,580)	(\$15,249)	\$1,253
4-40563 Plot - Single Cremation	(\$3,712)	(\$952)	(2,760)	(\$3,712)	
4-40802 Rights Transfer Fee	(\$3,045)	(\$482)	(2,563)	(\$3,293)	\$248
4-40805 Pall Bearers	(\$445)		(445)		(\$445)
4-40810 Weekend Surcharge	(\$5,974)	(\$4,321)	(1,653)	(\$6,414)	\$440
4-40815 Monument Staking Fee	(\$6,853)	(\$4,525)	(2,328)	(\$9,919)	\$3,066
4-40820 Winter Vault	(\$7,028)	(\$9,620)	2,592	(\$11,244)	\$4,216
<b>Total Revenue</b>	<b>(\$154,750)</b>	<b>(\$124,412)</b>	<b>(30,338)</b>	<b>(\$216,638)</b>	<b>\$61,888</b>
Other Revenue					
4-70030 Interest	(\$4,500)	(\$3,544)	(956)	(\$5,520)	\$1,020
4-70040 Investment Income		(\$4,240)	4,240	(\$6,518)	\$6,518
<b>Total Other Revenue</b>	<b>(\$4,500)</b>	<b>(\$7,784)</b>	<b>3,284</b>	<b>(\$12,038)</b>	<b>\$7,538</b>
<b>Total Revenue</b>	<b>(\$159,250)</b>	<b>(\$132,196)</b>	<b>(27,054)</b>	<b>(\$228,676)</b>	<b>\$69,426</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$210,979	\$90,288	120,691	\$200,804	\$10,175
5-10010 Salaries & Wages - PT	\$31,815	\$16,389	15,426	\$45,686	(\$13,871)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$242,794</b>	<b>\$106,677</b>	<b>136,117</b>	<b>\$246,490</b>	<b>(\$3,696)</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Materials &amp; Supplies</b>					
5-20350 Building R&M Materials & Sup	\$520	\$342	178	\$520	
5-20450 Clothing & Safety Supplies	\$3,000	\$3,658	(658)	\$4,026	(\$1,026)
5-20500 Columbarium Supplies	\$6,000	\$650	5,350	\$6,000	
5-20600 Cornerstone	\$3,000		3,000	\$3,000	
5-20700 Courier		\$19	(19)	\$20	(\$20)
5-20750 Custodial Supplies		\$94	(94)	\$100	(\$100)
5-21000 Equipment Repairs & Mainten	\$1,600	\$1,330	270	\$1,600	
5-21100 Fleet R&M M&S	\$4,500	\$2,947	1,553		\$4,500
5-21200 Fuel (Gas, diesel)	\$7,750	\$721	7,029	\$7,750	
5-21300 Grave Maintenance	\$4,170	\$645	3,525	\$2,500	\$1,670
5-21500 Hydro	\$2,072	\$1,987	85	\$2,426	(\$354)
5-21625 Licencing Fee	\$1,600		1,600	\$1,250	\$350
5-21750 Materials & Supplies	\$500		500	\$500	
5-21800 Meals & Accommodations	\$400		400		\$400
5-21900 Memberships	\$365	\$330	35	\$330	\$35
5-22250 Office Supplies	\$800	\$20	780	\$400	\$400
5-22400 Professional Development	\$2,000	\$1,845	155	\$2,010	(\$10)
5-22480 Property - R&M Materials & S	\$3,110	\$5,812	(2,702)	\$6,100	(\$2,990)
5-22850 Sewer	\$100	\$47	53	\$100	
5-22875 Signage		\$1,260	(1,260)	\$1,260	(\$1,260)
5-22900 Small Tools & Equipment	\$4,600	\$296	4,304	\$1,500	\$3,100
5-23100 Telephone - Cellular	\$900	\$611	289	\$1,208	(\$308)
5-23155 Tree Maintenance	\$2,000		2,000		\$2,000
5-23250 Water	\$1,700	\$846	854	\$1,700	
<b>Total Materials &amp; Supplies</b>	<b>\$50,687</b>	<b>\$23,460</b>	<b>27,227</b>	<b>\$44,300</b>	<b>\$6,387</b>
<b>Contracted Services</b>					
5-30100 Accounting/Audit Fees	\$1,000		1,000	\$1,000	
5-30250 Building R & M Contracted Ser	\$350	\$500	(150)	\$500	(\$150)
5-30525 Contractors	\$2,800		2,800	\$500	\$2,300
5-30630 Equipment Repairs & Mainten	\$250		250	\$250	
5-30635 Fleet Maint - C.S.					
5-30692 Tree Removal/Trimming		\$5,938	(5,938)	\$13,700	(\$13,700)
5-30740 Electrician Services		\$390	(390)	\$390	(\$390)
5-31000 Garbage Collection	\$985	\$262	723	\$900	\$85
5-31350 Legal Fees		\$722	(722)		
5-31400 Maintenance Contracts	\$200	\$236	(36)	\$1,000	(\$800)
5-31500 Plumbing Services	\$1,500		1,500	\$500	\$1,000
5-31655 Software & Services - End Use	\$2,328		2,328	\$2,328	
5-31875 Washroom Rentals	\$500	\$390	110	\$600	(\$100)
<b>Total Contracted Services</b>	<b>\$9,913</b>	<b>\$8,438</b>	<b>1,475</b>	<b>\$21,668</b>	<b>(\$11,755)</b>
<b>Total Expense</b>	<b>\$303,394</b>	<b>\$138,575</b>	<b>164,819</b>	<b>\$312,458</b>	<b>(\$9,064)</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Debt</b>					
Reserve Contributions					
6-20070 RSRV Cont - Cemetery Capital				\$6,518	(\$6,518)
<b>Total Reserve Contributions</b>				\$6,518	(\$6,518)
<b>Total Reserve Contributions (Transfers)</b>				<b>\$6,518</b>	<b>(\$6,518)</b>
Internal Allocations					
5-43000 Int. Recovery of Equip		(\$158)	158		
<b>Total Internal Allocations</b>		<b>(\$158)</b>	<b>158</b>		
<b>Net Levy</b>	<b>\$144,144</b>	<b>\$6,221</b>	<b>137,923</b>	<b>\$90,300</b>	<b>\$53,844</b>
Capital Fund					
<b>Total Revenue</b>					
<b>Total Expense</b>					
<b>Total Debt</b>					
Reserve Contributions					
6-20070 RSRV Cont - Cemetery Capital	\$20,350	\$20,350		\$20,350	
<b>Total Reserve Contributions</b>	\$20,350	\$20,350		\$20,350	
Transfers from Reserves					
9-20070 Reserve Transfer - Cemetery	(\$93,500)	(\$204,643)	111,143	(\$237,950)	\$144,450
<b>Total Transfers from Reserves</b>	(\$93,500)	(\$204,643)	111,143	(\$237,950)	\$144,450
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$73,150)</b>	<b>(\$184,293)</b>	<b>111,143</b>	<b>(\$217,600)</b>	<b>\$144,450</b>
Capital Expenses					
8-21750 Materials & Supplies	\$45,500	\$41,763	3,737	\$42,000	\$3,500
8-30525 Contractors	\$48,000	\$162,880	(114,880)	\$195,950	(\$147,950)
<b>Total Capital Expenses</b>	<b>\$93,500</b>	<b>\$204,643</b>	<b>(111,143)</b>	<b>\$237,950</b>	<b>(\$144,450)</b>
<b>Net Levy</b>	<b>\$20,350</b>	<b>\$20,350</b>		<b>\$20,350</b>	
<b>Total Cemeteries</b>	<b>\$164,494</b>	<b>\$26,571</b>	<b>137,923</b>	<b>\$110,650</b>	<b>\$53,844</b>
Facilities					
Operating Fund					
Revenue					

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
4-40440 Miscellaneous Revenue		(\$169)	169	(\$559)	\$559
<b>Total Revenue</b>		(\$169)	169	(\$559)	\$559
Deferred Revenue					
4-90025 DC's Recognized - Indoor Recre	(\$122,524)		(122,524)	(\$122,524)	
<b>Total Deferred Revenue</b>	(\$122,524)		(122,524)	(\$122,524)	
<b>Total Revenue</b>	<b>(\$122,524)</b>	<b>(\$169)</b>	<b>(122,355)</b>	<b>(\$123,083)</b>	<b>\$559</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$1,080,073	\$732,903	347,170	\$927,773	\$152,300
5-10010 Salaries & Wages - PT	\$59,240	\$54,559	4,681	\$59,114	\$126
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$1,139,313</b>	<b>\$787,462</b>	<b>351,851</b>	<b>\$986,887</b>	<b>\$152,426</b>
Materials & Supplies					
5-20350 Building R&M Materials & Sup	\$18,845	\$15,846	2,999	\$21,230	(\$2,385)
5-20380 Chemicals	\$22,000	\$8,114	13,886	\$22,000	
5-20450 Clothing & Safety Supplies	\$4,045	\$151	3,894	\$4,045	
5-20480 Personal Protective Equipmen	\$1,000	\$769	231	\$1,000	
5-20750 Custodial Supplies	\$23,621	\$19,121	4,500	\$29,997	(\$6,376)
5-21000 Equipment Repairs & Mainten	\$2,000	\$8,331	(6,331)	\$8,779	(\$6,779)
5-21100 Fleet R&M M&S	\$500		500		\$500
5-21200 Fuel (Gas, diesel)	\$6,139	\$3,646	2,493	\$6,139	
5-21480 HVAC & Furnace - R&M Mater	\$5,000	\$14,025	(9,025)	\$5,355	(\$355)
5-21500 Hydro	\$338,896	\$178,191	160,705	\$338,896	
5-21625 Licencing Fee	\$260		260		\$260
5-21800 Meals & Accommodations	\$1,070	\$367	703	\$1,070	
5-21900 Memberships	\$1,150	\$1,061	89	\$1,150	
5-21950 Mileage	\$500		500	\$500	
5-22060 Minor Acquisitions	\$10,000	\$15,714	(5,714)	\$15,714	(\$5,714)
5-22150 Natural Gas	\$74,075	\$14,896	59,179	\$53,242	\$20,833
5-22250 Office Supplies				\$183	(\$183)
5-22400 Professional Development	\$1,500		1,500	\$1,500	
5-22850 Sewer	\$35,795	\$19,690	16,105	\$35,795	
5-22900 Small Tools & Equipment				\$509	(\$509)
5-23100 Telephone - Cellular	\$1,380	\$519	861	\$1,380	
5-23250 Water	\$30,579	\$17,705	12,874	\$30,579	
<b>Total Materials &amp; Supplies</b>	<b>\$578,355</b>	<b>\$318,146</b>	<b>260,209</b>	<b>\$579,063</b>	<b>(\$708)</b>
Contracted Services					
5-30150 Alarm Monitoring	\$14,000	\$2,249	11,751	\$6,002	\$7,998
5-30250 Building R & M Contracted Ser	\$31,000	\$2,464	28,536	\$30,642	\$358
5-30500 Consulting Fees				\$60,000	(\$60,000)
5-30525 Contractors	\$33,000	\$11,169	21,831	\$12,785	\$20,215
5-30621 Custodial Contracts				\$1,882	(\$1,882)
5-30625 Door Repairs	\$18,000	\$5,179	12,821	\$9,015	\$8,985
5-30633 Fire Prevention		\$2,704	(2,704)	\$2,899	(\$2,899)

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-30635 Fleet Maint - C.S.					
5-30645 Mat Contracts		\$760	(760)	\$1,212	(\$1,212)
5-30740 Electrician Services	\$8,000	\$13,792	(5,792)	\$8,000	
5-30750 Elevator Repairs & Maintenance	\$24,000	\$23,275	725	\$30,675	(\$6,675)
5-30850 Equipment Repairs & Maintenance	\$10,000	\$6,837	3,163	\$10,000	
5-31000 Garbage Collection	\$24,000	\$16,406	7,594	\$24,000	
5-31100 HVAC Repair & Maintenance	\$45,163	\$26,447	18,716	\$36,497	\$8,666
5-31150 Hydrant Rental	\$1,350		1,350	\$1,350	
5-31175 Ice Plant - Maintenance	\$48,800	\$31,189	17,611	\$58,800	(\$10,000)
5-31350 Legal Fees		\$8,253	(8,253)		
5-31400 Maintenance Contracts	\$46,000	\$2,064	43,936	\$7,570	\$38,430
5-31500 Plumbing Services	\$12,000	\$22,745	(10,745)	\$23,000	(\$11,000)
5-31625 Service Contracts	\$7,950	\$1,900	6,050	\$6,247	\$1,703
5-31655 Software & Services - End Use					
<b>Total Contracted Services</b>	<b>\$323,263</b>	<b>\$177,433</b>	<b>145,830</b>	<b>\$330,576</b>	<b>(\$7,313)</b>
<b>Total Expense</b>	<b>\$2,040,931</b>	<b>\$1,283,041</b>	<b>757,890</b>	<b>\$1,896,526</b>	<b>\$144,405</b>
Long Term Debt					
5-50000 Debenture - Interest	\$58,928	\$32,201	26,727	\$58,928	
5-50001 Debenture - Payments	\$233,872	\$233,873	(1)	\$233,872	
<b>Total Long Term Debt</b>	<b>\$292,800</b>	<b>\$266,074</b>	<b>26,726</b>	<b>\$292,800</b>	
<b>Total Debt</b>	<b>\$292,800</b>	<b>\$266,074</b>	<b>26,726</b>	<b>\$292,800</b>	
Transfers from Reserves					
9-20017 Reserve Transfer - Centre Street				(\$60,000)	\$60,000
9-21075 Reserve Transfer - Human Capital		(\$99,859)	99,859	(\$99,859)	\$99,859
<b>Total Transfers from Reserves</b>		<b>(\$99,859)</b>	<b>99,859</b>	<b>(\$159,859)</b>	<b>\$159,859</b>
<b>Total Reserve Contributions (Transfers)</b>		<b>(\$99,859)</b>	<b>99,859</b>	<b>(\$159,859)</b>	<b>\$159,859</b>
Internal Allocations					
4-85000 Int. Facility Rental				(\$3,577)	\$3,577
5-83000 Int. Equipment Lease		\$14,543	(14,543)	\$14,543	(\$14,543)
<b>Total Internal Allocations</b>		<b>\$14,543</b>	<b>(14,543)</b>	<b>\$10,966</b>	<b>(\$10,966)</b>
<b>Net Levy</b>	<b>\$2,211,207</b>	<b>\$1,463,630</b>	<b>747,577</b>	<b>\$1,917,350</b>	<b>\$293,857</b>
Capital Fund					
Grants					
7-21000 Provincial Grants	(\$602,500)		(602,500)	(\$602,500)	
<b>Total Grants</b>	<b>(\$602,500)</b>		<b>(602,500)</b>	<b>(\$602,500)</b>	
<b>Total Revenue</b>	<b>(\$602,500)</b>		<b>(602,500)</b>	<b>(\$602,500)</b>	

**Appendix C - 2025 Q3 Forecast  
Consolidated**



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Expense</b>					
<b>Total Debt</b>					
Reserve Contributions					
6-20067 RSRV Cont - Facilities	\$450,560	\$450,560		\$450,560	
<b>Total Reserve Contributions</b>	\$450,560	\$450,560		\$450,560	
Transfers from Reserves					
9-20000 xFr to Capital Reserve					
9-20067 Reserve Transfer - Facilities	(\$739,100)	(\$270,441)	(468,659)	(\$741,517)	\$2,417
<b>Total Transfers from Reserves</b>	(\$739,100)	(\$270,441)	(468,659)	(\$741,517)	\$2,417
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$288,540)</b>	<b>\$180,119</b>	<b>(468,659)</b>	<b>(\$290,957)</b>	<b>\$2,417</b>
<b>Capital Expenses</b>					
8-30525 Contractors	\$1,341,600	\$270,441	1,071,159	\$1,344,017	(\$2,417)
<b>Total Capital Expenses</b>	\$1,341,600	\$270,441	1,071,159	\$1,344,017	(\$2,417)
<b>Net Levy</b>	\$450,560	\$450,560		\$450,560	
<b>Total Facilities</b>	\$2,661,767	\$1,914,190	747,577	\$2,367,910	\$293,857
Parks					
Operating Fund					
Revenue					
4-30040 Dock Lease - Public	(\$38,079)	(\$15,115)	(22,964)	(\$38,929)	\$850
4-30090 Lease	(\$639)	(\$807)	168	(\$807)	\$168
4-31130 Parks Permits	(\$8,702)	(\$2,556)	(6,146)	(\$8,702)	
4-40040 Advertising	(\$1,000)		(1,000)	(\$1,000)	
4-40240 Facilities Rental - Soccer	(\$20,906)	(\$5,000)	(15,906)	(\$30,206)	\$9,300
4-40250 Facilities Rental - Ball	(\$41,561)	(\$8,308)	(33,253)	(\$50,061)	\$8,500
4-40255 Facility Rental - Other	(\$2,649)	(\$432)	(2,217)	(\$2,649)	
4-40257 Facility Rental - Pickleball				(\$6,547)	\$6,547
4-40412 Lacrosse - Minor Field	(\$1,269)	(\$756)	(513)	(\$1,269)	
4-40418 Locks Permits	(\$10,700)	(\$3,141)	(7,559)	(\$11,550)	\$850
4-40440 Miscellaneous Revenue		(\$4,663)	4,663	(\$6,068)	\$6,068
4-40620 Recovery		(\$353)	353	(\$353)	\$353
4-40651 Capital Improvement Fee/Re		(\$1,645)	1,645		
<b>Total Revenue</b>	(\$125,505)	(\$42,776)	(82,729)	(\$158,141)	\$32,636
Deferred Revenue					
4-90020 DC's Recognized - Outdoor Rec	(\$62,500)		(62,500)	(\$62,500)	
<b>Total Deferred Revenue</b>	(\$62,500)		(62,500)	(\$62,500)	

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
Grants					
4-20000 Federal Grant				(\$7,000)	\$7,000
<b>Total Grants</b>				(\$7,000)	\$7,000
<b>Total Revenue</b>	<b>(\$188,005)</b>	<b>(\$42,776)</b>	<b>(145,229)</b>	<b>(\$227,641)</b>	<b>\$39,636</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$691,748	\$327,637	364,111	\$549,335	\$142,413
5-10010 Salaries & Wages - PT	\$96,445	\$42,241	54,204	\$109,185	(\$12,740)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$788,193</b>	<b>\$369,878</b>	<b>418,315</b>	<b>\$658,520</b>	<b>\$129,673</b>
Materials & Supplies					
5-20350 Building R&M Materials & Sup	\$7,700	\$832	6,868	\$8,449	(\$749)
5-20375 Cash Short (Over)		\$15	(15)	\$15	(\$15)
5-20450 Clothing & Safety Supplies	\$9,400	\$6,417	2,983	\$7,658	\$1,742
5-20750 Custodial Supplies	\$9,640	\$4,808	4,832	\$12,250	(\$2,610)
5-20855 Dock - Repairs & Maintenance	\$5,475		5,475	\$3,475	\$2,000
5-21000 Equipment Repairs & Mainten	\$7,100	\$4,552	2,548	\$7,100	
5-21100 Fleet R&M M&S	\$16,000		16,000	\$3,449	\$12,551
5-21105 Flag Maintenance	\$6,185	\$3,784	2,401	\$6,277	(\$92)
5-21200 Fuel (Gas, diesel)	\$36,894	\$21,890	15,004	\$38,382	(\$1,488)
5-21477 Horticulture/Beautification	\$22,590	\$6,264	16,326	\$22,590	
5-21480 HVAC & Furnace - R&M Mater	\$8,000		8,000	\$8,000	
5-21500 Hydro	\$33,410	\$17,950	15,460	\$43,320	(\$9,910)
5-21625 Licencing Fee	\$1,500		1,500		\$1,500
5-21750 Materials & Supplies		\$53	(53)		
5-21800 Meals & Accommodations	\$500		500	\$200	\$300
5-21900 Memberships	\$365		365	\$365	
5-22060 Minor Acquisitions		\$2,040	(2,040)	\$8,958	(\$8,958)
5-22250 Office Supplies	\$400	\$20	380	\$400	
5-22255 Permits & Licences				\$189	(\$189)
5-22400 Professional Development	\$4,150		4,150	\$4,200	(\$50)
5-22475 Propane	\$6,155	\$4,511	1,644	\$6,155	
5-22480 Property - R&M Materials & S	\$65,250	\$11,143	54,107	\$36,000	\$29,250
5-22850 Sewer	\$700	\$1,157	(457)	\$1,376	(\$676)
5-22875 Signage	\$4,670	\$415	4,255	\$4,670	
5-22900 Small Tools & Equipment	\$6,380	\$1,263	5,117	\$6,380	
5-23100 Telephone - Cellular	\$1,380	\$1,798	(418)	\$3,440	(\$2,060)
5-23155 Tree Maintenance	\$34,000		34,000		\$34,000
5-23250 Water	\$23,850	\$4,095	19,755	\$35,954	(\$12,104)
<b>Total Materials &amp; Supplies</b>	<b>\$311,694</b>	<b>\$93,007</b>	<b>218,687</b>	<b>\$269,252</b>	<b>\$42,442</b>
Contracted Services					
5-30150 Alarm Monitoring	\$800	\$225	575	\$800	
5-30250 Building R & M Contracted Ser	\$6,440	\$530	5,910	\$3,860	\$2,580
5-30500 Consulting Fees	\$133,600		133,600	\$133,600	

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-30525 Contractors	\$13,000	\$3,714	9,286	\$13,000	
5-30625 Door Repairs		\$32,479	(32,479)	\$32,985	(\$32,985)
5-30630 Equipment Repairs & Mainten	\$7,000	\$1,213	5,787	\$7,000	
5-30635 Fleet Maint - C.S.	\$7,500		7,500		\$7,500
5-30646 Inspection Services	\$1,000	\$1,135	(135)	\$1,359	(\$359)
5-30692 Tree Removal/Trimming		\$14,057	(14,057)	\$34,000	(\$34,000)
5-30740 Electrician Services	\$8,200	\$2,052	6,148	\$6,000	\$2,200
5-30855 Dock Repairs & Maintenance	\$1,900	\$967	933	\$2,442	(\$542)
5-31000 Garbage Collection	\$85,400	\$44,443	40,957	\$96,467	(\$11,067)
5-31150 Hydrant Rental	\$1,900		1,900	\$1,900	
5-31275 Insurance - Self Insurance - Ve		\$5,176	(5,176)	\$5,176	(\$5,176)
5-31350 Legal Fees		\$3,086	(3,086)		
5-31400 Maintenance Contracts	\$88,415	\$13,056	75,359	\$133,910	(\$45,495)
5-31500 Plumbing Services	\$6,000	\$3,142	2,858	\$9,250	(\$3,250)
5-31610 Property - R&M Contracted Se		\$8,517	(8,517)	\$20,402	(\$20,402)
5-31625 Service Contracts	\$5,500	\$3,364	2,136	\$5,500	
5-31750 Survey Fees				\$695	(\$695)
5-31875 Washroom Rentals	\$24,725	\$12,748	11,977	\$38,553	(\$13,828)
<b>Total Contracted Services</b>	<b>\$391,380</b>	<b>\$149,904</b>	<b>241,476</b>	<b>\$546,899</b>	<b>(\$155,519)</b>
<b>Rents &amp; Financials</b>					
5-55200 Lease - Other Equipment		\$42	(42)	\$57	(\$57)
5-56000 Merchant Fees	\$1,000	\$639	361	\$1,050	(\$50)
<b>Total Rents &amp; Financials</b>	<b>\$1,000</b>	<b>\$681</b>	<b>319</b>	<b>\$1,107</b>	<b>(\$107)</b>
<b>Total Expense</b>	<b>\$1,492,267</b>	<b>\$613,470</b>	<b>878,797</b>	<b>\$1,475,778</b>	<b>\$16,489</b>
<b>Long Term Debt</b>					
5-50000 Debenture - Interest	\$10,312	\$5,635	4,677	\$10,312	
5-50001 Debenture - Payments	\$40,927	\$40,928	(1)	\$40,928	(\$1)
<b>Total Long Term Debt</b>	<b>\$51,239</b>	<b>\$46,563</b>	<b>4,676</b>	<b>\$51,240</b>	<b>(\$1)</b>
<b>Total Debt</b>	<b>\$51,239</b>	<b>\$46,563</b>	<b>4,676</b>	<b>\$51,240</b>	<b>(\$1)</b>
<b>Reserve Contributions</b>					
6-20072 RSRV Cont - Parks	\$15,592	\$1,645	13,947	\$22,248	(\$6,656)
<b>Total Reserve Contributions</b>	<b>\$15,592</b>	<b>\$1,645</b>	<b>13,947</b>	<b>\$22,248</b>	<b>(\$6,656)</b>
<b>Transfers from Reserves</b>					
9-20067 Reserve Transfer - Facilities		(\$15,341)	15,341	(\$15,341)	\$15,341
9-20072 Reserve Transfer - Parks	(\$62,500)		(62,500)	(\$62,500)	
9-20080 RSRV xFr - Pitmans Bay	(\$1,400)		(1,400)	(\$1,400)	
9-21010 Reserve Transfer - Brunel Lock	(\$2,590)		(2,590)	(\$2,590)	
9-21072 Reserve Transfer - River Mill W		(\$16,164)	16,164	(\$16,164)	\$16,164
<b>Total Transfers from Reserves</b>	<b>(\$66,490)</b>	<b>(\$31,505)</b>	<b>(34,985)</b>	<b>(\$97,995)</b>	<b>\$31,505</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$50,898)</b>	<b>(\$29,860)</b>	<b>(21,038)</b>	<b>(\$75,747)</b>	<b>\$24,849</b>

**Appendix C - 2025 Q3 Forecast  
Consolidated**



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Internal Allocations</b>					
<b>5-42000 Int. Equip Costs</b>		<b>\$6,662</b>	<b>(6,662)</b>	<b>\$22,000</b>	<b>(\$22,000)</b>
<b>5-43000 Int. Recovery of Equip</b>				<b>(\$210)</b>	<b>\$210</b>
<b>Total Internal Allocations</b>		<b>\$6,662</b>	<b>(6,662)</b>	<b>\$21,790</b>	<b>(\$21,790)</b>
<b>Net Levy</b>	<b>\$1,304,603</b>	<b>\$594,059</b>	<b>710,544</b>	<b>\$1,245,420</b>	<b>\$59,183</b>
Capital Fund					
Deferred Revenue					
7-92000 Deferred Parkland Fee Recogn	(\$104,500)	(\$63,520)	(40,980)	(\$70,550)	(\$33,950)
<b>Total Deferred Revenue</b>	<b>(\$104,500)</b>	<b>(\$63,520)</b>	<b>(40,980)</b>	<b>(\$70,550)</b>	<b>(\$33,950)</b>
Donations					
7-50030 Donations - Service Groups	(\$35,000)	(\$46,517)	11,517	(\$39,000)	\$4,000
<b>Total Donations</b>	<b>(\$35,000)</b>	<b>(\$46,517)</b>	<b>11,517</b>	<b>(\$39,000)</b>	<b>\$4,000</b>
<b>Total Revenue</b>	<b>(\$139,500)</b>	<b>(\$110,037)</b>	<b>(29,463)</b>	<b>(\$109,550)</b>	<b>(\$29,950)</b>
<b>Total Expense</b>					
<b>Total Debt</b>					
Reserve Contributions					
6-20072 RSRV Cont - Parks	\$603,350	\$603,350		\$603,350	
<b>Total Reserve Contributions</b>	<b>\$603,350</b>	<b>\$603,350</b>		<b>\$603,350</b>	
Transfers from Reserves					
9-20045 Reserve Transfer - IT Capital R					
9-20072 Reserve Transfer - Parks	(\$1,053,000)	(\$378,865)	(674,135)	(\$1,199,579)	\$146,579
<b>Total Transfers from Reserves</b>	<b>(\$1,053,000)</b>	<b>(\$378,865)</b>	<b>(674,135)</b>	<b>(\$1,199,579)</b>	<b>\$146,579</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$449,650)</b>	<b>\$224,485</b>	<b>(674,135)</b>	<b>(\$596,229)</b>	<b>\$146,579</b>
Capital Expenses					
8-21750 Materials & Supplies	\$89,500	\$48,762	40,738	\$233,239	(\$143,739)
8-30500 Consulting Fees		\$16,231	(16,231)		
8-30525 Contractors	\$1,103,000	\$415,910	687,090	\$1,075,890	\$27,110
<b>Total Capital Expenses</b>	<b>\$1,192,500</b>	<b>\$480,903</b>	<b>711,597</b>	<b>\$1,309,129</b>	<b>(\$116,629)</b>
<b>Net Levy</b>	<b>\$603,350</b>	<b>\$595,351</b>	<b>7,999</b>	<b>\$603,350</b>	
<b>Total Parks</b>	<b>\$1,907,953</b>	<b>\$1,189,410</b>	<b>718,543</b>	<b>\$1,848,770</b>	<b>\$59,183</b>
Recreation and Leisure Operating Fund					

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Revenue</b>					
4-30090 Lease	(\$38,643)	(\$19,703)	(18,940)	(\$38,643)	
4-40040 Advertising	(\$18,837)	(\$1,071)	(17,766)	(\$19,383)	\$546
4-40062 Application Fee	(\$500)	(\$300)	(200)	(\$500)	
4-40280 Floor - Minor Lacrosse	(\$19,251)	(\$4,417)	(14,834)	(\$22,010)	\$2,759
4-40288 Floor - Other	(\$7,625)	(\$1,652)	(5,973)	(\$7,367)	(\$258)
4-40340 Ice - Minor Hockey	(\$240,862)	(\$97,109)	(143,753)	(\$268,573)	\$27,711
4-40350 Ice - Other	(\$199,328)	(\$95,127)	(104,201)	(\$194,431)	(\$4,897)
4-40400 Junior Hockey	(\$17,045)	(\$1,016)	(16,029)	(\$15,628)	(\$1,417)
4-40410 Lacrosse - Junior	(\$7,047)	(\$6,112)	(935)	(\$6,454)	(\$593)
4-40600 Skating	(\$108,431)	(\$45,743)	(62,688)	(\$87,071)	(\$21,360)
4-40650 Rental	(\$8,400)	(\$5,748)	(2,652)	(\$8,875)	\$475
4-40651 Capital Improvement Fee/Ren	(\$41,301)	(\$18,462)	(22,839)	(\$41,301)	
4-40730 Special Events					
4-40750 Sponsorships	(\$2,000)	(\$3,050)	1,050	(\$3,150)	\$1,150
<b>Total Revenue</b>	<b>(\$709,270)</b>	<b>(\$299,510)</b>	<b>(409,760)</b>	<b>(\$713,386)</b>	<b>\$4,116</b>
<b>Total Revenue</b>	<b>(\$709,270)</b>	<b>(\$299,510)</b>	<b>(409,760)</b>	<b>(\$713,386)</b>	<b>\$4,116</b>
<b>Salary, Wages &amp; Benefits</b>					
5-10000 Salaries & Wages - FT	\$533,124	\$230,080	303,044	\$536,364	(\$3,240)
5-10010 Salaries & Wages - PT	\$130,063	\$105,150	24,913	\$155,133	(\$25,070)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$663,187</b>	<b>\$335,230</b>	<b>327,957</b>	<b>\$691,497</b>	<b>(\$28,310)</b>
<b>Materials &amp; Supplies</b>					
5-20375 Cash Short (Over)		(\$44)	44	(\$43)	\$43
5-20450 Clothing & Safety Supplies	\$1,400		1,400	\$1,400	
5-20700 Courier	\$100		100	\$100	
5-21750 Materials & Supplies	\$1,000		1,000	\$989	\$11
5-21800 Meals & Accommodations	\$1,750	\$31	1,719	\$1,750	
5-21900 Memberships	\$4,170	\$2,971	1,199	\$4,181	(\$11)
5-21950 Mileage	\$1,000	\$174	826	\$1,000	
5-22060 Minor Acquisitions	\$600	\$1,482	(882)	\$2,082	(\$1,482)
5-22250 Office Supplies	\$4,300	\$1,290	3,010	\$4,117	\$183
5-22400 Professional Development	\$16,000	\$3,408	12,592	\$16,000	
5-22450 Promotion/Special Events	\$7,500	\$207	7,293	\$7,116	\$384
5-23000 Socan Fees	\$2,957	\$3,009	(52)	\$3,009	(\$52)
5-23100 Telephone - Cellular	\$1,800	\$692	1,108	\$1,800	
5-23175 Volunteer/Staff Appreciation	\$1,000		1,000	\$1,000	
5-23250 Water		\$450	(450)	(\$450)	\$450
<b>Total Materials &amp; Supplies</b>	<b>\$43,577</b>	<b>\$13,670</b>	<b>29,907</b>	<b>\$44,051</b>	<b>(\$474)</b>
<b>Contracted Services</b>					
5-30525 Contractors	\$82,680	\$42,283	40,397	\$82,680	
5-30600 Copying Expenses	\$4,109		4,109	\$4,109	

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-31625 Service Contracts	\$240	\$43	197	\$240	
5-31655 Software & Services - End Use	\$25,883	\$24,751	1,132	\$25,883	
<b>Total Contracted Services</b>	<b>\$112,912</b>	<b>\$67,077</b>	<b>45,835</b>	<b>\$112,912</b>	
Rents & Financials					
5-56000 Merchant Fees	\$21,000	\$16,345	4,655	\$23,000	(\$2,000)
<b>Total Rents &amp; Financials</b>	<b>\$21,000</b>	<b>\$16,345</b>	<b>4,655</b>	<b>\$23,000</b>	<b>(\$2,000)</b>
<b>Total Expense</b>	<b>\$840,676</b>	<b>\$432,322</b>	<b>408,354</b>	<b>\$871,460</b>	<b>(\$30,784)</b>
<b>Total Debt</b>					
Reserve Contributions					
6-20010 RSRV Cont - Audio Visual	\$500	\$1,071	(571)	\$1,071	(\$571)
6-20067 RSRV Cont - Facilities	\$41,301	\$18,462	22,839	\$41,301	
<b>Total Reserve Contributions</b>	<b>\$41,801</b>	<b>\$19,533</b>	<b>22,268</b>	<b>\$42,372</b>	<b>(\$571)</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>\$41,801</b>	<b>\$19,533</b>	<b>22,268</b>	<b>\$42,372</b>	<b>(\$571)</b>
<b>Net Levy</b>	<b>\$173,207</b>	<b>\$152,345</b>	<b>20,862</b>	<b>\$200,446</b>	<b>(\$27,239)</b>
Capital Fund					
<b>Total Revenue</b>					
<b>Total Expense</b>					
<b>Total Debt</b>					
Reserve Contributions					
6-20078 RSRV Cont - Recreation & Leis	\$3,960	\$3,960		\$3,960	
<b>Total Reserve Contributions</b>	<b>\$3,960</b>	<b>\$3,960</b>		<b>\$3,960</b>	
<b>Total Reserve Contributions (Transfers)</b>	<b>\$3,960</b>	<b>\$3,960</b>		<b>\$3,960</b>	
<b>Net Levy</b>	<b>\$3,960</b>	<b>\$3,960</b>		<b>\$3,960</b>	
<b>Total Recreation and Leisure</b>	<b>\$177,167</b>	<b>\$156,305</b>	<b>20,862</b>	<b>\$204,406</b>	<b>(\$27,239)</b>
Swimming and Aquatics					
Operating Fund					
Revenue					
4-40090 Board of Educion	(\$1,739)	(\$2,137)	398	(\$3,264)	\$1,525

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
4-40360 Instructional Courses	(\$185,000)	(\$117,084)	(67,916)	(\$191,900)	\$6,900
4-40415 Locker Revenue	(\$1,000)	(\$822)	(178)	(\$1,000)	
4-40430 Memberships	(\$43,400)	(\$30,485)	(12,915)	(\$50,400)	\$7,000
4-40435 Merchandise Revenue	(\$1,000)	(\$100)	(900)	(\$500)	(\$500)
4-40610 Public Swimming	(\$33,000)	(\$24,157)	(8,843)	(\$33,000)	
4-40620 Recovery	(\$7,340)	(\$4,066)	(3,274)	(\$6,340)	(\$1,000)
4-40630 Pool Rental	(\$23,977)	(\$6,482)	(17,495)	(\$23,977)	
4-40651 Capital Improvement Fee/Ren	(\$3,000)	(\$752)	(2,248)	(\$3,000)	
<b>Total Revenue</b>	<b>(\$299,456)</b>	<b>(\$186,085)</b>	<b>(113,371)</b>	<b>(\$313,381)</b>	<b>\$13,925</b>
Grants					
4-23000 Community Grant	(\$17,000)		(17,000)	(\$17,000)	
<b>Total Grants</b>	<b>(\$17,000)</b>		<b>(17,000)</b>	<b>(\$17,000)</b>	
<b>Total Revenue</b>	<b>(\$316,456)</b>	<b>(\$186,085)</b>	<b>(130,371)</b>	<b>(\$330,381)</b>	<b>\$13,925</b>
Salary, Wages & Benefits					
5-10000 Salaries & Wages - FT	\$364,975	\$175,788	189,187	\$344,097	\$20,878
5-10010 Salaries & Wages - PT	\$229,659	\$128,120	101,539	\$246,259	(\$16,600)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$594,634</b>	<b>\$303,908</b>	<b>290,726</b>	<b>\$590,356</b>	<b>\$4,278</b>
Materials & Supplies					
5-20450 Clothing & Safety Supplies	\$2,100	\$1,090	1,010	\$2,100	
5-20925 Educational Supplies	\$700		700	\$700	
5-21750 Materials & Supplies	\$14,580	\$3,853	10,727	\$12,080	\$2,500
5-21800 Meals & Accommodations	\$900	\$16	884	\$900	
5-21900 Memberships	\$1,250	\$1,085	165	\$1,335	(\$85)
5-21925 Merchandise	\$700	\$463	237	\$700	
5-21950 Mileage	\$800	\$55	745	\$800	
5-22060 Minor Acquisitions	\$1,500		1,500	\$900	\$600
5-22250 Office Supplies	\$150	\$254	(104)	\$270	(\$120)
5-22875 Signage				\$600	(\$600)
5-22900 Small Tools & Equipment	\$2,000	\$1,769	231	\$2,000	
5-23100 Telephone - Cellular	\$600	\$229	371	\$600	
<b>Total Materials &amp; Supplies</b>	<b>\$25,280</b>	<b>\$8,814</b>	<b>16,466</b>	<b>\$22,985</b>	<b>\$2,295</b>
Contracted Services					
5-30525 Contractors	\$17,000	\$600	16,400	\$17,600	(\$600)
5-30645 Mat Contracts		\$456	(456)	\$1,701	(\$1,701)
5-30850 Equipment Repairs & Mainten	\$300		300	\$300	
<b>Total Contracted Services</b>	<b>\$17,300</b>	<b>\$1,056</b>	<b>16,244</b>	<b>\$19,601</b>	<b>(\$2,301)</b>
<b>Total Expense</b>	<b>\$637,214</b>	<b>\$313,778</b>	<b>323,436</b>	<b>\$632,942</b>	<b>\$4,272</b>
<b>Total Debt</b>					
Reserve Contributions					
6-20067 RSRV Cont - Facilities	\$3,000	\$752	2,248	\$3,000	

**Appendix C - 2025 Q3 Forecast  
Consolidated**



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Reserve Contributions</b>	\$3,000	\$752	2,248	\$3,000	
<b>Total Reserve Contributions (Transfers)</b>	<b>\$3,000</b>	<b>\$752</b>	<b>2,248</b>	<b>\$3,000</b>	
<b>Net Levy</b>	<b>\$323,758</b>	<b>\$128,445</b>	<b>195,313</b>	<b>\$305,561</b>	<b>\$18,197</b>
Capital Fund					
<b>Total Revenue</b>					
<b>Total Expense</b>					
<b>Total Debt</b>					
Transfers from Reserves					
9-20078 Reserve Transfer - Recreation	(\$3,000)	(\$2,516)	(484)	(\$2,550)	(\$450)
<b>Total Transfers from Reserves</b>	<b>(\$3,000)</b>	<b>(\$2,516)</b>	<b>(484)</b>	<b>(\$2,550)</b>	<b>(\$450)</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$3,000)</b>	<b>(\$2,516)</b>	<b>(484)</b>	<b>(\$2,550)</b>	<b>(\$450)</b>
<b>Capital Expenses</b>					
8-21750 Materials & Supplies	\$3,000	\$2,516	484	\$2,550	\$450
<b>Total Capital Expenses</b>	<b>\$3,000</b>	<b>\$2,516</b>	<b>484</b>	<b>\$2,550</b>	<b>\$450</b>
<b>Net Levy</b>					
<b>Total Swimming and Aquatics</b>	<b>\$323,758</b>	<b>\$128,445</b>	<b>195,313</b>	<b>\$305,561</b>	<b>\$18,197</b>
Youth Programs and Day Camps					
Operating Fund					
Revenue					
4-40440 Miscellaneous Revenue	(\$1,983)	(\$50)	(1,933)	(\$3,602)	\$1,619
4-40640 Registration Fees	(\$323,083)	(\$38,374)	(284,709)	(\$324,193)	\$1,110
<b>Total Revenue</b>	<b>(\$325,066)</b>	<b>(\$38,424)</b>	<b>(286,642)</b>	<b>(\$327,795)</b>	<b>\$2,729</b>
Grants					
4-20000 Federal Grant				(\$2,408)	\$2,408
4-23000 Community Grant	(\$8,927)		(8,927)	(\$8,467)	(\$460)
<b>Total Grants</b>	<b>(\$8,927)</b>		<b>(8,927)</b>	<b>(\$10,875)</b>	<b>\$1,948</b>
<b>Total Revenue</b>	<b>(\$333,993)</b>	<b>(\$38,424)</b>	<b>(295,569)</b>	<b>(\$338,670)</b>	<b>\$4,677</b>
Salary, Wages & Benefits					
5-10010 Salaries & Wages - PT	\$293,958	\$36,822	257,136	\$293,556	\$402

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Salary, Wages &amp; Benefits</b>	\$293,958	\$36,822	257,136	\$293,556	\$402
Materials & Supplies					
5-20450 Clothing & Safety Supplies				\$3,101	(\$3,101)
5-21750 Materials & Supplies	\$16,000	\$3,075	12,925	\$12,380	\$3,620
5-21800 Meals & Accommodations	\$600		600	\$600	
5-21950 Mileage	\$500	\$10	490	\$500	
5-22400 Professional Development		\$57	(57)		
5-23100 Telephone - Cellular	\$991	\$412	579	\$991	
5-23165 Trip Costs	\$5,000		5,000	\$5,000	
<b>Total Materials &amp; Supplies</b>	\$23,091	\$3,554	19,537	\$22,572	\$519
Contracted Services					
5-30525 Contractors	\$2,000		2,000	\$2,000	
<b>Total Contracted Services</b>	\$2,000		2,000	\$2,000	
Rents & Financials					
5-55300 Lease - Premise	\$9,625	\$631	8,994	\$13,343	(\$3,718)
<b>Total Rents &amp; Financials</b>	\$9,625	\$631	8,994	\$13,343	(\$3,718)
<b>Total Expense</b>	<b>\$328,674</b>	<b>\$41,007</b>	<b>287,667</b>	<b>\$331,471</b>	<b>(\$2,797)</b>
<b>Total Debt</b>					
<b>Total Reserve Contributions (Transfers)</b>					
<b>Net Levy</b>	<b>(\$5,319)</b>	<b>\$2,583</b>	<b>(7,902)</b>	<b>(\$7,199)</b>	<b>\$1,880</b>
<b>Total Youth Programs and Day Camps</b>	<b>(\$5,319)</b>	<b>\$2,583</b>	<b>(7,902)</b>	<b>(\$7,199)</b>	<b>\$1,880</b>
<b>Total Recreation and Facilities</b>	<b>\$5,342,011</b>	<b>\$3,445,424</b>	<b>1,896,587</b>	<b>\$4,899,754</b>	<b>\$442,257</b>
<b>Total Recreation and Facilities</b>	<b>\$5,342,011</b>	<b>\$3,445,424</b>	<b>1,896,587</b>	<b>\$4,899,754</b>	<b>\$442,257</b>

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Roads, Sidewalks and Transit</b>					
<b>Roads and Sidewalks</b>					
<b>Operating Fund</b>					
<b>Revenue</b>					
4-22010 Municipal - District	(\$40,000)	(\$47,809)	7,809	(\$47,809)	\$7,809
4-31112 Moving/Overload Permit	(\$215)		(215)		(\$215)
4-31115 Occupation Permit - Applicatio	(\$7,440)	(\$1,440)	(6,000)	(\$7,440)	
4-31170 Snow Removal Fees	(\$9,000)	(\$3,363)	(5,637)	(\$13,863)	\$4,863
4-40060 Aggregate Resources	(\$207,000)		(207,000)	(\$207,000)	
4-40215 Entrance Permit	(\$10,400)	(\$3,853)	(6,547)	(\$9,720)	(\$680)
4-40365 Insurance Recovery	(\$20,000)	(\$12,096)	(7,904)	(\$20,000)	
4-40440 Miscellaneous Revenue	(\$9,000)	(\$3,271)	(5,729)	(\$10,063)	\$1,063
4-40700 Sign Fees	(\$450)	(\$188)	(262)	(\$250)	(\$200)
<b>Total Revenue</b>	<b>(\$303,505)</b>	<b>(\$72,020)</b>	<b>(231,485)</b>	<b>(\$316,145)</b>	<b>\$12,640</b>
<b>Deferred Revenue</b>					
4-90005 DC's Recognized - Roads and R	(\$35,093)		(35,093)	(\$35,093)	
4-91000 Deferred CCBF Recognized					
<b>Total Deferred Revenue</b>	<b>(\$35,093)</b>		<b>(35,093)</b>	<b>(\$35,093)</b>	
<b>Grants</b>					
4-20000 Federal Grant				(\$2,408)	\$2,408
<b>Total Grants</b>				<b>(\$2,408)</b>	<b>\$2,408</b>
<b>Total Revenue</b>	<b>(\$338,598)</b>	<b>(\$72,020)</b>	<b>(266,578)</b>	<b>(\$353,646)</b>	<b>\$15,048</b>
<b>Salary, Wages &amp; Benefits</b>					
5-10000 Salaries & Wages - FT	\$3,488,658	\$1,615,847	1,872,811	\$3,285,546	\$203,112
5-10010 Salaries & Wages - PT	\$53,482	\$218,478	(164,996)	\$354,596	(\$301,114)
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$3,542,140</b>	<b>\$1,834,325</b>	<b>1,707,815</b>	<b>\$3,640,142</b>	<b>(\$98,002)</b>
<b>Materials &amp; Supplies</b>					
5-20350 Building R&M Materials & Sup	\$8,000	\$2,807	5,193	\$8,000	
5-20450 Clothing & Safety Supplies	\$24,400	\$30,138	(5,738)	\$36,893	(\$12,493)
5-20525 Comm Equip - R&M Materials	\$2,195	\$2,167	28	\$2,594	(\$399)
5-20700 Courier	\$50	\$18	32	\$82	(\$32)
5-20750 Custodial Supplies	\$500	\$300	200	\$500	
5-21000 Equipment Repairs & Mainten	\$1,500	\$464	1,036	\$750	\$750
5-21100 Fleet R&M M&S	\$255,000	\$150,115	104,885	\$278,599	(\$23,599)
5-21200 Fuel (Gas, diesel)	\$377,500	\$242,249	135,251	\$388,140	(\$10,640)
5-21500 Hydro	\$75,000	\$52,506	22,494	\$81,300	(\$6,300)
5-21625 Licencing Fee	\$46,300	\$41,846	4,454	\$50,326	(\$4,026)
5-21750 Materials & Supplies	\$696,180	\$388,304	307,876	\$615,851	\$80,329
5-21800 Meals & Accommodations	\$12,500	\$9,360	3,140	\$10,500	\$2,000
5-21850 Meeting Supplies		\$99	(99)	\$99	(\$99)
5-21900 Memberships	\$2,205	\$1,169	1,036	\$2,208	(\$3)

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
5-21950 Mileage		\$55	(55)	\$55	(\$55)
5-22000 Minor Hardware		\$611	(611)	\$2,193	(\$2,193)
5-22050 Minor Software	\$3,000	\$3,043	(43)	\$3,043	(\$43)
5-22060 Minor Acquisitions		\$22,374	(22,374)	\$22,373	(\$22,373)
5-22075 Monitoring	\$41,760	\$32,974	8,786	\$53,760	(\$12,000)
5-22150 Natural Gas	\$8,000	\$5,124	2,876	\$8,000	
5-22250 Office Supplies	\$5,000	\$1,038	3,962	\$2,500	\$2,500
5-22400 Professional Development	\$24,500	\$17,825	6,675	\$22,500	\$2,000
5-22900 Small Tools & Equipment	\$15,500	\$11,799	3,701	\$15,752	(\$252)
5-23100 Telephone - Cellular	\$3,270	\$4,287	(1,017)	\$8,626	(\$5,356)
5-23250 Water	\$1,500	\$523	977	\$1,600	(\$100)
<b>Total Materials &amp; Supplies</b>	<b>\$1,603,860</b>	<b>\$1,021,195</b>	<b>582,665</b>	<b>\$1,616,244</b>	<b>(\$12,384)</b>
Contracted Services					
5-30250 Building R & M Contracted Ser	\$22,500	\$8,321	14,179	\$22,500	
5-30500 Consulting Fees	\$28,000	\$8,158	19,842	\$28,000	
5-30525 Contractors	\$333,150	\$414,791	(81,641)	\$540,599	(\$207,449)
5-30621 Custodial Contracts	\$8,000	\$6,974	1,026	\$14,200	(\$6,200)
5-30625 Door Repairs		\$3,746	(3,746)	\$4,000	(\$4,000)
5-30633 Fire Prevention	\$700		700	\$700	
5-30635 Fleet Maint - C.S.	\$180,000	\$147,381	32,619	\$220,500	(\$40,500)
5-30646 Inspection Services				\$268	(\$268)
5-30740 Electrician Services	\$1,500	\$5,962	(4,462)	\$6,173	(\$4,673)
5-30850 Equipment Repairs & Mainten	\$8,000	\$4,911	3,089	\$8,000	
5-31000 Garbage Collection	\$4,500	\$2,472	2,028	\$4,500	
5-31250 Insurance - Premium		\$302	(302)	\$302	(\$302)
5-31350 Legal Fees	\$1,000	\$974	26	\$500	\$500
5-31435 Medical Exams	\$600	\$400	200	\$1,650	(\$1,050)
5-31500 Plumbing Services		\$1,369	(1,369)	\$3,100	(\$3,100)
5-31625 Service Contracts	\$23,080	\$16,179	6,901	\$27,716	(\$4,636)
5-31655 Software & Services - End Use	\$2,000		2,000	\$500	\$1,500
5-31875 Washroom Rentals	\$2,500	\$1,262	1,238	\$2,500	
<b>Total Contracted Services</b>	<b>\$615,530</b>	<b>\$623,202</b>	<b>(7,672)</b>	<b>\$885,708</b>	<b>(\$270,178)</b>
Rents & Financials					
5-55200 Lease - Other Equipment		\$14,089	(14,089)	\$20,949	(\$20,949)
5-55300 Lease - Premise	\$6,106	\$3,053	3,053	\$6,120	(\$14)
5-56000 Merchant Fees	\$600		600		\$600
<b>Total Rents &amp; Financials</b>	<b>\$6,706</b>	<b>\$17,142</b>	<b>(10,436)</b>	<b>\$27,069</b>	<b>(\$20,363)</b>
<b>Total Expense</b>	<b>\$5,768,236</b>	<b>\$3,495,864</b>	<b>2,272,372</b>	<b>\$6,169,163</b>	<b>(\$400,927)</b>
Long Term Debt					
5-50000 Debenture - Interest	\$38,093	\$20,977	17,116	\$38,093	
5-50001 Debenture - Payments	\$174,575	\$174,575		\$174,575	
<b>Total Long Term Debt</b>	<b>\$212,668</b>	<b>\$195,552</b>	<b>17,116</b>	<b>\$212,668</b>	

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transaction	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Debt</b>	<b>\$212,668</b>	<b>\$195,552</b>	<b>17,116</b>	<b>\$212,668</b>	
Reserve Contributions					
6-20090 RSRV Cont - Fleet	\$16,425	\$51,728	(35,303)	\$16,425	
<b>Total Reserve Contributions</b>	<b>\$16,425</b>	<b>\$51,728</b>	<b>(35,303)</b>	<b>\$16,425</b>	
Transfers from Reserves					
9-20085 Reserve Transfer - Public Worl	(\$100,000)		(100,000)	(\$100,000)	
9-21064 Reserve Transfer - MAT (Gen)		(\$18,914)	18,914	(\$18,914)	\$18,914
<b>Total Transfers from Reserves</b>	<b>(\$100,000)</b>	<b>(\$18,914)</b>	<b>(81,086)</b>	<b>(\$118,914)</b>	<b>\$18,914</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$83,575)</b>	<b>\$32,814</b>	<b>(116,389)</b>	<b>(\$102,489)</b>	<b>\$18,914</b>
Internal Allocations					
4-83000 Int. Equipment Lease	(\$28,910)	(\$83,689)	54,779	(\$83,690)	\$54,780
4-84000 Int. Snow Removal	(\$7,000)	(\$3,250)	(3,750)	(\$5,000)	(\$2,000)
5-42000 Int. Equip Costs	\$1,450,000	\$907,761	542,239	\$1,450,000	
5-43000 Int. Recovery of Equip	(\$1,450,000)	(\$913,947)	(536,053)	(\$1,471,790)	\$21,790
<b>Total Internal Allocations</b>	<b>(\$35,910)</b>	<b>(\$93,125)</b>	<b>57,215</b>	<b>(\$110,480)</b>	<b>\$74,570</b>
<b>Net Levy</b>	<b>\$5,522,821</b>	<b>\$3,559,085</b>	<b>1,963,736</b>	<b>\$5,815,216</b>	<b>(\$292,395)</b>
Capital Fund					
Deferred Revenue					
7-90005 DC's Recognized - Roads and R	(\$870,000)		(870,000)	(\$807,500)	(\$62,500)
7-91000 Deferred CCBF Recognized	(\$655,792)	(\$360)	(655,432)	(\$655,792)	
<b>Total Deferred Revenue</b>	<b>(\$1,525,792)</b>	<b>(\$360)</b>	<b>(1,525,432)</b>	<b>(\$1,463,292)</b>	<b>(\$62,500)</b>
Grants					
7-21000 Provincial Grants	(\$621,407)		(621,407)	(\$461,309)	(\$160,098)
<b>Total Grants</b>	<b>(\$621,407)</b>		<b>(621,407)</b>	<b>(\$461,309)</b>	<b>(\$160,098)</b>
Gain (Loss) on Disposal of Assets					
8-75000 Gain/Loss on Disposal of Asset		\$125,341	(125,341)		
<b>Total Gain (Loss) on Disposal of Assets</b>		<b>\$125,341</b>	<b>(125,341)</b>		
Other Revenue					
7-60010 Sale of Equipment		(\$57,000)	57,000		
<b>Total Other Revenue</b>		<b>(\$57,000)</b>	<b>57,000</b>		
<b>Total Revenue</b>	<b>(\$2,147,199)</b>	<b>\$67,981</b>	<b>(2,215,180)</b>	<b>(\$1,924,601)</b>	<b>(\$222,598)</b>
Salary, Wages & Benefits					
8-10000 SWB Capital - FT		\$2,203	(2,203)		
<b>Total Salary, Wages &amp; Benefits</b>		<b>\$2,203</b>	<b>(2,203)</b>		
<b>Total Expense</b>		<b>\$2,203</b>	<b>(2,203)</b>		

# Appendix C - 2025 Q3 Forecast Consolidated



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Debt</b>					
Reserve Contributions					
6-20085 RSRV Cont - Public Works Capi	\$5,228,671	\$5,228,671		\$5,228,671	
6-20090 RSRV Cont - Fleet	\$814,985	\$871,985	(57,000)	\$814,985	
<b>Total Reserve Contributions</b>	<b>\$6,043,656</b>	<b>\$6,100,656</b>	<b>(57,000)</b>	<b>\$6,043,656</b>	
Transfers from Reserves					
9-20085 Reserve Transfer - Public Worl	(\$4,384,591)	(\$326,022)	(4,058,569)	(\$4,286,523)	(\$98,068)
9-20090 Reserve Transfer - Fleet	(\$1,610,000)	(\$708,992)	(901,008)	(\$2,834,468)	\$1,224,468
<b>Total Transfers from Reserves</b>	<b>(\$5,994,591)</b>	<b>(\$1,035,014)</b>	<b>(4,959,577)</b>	<b>(\$7,120,991)</b>	<b>\$1,126,400</b>
<b>Total Reserve Contributions (Transfers)</b>	<b>\$49,065</b>	<b>\$5,065,642</b>	<b>(5,016,577)</b>	<b>(\$1,077,335)</b>	<b>\$1,126,400</b>
<b>Capital Expenses</b>					
<b>8-21750 Materials &amp; Supplies</b>	<b>\$1,620,000</b>	<b>\$738,670</b>	<b>881,330</b>	<b>\$3,037,255</b>	<b>(\$1,417,255)</b>
<b>8-22000 Minor Hardware</b>		<b>\$7,441</b>	<b>(7,441)</b>		
<b>8-30500 Consulting Fees</b>		<b>\$65,786</b>	<b>(65,786)</b>	<b>\$977</b>	<b>(\$977)</b>
<b>8-30525 Contractors</b>	<b>\$6,521,790</b>	<b>\$223,476</b>	<b>6,298,314</b>	<b>\$6,007,360</b>	<b>\$514,430</b>
<b>Total Capital Expenses</b>	<b>\$8,141,790</b>	<b>\$1,035,373</b>	<b>7,106,417</b>	<b>\$9,045,592</b>	<b>(\$903,802)</b>
<b>Net Levy</b>	<b>\$6,043,656</b>	<b>\$6,171,199</b>	<b>(127,543)</b>	<b>\$6,043,656</b>	
<b>Total Roads and Sidewalks</b>	<b>\$11,566,477</b>	<b>\$9,730,284</b>	<b>1,836,193</b>	<b>\$11,858,872</b>	<b>(\$292,395)</b>
Transit					
Operating Fund					
Revenue					
4-40440 Miscellaneous Revenue	(\$27,000)	(\$14,281)	(12,719)	(\$27,000)	
<b>Total Revenue</b>	<b>(\$27,000)</b>	<b>(\$14,281)</b>	<b>(12,719)</b>	<b>(\$27,000)</b>	
Grants					
4-21000 Provincial Grant	(\$111,030)		(111,030)	(\$176,865)	\$65,835
<b>Total Grants</b>	<b>(\$111,030)</b>		<b>(111,030)</b>	<b>(\$176,865)</b>	<b>\$65,835</b>
<b>Total Revenue</b>	<b>(\$138,030)</b>	<b>(\$14,281)</b>	<b>(123,749)</b>	<b>(\$203,865)</b>	<b>\$65,835</b>
Materials & Supplies					
5-21750 Materials & Supplies	\$500		500	\$403	\$97
5-22000 Minor Hardware		\$97	(97)	\$97	(\$97)
5-23100 Telephone - Cellular	\$240	\$58	182	\$240	
<b>Total Materials &amp; Supplies</b>	<b>\$740</b>	<b>\$155</b>	<b>585</b>	<b>\$740</b>	
Contracted Services					
5-31625 Service Contracts	\$205,523	\$89,283	116,240	\$214,240	(\$8,717)
5-31630 Service Contracts-Specialized	\$124,731	\$61,609	63,122	\$130,620	(\$5,889)
5-31655 Software & Services - End Use	\$27,250		27,250		\$27,250

**Appendix C - 2025 Q3 Forecast  
Consolidated**



	2025 Final Budget	2025 YTD Actuals/transactio	Budget Remaining	2025 Q3 Forecast	2025 Surplus or (Deficit)
<b>Total Contracted Services</b>	\$357,504	\$150,892	206,612	\$344,860	\$12,644
<b>Total Expense</b>	<b>\$358,244</b>	<b>\$151,047</b>	<b>207,197</b>	<b>\$345,600</b>	<b>\$12,644</b>
<b>Total Debt</b>					
Reserve Contributions					
6-21032 RSRV Cont - Transit				\$53,479	(\$53,479)
<b>Total Reserve Contributions</b>				\$53,479	(\$53,479)
Transfers from Reserves					
9-21032 Reserve Transfer - Transit	(\$25,000)		(25,000)		(\$25,000)
<b>Total Transfers from Reserves</b>	(\$25,000)		(25,000)		(\$25,000)
<b>Total Reserve Contributions (Transfers)</b>	<b>(\$25,000)</b>		<b>(25,000)</b>	<b>\$53,479</b>	<b>(\$78,479)</b>
<b>Net Levy</b>	<b>\$195,214</b>	<b>\$136,766</b>	<b>58,448</b>	<b>\$195,214</b>	
Capital Fund					
<b>Total Revenue</b>					
<b>Total Expense</b>					
<b>Total Debt</b>					
Transfers from Reserves					
9-21032 Reserve Transfer - Transit				(\$63,850)	\$63,850
<b>Total Transfers from Reserves</b>				(\$63,850)	\$63,850
<b>Total Reserve Contributions (Transfers)</b>				<b>(\$63,850)</b>	<b>\$63,850</b>
<b>Capital Expenses</b>					
8-21750 Materials & Supplies				\$63,850	(\$63,850)
<b>Total Capital Expenses</b>				<b>\$63,850</b>	<b>(\$63,850)</b>
<b>Net Levy</b>					
<b>Total Transit</b>	<b>\$195,214</b>	<b>\$136,766</b>	<b>58,448</b>	<b>\$195,214</b>	
<b>Total Roads, Sidewalks and Transit</b>	<b>\$11,761,691</b>	<b>\$9,867,050</b>	<b>1,894,641</b>	<b>\$12,054,086</b>	<b>(\$292,395)</b>
<b>Total Roads, Sidewalks and Transit</b>	<b>\$11,761,691</b>	<b>\$9,867,050</b>	<b>1,894,641</b>	<b>\$12,054,086</b>	<b>(\$292,395)</b>

## Appendix D - Reserve Forecast

Reserve Name	Opening Balance January 1, 2025	2025 Increase (Decrease)	Expected Balance December 31, 2025
Affordable Housing	76,183	0	76,183
Audio Visual Equipment	4,424	1,071	5,495
EcDev Capital	20,469	(12,537)	7,932
Algonquin Theatre Capital	104,412	(36,329)	68,083
Centre Street Environmental	1,296,263	(15,000)	1,281,263
Town Capital Replacement	489,748	91,822	581,570
Council Chamber Expansion	133,060	(30,000)	103,060
Corporate Software	213,948	350,000	563,948
Fire Equipment	175,416	(46,187)	129,229
IT Capital Replacement	(40,068)	(654,939)	(695,007)
Library Capital Reserve	325,483	307	325,790
Library Capital Comm Donation	8,909	0	8,909
Library Bld Maint & Repair	150,144	46,998	197,142
Library IT Cap & Web Dev	175,605	(15,750)	159,855
Library Renovation	369,908	0	369,908
MHP Capital	(128,697)	(28,051)	(156,748)
Library Book Donations	3,972	0	3,972
MHP Hartley Donation	197,037	0	197,037
Local Share Hospital Funding	4,620,049	672,282	5,292,331
Local Planning Appeal Legal Facilities	(33,552)	19,223	(14,329)
Cemetery Capital	2,174,223	(254,174)	1,920,049
Parks Facilities	278,167	(209,620)	68,547
Recreation & Leisure Services	1,016,367	(580,507)	435,860
Pitman's Bay	82,866	1,694	84,560
Roads Capital	70,718	(1,400)	69,318
Fleet Capital	4,728,650	1,165,176	5,893,826
Fire Fleet Capital	215,701	(1,944,524)	(1,728,823)
Salt Management	450,495	(76,369)	374,126
BIA Downtown Enhancement	115,000	0	115,000
BIA - Mural Maintenance	51,766	13,266	65,032
Brunel Locks Park	10,160	2,000	12,160
Community Improvement	14,534	(2,590)	11,944
Community Health Care	40,000	0	40,000
Cultural Strategy	12,000	0	12,000
Planning Policy & Projects	10,000	0	10,000
Better Homes	203,515	(160,000)	43,515
Building Department	0	2,000,000	2,000,000
Election	1,320,113	(893,657)	426,456
Public Art Acquisition Fund	110,335	40,250	150,585
Transit	21,309	(22,587)	(1,278)
Corporate Information	85,000	(10,371)	74,629
Insurance	44,040	(7,500)	36,540
Heritage	668,948	0	668,948
Short Term Rental Program	9,369	(8,000)	1,369
Fire Station #1	71,802	42,225	114,027
	964	0	964

## Appendix D - Reserve Forecast

<b>Reserve Name</b>	<b>Opening Balance January 1, 2025</b>	<b>2025 Increase (Decrease)</b>	<b>Expected Balance December 31, 2025</b>
Fire Station #5	600	0	600
Tax Stabilization	100,000	0	100,000
Municipal Accommodation Tax	584,104	(551,824)	32,280
Working Funds	4,099,947	(1,709,100)	2,390,847
Records Management	120,918	(21,500)	99,418
River Mill Park Washroom	16,164	(16,164)	(0)
Human Capital	129,329	351,570	480,899
Website	104,181	(19,797)	84,384
Stephenson Community Committee	23,909	0	23,909
Aspdin Community Committee	15,023	(5,592)	9,431
Port Sydney Community Committee	24,553	0	24,553
Port Sydney Giving Tree Donations	5,057	0	5,057
	<b>25,921,142</b>	<b>(3,264,788)</b>	<b>22,656,354</b>

**Capital Projects**  
**Appendix E - Q3 Capital Forecast**  
 Organization



	2025 YTD Actuals	2025 Final Budget	2025 Q3 Forecast	2025 Forecasted Budget Difference
802 Economic Development & Events	17,241	10,000	18,550	8,550
775 Library	88,522	113,500	125,400	11,900
300 Roads	2,030,373	6,572,790	6,108,633	(464,157)
303 Transit			63,850	63,850
706 Parks & Cemeteries	1,161,116	1,240,500	1,505,079	264,579
140 Fleet	1,626,223	1,655,500	3,031,468	1,375,968
200 Fire & Emergency Services	552,876	340,500	632,107	291,607
712 Recreation, Culture and Heritage	44,983	369,000	194,079	(174,921)
122 Facilities, Sales & Customer Service	714,994	1,421,100	1,419,858	(1,242)
105 Information Technology	111,425	251,550	809,250	557,700
<b>Total Organization</b>	<b>6,347,753</b>	<b>11,974,440</b>	<b>13,908,274</b>	<b>1,933,834</b>

**Capital Projects**  
**Appendx E - Q3 Capital Forecast**  
 Corporate & Community Strategy



	2025 YTD Actuals	2025 Final Budget	2025 Q3 Forecast	2025 Forecasted Budget Difference
802 Economic Development & Events				
802-22 Ec Dev - Welcome Signs	17,241	10,000	18,550	8,550
<b>Total 802 Economic Development &amp; Events</b>	<b>17,241</b>	<b>10,000</b>	<b>18,550</b>	<b>8,550</b>
<b>Total Corporate &amp; Community Strategy</b>	<b>17,241</b>	<b>10,000</b>	<b>18,550</b>	<b>8,550</b>

**Capital Projects**  
**Appendx E - Q3 Capital Forecast**  
**Library**



	2025 YTD Actuals	2025 Final Budget	2025 Q3 Forecast	2025 Forecasted Budget Difference
775 Library				
705-03 Library - Materials	56,733	71,000	71,000	
705-07 Library Friends Capital	1,703		2,000	2,000
705-12 Library - Audio Visual		2,000	2,000	
705-14 Library - IT Capital	9,075	4,000	11,000	7,000
705-22 Reel Alternatives AV	82		100	100
705-23 Library - Surveillance Cameras	1,410	18,000	18,000	
705-24 Library - AV - Books On CD	9,630	8,500	8,500	
705-25 Library - AV - CDs	70	500	500	
705-26 Library - AV - DVD/BlueRay	7,118	9,500	9,500	
705-39 Library of Things Collection	2,701		2,800	2,800
<b>Total 775 Library</b>	88,522	113,500	125,400	11,900
<b>Total Library</b>	88,522	113,500	125,400	11,900

**Capital Projects**  
**Appendx E - Q3 Capital Forecast**  
**Operations**



	2025 YTD Actuals	2025 Final Budget	2025 Q3 Forecast	2025 Forecasted Budget Difference
300 Roads				
310-16 Beechwood Path		17,955	19,055	1,100
310-64 Cardwell Lake	17,059	103,500	17,059	(86,441)
310-74 Centre Street North	41,073	100,000	82,200	(17,800)
310-82 Chaffey Township Road	9,550	80,000	40,000	(40,000)
310-96 Clearwater Lake Road	79,524	46,000	79,524	33,524
311-18 Crestview Drive		13,300	14,115	815
311-32 Demain Road	14,392		14,400	14,400
311-48 East Airport Road		62,000		(62,000)
311-50 East Brown's Road	145,833	126,500	146,174	19,674
311-60 East Waseosa Lake Road		130,000	77,750	(52,250)
311-92 Ferguson Road		200,000		(200,000)
312-06 Fowlers Road	9,017			
312-14 Glen Acres Road	2,530	11,500	11,400	(100)
312-24 Goodwin Drive		34,580	36,699	2,119
312-30 Grandview Drive	16,974	75,000	18,100	(56,900)
312-38 Greaves Avenue		21,945	23,290	1,345
312-46 Gun Club Road	16,543	20,000	17,400	(2,600)
312-56 Hart Court		13,300	14,115	815
312-66 Heritage Crescent		15,295	16,232	937
312-96 Hubbel Crescent		19,950	21,173	1,223
313-08 Iris Street	28,883	6,500	28,883	22,383
313-30 King Crescent	60,410		60,410	60,410
313-38 Kitchen Road North		65,000		(65,000)
313-40 Kitchen Road South	21,601	60,000	29,900	(30,100)
313-42 Knotty Pine Trail		19,950	21,173	1,223
313-66 Lindgren Road		350,000	189,902	(160,098)
313-88 Lynx Lake Road	45,463	50,500	46,100	(4,400)
313-94 Madeline Street	15,669	6,500	15,669	9,169
314-12 Markles Road	9,990			
314-84 Northdown Street		10,640	11,292	652
314-98 Old Muskoka Road	364,393	728,500	759,200	30,700
315-00 Old North Road	26,727		70,800	70,800
315-06 Ontario Street	8,815	35,000	8,815	(26,185)
315-12 Otter Lake Road	42,563	70,000	43,633	(26,367)
315-38 Pitmans Bay Road	1,557	6,000	6,000	
315-52 Proudfoot Road	56,201		56,200	56,200

**Capital Projects**  
**Appendx E - Q3 Capital Forecast**  
**Operations**



	2025 YTD Actuals	2025 Final Budget	2025 Q3 Forecast	2025 Forecasted Budget Difference
315-66 Ripple and Palette Lake Road		38,000	14,800	(23,200)
315-68 Ripple Lane	3,633		3,633	3,633
315-78 Rock Haven Road	80,413	85,000	80,414	(4,586)
315-92 Rowan Drive	6,462		6,850	6,850
316-04 Scott Street			345,000	345,000
316-10 Shaw Crescent		43,225	45,874	2,649
316-26 Sinclair Road	5,644	16,000	15,600	(400)
316-52 South Waseosa Lake Road	658,977	1,240,000	1,218,863	(21,137)
316-56 Southdale Drive		37,240	39,522	2,282
316-60 Springfield Road	2,854			
316-74 Stebco Drive		7,980	8,469	489
317-36 Tower Road	39,763		39,762	39,762
317-60 Walter Street		19,950	21,173	1,223
317-88 White House Road	19,656	47,000	46,800	(200)
317-92 Williamsport Road	16,890		16,900	16,900
317-94 Willmott Street		7,980	8,469	489
318-08 Yonge Street North	47,514	1,000,000	900,000	(100,000)
318-10 Yonge Street South		70,000		(70,000)
330-01 Sidewalk Replacement			159,355	159,355
330-10 Guiderail Replacement		80,000	80,000	
330-23 Roads OPS - Rugged Laptops	7,441		8,000	8,000
330-26 Port Sydney CC Parking Lot	52,509	41,000	52,509	11,509
340-06 Bridge 4 - South Lancelot 2	26,439	1,160,000	900,000	(260,000)
340-08 Bridge 5 - Old North	641		641	641
340-10 Bridge 6 - East River/Williamsport	336		336	336
340-22 Bridge 13 - Centre Street	25,298	120,000	39,000	(81,000)
380-06 Operations - Tools & Equipment		10,000	10,000	
402-04 Culvert Replacement		50,000	50,000	
403-50 Storm System Study	1,136			
<b>Total 300 Roads</b>	<b>2,030,373</b>	<b>6,572,790</b>	<b>6,108,633</b>	<b>(464,157)</b>
303 Transit				
303-10 Transit - Transitfare System			44,250	44,250
303-11 Transit - AODA Reader/Announcer			19,600	19,600
<b>Total 303 Transit</b>			<b>63,850</b>	<b>63,850</b>
706 Parks & Cemeteries				
501-26 Cemetery - Hutcheson Columbarium	149,359		149,400	149,400
501-71 Cemetery - Hutcheson Interlock		33,000	33,000	

**Capital Projects**  
**Appendx E - Q3 Capital Forecast**  
**Operations**



	2025 YTD Actuals	2025 Final Budget	2025 Q3 Forecast	2025 Forecasted Budget Difference
501-72 Cemetery - Madill Interlock	13,521	15,000	13,550	(1,450)
706-21 Parks - Longs Lake Launch	9,108	14,000	14,000	
706-24 Parks - Avery Beach Park	8,500	14,000	8,500	(5,500)
706-25 Parks - McCulley-Robertson - Pickle Ball	46,991	40,000	47,000	7,000
706-26 Parks - River Mill Streetlights		127,500	127,500	
706-34 Parks - Utterson Playground	12,350		12,350	12,350
706-41 Parks - Irene Street Playground		5,500	5,500	
706-58 Parks - Hunters Bay Trail		14,000	14,000	
706-65 Parks - McCulley-Quonset A - Equipment & Fu	58,003	58,500	58,000	(500)
706-70 Parks - McCulley-Robertson - Skateboard Park	1,913	3,000	1,900	(1,100)
706-71 Parks - Conroy Park Tennis Court	97,600		97,600	97,600
706-77 Parks - Clarke Cres Multi Court	70,000	85,000	79,100	(5,900)
706-78 Parks - Furniture & Equipment	21,606	24,000	21,600	(2,400)
706-80 Parks - Port Sydney Beach	9,539	6,500	9,550	3,050
706-84 Parks - Utterson Tennis Courts	46,352		46,350	46,350
706-85 Parks - Locks Structure & Mechanical	28,792	130,000	144,572	14,572
706-88 Parks - Meadow Park Playground	7,770		7,770	7,770
706-99 Parks - Turf Equipment	15,807	20,000	15,800	(4,200)
707-05 User Group Request - MOVE Project	100,520	134,500	100,550	(33,950)
707-11 Parks - River Mill - Playground	339,812	320,000	339,812	19,812
707-14 Parks - Hutcheson Beach Playground		24,500	24,500	
707-16 Parks - Waseosa Lake Water Access	24,524	30,500	25,525	(4,975)
707-18 Parks - Tyland Park (Echo Bay)	97,533	136,000	98,650	(37,350)
707-21 User Group Request - Pickleball - Seating & D	1,516	5,000	9,000	4,000
<b>Total 706 Parks &amp; Cemeteries</b>	<b>1,161,116</b>	<b>1,240,500</b>	<b>1,505,079</b>	<b>264,579</b>
140 Fleet				
140-39 0906 - Tandem Combo Plow/Sander	437,734		437,734	437,734
140-43 1003 - Service Truck	1,000		1,000	1,000
140-48 Fleet - 1201- Plow/Sander/Dump		450,000	450,000	
140-50 Fleet - 1301 - Plow/Sander/Dump		450,000	450,000	
140-53 1404-Ram 1500	1,000		1,000	1,000
140-54 Fleet - 1405 Pickup Truck	1,000			
140-55 Fleet - 1408 Pickup Truck	2,000		2,000	2,000
140-61 Fleet - 1605 - Sidewalk Plow			253,000	253,000
140-77 1806 Hot Box	61,056		61,050	61,050
140-85 Fleet - 0907 Plow Sander Dump	437,734		437,734	437,734
140-94 Fleet - 2001 - Grader	642,936	710,000	642,950	(67,050)

**Capital Projects**  
**Appendx E - Q3 Capital Forecast**  
**Operations**



	2025 YTD Actuals	2025 Final Budget	2025 Q3 Forecast	2025 Forecasted Budget Difference
141-12 2025 New Sidewalk Machine			253,000	253,000
501-25 Fleet - 1603 - Backhoe - Cemetery	41,763	45,500	42,000	(3,500)
<b>Total 140 Fleet</b>	<b>1,626,223</b>	<b>1,655,500</b>	<b>3,031,468</b>	<b>1,375,968</b>
<b>Total Operations</b>	<b>4,817,712</b>	<b>9,468,790</b>	<b>10,709,030</b>	<b>1,240,240</b>

**Capital Projects**  
**Appendx E - Q3 Capital Forecast**  
 Fire



	2025 YTD Actuals	2025 Final Budget	2025 Q3 Forecast	2025 Forecasted Budget Difference
200 Fire & Emergency Services				
201-03 Fire - Tools & Equipment	10,750	41,000	41,000	
201-06 Fire - Rescue Truck	267,106		267,100	267,100
201-08 Fire - Clothing & Safety Equipment	42,200	64,000	64,000	
201-09 Fire - Radio & Pagers	14,507	17,500	17,500	
201-10 Fire - SCBA Equipment	50,994	50,000	51,000	1,000
201-29 Fleet - 1303 - Emerg Response Vehicle1 - Fire	76,369		76,369	76,369
201-30 Fleet - 1410 - Emerg Response Vehicle2 - Fire		120,000		(120,000)
201-32 Fire Protection Grant - Cancer Prevent	17,138		17,138	17,138
201-33 Fire Emergency Preparedness Grant	48,289		50,000	50,000
201-70 Fire - Mobile IT Technology	25,523	48,000	48,000	
<b>Total 200 Fire &amp; Emergency Services</b>	<b>552,876</b>	<b>340,500</b>	<b>632,107</b>	<b>291,607</b>
<b>Total Fire</b>	<b>552,876</b>	<b>340,500</b>	<b>632,107</b>	<b>291,607</b>

**Capital Projects**  
**Appendx E - Q3 Capital Forecast**  
Community Services



	2025 YTD Actuals	2025 Final Budget	2025 Q3 Forecast	2025 Forecasted Budget Difference
<b>712 Recreation, Culture and Heritage</b>				
703-20 Theatre Lighting		45,000	51,700	6,700
703-23 Theatre - Sound Equipment		29,000	9,879	(19,121)
703-24 Theatre - Audio Visual Equipment	5,895	26,500	22,350	(4,150)
704-08 MHP - Locomotive Boiler		80,000		(80,000)
704-23 MHP - Boles Barn - Kitchen	12,681	14,000	12,700	(1,300)
704-29 MHP - Maw House	6,305	8,000	18,500	10,500
704-37 MHP - Purser's Cabin	17,586	121,500	33,400	(88,100)
704-70 MHP - Main Building - Accessible Doors		22,000	23,000	1,000
704-71 MHP - Train Stn - Accessible Doors		20,000	20,000	
710-01 Aquatics - First Aid Equipment	2,516	3,000	2,550	(450)
<b>Total 712 Recreation, Culture and Heritage</b>	<b>44,983</b>	<b>369,000</b>	<b>194,079</b>	<b>(174,921)</b>
<b>122 Facilities, Sales &amp; Customer Service</b>				
151-08 Civic - Roof	25,716	70,000	25,716	(44,284)
151-09 Civic - Windows and Sils	73,990	30,000	73,990	43,990
151-25 Civic - Front Steps Brick Work	81,126	89,900	81,126	(8,774)
151-28 Civic - Washrooms	107,750	109,200	107,749	(1,451)
152-10 CSC - HVAC Improvements	12,412	12,500	12,412	(88)
152-11 CSC - Change Room Repairs	290,135	305,000	305,000	
152-51 CSC - Sewage Pump	19,744		19,744	19,744
152-59 CSC - Hot Tub		400,000	400,000	
152-60 CSC - Jack Bionda Roof	68,280	75,000	68,280	(6,720)
152-61 CSC - Ice Floor Covering		250,000	250,000	
154-04 Library - Accessibility Ramp		40,000	40,000	
154-12 Library - Carpet Replacement	11,304	12,000	11,304	(696)
730-24 Utterson/Stephenson Community Hall - Fire Al	5,455	7,500	5,455	(2,045)
731-18 Port Sydney Community Hall - Fire Alarm Pane	6,515	7,500	6,515	(985)
731-22 PS - Kitchen Door Roof	12,567	12,500	12,567	67
<b>Total 122 Facilities, Sales &amp; Customer Service</b>	<b>714,994</b>	<b>1,421,100</b>	<b>1,419,858</b>	<b>(1,242)</b>
<b>Total Community Services</b>	<b>759,977</b>	<b>1,790,100</b>	<b>1,613,937</b>	<b>(176,163)</b>

**Capital Projects**  
**Appendx E - Q3 Capital Forecast**  
 Legislative Services



	2025 YTD Actuals	2025 Final Budget	2025 Q3 Forecast	2025 Forecasted Budget Difference
105 Information Technology				
103-81 IT - Council Chamber - AudioVisual		1,000	1,000	
105-02 IT - Printers/Copiers	4,766	11,000	5,200	(5,800)
105-03 IT - AudioVisual	2,336	8,200	8,200	
105-04 IT - Monitors	1,911	8,500	8,500	
105-06 IT - Plotter	6,874		6,900	6,900
105-08 IT - Battery Backup	100		100	100
105-10 IT - Networking	9,250	42,000	42,000	
105-11 IT - Storage		5,000	5,000	
105-13 IT - Communications - Cell	1,536	3,600	3,600	
105-14 IT - Surveillance & Security	24,125	70,000	70,000	
105-17 IT - End User Computing	22,790	56,500	56,500	
105-21 IT - Fire Communications - Radio	25,389		56,500	56,500
105-22 IT - Door FOB System	9,436	15,750	15,750	
105-23 IT - Portable Meeting System		25,000	25,000	
105-24 IT - Meeting Equipment for Overflow		5,000	5,000	
105-25 IT - Florence Street Communication Tower	2,912		500,000	500,000
<b>Total 105 Information Technology</b>	<b>111,425</b>	<b>251,550</b>	<b>809,250</b>	<b>557,700</b>
<b>Total Legislative Services</b>	<b>111,425</b>	<b>251,550</b>	<b>809,250</b>	<b>557,700</b>