



## Town of Huntsville Staff Report

**Meeting Date:** December 15, 2021

**To:** General Committee

**Report Number:** CORP-2021-91

**Confidential:** No

**Author(s):** Reva Frame, Deputy Treasurer

**Subject:** Town Draft 2022 Consolidated Budget

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### Report Highlights

To provide Committee with the Town Draft 2022 Consolidated Budget, including operating and capital budgets.

### Recommendation

**That:** The Town of Huntsville Draft 2022 Consolidated Budget as attached to Report CORP-2021-91 be approved with a total levy of \$17,944,541 and forwarded to Council for consideration.

### Background

Based on the Budget & Financial Controls Policy, the tax rate change can be between 3.1% (July 2021 CPI-trim) and 6.2% (2x July 2021 CPI-trim).

On August 25, 2021, the above noted range was presented in the Budget Guidelines to General Committee. The guidelines were not approved but rather replaced with recommendation GC149-21 whereby "Committee direct staff to prepare the Town Consolidated 2022 Draft Budget with a tax supported operating and capital net tax rate increase up to 4% over the prior year". There was no lower threshold noted.

MPAC was initially scheduled to release updated assessment data in 2020 which was expected to result in significant assessment growth. As a result of COVID-19 however, the release was delayed and is now expected to be released in 2023. As a result, only assessment changes related to new growth will be realized for 2022. MPAC has now finalized the assessment data to be used for the 2022 Property Tax Roll and the overall assessment growth for 2022 is in excess of \$117M.

Based on the above information, the allowable range of total levy increase for 2022, including both Capital & Operating, is approximately: \$0 - \$1,155,000. This information has been updated with information obtained from MPAC after December 1, 2021.

Divisional draft 2022 budgets were presented to General Committee during the week of November 29, 2021. These Special General Committee meetings included discussions surrounding the proposed 3.20% tax rate increase in the Town 2022 Consolidated Draft Budget at that point in time. The divisional draft 2022 budgets were not approved for consideration in the Consolidated Draft Budget and staff were directed to provide options for Committee to consider for further potential reductions to the tax rate and levy. Since then, as mentioned above, additional assessment information has been obtained from MPAC resulting in an additional assessment growth in excess of \$10M. This reduced the draft tax rate increase from 3.20% to 2.98%.

Some changes have been made to the initial Town 2022 Consolidated Draft Budget including:

1. The Affordable Housing Fee Rebates initially budgeted in Finance (\$10,000) and Planning (\$6,840) have been moved to be funded by the STR MAT Program. The affordable housing program qualifies to be funded through the STR MAT program in accordance with the Municipal Accommodation Tax policy. This change has reduced the levy by \$16,840 and resulted in a tax rate reduction of 0.1%.
2. The GIS Technician position to the end of March 2021 is 50% funded through the Building Department and the remaining 50% planning portion, a total of \$8,998, was initially proposed to be funded through the levy. This is an extension of a contract position and is expected to be a one-time cost in 2022. In 2021, the planning portion was funded through the Ontario Service Delivery reserve. There are currently funds available in this reserve so funding from the Ontario Service Delivery reserve has been included in Planning. This change has reduced the levy by \$8,998 and resulted in a tax rate reduction of 0.05.
3. The Planning department is requesting a service level change for an eSolutions Planning Module. This will allow the Planning department to provide services electronically and help to create efficiencies in the department and provide an increased level of service to the community. This module also creates further efficiencies in the Building department and will help to create workflow processes for various applications. Overall, the cost of this module is \$14,000 which will be funded 50% through the Building department and 50% through Planning. This change has increased the levy by \$7,000 and resulted in a tax rate increase of 0.04%.

In addition to the changes noted above, several changes to the Draft 2022 Capital Budget have also been made, as follows:

1. MHP Train Station Roof:

At the Special General Committee meeting on December 1, 2021, further direction was provided to staff to re-shingle the roof rather than replace with tin. This has resulted in a reduced project cost from \$20,000 to \$11,000. Since this project is to be funded 25% through a donation, the funding has been updated as well to reflect a reduction in the donation of \$2,250 as well as a reduction in the amount to be funded from the MHP capital reserve of \$6,750. This does not have a 2022 net levy impact.

2. Centre St. Welcome Sign:

Additional information has become available that the replacement of this sign will not require any structural repair. As such, the estimated project cost has been reduced from \$15,000 to \$10,000. This does not have a 2022 net levy impact.

### 3. Roads 2022 Capital Projects:

It was noted at the General Committee meeting on November 24, 2021 that the roads capital plan had not yet been finalized and that the pooled project amounts would be updated prior to the Consolidated Draft Budget presentation.

### 4. Roads 2021 Capital Project Carry Overs:

It was also noted at the November 24, 2021 General Committee meeting that the unused 2021 budget amounts for projects in progress at year-end would be carried over into 2022. At this point, an estimated \$2,168,971 related to the Main St. Streetscape & Kent Park Redevelopment project has been included in the Draft 2022 Consolidated Budget. This carry over amount is to be funded through the Main St. Streetscape reserve.

## **Discussion**

The Draft 2022 Consolidated Budget, as presented in Appendix B, includes an overall increase of \$958,895 which equates to a 2.87% tax rate increase and is within the initial budget guidelines provided by Council.

As a result of the Special General Committee discussions that took place during the week of November 29, 2021, the Budget Working Group was tasked with providing options for Committee's consideration for further potential tax rate reductions. Although there were many items discussed, as per the request of Committee, the Budget Working Group is presenting for consideration several key changes that could reduce the proposed 2022 tax rate increase while also:

- ensuring long-term funding strategies for capital and operating projects are not affected; and
- maintaining and/or improving current service levels

Appendix A includes details of the items considered as well as the Budget Working Group's proposed options for further budget amendments.

If all Budget Working Group options for consideration are approved by Committee, the Draft 2022 Consolidated Budget would include an overall increase of \$715,146 which equates to a 1.48% tax rate increase.

## **Options**

1. Do not approve any of the options for consideration outlined in Report CORP-2021-91, and forward the Town Draft 2022 Consolidated Budget, as prepared, to Council for consideration (**Recommended**)
2. Do not approve any of the options for consideration outlined in Report CORP-2021-91, and forward the Town Draft 2022 Consolidated Budget, as prepared, to General Committee for further discussions (**Not recommended**)
3. Approve all of the options for consideration outlined in Report CORP-2021-91, and forward the amended Town Draft 2022 Consolidated Budget to Council for consideration (**Not recommended**)
4. Approve some of the options for consideration outlined in Report CORP-2021-91, and forward the amended Town Draft 2022 Consolidated Budget to Council for consideration (**Not recommended**)
5. Approve all of the options for consideration outlined in Report CORP-2021-91, recommend additional changes and forward the amended Town Draft 2022 Consolidated Budget to General Committee for further discussions (**Not recommended**)

6. Approve some of the options for consideration outlined in Report CORP-2021-91, recommend additional changes and forward the amended Town Draft 2022 Consolidated Budget to General Committee for further discussions (**Not recommended**)

## **Capital**

The draft 2022 Capital Budget was previously approved by Committee for inclusion in the draft 2022 Consolidated Budget. Since then, several capital project changes have been made which have been identified above.

The total net levy increase for the Town draft 2022 Capital Budget is \$645,325, as presented in Appendix B. This equates to a 12.97% increase in capital net levy over the prior year.

## **Operational**

The total current net levy increase for the Town draft 2022 Operating Budget is \$313,571, as presented in Appendix B. This equates to a 2.61% increase in operating net levy over the prior year.

If all of the above noted options for consideration are approved, the net levy increase for the Town draft 2022 Operating Budget would amount to \$69,821 which equates to a 0.58% increase in operating net levy over the prior year.

## **Council Strategic Direction / Relevant Policies / Legislation / Resolutions**

Council Strategic Direction:

- 2019 - 2023 Strategic Plan

Relevant Policies:

- Budget&Financial-21 (Budget and Financial Controls Policy) effective July 26, 2021
- By-Law 2016-31 (Accountability and Transparency Policy) effective April 27, 2016
- Budget&Financial-27 (Financial Reserves Policy) effective June 28, 2021

Legislation:

- Municipal Act, 2001 S.O. 2001, CHAPTER 25, Section 290(4) - Yearly Budget Local Municipalities

## **Attachments**

[Appendix A - Town Draft 2022 Budget Discussions & Options for Consideration](#)  
[Appendix B - Town Draft 2022 Consolidated Budget](#)

## **Consultations**

Consultations with all staff responsible for maintaining budget information throughout each aspect of the budget process.

**Respectfully Submitted:**

Reva Frame, Deputy Treasurer

**Manager Approval (if required):** \_\_\_\_\_

**Director Approval:** Julia McKenzie, Manager of Finance/Treasurer

**CAO Approval:** Denise Corry, Chief Administrative Officer



**Appendix A**

Town Draft 2022 Budget  
Discussions and Options for Consideration

<b>Items Discussed - Not Proposed for Consideration</b>				
<b>#</b>	<b>Description</b>	<b>Positive Outcomes</b>	<b>Negative Outcomes</b>	<b>Result</b>
1	Reduction of capital contributions	Reduction of tax rate	<ul style="list-style-type: none"> <li>- Funds support Asset Management Plan</li> <li>- Specifically tied to infrastructure that already exists within the Town</li> <li>- Negatively affects long-term funding strategies for capital</li> </ul>	Not proposed for consideration since it negatively impacts long-term goals.
2	Reduction of 2022 COLA	Reduction of tax rate	<ul style="list-style-type: none"> <li>- Area municipalities have collectively received a larger % increase than Town staff and are paid at a higher percentile</li> <li>- Exit interviews show that a reason for leaving has been an increase in wages with new employers. Reducing COLA would complicate this.</li> <li>- Town staff are paid at 35th percentile to market competitors. Reducing COLA would reduce this even further.</li> <li>- There has been difficulty in attracting candidates since compensation is below market comparators. Reducing COLA would put the Town further behind comparators.</li> </ul>	Not proposed for consideration since it negatively impacts the ability to retain and attract staff.
3	Usage of Infrapipe lease funds	Reduction of tax rate	<ul style="list-style-type: none"> <li>- Council direction is to put into a reserve for future environmental &amp; redevelopment for the property</li> <li>- Usage of funds in operations would affect long-term funding for potential projects</li> </ul>	Not proposed for consideration since it may negatively impact future projects and long-term strategies for this property.
4	Further increases to user fees (above 2022 fees previously approved)	Reduction of tax rate	<ul style="list-style-type: none"> <li>- User fees have already been increased by 3.1%</li> <li>- Further increases could make programs unaffordable for some community members</li> <li>- User fees for Community Services are set a year in advance and some fees are tied to existing contracts with community groups.</li> <li>- Further increases could push user fees beyond competitive market rates and drive customers to neighboring communities.</li> <li>- Could have the opposite of the intended effect where budgeted revenues may not be realized due to decreased participation.</li> </ul>	Not proposed for consideration since it would negatively impact vulnerable populations in the community.
5	Library - reduction of 2022 increase	Reduction of tax rate	<ul style="list-style-type: none"> <li>- Library Board has presented the budget that they feel represents what is required for current service levels so any budget reduction may affect service levels.</li> </ul>	Not proposed for consideration since Library Board and General Committee have previously approved for inclusion in the Draft budget.
6	Reduction of service levels	Reduction of tax rate	<ul style="list-style-type: none"> <li>- Community members that utilize any of the reduced services would be negatively impacted.</li> <li>- Services could include: transit, parks, docks, aquatics, recreation &amp; leisure, seniors centres, facility closures, disposition of Town properties, etc.</li> <li>- Could negatively impact the Town's ability to attract new residents and/or development.</li> </ul>	Not proposed for consideration since it would negatively impact the community and ability to attract new residents.



**Appendix A**

Town Draft 2022 Budget  
Discussions and Options for Consideration

<b>Items Discussed - Not Proposed for Consideration</b>				
<b>#</b>	<b>Description</b>	<b>Positive Outcomes</b>	<b>Negative Outcomes</b>	<b>Result</b>
7	Use of reserves to offset ongoing operational costs	Reduction of tax rate	<ul style="list-style-type: none"> <li>- Reserves are already used to fund one-time items</li> <li>- Would negatively impact future operational budgets since those funds would need to be removed in future years.</li> <li>- Not sustainable to fund annual costs through reserves</li> <li>- Depletion of the reserve balances may negatively affect ability to fund large projects in the future (i.e., eliminating or reducing the need to use debentures). For example: local share hospital contribution or other large capital projects that are not currently in the Asset Management Plan</li> </ul>	Not proposed for consideration since it would negatively impact future operational budgets and reduce potential for funding strategies for large projects.
8	Expand the ability to utilize the MAT funds	<ul style="list-style-type: none"> <li>- Funds could be used for other expenses, such as SWB, in line with the intended purposes</li> <li>- Reduction of tax rate</li> </ul>	<ul style="list-style-type: none"> <li>- Would reduce amounts available for large projects</li> <li>- Potential further policy changes may be necessary to allow for further utilization of funds.</li> </ul>	Not proposed for consideration since it would negatively impact potential future MAT-related projects.
9	Roads capital reduction	Reduction of tax rate	<ul style="list-style-type: none"> <li>- Current annual capital contribution is only enough to fund current year spending (i.e., not saving for future projects)</li> <li>- Would reduce the amount of spending available for roads projects which would have a negative impact on the overall road conditions;</li> <li>- Would impact the ability to address climate change as it relates to infrastructure (i.e., reduced funding available to create more weather resilient infrastructure)</li> <li>- Would negatively affect long-term funding strategies for roads capital</li> </ul>	Not proposed for consideration since it negatively impacts long-term goals.
10	Budget for Levy-Funded Position Overlaps	Provide more stable funding for when there are overlaps in positions	<ul style="list-style-type: none"> <li>- Would increase tax rate</li> <li>- Could result in significant levy fluctuations from year to year depending on anticipated retirements</li> <li>- Would be difficult to estimate position overlaps that do not relate to retirements (i.e., leaves of absence, staff retention issues)</li> <li>- Staff are bringing back a full report on succession planning and the use of the Human Capital reserve</li> </ul>	Not proposed for consideration at this point since it could cause significant fluctuations from year to year.



**Appendix A**

Town Draft 2022 Budget  
Discussions and Options for Consideration

<b>Budget Working Group - Options for Consideration</b>				
<b>#</b>	<b>Description</b>	<b>Positive Outcomes</b>	<b>Negative Outcomes</b>	<b>Budget Impact</b>
1	Website reserve contribution freeze	<ul style="list-style-type: none"> <li>- Reduction of tax rate</li> <li>- One-time 2022 freeze would not negatively impact overall reserve</li> <li>- Contribution to reserve is not removed, only maintained at 2021 amount so no significant impact to long-term funding strategies for projects</li> </ul>	<ul style="list-style-type: none"> <li>- Current direction of Council is to increase reserve contribution annually by \$10,000 until 2024. This was approved through the 2018 budget process.</li> </ul>	<ul style="list-style-type: none"> <li>Reduction in net levy of \$10,000</li> <li>Reduction in tax rate of 0.05%</li> </ul>
2	Reduction of Lakeland Dividend transferred into Working Funds reserve	<ul style="list-style-type: none"> <li>- Reduction of tax rate</li> <li>- Maintain capital contributions</li> <li>- Reserve is in a healthy position and reduction of contribution is unlikely to result in negative long-term funding strategies.</li> </ul>	<ul style="list-style-type: none"> <li>- Current practice has been to include only \$100,000 in operating revenues annually.</li> </ul>	<ul style="list-style-type: none"> <li>Reduction in net levy of \$100,000</li> <li>Reduction in tax rate of 0.58%</li> </ul>
3	Reduction of contributions to Working Funds reserve	<ul style="list-style-type: none"> <li>- Reduction of tax rate</li> <li>- Maintain capital contributions</li> <li>- Reserve is in a healthy position and reduction of contribution is unlikely to result in negative long-term funding strategies.</li> </ul>	<ul style="list-style-type: none"> <li>- Current direction of Council (motion 170-15) is to maintain funding into the Working Funds reserve (\$70,000 annually)</li> <li>- Current practice has been to direct a portion of savings from DCs on debentures into Working Funds reserves (\$63,750 annually)</li> </ul>	<ul style="list-style-type: none"> <li>Reduction in net levy of \$133,750</li> <li>Reduction in tax rate of 0.76%</li> </ul>



# Town Draft 2022 Consolidated Budget



# Contents

Message from the Chief Administrative Officer .....	1
Message from the Treasurer .....	2
Budget Working Group .....	3
Overview of the Budget Process.....	4
Budget Policy .....	9
Overview of the Budget Policy.....	9
Acceptable Levy Range .....	9
Consolidated Budget Impacts .....	11
COVID-19 Highlights.....	16
Base Level Highlights.....	16
2022 One-Time .....	17
2022 Non-Annual Recurring.....	18
Divisional Budget Overview: CAO & Human Resources .....	19
Message from the CAO .....	19
Office of the CAO .....	19
Message from the Manager of Human Resources .....	21
Human Resources .....	21
Divisional Budget Overview: Legislative Services .....	23
Message from the Director of Legislative Services/Clerk .....	23
Clerks.....	25
Legal & Agreements.....	26

Information Technology.....	27
Corporate Information.....	28
Divisional Budget Overview: Financial Services .....	29
Message from the Director of Financial Services/Treasurer .....	29
Customer Service .....	31
Insurance.....	31
Finance.....	32
Divisional Budget Overview: COVID-19 .....	33
Divisional Budget Overview: Community Services .....	34
Message from the Director of Community Services .....	34
Arts, Culture & Heritage.....	37
Muskoka Heritage Place.....	38
Facilities.....	39
Sales & Customer Service .....	41
Recreation & Leisure Services.....	42
Algonquin Theatre .....	43
Divisional Budget Overview: Development Services.....	44
Message from the Director of Development Services.....	44
Bylaw.....	46
Building .....	47
Short-Term Rental Licencing.....	48
Planning.....	49
Economic Development & Municipal Accommodation Tax .....	50

Marketing.....	51
Divisional Budget Overview: Operations & Protective Services .....	52
Message from the Director of Operations & Protective Services.....	52
Roads & Fleet .....	54
Transit .....	56
Parks & Cemeteries.....	56
Fire & Emergency Services.....	58
Divisional Budget Overview: Library.....	59
Appendices.....	60
Appendix A: Town Draft 2022 Consolidated Budget	
Appendix B: Town Draft 2022 Operating Budget by Department	
Appendix C: Town Draft 2022 Capital Projects Listing	

## Message from the Chief Administrative Officer

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It is hard to believe that we are almost to the end of a second year of COVID. Although the past number of months have posed many additional challenges, they have also provided the opportunity for us to step back, re-evaluate processes and implement changes that will have positive effects on our organization as we move forward.

Our Senior Management Team recognizes the challenges the community has faced during the pandemic and understands the importance of bringing a budget forward that supports the direction outlined within the Town's Strategic Plan, continues to invest in existing assets and long-term sustainability, and supports services, current and future, that are desired within our community, while recognizing fiscal restraints.

As our community continues to grow, proactive planning and strategic focus is essential. I can assure you that the Draft 2022 Consolidated Budget has been prepared recognizing all of the factors that have been noted above.

On behalf of all staff, I would like to express our appreciation for your consideration of the Draft 2022 Consolidated Budget.



## Message from the Treasurer

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The biggest challenge we have faced as we worked through the 2022 Budget was maintaining the commitment in Capital funding through the levy while maintain a low tax rate. This council has been steadfast in ensuring we have not deviated from the plan set forward to support the Town's Asset Management Plan. The funding support available from the Province has enabled us to bring forward a budget that does not have a significant increase for Huntsville taxpayers, and still allows the Town to continue with capital projects as well as maintain service levels as we continue to deal with the impact of COVID-19.

We would be remiss to not celebrate some of the significant successes we have had as a Town over the past year. We have managed through yet another full year of dealing with the impacts of COVID-19 and the restrictions it has imposed on our staff, programs, and services. The Town has continued to reduce levels of borrowing, maintained healthy reserve balances, and found grant funding opportunities where possible, while continuing to increase capital funding to ensure the sustainability of our existing infrastructure that supports the needs of our Community.

In addition, the Town has embarked on several plans and studies that will continue in 2022. These include the Fire Master Plan, Community Wayfinding Strategy, Sidewalk Master Plan, Community Services Master Plan, and the Waterfront Development Strategy. These documents will assist in setting long-term priorities for the Town.

Looking forward, we need to continue to assess the short-term needs as well as the long-term plans for the community and ensure that funding strategies are in place. Developing sustainable budgets requires attention to both the current and future needs of the Town and providing for an appropriate balance between the two.



## Budget Working Group

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The Budget Working Group is tasked with reviewing all department budget submissions in detail to ensure that only necessary and/or previously approved changes are reflected. The Working Group is also responsible for ensuring that the Town Draft Consolidated Budget is within the annual acceptable levy range in accordance with the Budget & Financial Controls Policy and the Budget Guidelines set annually by Council. If this is not possible given the proposed service levels, the Working Group is responsible for providing recommendations for potential service level changes for Council consideration.

The Budget Working Group consists of:

Denise Corry, Chief Administrative Officer

Julia McKenzie, Director of Financial Services/Treasurer

Kirstin Maxwell, Director of Development Services

Lisa Smith, Manager of Human Resources

Reva Frame, Deputy Treasurer

Simone Babineau, Director of Community Services

Stephen Hernen, Director of Operations & Protective Services

Tanya Calleja, Director of Legislative Services/Clerk



## Overview of the Budget Process

On September 23, 2019, Council approved the [2019-2023 Strategic Plan](#) which included Council's priorities for their term. These priorities were to be utilized by staff in the development of annual budgets and other corporate planning documents, including multi-year business plans. These business plans include detailed projects descriptions with target start and completion dates. In November 2019 and September 2021, the Strategic Plan priority items were revised to provide additional clarity and remove operational or non-actionable items.

The departmental business plans were originally completed by staff and reviewed by their Directors in October 2019. All plans have been reviewed, in detail, by the CAO and the Finance team. In September 2021, the departmental business plans were consolidated into an Organization Business Plan. All projects included on the business plan are either supported by a strategic priority item or by specific legislation. These business plan projects are continuously updated for minor administrative changes by staff. Any major changes to business plan projects, including project cancellations or new projects, are brought forward to Committee/Council throughout the year as the need arises. The latest full business plan update was presented to Committee on September 29, 2021. The projects contained in the business plan help to drive the capital & operating budget discussions.



### *Capital Asset Management Plan*

On July 27, 2020, Council approved the Town of Huntsville [Capital Asset Management Plan](#) (AMP). Many steps were involved in this multi-year project, one of which was compiling an inventory of all of the Town’s capital assets, including components of buildings, equipment, land improvements, fleet, etc. Staff, with the help of consultants in some cases, not only took an inventory of these assets but also completed an assessment of the asset conditions and replacement costs. A risk framework was also developed for each asset category. These frameworks include metrics related to the probability of asset failure and the consequences of asset failure. All of this information is housed in a centralized Town capital asset database which is used for capital budgeting purposes.

The financial strategies outlined in the AMP show a funding deficit between the annual requirements to maintain existing infrastructure and what funding is actually available for capital. These financial strategies recommend an annual increase to the total levy in order to close this funding gap over a 20-year period. If increases in capital contributions are not realized, the risk of infrastructure failure can be expected to increase over time as funding to maintain this infrastructure will not be available. The information contained in this plan and the related financial strategies are used during the capital budget process.

### *Budget Timelines*

On August 25, 2021, Finance staff presented the proposed 2022 Budget Guidelines which included:

- recommended tax supported operating and capital net tax rate increase range in accordance with the Budget & Financial Controls Policy;
- proposed timelines for budget preparation and presentation including a staggering of information reporting by key budget area; and
- key assumptions and conditions that were expected to affect the upcoming budget process.



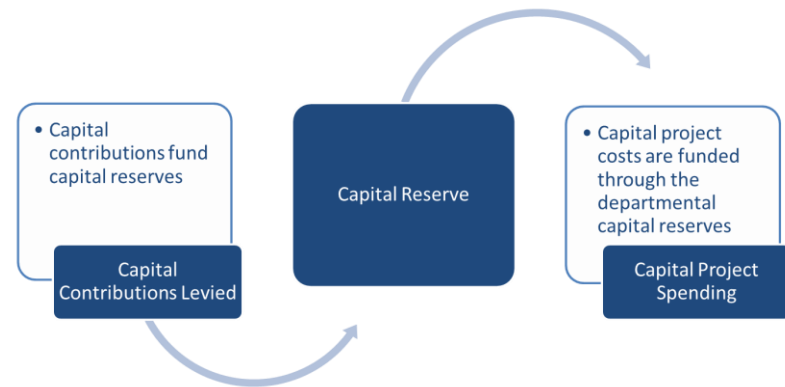
*Salaries, Wages & Benefits*

On September 29, 2021, Finance staff presented the 2022 staffing proposal which included an estimate of the number of full-time equivalent position requirements and provided justification and costing for any increases to the base level budget. The staffing proposal focused on providing an overview of the changes from the previous year’s budget by Division and outlined any significant changes proposed.

*Capital Budget*

On November 24, 2021, Finance staff presented the draft 2022 Capital Budget which included a detailed listing of the projects recommended for inclusion in the Town Draft 2022 Consolidated Budget as well as a detailed listing of departmental capital reserve contributions.

There are 2 distinct sections of a capital budget – the capital projects and the capital contributions (i.e., capital levy). In order to determine the capital projects listing, departmental managers and directors, review (on a line-by-line basis) the listing of all departmental capital assets from the Town’s centralized asset database. The replacement year and costs are reviewed and adjusted where necessary. Based on the risk assessments of each asset, along with managers’ professional judgment, and in some cases, assessments by consultants, only projects requiring replacement in a given year are included in the capital project plan. Although each line item is reviewed in detail, an emphasis is put on ensuring that those assets with higher risk assessments are dealt with first.



Each asset that is expected to be replaced at some point in the future has an estimated replacement cost associated with it. This, along with the estimated useful life of each asset, is used to determine the annual amount that the Town should be levying each year in order to ensure that the necessary funds to replace that asset in the future are available. At this point, the Town is levying significantly less than the annual funding requirements for the existing assets. This is the funding gap related to the financial strategies in the AMP noted above.



Since 2020, a detailed analysis of the departmental capital requirements was undertaken to ensure that the departmental capital contributions reflect the proportionate needs of each department rather than maintaining a specified annual % increase across all departments. This approach uses the departmental funding gaps to determine the optimal annual increase for each department which will shrink the total funding gap and replenish depleted capital reserves. This approach will be continued going forward to ensure a sustainable long-term financial plan for capital is maintained not only organizationally but departmentally as well.

### *Operating Budget*

In early- to mid-October, departmental managers prepared and reviewed a department submission budget. These submissions are based on business plan projects anticipated for the upcoming year, projects previously approved by Council for inclusion in the draft budget, historical data, anticipated pricing and other relevant information for the department. The Finance team met with each of the managers and the divisional directors prior to finalizing these submissions to:

- provide guidance on the department budget submission, answer questions and ensure reporting consistency between departments;
- challenge any budgetary changes to ensure adequate rationale is provided; and
- challenge any budget areas where historical trends indicated that a change was necessary but none was initially made.

Once the department submission budgets were completed, the Budget Working Group meets to review each departmental submission along with an overview of the consolidated budget. In any given year, the tax rate change is stipulated by the Budget & Financial Controls Policy which provides a % range for the tax rate change. This range is presented to Council annually for approval in a Budget Guidelines report. In August 2021, Council did not approve the Budget Guidelines but rather provided staff with a range related to the tax rate change for 2022.

*“Let our advance worrying become advance thinking and planning”*

Winston Churchill

*“A budget is more than just a series of numbers on a page, it is an embodiment of our values”*

Barack Obama



The Budget Working Group is tasked with ensuring that the draft consolidated budget is within the range provided by Council. During this review process, regardless of whether the net levy is within the acceptable range or not, several options are considered:

- Decreasing expenses and/or increasing non-levy revenues;
- Removal of projects;
- Finding efficiencies with operations:
- Finding alternative funding for projects (ex: reserves); and
- Deferral of projects

Once the Working Group has reviewed the budget in its' entirety, divisional meetings are held with the Mayor, Chairs of Committees, Divisional Directors, CAO & the Finance Team to present each divisional piece of the consolidated budget. This provide members of Council with a chance to review, ask questions and obtain explanations for each aspect of the budget.

In early 2021, the Finance Team obtained feedback on the budget process from each member of Council. A general consensus was that since the consolidated budget is so complex, it would be beneficial to review smaller, more focused aspects prior to the full consolidated budget. During the week of November 29, 2021, each divisional piece of the consolidated budget was presented at Special Committee Meetings to discuss significant changes for the upcoming year within each division.



# Budget Policy

## Overview of the Budget Policy

On October 28, 2019, Council approved the Budget & Financial Controls policy. The main purpose of the policy is to outline:

- Budget preparation for operating and capital;
- Establishing target tax rate increases for budget preparation; and
- Financial reporting for operating and capital.

Several of the significant items noted within the policy include:

- The process for carryover of projects or budget funds from year to year;
- Budget variance and deviation thresholds for both capital & operating and the relevant reporting requirements of each;
- Reinforcement that budget variances and deviations must be funded;
- The reporting process with the committee structure in place;
- Provides clear definitions on services (mandatory, essential, traditional and other)

## Acceptable Levy Range

The acceptable levy range is calculated based on 2 main factors: the allowable CPI range and the MPAC assessments.

The budget policy stipulates that in any given year, the tax rate increase shall be between the July Consumer Price Index - Trim (CPI-trim) and 2x July CPI-trim. In the past several years, July CPI-trim has been around 2%. In 2021 though, July CPI increased significantly to 3.1%. This means that for the 2022 budget, the allowable tax rate change presented in the Budget Guidelines report was between 3.1% (July CPI-trim) and 6.2% (2x July CPI-trim).



On August 25, 2021, these guidelines were not approved but rather replaced with direction for staff to prepare the Consolidated 2022 Draft Budget with a tax rate increase of up to 4%.

Every 4 years, MPAC releases a phased-in assessment update which was initially scheduled for 2020 (last assessment was released in 2016) and was expected to result in significant assessment growth. Due to COVID-19 however, the release of the 2020 updated assessment has been delayed and is now expected to be released in 2023. As a result, only assessment increases related to new growth will be realized for 2022 which is in excess of \$117 million.

As a result of these factors, the estimated allowable range of total levy increase for 2022 is between \$0 - \$1,155,000 which includes capital & operating.



# Consolidated Budget Impacts

## *Corporate-Wide Assumptions:*

- All departments anticipate providing pre-COVID levels of service
- Maintained the capital contribution increase so as not to deviate from the long-term plan
- Staff will continue to work on strategic plan projects which have been identified in departmental work plans
- There were substantial reductions in 2021 travel costs due to increased virtual offerings of courses & meetings. These are not anticipated to increase back to -pre-COVID levels as management will continue to encourage virtual options in an effort to keep costs low and promote safety precautions
- Library operations will return to pre-COVID operations
- Demand for community hall rental space anticipated to return to pre-COVID levels
- Summer & March Break Camps are expected to run in 2022
- Both Don Lough & Jack Bionda arenas will run in 2022
- Maintenance of all facilities will be required to continue regardless of program offerings
- Theatre operations expected to return for the entirety of 2022



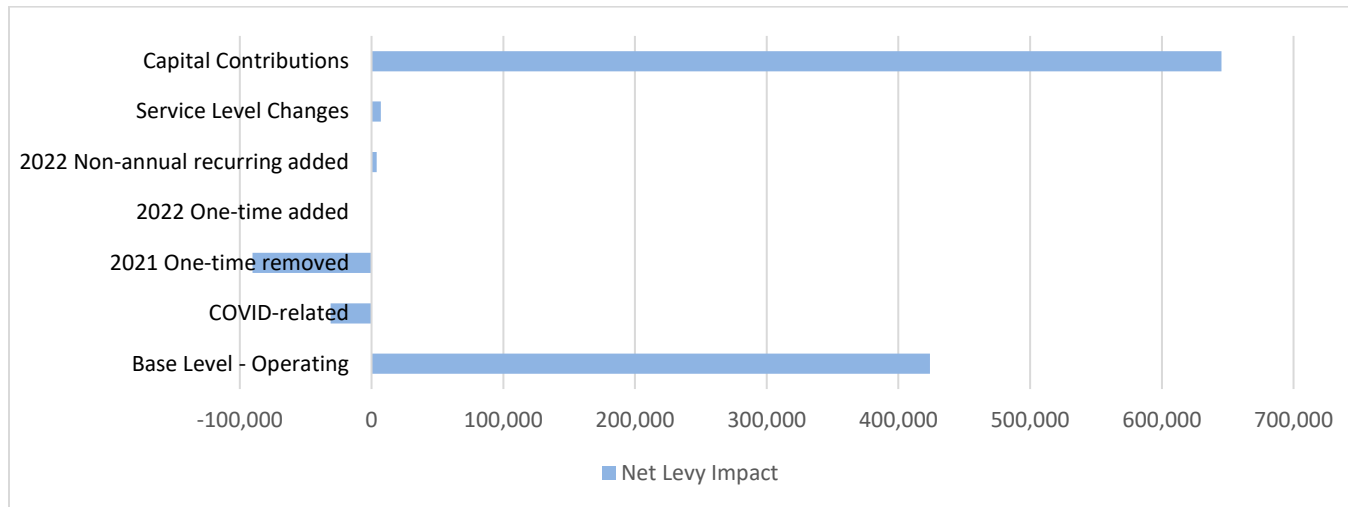
Summary of Consolidated Changes:

Consolidated Budget Summary

	Base Level	Service Level Changes*	Total	% Change over 2021
<b>Operating</b>	\$ 12,316,471	\$ 7,000	\$ 12,323,471	2.61%
<b>Capital</b>	5,621,070	-	5,621,070	12.97%
<b>TOTAL</b>	<b>\$ 17,937,541</b>	<b>\$ 7,000</b>	<b>\$ 17,944,541</b>	<b>5.65%</b>

\*Comprised of levy-funded Planning department changes

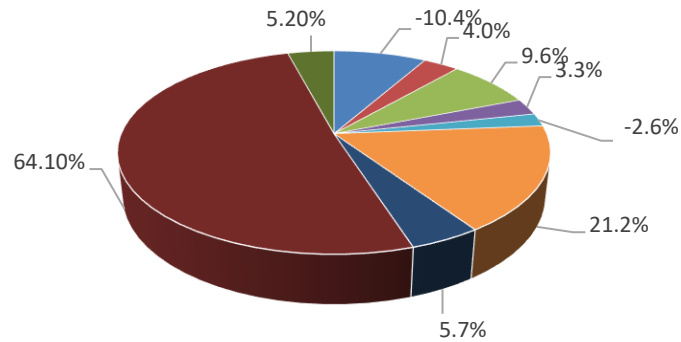
Net Levy Change by Type



Net Levy Change by Division

Division	Net Levy Impact	% of Total Net Levy Impact
<i>Corporate Wide</i>	\$ (28,800)	(3.00%)
<i>CAO &amp; Human Resources</i>	50,213	5.24%
<i>Legislative Services</i>	47,736	4.98%
<i>Financial Services</i>	(58,019)	(6.05%)
<i>COVID-19</i>	172,672	18.01%
<i>Community Services</i>	(61,068)	(6.37%)
<i>Development Services</i>	(11,061)	(1.15%)
<i>Operations &amp; Protective Services</i>	773,094	80.62%
<i>Library</i>	74,129	7.73%
<b>TOTAL</b>	<b>\$ 958,896</b>	<b>100.00%</b>

2022 Net Levy by Division



- Corporate Wide
- CAO & Human Resources
- Legislative Services
- Financial Services
- COVID-19
- Community Services
- Development Services
- Operations & Protective Services
- Library



Capital Contribution Changes by Department

Department	2022	2021	Change (\$)	Change (%)
<i>Governance</i>	\$ 8,000	\$ 7,300	\$ 700	9.59%
<i>Information Technology</i>	64,900	60,900	4,000	6.57%
<i>Muskoka Heritage Place</i>	17,200	12,700	4,500	35.43%
<i>Facilities</i>	383,350	349,950	33,400	9.54%
<i>Recreation &amp; Leisure</i>	2,700	2,700	-	-%
<i>Theatre</i>	17,200	11,000	6,200	56.36%
<i>Economic Development</i>	5,000	5,000	-	-%
<i>Fleet</i>	717,195	562,195	155,000	27.57%
<i>Roads &amp; Bridges</i>	3,486,450	3,086,450	400,000	12.96%
<i>Cemetery</i>	14,500	13,000	1,500	11.54%
<i>Parks &amp; Trails</i>	454,900	414,500	40,400	9.75%
<i>Fire</i>	314,300	314,300	-	-%
<i>Library</i>	135,375	135,750	(375)	(0.28%)
<b>TOTAL</b>	<b>\$ 5,621,070</b>	<b>\$ 4,975,745</b>	<b>\$ 645,325</b>	<b>12.97%</b>

Impact to the Tax Payer

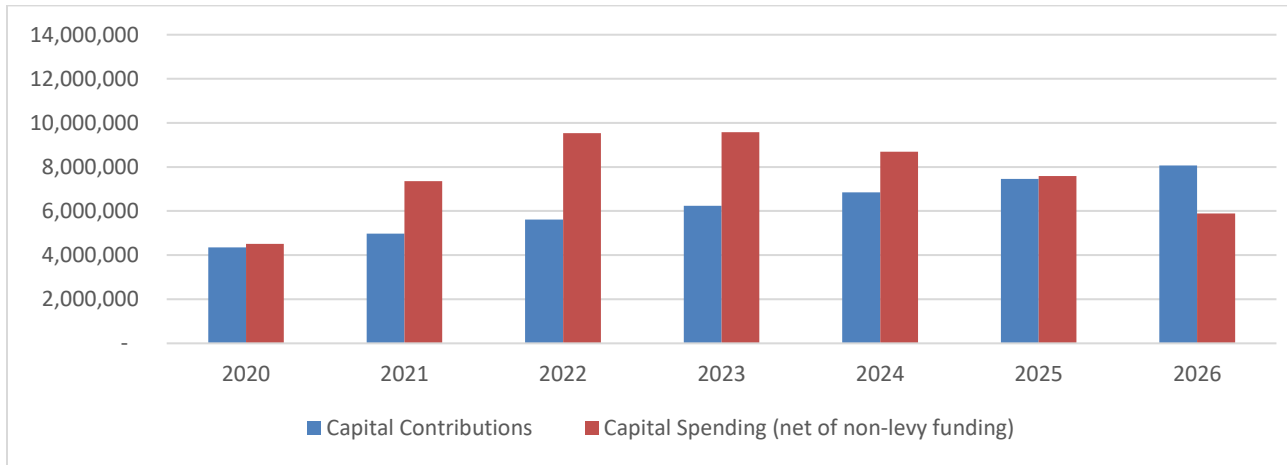
Residential	2022	2021	Change (\$)	Change (%)
<i>MPAC Assessment</i>	\$ 300,000	\$ 300,000		
<i>Town of Huntsville</i>	1,213	1,179	34	2.87%
<i>District of Muskoka</i>	880	873	7	0.78%
<i>Education</i>	459	459	0	0.00%
<b>TOTAL</b>	<b>\$ 2,552</b>	<b>\$ 2,511</b>	<b>\$ 41</b>	<b>1.62%</b>

Notes:

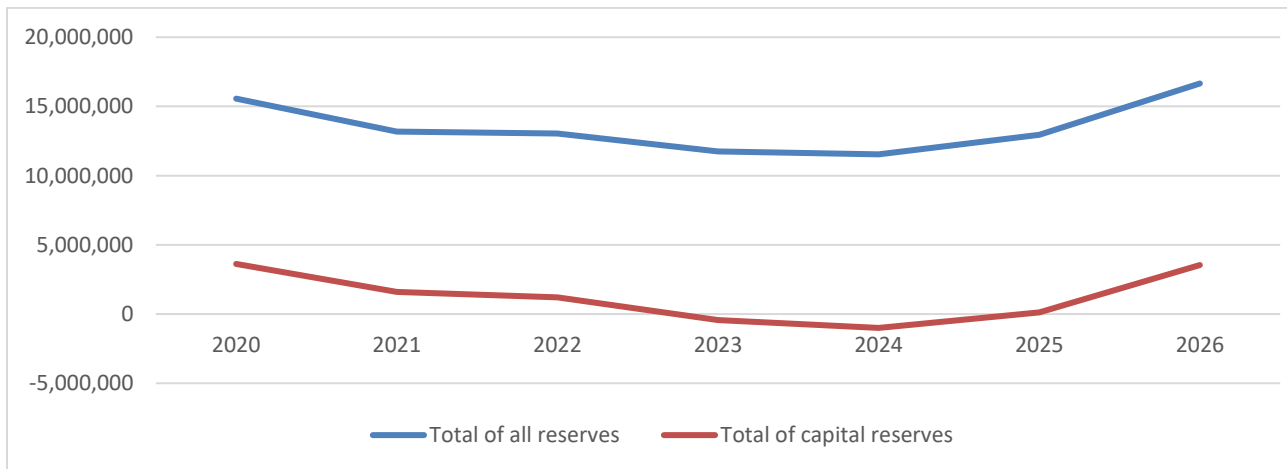
1. This calculation excludes water, sewer, waste & hospital taxes charged through the District.
2. Education rates estimated to remain unchanged in 2022.
3. Assumes a 3.5% net levy increase in District general.



### Capital Spending & Contributions



### Reserves



**Notes:**

1. 2023 includes Brunel Locks projects (\$1.7M)
2. 2024 includes Centennial Pool project (\$2.6M).
3. Future project costs are estimated and may vary significantly as more information becomes available.
4. Funding sources, other than reserves, will be needed for large projects and will reduce the amounts taken from reserves.



## COVID-19 Highlights

Town staff are continually monitoring COVID-19 related financial impacts. In 2022, it is anticipated the programs and services will be provided at pre-COVID service levels throughout the year. Program and facility rental revenues are anticipated to return and be offset with increased program/facility costs. The net levy savings as a result of returning programs/facilities in 2022 is approximately \$204,000.

The COVID-19 Assessment Centre is also confirmed to be operating to March 31, 2022 which will result in an overall levy savings of \$43,320.

The Safe Restart funding was used to help offset COVID-19 operating pressures in the 2021 budget (totalling \$644,600). In 2022, the additional 2021 Safe Restart funding received is anticipated to be used to help reduce the tax rate. This will ensure that the Town can continue to provide high-quality local services to the community as well as help reduce the COVID-related pressures on the taxpayers.

## Base Level Highlights

### *Revenue Changes*

○ Licence of occupation dock leases, transferred to capital reserve	\$8,210
○ Financial services revenue increases (penalties & interest, investment income, etc.)	46,975
○ Infrapipe lease revenue, transferred to dedicated reserve	444,096
○ Supplementary taxes revenue increase	125,000
○ Building department permit revenue increase	120,000
○ Short term accommodation licencing revenues, transferred to dedicated reserve	42,500
○ Planning department revenue increase	52,590
○ Aggregate resource fee revenue increase	10,632
○ Public Works snow removal revenue increase	17,000
○ Provincial Gas Tax allocation increase	6,962
○ Lake of Bays fire contribution increase (based on costs)	9,826



### Expense Changes

○ Salaries, Wages & Benefits changes	\$546,960
○ Community Improvement Program moved to be funded through General MAT	(45,000)
○ Affordable Housing Fee Rebates moved to be funded through STR MAT	(16,840)
○ Consulting fee reductions	(13,400)
○ Insurance increases	138,300
○ Facilities repair & maintenance cost reductions	(6,308)
○ Library front steps/ramp snow removal contractor removal (now done internally)	(14,000)
○ Garbage collection cost reductions due to fewer pickup locations	(7,110)
○ Fuel increases based on historical usage	96,075
○ Transit service contract costing	13,773
○ Principal debt reduction per debt repayment schedule	(21,169)
○ Annual increase in contribution to Website Reserve	10,000

## 2022 One-Time

### Non-Levy Funded Items

- HR: HR Generalist position overlap (\$20,055 to be fully funded through Human Capital Reserve)
- Election: Transfer into Election Reserve (\$45,000 to be fully funded through Working Funds Reserve)
- IT: Device inventory project (\$1,000 to be fully funded through Working Funds Reserve)
- IT: Ransomware pre-engagement project (\$15,000 to be fully funded through Working Funds Reserve)
- Finance: Security Assessment Report (\$15,000 to be fully funded through Working Funds Reserve)
- Finance: Transfer into Local Share Hospital dedicated reserve (\$115,000 to be fully funded through Working Funds Reserve)
- Fire: Implementation fore new fire software (\$3,500 to be fully funded through Working Funds Reserve)
- Public Works: Director of Operations position overlap (\$17,980 to be fully funded through Human Capital Reserve)
- Public Works: Municipal Corridor Advisor position overlap (\$38,426 to be fully funded through Human Capital Reserve)



## 2022 Non-Annual Recurring

### *Levy-Funded Items*

- Bridge Needs Study (required every 2 years) \$20,000

### *Non-Levy Funded Items*

- Election-related costs (required every 4 years) (\$163,500 to be fully funded through Election Reserve)
- Canada Summit Centre electrical panel scanning (required every 2 years) (\$8,000 to be fully funded through Working Funds Reserve)
- McCullay Sportsfield in-field levelling for new surface (anticipated to be required every 2 years) (\$8,000 to be fully funded through Working Funds Reserve)



# Divisional Budget Overview: CAO & Human Resources

## Message from the CAO

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### Office of the CAO

As a leader of the municipality, the Chief Administrative Officer (CAO) ensures alignment between operation of the municipality and Council direction. Using the Town’s Strategic Plan as a guide, the CAO provides strategic direction for the organization in consultation with the senior management team.

Based on Council direction, the CAO determines policies, procedures, strategies and actions required by staff in order to implement decisions of Council. With an emphasis on strategy, the CAO works with senior management to determine forward thinking goals and initiatives of the organization.

#### Who We Are

- Denise Corry, Chief Administrative Officer

#### What We Do

- Administrative lead of the organization
- Advise and inform Council on operations of the municipality required to carry out the level of service established by Council
- Oversee a fiscally responsible budget
- Ensure policies, procedures and programs are implemented
- Direct staff management
- Strategically plan for the advancement of the organization
- Consult with senior management on issues and/or conflict

*“Great things in business are never done by one person. They’re done by a team of people.”*

Steve Jobs



### *Who We Serve*

As a leader of the organization, the CAO serves Town Council, residents, businesses, organizations, other levels of government and staff.

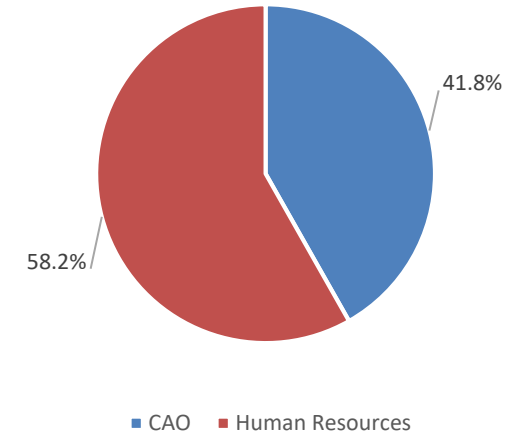
### *Challenges Today and Tomorrow*

As the COVID-19 pandemic continues, the municipality endures to deal with the ever-changing landscape and the need to follow safety protocols and requirements. Municipal staff continue to adjust work protocols and constantly are looking at ways to provide as many services as possible in the safest, most efficient manner. As we continue to plan to return to unrestricted operations, we face many challenges such as fiscal restraints and the effects of exhaustion in the workplace and within the community in general. The need to access services is a key component to the revitalization and health of our community and our team is committed to ensure we provide as many of these services as possible.

### *Operating Budget Highlights*

- Transfer of SWB costs from Governance
- Consulting fee reductions of \$5,000

### *2022 Net Levy by Department*



# Message from the Manager of Human Resources

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## Human Resources

In alignment with the Town of Huntsville Strategic Plan and now, the Human Resources Strategic Plan, the Human Resource function has the guiding documents to support the goals and strategies of the Town while also providing the opportunity to collaborate with the Senior Management and Leadership Teams to establish and drive the separate plans that have been identified within the strategy.

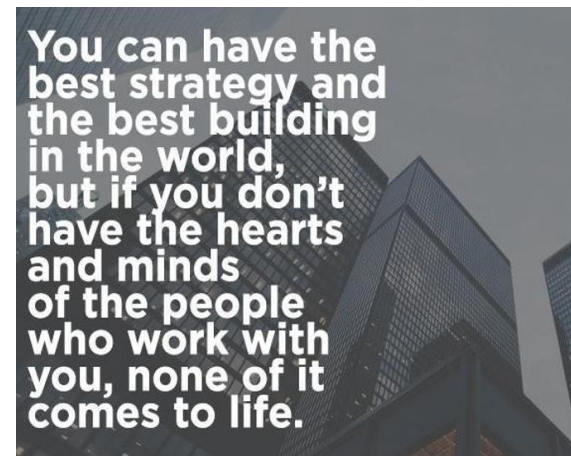
As we look forward, the Human Resources team will continue to be focused on creating a recognized workplace which helps us retain, attract, develop and inspire our exception group of employees while also collaborating with our various departments to help them achieve their goals, deliver excellent service and solutions, empower learning and champion opportunities for individuals to grow their careers at the Town.

### *Who We Are*

- Barb Ingram, Human Resource Generalist
- Keith Duncan, Human Resource Specialist
- Lisa Smith, Manager of Human Resources

### *What We Do*

- Employee payroll, benefits, pension
- Claims management (STD, LTD, WSIB, accommodations, return to work programs)
- Health & Safety
- Organization and strategic planning (review of departments, roles, scope)
- Total compensation strategy (job evaluation, market research, benefit plan consulting)
- Labour relations (collective bargaining, grievances, arbitrations)
- Recruitment and selection



- Corporate training & development
- Policy and procedure development
- Consulting with respect to: investigations, culture assessments, conflict resolution, relationship building

### *Who We Serve*

- 124 Full-time & 210 Part-time employees
- Council, volunteer firefighters, volunteers, other municipalities, students, professional organizations and the community.

### *Challenges Today and Tomorrow*

Over the years, we have seen significant changes related to legislation as well as services and programs administered by the Town resulting in the need for a diverse workforce and specialized positions. As a service organization, we rely on people to deliver the essential programs and services of our community. Today and in the coming years, the Town will need to be responsive to a dynamic economy as well as changing business needs and service demands. We require a flexible workforce, possessing skills, knowledge and abilities that can respond.

For the first time, we have the potential for five different generations in the workplace at the same time. The multi-generational workforce now includes everything from the traditionalists (1927 – 1946) to Generation Z (2001 – 2020). It will be important to integrate these multi-generational workforces to benefit from the skills and knowledge each contributes.

The economy is in an unprecedented place in the middle of an incredibly tight labour market and a mass exodus of employees from their current roles (dubbed “The Great Resignation”). Competition for candidates with the right technical, leadership and fit continues to challenge the municipality. In addition, the cost of living is also a concern as housing affordability and availability decline, employers must find ways to offset these costs for employees or look to other flexible working options.

### *Operating Budget Highlights*

- Reduction in consulting fees of \$8,400
- HR Generalist position overlap (to be funded through reserves) due to 2022 retirement

*“As we deliver essential public services to our people we must not lose sight that at the foundation of these services are our employees. Just as we invest in our roads or infrastructure we must also invest in our human capital which remains to be the foundation to obtaining the goals and objectives of our municipality.”*

Lisa Smith - A Business Case for Investing in the Human Resources Department



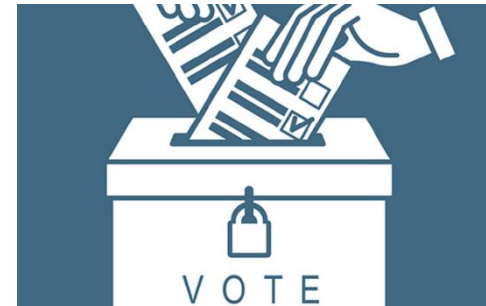
# Divisional Budget Overview: Legislative Services

## Message from the Director of Legislative Services/Clerk

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The Legislative Services Division is comprised of 4 departments: Clerks, Legal & Agreements, Information Technology and Corporate Information.

The Clerks department oversees a broad range of responsibilities under various Provincial Acts and Regulations related to Town Council such as recording of Council and Committee minutes, vital statistics and municipal elections. The Corporate Information department is responsible for data standards and dissemination for citizens, the Town’s GIS program, open-data program, records management program and the 911 Civic Addressing program and a member of the SET (Service Excellence Team) responsible for review and compliance of software, database systems and practices. Information Technology supports and facilitates the current and future operational processes that are increasingly dependent upon technology for their implementation and success in pursuit of the Town’s Strategic Plan, as well as a member of SET.



### *What We Do*

#### *Clerks*

- Vital statistics
- Property & agreements
- Support for Mayor & Council
- Council and Committee meetings
- Tag days, flag raising and commissioning
- Legislative and procedural support to staff
- Accessibility
- Elections

#### *Legal & Agreements*

- Contracts and agreements
- Property inventory
- Acquisitions and dispositions of land
- Road and Shore Road Allowance closures
- Licences of Occupations

### Information Technology

- Maintain technology infrastructure to support services
- Secure and protect computers, servers and network devices
- Central help desk for all technology issues
- SET Team review and support for all software

### Corporate Information

- SET Team review and support for all software
- 911 Civic Addressing and road naming
- Interactive Web Mapping (staff and public)
- Open Data (public and other agencies)
- Records management training and guidance
- Records retention and destruction
- Privacy and access legislation advice

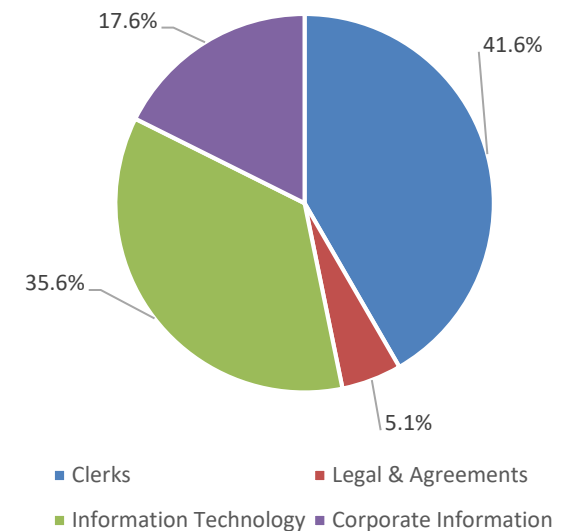
### Challenges Today and Tomorrow

Changing legislation and a movement towards greater government transparency and accessibility continue to challenge the way we conduct business as a municipality. Financial constraints, growing legislative responsibilities and the increased need for support internally with a growing municipality continue to pose challenges to the Clerks department. With many close provincial ties to daily business, the lack of modernization in these provincially mandated processes also continue to tax the department of time and resources.

Technology and data continue to grow exponentially. More technical, financial and staff resources will be needed to meet the increasing expectations of our growing population and to keep Town services running efficiently. Changes to legislation also play a vital role in the Corporate Information landscape.

As we move forward, cyber threats to municipalities, especially ransomware attacks, are only going to become more common. It will be important to have detection, mitigation and recovery plans in place. Migrating from out-dated legacy systems require additional resources while maintaining daily workloads. Working with government and private organizations will help us to put those plans in place.

2022 Net Levy by Department



## Clerks

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### *Who We Are*

- Brenda Jones, Executive Assistant
- Crystal Paroschy, Deputy Clerk
- Natalie Little, Clerks Assistant
- Tanya Calleja, Director of Legislative Services/Clerk

### *Who We Serve*

- Public
- Council
- All Town departments

### *Operating Budget Highlights*

- Technical hours added back (one-time removal in 2021 due to COVID)
- Transfer of SWB costs to CAO
- Zoom & webinar software cost increases (\$2,535)
- 2022 Election costs, including Elections Coordinator position to be funded through Election Reserve (\$163,500)
- One-time transfer into Election reserve from Working Funds reserve (\$45,000)

### *Capital Budget Highlights*

- Increase in capital reserve contribution of \$700 for Council Chambers
- Audio Visual project costs are an estimate and items are only replaced on an as-needed basis



## Legal & Agreements

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### *Who We Are*

- Jessica Boyes, Legal & Agreements Coordinator

### *Who We Serve*

- Public
- Council
- All Town departments

### *Operating Budget Highlights*

- Number of annual dock leases for licences of occupation expected to increase (\$8,210). This revenue is entirely transferred into the Parks capital reserve
- Licence of occupation application fees increase (\$1,940)



## Information Technology

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### *Who We Are*

- Dave McDonnell, Help Desk Support
- Ian Parker, IT Manager
- Marc Bower, Network & Server Coordinator

### *Who We Serve*

- All Town departments
- All Town locations
- Huntsville Public Library

### *Operating Budget Highlights*

- Position re-evaluation in 2021 carried forward
- One-time consulting cost of \$1,000 for IT device inventory project to be fully funded through Working Funds reserve
- One-time consulting cost of \$15,000 for IT Ransomware Pre-Engagement project to be fully funded through Working Funds Reserve
- Software costing/licensing requirements to maintain current service levels reduction of \$1,670
- Increased funding from Building department & Library services of \$15,412

### *Capital Budget Highlights*

- Increase in capital reserve contribution of \$4,000
- Capital projects include pooled replacement of existing IT hardware - many on scheduled replacement plans



## Corporate Information

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### *Who We Are*

- Andrew Zanier, Records Management Coordinator
- Margaret Stead, Manager of Corporate Information

### *Who We Serve*

- Public
- Council
- All Town departments
- Other agencies such as the District of Muskoka and MPAC

### *Operating Budget Highlights*

- Costing increase (\$1,500) due to significantly increased electronic signature activity in ConsignO program



# Divisional Budget Overview: Financial Services

## Message from the Director of Financial Services/Treasurer

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The Financial Services Division is comprised of Finance, Insurance and Town Hall Customer Service.

The Finance department is responsible for the financial affairs of the Town, including the coordination of the operating and capital budgeting, long-term financial planning, coordination of the strategic asset management plan, procurement, and maintaining effective financial controls. Insurance is responsible for overseeing the Town’s insurance program, including claims and corporate risk management. Town Hall Customer Service is the main point of contact for the public, providing information to residents, businesses and visitors. We endeavor to provide exceptional customer service by processing requests accurately, timely and efficiently.

*“Finance without strategy is just numbers, and strategy without finance is just dreaming.”*

E. Faber, CEO Danone

### Who We Are

- Alicia Horne, Asset and Risk Management Coordinator
- Ashley Dennis, Finance Assistant
- Carole Audette-Boucock, Customer Service Representative
- Elizabeth Hayes, Finance Clerk
- Julia McKenzie, CPA, CA, Director of Financial Services/Treasurer
- Lee Eccleston, Manager of Taxation and Revenue
- Lori Allen, Accounts Payable and Receivable Clerk
- Reva Frame, CPA, CA, Deputy Treasurer
- Tanya Marchand, Taxation and Revenue Clerk

### Who We Serve

We serve two main groups: the public and internal support to Town departments. Financial Services is the first point of contact for many citizen and visitor inquiries. Our team responds to various questions from “when is the snow plow going to do my road”, “are the fall colours in their prime next weekend” to “I am buying a house - what are the taxes going to be”. As the Town continues to be a prime destination for visitors and residents, the queries continue to increase. Internally, Financial Services staff interact with every department and most employees of the Town to assist with the paying of expenses, the collection of revenues, maintaining of trust accounts, and preparation and monitoring of budgets.



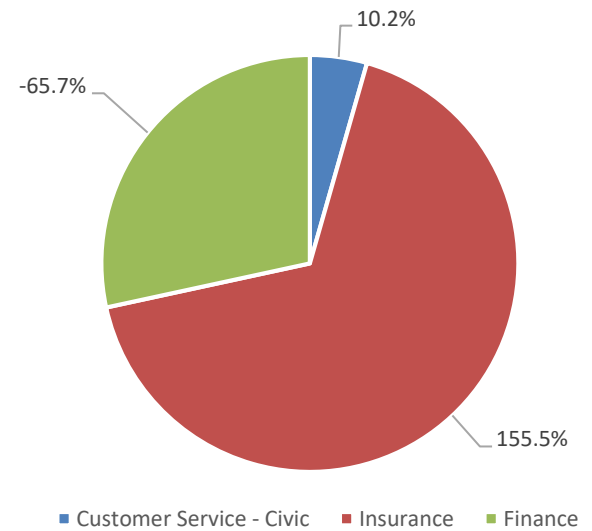
### Challenges Today and Tomorrow

Over the past year, the Financial Services division has continued to build on improving sustainability practices while improving the services we provide to the public and to the departments we serve. In 2022, we expect to continue building on the environmental sustainability of the Town. These efforts include moving to fully paperless accounts payable, accounts receivable and payment systems, as well as, maintaining all records electronically, where possible. Moving to a fully electronic accounts payable system includes electronic submission of invoices, on-line approval systems, and electronic payments to vendors. This system also improves the process for the storage of documents. In the past, a significant amount of paper stored for over 6 years. Overall, this process reduces a significant amounts of paper and toner, staff travel between buildings and storage space, while improving access and searchability to records for all Town staff.

We expect that 2022 will continue to be a busy year for the financial services division. The tax department has had an increase in activity over the past couple of years and expects this trend to continue. Supplementary taxes continue to be steady as the Town goes through a phase of significant growth. There are also many tax information requests as properties are bought and sold. We have seen a significant increase in the grant funding opportunities and staff will continue to seek grant funding to offset financial pressures. In 2021, the Town also expanded the municipal accommodation tax (MAT) to include the short-term rental accommodation market. The creation of this new revenue stream will be increasingly beneficial to the Town. The Financial Services division will be assisting with the collection and monitoring of this program.

Obtaining municipal insurance continues to be a challenge and we expect a similar challenge in 2022 with the hope we are nearing the end of the “hard market”. There continues to be increasing pressures from underwriters to cover significant losses nationally and globally. Staff continue to find ways to mitigate the risk of financial loss and improve our risk management efforts. Although the results may not be seen at the present, it is expected these efforts will produce gains in the longer term.

2022 Net Levy by Department



## Customer Service

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### *What We Do*

- Handling all general calls and emails to the Town
- Key educator to the community and customers about services provided by the Town and in our community

### *Operating Budget Highlights*

- 50% of Finance Assistant position allocated to customer service

## Insurance

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### *What We Do*

- Identifying & evaluating risk
- Development of procedures to avoid or minimize the risk of financial loss
- Education to staff and council on risk management

### *Operating Budget Highlights*

- Consulting fees of \$15,000 for one-time Security Assessment Report to be fully funded through Working Funds Reserve
- Liability & Property deductible costs expected to decrease overall by \$20,000
- Increase in insurance premiums of 15 - 20% (\$158,259)
- Additional costs recovered from the Building department (\$29,373) based on increased anticipated insurance costs



## Finance

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### *What We Do*

- Coordination of capital & operating budgets
- Timely reporting and monitoring of financial information
- Maintaining accurate information on property tax rolls, collection of amounts owing
- Ensuring amounts owing are paid in a timely manner, including statutory requirements
- Accurate and timely reporting of Federal and Provincial grants
- Development and monitoring of financial policies of the Town
- Coordination of the annual financial statement audit
- Maintaining the Trust accounts for Municipal Cemeteries
- Monitoring the collection of the Municipal Accommodation Tax (MAT)

### *Operating Budget Highlights*

- Lease revenue for Infrapipe property (\$444,096) to be transferred into dedicated reserve for future environmental projects & redevelopment of the property
- Interest revenue expected to increase based on current market rates and trends (\$34,000)
- Increase expected in penalties & interest on property taxes overall of approximately \$6,000
- Additional supplementary taxes anticipated in 2022 based on past trends and current open permits (\$125,000)
- New permanent PT Finance Assistant position
- Community Improvement Program (\$45,000 ) transferred to General MAT program
- Affordable Housing Rebates (\$10,000) transferred to STR MAT program
- Increase in bank charges due to additional online payment options and forms available
- One-time contribution to dedicated Local Share Hospital reserve (\$115,000) to be fully funded through Working Funds Reserve

## Divisional Budget Overview: COVID-19

### *Operating Budget Highlights*

- COVID-19 assessment centre confirmed to March 31, 2022
- Funding anticipated of \$98,800, offset by internal rental charges through the Sales & Customer Service department, operating costs including cleaning and supplies and staffing
- One-time costs for COVID-related purchases, including signage, etc. of \$1,000
- Safe Restart Phase 1 Funding of \$423,324 to be entirely applied to 2022



# Divisional Budget Overview: Community Services

## Message from the Director of Community Services

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In alignment with the Town of Huntsville’s mission statement to “provide superior and sustainable services for the people of Huntsville” our Community Services division is an integral part of the corporate team, and the delivery provider of the services of our community.

Community Services provides a diverse range of inclusive affordable programs and services that enhance quality of life and contribute to resident, newcomer and visitor well-being. The focus is on providing efficient, responsive and innovative community-based services that promote a vibrant, inclusive and healthy community which inspires innovation and growth, celebrates the arts, culture and heritage and promotes recreation and special events while developing a resilient economy founded on social caring and environmental stewardship.

### *What We Do*

As a team of committed staff, we foster a healthy community. We pride ourselves on offering a robust and active list of programs, offerings and services for our community to use and enjoy. The Community Services division is essential to the health and well-being of our community, its residents and visitors.

The services we provide include:

- Customer Service
- Sales and Rentals: Parks, meeting rooms, event spaces, sport venues & community halls
- Cultural & Historical Attractions: Algonquin Theatre, Muskoka Heritage Place
- Aquatic, Recreation & Leisure Programming for Seniors, Adults and Youth
- Art, Culture & Community Celebrations
- Maintenance and operations of Town-owned facilities

*“98% of Canadians believe that recreation and parks are an essential service.”*

Parks and Recreation Ontario

### **Departmental Vision:**

*A vibrant, inclusive, healthy community which inspires innovation and growth, celebrates the arts, culture, and heritage, promotes recreation while developing a resilient economy founded on social caring and environmental stewardship.*



## *Who We Serve*

Community Services division serves the residents and visitors of Huntsville. Huntsville is a growing community which has resulted in the ongoing demand on existing facilities, assets, services and programs. The Community Services team is continuously evolving and modifying to meet community needs and safety precautions, in these complex times.

Community Services, recreation programs, facilities, and community sporting and cultural events attract and retain businesses and families, drive tourism, and increase property values. These pursuits are the heart of our community. They have the power to improve the health and well-being of citizens, promote community engagement and stimulate our local economy. The services we offer enhance the quality of life for all citizens and strengthen the community.

Community Services help build a strong and vibrant community through social interaction, volunteerism and civic pride. Community Services is critical in keeping people healthy for life, by improving overall physical and mental well-being. This has a positive impact on productivity and performance for the entire community.

## ***Departmental Mission:***

*Everyone can engage in safe, quality, and inspiring active and cultural experiences.*

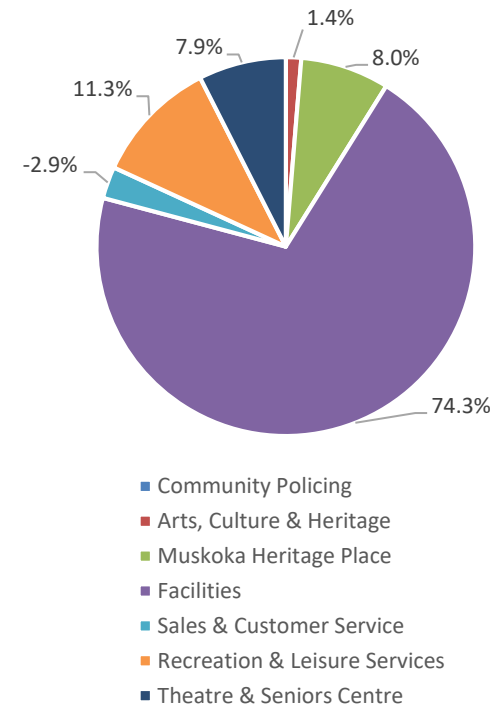


### Challenges Today and Tomorrow

An investment in Community Services is an investment in our community’s economic, social, and personal well-being. As providers, facilitators and promoters of parks, recreation, special events, meetings, attractions, theatre and sports, our municipal government indicates that it embraces the initiatives that support healthy communities.

Today’s complex health, social, economic and environmental challenges require a fluid response. The Community Services Division’s projected budget reflects the ability to modify programs, shift focus and adjust offerings to meet health regulations, customer needs and community desire. We are focused on recovery, reinvention and resilience. Programs and services offered by Huntsville’s Community Services division offers a holistic approach to well-being for individuals and communities. We offer the experiences that result from freely chosen participation in physical, social, intellectual and creative pursuits that enhance individual and community well-being. We also connect people with nature, and their community. The new meaning of recreation and leisure pursuits blurs the lines between traditional recreation offerings with other municipal sectors such as culture, tourism, community development, transportation, planning, parks, economic development and open spaces, among others. Operationally, this translates into changes in programming and spaces, with an increase in multi-purpose recreation facilities and more unstructured programming. These facilities accommodate sport and physical activity as well as creative arts and culture and encourage environmental initiatives. Our spaces are social hubs where individuals and families can congregate and develop social capital. The value and necessity of this service is often viewed as intangible but it is recognized by our community members. The draft 2022 budget is presented with fiscal responsibility and thoughtful optimism. The Community Services division will continue to serve the needs of our citizens, employees, customers and stakeholders but will also react, build resilience, recover and adjust the plan to the new reality, with their community’s best interests in mind.

2022 Net Levy by Department



## Arts, Culture & Heritage

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### *Who We Are*

- Trish Conley-Knight, Manager of Recreation, Culture & Heritage

### *Operating Budget Highlights*

- Addition of National Indigenous Peoples Day event grant and costs (one-time removal in 2021) – net cost addition of \$250
- Increase in art commissions (\$2,000) to be transferred into Art Acquisition Reserve
- Add back travel costs (100% reduction in 2021) totalling approximately \$1,700
- Redistribution of SWB allocations for Recreation, Culture & Heritage Manager position (between Theatre, Recreation & Leisure, Muskoka Heritage Place and Arts, Culture & Heritage budgets)
- Department budget distributed back from Sales & Customer Service department (moved in 2021 budget)



## Muskoka Heritage Place

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### *Who We Are*

- Ron Gostlin, Manager of Muskoka Heritage Place
- Sara White, Collections Coordinator
- Complement of seasonal PT staff

### *Operating Budget Highlights*

- Anticipated increase in revenues of approximately 11% (\$17,000) due to increased programming and based on admission trends
- Redistribution of SWB allocations for Recreation, Culture & Heritage Manager position (between Theatre, Recreation & Leisure, Muskoka Heritage Place and Arts, Culture & Heritage budgets)

### *Capital Budget Highlights*

- Increase in capital reserve contribution of \$4,500
- Train station roof project (\$11,000) includes replacement of asphalt shingles and will be funded 25% through a community group donation
- Museum ceiling project (\$5,000)



## Facilities

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### *Who We Are*

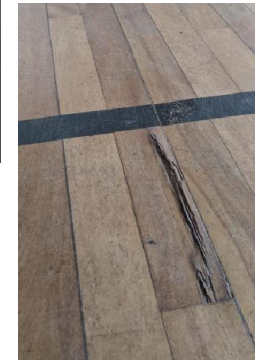
- Claire Braun, Lead Hand Custodial
- Jason Fisher, Manager of Maintenance & Facilities
- Pete Kingshott, Lead Hand Maintenance
- Complement of FT operators
- Complement of PT custodians & maintenance staff

### *Operating Budget Highlights*

- Reduction of COVID-related personal protective equipment and custodial supplies for Town Facilities of approximately \$34,000
- Utility increases totalling approximately \$55,000, including hydro, natural gas, propane water and sewer related to fully operational facilities throughout the year
- Increased alarm monitoring needs (\$5,000)
- Reduction in Library front steps/ramp contractor snow removal costs (\$14,000) since this is now handled internally by Facilities staff
- Garbage removal costs decrease (\$7,110) due to reduced pickup locations
- Reduction in general repairs & maintenance costs, including materials, contractors (\$6,300)
- Removal of 2021 one-time levy-funded Port Sydney Hall kitchen flooring project of \$10,000
- 2021 Non-annual recurring electrical scanning of \$8,000 (required every 2 years) kept in 2022 due to timing constraints – to be fully funded through Working Funds Reserve in 2022
- Reduction in debenture principal payments per debt repayment schedule
- Increase in Civic Centre cost recoveries from Theatre due to increase in proportionate share of costs

### Capital Budget Highlights

- Increase in Town Facilities capital reserve contribution of \$33,400
- No change in Library Building capital reserve contribution
- Civic Centre projects include:
  - Town Hall front steps brick work (estimated at \$300,000): The brick façade at the front stairs is crumbling, off the building and is in very poor condition.
- Canada Summit Centre projects include:
  - Furniture & equipment pooled capital project replacement including arena equipment (\$8,000)
  - Gas detection system replacement (\$8,000). Detectors are in very poor condition and would result in significant health & safety concerns if failure occurs.
  - Air conditioning unit replacements (\$30,000) with 1 unit that will service all areas.
- Port Sydney Hall flooring project with like-for-like replacement (\$71,000). Existing flooring cannot be refinished any further and is heaving and damaged in many spots.
- Library Building projects include:
  - Entrance and bathroom tile re-grouting (\$10,000) to extend the lifespan of the existing tile.
  - Exterior security lighting (\$6,000) for increased security and to ensure adequate health & safety measures are in place.



## Sales & Customer Service

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### *Who We Are*

- Alison Purser, Customer Service Coordinator
- Amanda Hill, Manager of Customer Service
- Greg Pilling, Manager of Sales, Customer Service & Facilities
- Simone Babineau, Director of Community Services
- Complement of PT Customer Service staff

### *Operating Budget Highlights*

- Increase in revenues of 30% anticipated based on lifting COVID restrictions (\$175,000), which includes revenues collected that are transferred into various reserves of \$15,000.
- Costs for Arts, Culture & Heritage portfolio transferred back to Arts, Culture & Heritage department
- Addition of one-time COVID-related customer service hours (\$7,900) for vaccination checks in January 2022
- Position re-evaluations from 2021 carried forward
- Increase in merchant fees as a result of programs/services running in 2022
- Internal rental charged for COVID-19 assessment centre of \$31,132

### *Capital Budget Highlights*

- No increase in capital reserve contribution
- Capital contributions includes funding for Sales & Customer Service, Recreation & Leisure and Aquatics projects
- No capital projects specific for Sales & Customer Service in 2022



## Recreation & Leisure Services

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### *Who We Are*

- Cameron Labonte, Manager of Aquatics
- Jennifer Eberhardt, Aquatics Supervisor
- Jessica Smith, Recreation & Leisure Coordinator
- Vacant, Program Coordinator
- Complement of PT aquatics, day camp, skate patrol and recreation & leisure staff

### *Budget Highlights*

- Increase in revenues of 84% anticipated due to additional programs running (\$262,000), including additional Capital Improvement Fees (CIF) collected which are transferred into Facilities capital reserve (\$3,000)
- Bring back grant revenues of \$7,500 (one-time removal in 2021)
- Increase in program costs of approximately \$110,000
- Redistribution of SWB allocations for Recreation, Culture & Heritage Manager position (between Theatre, Recreation & Leisure, Muskoka Heritage Place and Arts, Culture & Heritage budgets)
- Program Coordinator position carried forward from 2021 divisional reorganization

### *Capital Budget Highlights:*

- Capital reserve contribution is included in the annual Sales & Customer Service contribution
- Aquatics accessible lift & sling replacement (\$8,500) since it requires constant servicing and repairs and parts are no longer available.



## Algonquin Theatre

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### *Who We Are*

- Matt Huddlestone, Algonquin Theatre Manager
- Chris Boon, Technical Director
- Complement of PT Front of House and Technical Assistant staff

### *Budget Highlights*

- Significant increase in revenues due to re-opening of Theatre (\$206,000), includes CIF fees collected which are transferred into the Theatre capital reserve (\$12,850)
- Bring back Theatre operating costs due to re-opening (\$287,000)
- Increase in allocated Civic Centre costs due to re-opening in 2022

### *Capital Budget Highlights*

- Increase in capital reserve contribution of \$6,200
- Sound and lighting equipment pooled capital replacement projects (\$9,129). Assets are replaced on an as needed basis.



# Divisional Budget Overview: Development Services

## Message from the Director of Development Services

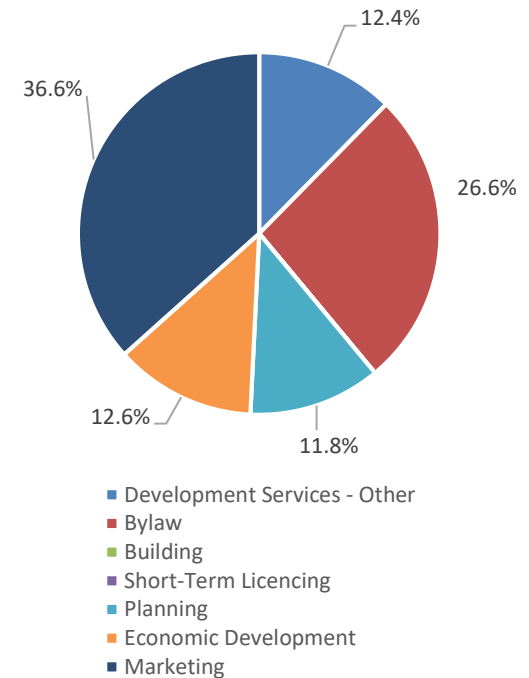
Vision: To support responsible community growth through a program which embraces new technologies and processes, attracts new businesses, issues timely approvals, and ensures environmental protection and public safety.

This vision complements the Mandate letter issued by Council, and highlights continuous improvement, finding and implementing efficiencies, and maintaining a high level of service for our customers.

The division includes economic development, land use planning, Building Code Act and Ontario Building Code regulations compliance, as well as compliance with other provincial statutes and municipal bylaws. In addition, the division coordinates matters related to affordable housing, as well as marketing and communications and maintenance of the Town's websites.

The division also provides advice to Council and Committees on development and land use matters, ensures new development meets the Ontario Building Code, and performs enforcement activities which promote and protect environmental and public health and safety through education, patrols, inspections and investigations into contraventions.

2022 Net Levy by Department



## *Key Projects for 2022*

### *Development Services*

Climate change adaptation and mitigation plan  
Affordable housing

### *Bylaw*

Continuing bylaw reviews & updates  
Proactive, consistent enforcement and ticketing

### *Building*

Establishing program for old permit closing  
Review and update property standards program

### *Short Term Rental Licencing*

Continue with licencing

### *Planning*

Adoption & implementation of the Community Planning Permit  
Secondary Plan for Earl's Road  
Cloudpermit integration for Planning applications

### *Economic Development*

Implement Wayfinding signage  
Finalize Economic Development Strategy  
Community Branding

### *Marketing*

Continuing Streetscape communications  
Corporate Communication Strategy  
Community Branding  
Online accessibility

## *Challenges Today and Tomorrow*

The division has continued to see significant increases in requests for service, from by-law complaints, planning inquiries, increased requests for media releases and website updates for marketing, economic development supporting business initiatives, and continued high volumes of building permits. It is not anticipated that there will be any measurable decline in any of the areas served by the division.

Staff continue working diligently to ensure that our resources are being expended in the most efficient manner to best service the public while maintaining existing and legislated service levels.

*“By far the greatest and most admirable form of wisdom is that needed to plan and beautify cities and human communities.”*

Socrates



## Bylaw

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### *Who We Are*

- Andrew Stillar, Chief By-law Enforcement Officer
- Corey Crewson, By-Law Enforcement Officer
- Complement of PT By-law Enforcement staff

### *What We Do*

- Provide awareness and education campaigns about, and enforcement of, the Town's by-laws
- Review, and where appropriate, make recommendations for the revision of by-laws
- Continuously improve related policies, procedures and processes

### *Operating Budget Highlights*

- Maintain the part-time Bylaw Officer as an ongoing permanent PT position (was intended in 2021 to be a one-time replacement of the Parking Ambassador)
- Increase in fuel costs based on historical usage and anticipated needs



## Building

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### *Who We Are*

- Amanda Ferrante, Deputy Chief Building Official
- Chris Nagy, Chief Building Official
- Curtis Martin, Plans Examiner
- Doug Godin, Building Inspector
- Jenn Bertin, Customer Service – Building
- Melissa Hall, Administrative Assistant – Building
- Vacant, Property Standards/Inspector

### *What We Do*

- Provide education about, and enforcement of, the Ontario Building Code and related legislation
- Plans review, permit issuance and the inspection process
- Continuously improve related policies, procedures and processes
- Conduct community outreach and education (Contractor Education) sessions about the building process

### *Operating Budget Highlights*

- Revenue increase totalling \$120,000 anticipated based on historical trends
- New Property Standards/Inspector 2-year contract position
- Service Level Change: eSolutions Planning module to be funded 50% through Building (\$7,000)
- Merchant fees for Building-related credit card payments (\$11,000)
- Increase in allocated Civic Centre, Labour & Insurance costs (\$58,165) for 2022
- Extension of Building/Planning shared GIS contracted position to March 2022

## Short-Term Rental Licencing

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### *Who We Are*

- Ingrid Armstrong, Short-Term Rental Licencing Coordinator

### *What We Do*

- Provide awareness and education campaigns about, and enforcement of, the Town's Short-Term Rental Programs
- Application review, licence issuance and the inspection process
- Continuously improve related policies, procedures and processes

### *Operating Budget Highlights*

- Increase in licencing and administrative penalty revenues (\$42,500)
- Legal fees for potential licencing disputes (\$5,000)



## Planning

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### *Who We Are*

- Julie Wolfe, Administrative Assistant - Planning
- Kelsea Shadlock, Planner
- Kirstin Maxwell, Director of Development Services
- Madalene Albano, Planning Technician
- Richard Clark, Manager of Planning
- Steve Goodfellow, GIS Technician
- Vacant, Senior Planner

### *What We Do*

- Undertake or guide background studies, develop policies (official plan), by-laws (Community Planning Permit) and plans (Community Improvement Plans)
- Review and make professional recommendations about development applications (official plan, zoning by-law amendments, minor variances, site plans, subdivisions and consents)
- Continuously improve planning procedures and processes to ensure timely approvals

### *Operating Budget Highlights*

- Planning revenue increases anticipated of approximately \$53,000
- Extension of Building/Planning shared GIS contracted position to March 2021 to be funded through Ontario Service Delivery Reserve
- Planning Technician position approved in 2021 carried forward
- Affordable Housing Rebates moved to be funded through the STR MAT program
- Service Level Change: eSolutions Planning module (\$7,000) to provide electronic services
- Anticipated LPAT legal costs of \$50,000 to be fully funded through LPAT reserve



## Economic Development & Municipal Accommodation Tax

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### *Who We Are*

- Lauren MacDermid, Economic Development Officer

### *What We Do*

- Enhance a resilient and dynamic business community by:
  - Liaising with BIA and Chambers of Commerce
  - Undertaking studies (BR&E)
  - Responding to business/land availability inquiries
  - Embracing new opportunities and technologies
  - Finalizing implementation of the MAT program

### *Operating Budget Highlights*

- Removal of 2021 one-time levy-funded contribution to Winter Snow fest & Light Festival of \$41,500
- Removal of 2021 one-time Economic Development Strategy for \$25,000, partially funded through the reserves (\$20,000)
- General MAT 2022 one-time projects include:
  - Streetscape marketing & signage (\$8,000)
  - MHP video & photography (\$11,000)
  - 2023 CAMA conference promotion (\$2,000)
  - Skating rink (\$22,267)
- General MAT 2022 other items include:
  - Wayfinding signage (\$60,000) – partial project in 2022, further costs anticipated in future years
  - Community Improvement Program (\$45,000) – ongoing program
  - Huntsville/Lake of Bays Chamber Visitor Information Services (\$32,000) – ongoing contribution
  - Port Sydney/Utterson Chamber (\$5,000) – ongoing contribution



- Business retention and expansion programming (\$15,000) – ongoing program
- Huntsville job fair (\$1,000) – ongoing contribution
- 70% contribution to MAT Board, net of collection fees & Marketing Our Communities funding
- STR MAT 2022 items include:
  - STR Financial Administrator PT position fully funded through STR Licencing Program Reserve
  - Affordable Housing Rebates (\$16,840) – ongoing program

### *Capital Budget Highlights*

- No change in annual economic development capital contribution
- Centre St. Welcome Sign replacement (\$10,000)



## **Marketing**

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### *Who We Are*

- Cara-Dawn Gilchrist, Website Coordinator
- Lisa Spolnik, Manager of Marketing

### *What We Do*

- Handle all advertising procurements, manage brands, design, marketing plans/strategies, social media channels, website(s) management
- Corporate communications
- Marketing duties performed for cultural assets (Algonquin Theatre and Muskoka Heritage Place) as well as corporate business: corporate messages, programs and recreation, roads, economic development, planning, building, finance, emergency information, etc.

### *Operating Budget Highlights*

- Annual increase to website reserve of \$10,000



# Divisional Budget Overview: Operations & Protective Services

## Message from the Director of Operations & Protective Services

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The goal of the Operations and Protective Services division is to maximize efficiency while providing services and recreational spaces that effectively fulfill residents needs. This means that it is a vital part of meeting the Town of Huntsville’s strategic direction and ensuring its long-term survival.

### *What We Do*

#### *Public Works*

- Provide full road maintenance for over 450 km of road centre line
- Oversee the yearly capital improvements to all roads and bridges instructed projects
- Oversee the purchase and repair to all fleet assets of the Town

#### *Fire & Emergency Services*

- Oversee the operation and response of Huntsville/Lake of Bays Fire Department with over 75 volunteer/part-time firefighters
- Lead Emergency Planning for the Town of Huntsville

#### *Parks & Cemeteries*

- Operate and maintain 5 active and 10 non-active cemeteries
- Maintain all municipal outdoor recreation spaces including over 75 parks, beaches, playgrounds and sports fields
- Maintain 9.8 km of trails
- Provide winter maintenance to Town sidewalks and many of the community parking lots



### Challenges Today and Tomorrow

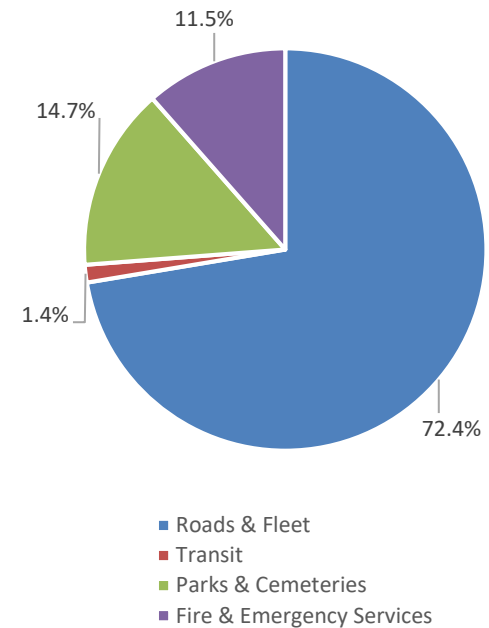
As we continue to live in this new world with COVID-19, the Operations & Protective Services division does not have the ability to stop providing services or work from home. We have adjusted, along with all divisions, and in fact have never stopped providing essential services. The Operations division have plans and safety protocols in place to continue providing these services efficiently.

The downtown Streetscape project has become a two-season project due to extreme wet weather, supply issues and additional service connections that need to be replaced. In early spring, work will continue at the Centre St. intersection and progress to Lorne St, with all work being completed in time for the summer visitors to return to Huntsville. We are confident that the end product and positive results will far outweigh the minor interruptions encountered between now and project completion.

Some of Council’s key strategic direction to staff was to increase access and amenities of the community waterfront. The final waterfront report will provide a design brief which will help guide the future waterfront development in the town core and continue to bring this goal and vision to life.

The Fire department continues to find ways to provide Public Fire Safety Education programs and ensure public fire safety through compliance inspections and enforcement while respecting physical distance requirements.

2022 Net Levy by Department



## Roads & Fleet

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### *Who We Are*

- Bob Hall, Municipal Corridor Advisor
- Brandon Hall, Engineering Technologist
- Brad Polischuk, Operations Foreman
- Heidi Rickward, Administrative Assistant
- Jennifer Kyle, Administrative Coordinator Operations
- Kevin Boucock, Manager of Operations
- Stoney Freeman, Yard & Fleet Administrator
- Steve Hernen, Director of Operations & Protective Services
- Complement of 18 FT union staff
- Complement of PT seasonal union staff

### *Operating Budget Highlights*

- Increase in snow removal fees of approximately \$17,000
- Increase in aggregate resources fees revenues of approximately \$10,600
- Reduction in anticipated staff overtime costs
- Overlap anticipated for Municipal Corridor Advisor position due to retirement in 2022, to be fully funded through Human Capital Reserve
- Overlap anticipated for Director of Operations position due to retirement in 2022, to be fully funded through Human Capital reserve
- Reallocation of parks winter operations staff costs to Parks
- Fuel cost increases of estimated \$88,000 based on historical usage
- Addition of non-annual recurring Bridge Needs Assessment of \$20,000 (every 2 years)
- Reduction in debenture principal payments per debt repayment schedule



### *Capital Budget Highlights*

- Increase in Roads capital reserve contribution of \$400,000
- Increase in Fleet capital reserve contribution of \$155,000
- Fleet projects include:
  - Replacement of 4 service vehicles totalling \$180,000
  - Replacement of 2 Trackless Sidewalk Plows totalling \$400,000
  - Tandem Combo Plow \$325,000
- Roads capital projects include:
  - Needs assessment and design work for Madill building \$100,000
  - Main Street Streetscape & Kent Park Redevelopment project carry over \$2,168,971
  - Tools & equipment pooled capital (\$20,000) replacements, on an as needed basis.
  - Further roads capital projects of \$4.48M detailed in Appendix C



## Transit

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### *Operating Budget Highlights*

- Increase in transit revenues anticipated (\$15,500)
- Increase in Provincial Gas Tax allocation of approximately \$7,000
- Enhanced transit cleaning required (\$14,550)
- Contracted service cost increase of \$13,773 expected for 2022
- Removal of 2021 one-time COVID funding (\$26,000)

## Parks & Cemeteries

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### *Who We Are*

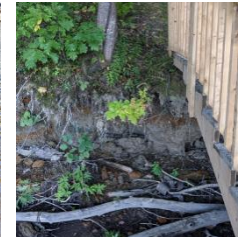
- Colleen MacDonald, Manager of Parks & Cemeteries
- Tina Scott-Burns, Lead Hand Parks & Horticulture
- Complement of 4 FT Parks Attendants
- Complement of 2 FT union staff
- Complement of seasonal PT staff

### *Operating Budget Highlights*

- Reallocation of parks winter operations staff costs from Roads & Fleet
- Non-annual recurring costs of \$8,000 from 2021 left in for in-field levelling for new surface at McCullay Sports field (anticipated that this will be required every 2 years), to be fully funded in 2022 through Working Funds Reserve.
- Increase in fuel costs of \$5,175 based on historical usage
- Reduction in debenture principal payments per debt repayment schedule

## Capital Budget Highlights

- Increase in Cemeteries capital reserve contribution of \$1,500
- Increase in Parks & Trails capital reserve contribution of \$40,400
- Cemetery projects include:
  - New Hutcheson Columbarium (\$43,620) to be fully funded through a community donation
  - Turf equipment pooled asset replacement of \$21,000. Assets are replaced on an as needed basis.
- Parks & Trails projects include:
  - Avery Beach Hydro Panel re-installation (\$6,000)
  - New McCulley Robertson Pickle Ball Courts (\$312,000) to be funded through Ontario Winter Games 55+ legacy funds and Parkland Reserve Funds
  - Rivermill streetlight replacement (\$80,000)
  - Avery Beach boat launch & Centre St recreation trail paving & improvements (\$100,000)
  - Lakewood Park Dock Replacement (\$35,000)
  - Camp Kitchen retaining wall refurbishment (\$50,000)
  - New Hunters Bay docks (\$25,000) to be funded through Working Funds Reserve
  - Clarke Crescent multi-use courts (\$260,000)
  - Furniture & equipment pooled asset replacement (\$53,000), including safety netting on baseball diamond C at McCulley Robertson
  - Brunel Locks mechanical & swing bridge (\$36,000)
  - New Vernon Shore docks (\$30,000) to be funded through Working Funds Reserve



## Fire & Emergency Services

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### Who We Are

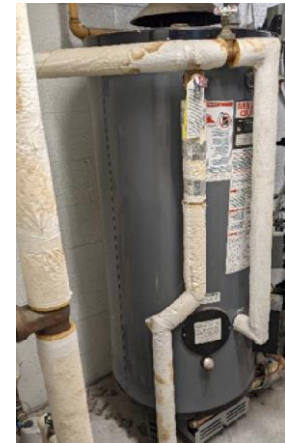
- Gary Monahan, Deputy Fire Chief
- Mike Vadlja, Fire Prevention Officer
- Paul Calleja, Training Officer
- Rob Collins, Fire Chief
- Shane Taylor, Mechanical Officer
- Complement of Volunteer Firefighters

### Operating Budget Highlights

- Increase in overall fire revenues expected of an estimated \$7,400
- Reduction in Volunteer Firefighter staff costs anticipated of approximately \$20,000
- One-time 2022 software implementation cost (\$3,500) to be fully funded through Working Funds Reserve
- Costing increases for hydrant rentals & dispatch services (\$3,000)

### Capital Budget Highlights

- No change in capital contribution
- Station #1 water tank replacement required for \$10,000
- Tools, equipment, clothing and safety equipment are pooled projects totalling \$41,840
- Radios & Pages are an annual capital expense of approximately \$16,000
- Air Fill Station replacement of \$60,000 necessary in 2022



# Divisional Budget Overview: Library

## *Operating Budget Highlights*

- Add back Library Tech position (was removed in 2021) \$52,000
- Increase in eResources costs \$4,300

## *Capital Budget Highlights*

- Decrease in capital reserve contribution of \$375 based on anticipated needs
- Capital projects include:
  - Purchases of library materials (books, CDs, DVD, etc.) for an estimated \$89,256 which is to be funded through the usage of Library DCs and the levy
  - IT pooled capital replacements (audio visual, computers, monitors, etc.) for an estimated \$20,100 to be funded through the Library IT Capital Reserve.





# Appendices



# Appendix A: Town Draft 2022 Consolidated Budget

Draft

## Organization



	2022		2022	2021	Budget Change (\$)	Budget Change (%)	2021 YTD - Unaudited Actuals
	Draft Budget Base Level	Draft Budget Service Level Changes	Draft Budget Total	Final Budget			
<b>1 Operating Fund</b>							
Revenue	(\$6,219,399)		(\$6,219,399)	(\$4,800,430)	(\$1,418,969)	29.56%	(\$5,190,083)
Deferred Revenue	(\$180,750)		(\$180,750)	(\$180,750)			(\$204,715)
Other Property Tax Revenue	(\$1,416,935)		(\$1,416,935)	(\$894,327)	(\$522,608)	58.44%	(\$1,821,430)
Grants	(\$2,246,235)		(\$2,246,235)	(\$2,383,013)	\$136,778	(5.74%)	(\$2,919,391)
Donations	(\$1,000)		(\$1,000)	(\$6,158)	\$5,158	(83.76%)	(\$17,013)
<b>Total Revenue</b>	<b>(\$10,064,319)</b>		<b>(\$10,064,319)</b>	<b>(\$8,264,678)</b>	<b>(\$1,799,641)</b>	<b>21.78%</b>	<b>(\$10,152,632)</b>
Salary, Wages & Benefits	\$13,470,500		\$13,470,500	\$12,360,212	\$1,110,288	8.98%	\$10,249,932
Materials & Supplies	\$3,205,573		\$3,205,573	\$3,107,743	\$97,830	3.15%	\$2,197,697
Contracted Services	\$4,234,507	\$14,000	\$4,248,507	\$4,277,839	(\$29,332)	(0.69%)	\$3,055,522
Rents & Financials	\$93,405		\$93,405	\$58,749	\$34,656	58.99%	\$73,948
<b>Total Expense</b>	<b>\$21,003,985</b>	<b>\$14,000</b>	<b>\$21,017,985</b>	<b>\$19,804,543</b>	<b>\$1,213,442</b>	<b>6.13%</b>	<b>\$15,577,099</b>
Long Term Debt	\$971,818		\$971,818	\$992,987	(\$21,169)	(2.13%)	\$986,527
<b>Total Debt</b>	<b>\$971,818</b>		<b>\$971,818</b>	<b>\$992,987</b>	<b>(\$21,169)</b>	<b>(2.13%)</b>	<b>\$986,527</b>
Transfer To/From Reserve	\$404,987	(\$7,000)	\$397,987	(\$522,952)	\$920,939	(176.10%)	\$2,323,403
<b>Total Reserve Transfer</b>	<b>\$404,987</b>	<b>(\$7,000)</b>	<b>\$397,987</b>	<b>(\$522,952)</b>	<b>\$920,939</b>	<b>(176.10%)</b>	<b>\$2,323,403</b>
<b>Internal Allocations</b>							<b>\$1</b>
<b>Net Levy</b>	<b>\$12,316,471</b>	<b>\$7,000</b>	<b>\$12,323,471</b>	<b>\$12,009,900</b>	<b>\$313,571</b>	<b>2.61%</b>	<b>\$8,734,398</b>
<b>2 Capital Fund</b>							
Revenue							(\$8,164)
Deferred Revenue	(\$903,291)		(\$903,291)	(\$1,212,226)	\$308,935	(25.48%)	(\$954,702)
Grants	(\$337,498)		(\$337,498)	(\$670,070)	\$332,572	(49.63%)	(\$442,808)
Donations	(\$46,370)		(\$46,370)		(\$46,370)		(\$8,943)
<b>Total Revenue</b>	<b>(\$1,287,159)</b>		<b>(\$1,287,159)</b>	<b>(\$1,882,296)</b>	<b>\$595,137</b>	<b>(31.62%)</b>	<b>(\$1,414,617)</b>
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve	(\$2,619,861)		(\$2,619,861)	(\$2,384,601)	(\$235,260)	9.87%	\$1,335,232
<b>Total Reserve Transfer</b>	<b>(\$2,619,861)</b>		<b>(\$2,619,861)</b>	<b>(\$2,384,601)</b>	<b>(\$235,260)</b>	<b>9.87%</b>	<b>\$1,335,232</b>
<b>Capital Expenses</b>	<b>\$9,528,090</b>		<b>\$9,528,090</b>	<b>\$9,242,642</b>	<b>\$285,448</b>	<b>3.09%</b>	<b>\$5,045,112</b>
<b>Net Levy</b>	<b>\$5,621,070</b>		<b>\$5,621,070</b>	<b>\$4,975,745</b>	<b>\$645,325</b>	<b>12.97%</b>	<b>\$4,965,727</b>
<b>Total Organization</b>	<b>\$17,937,541</b>	<b>\$7,000</b>	<b>\$17,944,541</b>	<b>\$16,985,645</b>	<b>\$958,896</b>	<b>5.65%</b>	<b>\$13,700,125</b>

Corporate Wide



Draft

	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget		Final			
	Base Level	Service Level Changes		Total	Budget		
1 Operating Fund							
Grants							
4-21050 Ontario Municipal Partners Fund	(\$1,869,800)		(\$1,869,800)	(\$1,841,000)	(\$28,800)	1.56%	(\$1,841,000)
<b>Total Grants</b>	<b>(\$1,869,800)</b>		<b>(\$1,869,800)</b>	<b>(\$1,841,000)</b>	<b>(\$28,800)</b>	<b>1.56%</b>	<b>(\$1,841,000)</b>
<b>Total Revenue</b>	<b>(\$1,869,800)</b>		<b>(\$1,869,800)</b>	<b>(\$1,841,000)</b>	<b>(\$28,800)</b>	<b>1.56%</b>	<b>(\$1,841,000)</b>
<b>Total Expense</b>							
<b>Total Debt</b>							
<b>Total Reserve Transfer</b>							
<b>Net Levy</b>	<b>(\$1,869,800)</b>		<b>(\$1,869,800)</b>	<b>(\$1,841,000)</b>	<b>(\$28,800)</b>	<b>1.56%</b>	<b>(\$1,841,000)</b>
<b>Total Corporate Wide</b>	<b>(\$1,869,800)</b>		<b>(\$1,869,800)</b>	<b>(\$1,841,000)</b>	<b>(\$28,800)</b>	<b>1.56%</b>	<b>(\$1,841,000)</b>



	2022		2022	2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final Budget				
	Base Level	Service Level Changes	Total					
1 Operating Fund								
Revenue								(\$677)
<b>Total Revenue</b>								<b>(\$677)</b>
Salary, Wages & Benefits	\$619,872		\$619,872	\$536,725	\$83,147	15.49%	\$503,707	
Materials & Supplies	\$60,285		\$60,285	\$57,875	\$2,410	4.16%	\$24,321	
Contracted Services	\$80,500		\$80,500	\$93,900	(\$13,400)	(14.27%)	\$51,431	
<b>Total Expense</b>	<b>\$760,657</b>		<b>\$760,657</b>	<b>\$688,500</b>	<b>\$72,157</b>	<b>10.48%</b>	<b>\$579,459</b>	
<b>Total Debt</b>								
Transfer To/From Reserve	(\$20,055)		(\$20,055)		(\$20,055)			
<b>Total Reserve Transfer</b>	<b>(\$20,055)</b>		<b>(\$20,055)</b>		<b>(\$20,055)</b>			
<b>Internal Allocations</b>	<b>(\$28,354)</b>		<b>(\$28,354)</b>	<b>(\$26,465)</b>	<b>(\$1,889)</b>	<b>7.14%</b>	<b>(\$19,834)</b>	
<b>Net Levy</b>	<b>\$712,248</b>		<b>\$712,248</b>	<b>\$662,035</b>	<b>\$50,213</b>	<b>7.58%</b>	<b>\$558,948</b>	
<b>Total CAO and Human Resources</b>	<b>\$712,248</b>		<b>\$712,248</b>	<b>\$662,035</b>	<b>\$50,213</b>	<b>7.58%</b>	<b>\$558,948</b>	



	2022		2022	2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final Budget				
	Base Level	Service Level Changes	Total					
1 Operating Fund								
Revenue								
4-40620 Recovery								(\$677)
<b>Total Revenue</b>								<b>(\$677)</b>
<b>Total Revenue</b>								<b>(\$677)</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$220,649		\$220,649	\$189,797	\$30,852	16.26%		\$171,922
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$220,649</b>		<b>\$220,649</b>	<b>\$189,797</b>	<b>\$30,852</b>	<b>16.26%</b>		<b>\$171,922</b>
Materials & Supplies								
5-20450 Clothing & Safety Supplies	\$40		\$40		\$40			
5-21800 Meals & Accommodations	\$4,000		\$4,000	\$2,500	\$1,500	60.00%		\$578
5-21900 Memberships	\$1,685		\$1,685	\$1,685				\$1,510
5-21950 Mileage	\$400		\$400	\$500	(\$100)	(20.00%)		
5-22250 Office Supplies	\$200		\$200	\$400	(\$200)	(50.00%)		\$163
5-22400 Professional Development	\$4,000		\$4,000	\$4,000				\$1,731
5-22550 Publications	\$160		\$160	\$160				
5-23100 Telephone - Cellular	\$700		\$700	\$300	\$400	133.33%		\$529
<b>Total Materials &amp; Supplies</b>	<b>\$11,185</b>		<b>\$11,185</b>	<b>\$9,545</b>	<b>\$1,640</b>	<b>17.18%</b>		<b>\$4,511</b>
Contracted Services								
5-30500 Consulting Fees	\$20,000		\$20,000	\$25,000	(\$5,000)	(20.00%)		\$3,596
5-31350 Legal Fees	\$55,000		\$55,000	\$55,000				\$42,704
<b>Total Contracted Services</b>	<b>\$75,000</b>		<b>\$75,000</b>	<b>\$80,000</b>	<b>(\$5,000)</b>	<b>(6.25%)</b>		<b>\$46,300</b>
<b>Total Expense</b>	<b>\$306,834</b>		<b>\$306,834</b>	<b>\$279,342</b>	<b>\$27,492</b>	<b>9.84%</b>		<b>\$222,733</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
Internal Allocations								
5-45000 Internal labour charged/recovered	(\$9,237)		(\$9,237)	(\$7,832)	(\$1,405)	17.94%		(\$5,634)
<b>Total Internal Allocations</b>	<b>(\$9,237)</b>		<b>(\$9,237)</b>	<b>(\$7,832)</b>	<b>(\$1,405)</b>	<b>17.94%</b>		<b>(\$5,634)</b>
Net Levy	\$297,597		\$297,597	\$271,510	\$26,087	9.61%		\$216,422
<b>Total Office of the CAO</b>	<b>\$297,597</b>		<b>\$297,597</b>	<b>\$271,510</b>	<b>\$26,087</b>	<b>9.61%</b>		<b>\$216,422</b>

Human Resources



Draft

	2022	2022	2022	2021	Budget Change	Budget Change	2021
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
<b>Total Revenue</b>							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$399,223		\$399,223	\$346,928	\$52,295	15.07%	\$331,785
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$399,223</b>		<b>\$399,223</b>	<b>\$346,928</b>	<b>\$52,295</b>	<b>15.07%</b>	<b>\$331,785</b>
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$120		\$120		\$120		
5-20650 Corporate Training	\$7,000		\$7,000	\$7,000			\$3,969
5-20700 Courier	\$20		\$20	\$20			\$9
5-21350 Health & Safety Committee	\$5,000		\$5,000	\$5,000			
5-21650 Long Service Awards	\$1,000		\$1,000	\$1,000			\$552
5-21800 Meals & Accommodations	\$250		\$250	\$1,000	(\$750)	(75.00%)	
5-21850 Meeting Supplies	\$100		\$100	\$100			
5-21900 Memberships	\$17,440		\$17,440	\$17,440			\$15,968
5-21950 Mileage	\$250		\$250	\$250			
5-22050 Minor Software	\$4,170		\$4,170	\$4,170			\$4,020
5-22250 Office Supplies	\$350		\$350	\$500	(\$150)	(30.00%)	\$77
5-22400 Professional Development	\$4,000		\$4,000	\$4,000			\$222
5-22550 Publications				\$500	(\$500)	(100.00%)	
5-22700 Retirement Recognition	\$1,000		\$1,000	\$750	\$250	33.33%	\$503
5-23100 Telephone - Cellular	\$900		\$900	\$600	\$300	50.00%	\$557
5-23180 Health & Wellness Program	\$3,500		\$3,500	\$3,500			\$1,241
5-23185 WSIB - Neer Surcharge							(\$15,977)
5-23275 Website Advertising	\$4,000		\$4,000	\$2,500	\$1,500	60.00%	\$8,669
<b>Total Materials &amp; Supplies</b>	<b>\$49,100</b>		<b>\$49,100</b>	<b>\$48,330</b>	<b>\$770</b>	<b>1.59%</b>	<b>\$19,810</b>
Contracted Services							
5-30500 Consulting Fees	\$5,000		\$5,000	\$13,400	(\$8,400)	(62.69%)	\$4,503
5-31600 Professional Fees	\$500		\$500	\$500			\$628
<b>Total Contracted Services</b>	<b>\$5,500</b>		<b>\$5,500</b>	<b>\$13,900</b>	<b>(\$8,400)</b>	<b>(60.43%)</b>	<b>\$5,131</b>
<b>Total Expense</b>	<b>\$453,823</b>		<b>\$453,823</b>	<b>\$409,158</b>	<b>\$44,665</b>	<b>10.92%</b>	<b>\$356,726</b>
<b>Total Debt</b>							
Transfer To/From Reserve							
9-21075 Reserve Transfer - Human Capital	(\$20,055)		(\$20,055)		(\$20,055)		
<b>Total Transfer To/From Reserve</b>	<b>(\$20,055)</b>		<b>(\$20,055)</b>		<b>(\$20,055)</b>		
<b>Total Reserve Transfer</b>	<b>(\$20,055)</b>		<b>(\$20,055)</b>		<b>(\$20,055)</b>		
Internal Allocations							
5-45000 Internal labour charged/recovered	(\$19,117)		(\$19,117)	(\$18,633)	(\$484)	2.60%	(\$14,200)
<b>Total Internal Allocations</b>	<b>(\$19,117)</b>		<b>(\$19,117)</b>	<b>(\$18,633)</b>	<b>(\$484)</b>	<b>2.60%</b>	<b>(\$14,200)</b>
<b>Net Levy</b>	<b>\$414,651</b>		<b>\$414,651</b>	<b>\$390,525</b>	<b>\$24,126</b>	<b>6.18%</b>	<b>\$342,526</b>
<b>Total Human Resources</b>	<b>\$414,651</b>		<b>\$414,651</b>	<b>\$390,525</b>	<b>\$24,126</b>	<b>6.18%</b>	<b>\$342,526</b>



	2022		2022	2021	Budget Change	Budget Change	2021
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	YTD - Unaudited Actuals
<b>1 Operating Fund</b>							
Revenue	(\$65,396)		(\$65,396)	(\$54,212)	(\$11,184)	20.63%	(\$172,139)
<b>Total Revenue</b>	<b>(\$65,396)</b>		<b>(\$65,396)</b>	<b>(\$54,212)</b>	<b>(\$11,184)</b>	<b>20.63%</b>	<b>(\$172,139)</b>
Salary, Wages & Benefits	\$1,309,962		\$1,309,962	\$1,195,793	\$114,169	9.55%	\$1,059,765
Materials & Supplies	\$109,887		\$109,887	\$111,180	(\$1,293)	(1.16%)	\$85,133
Contracted Services	\$391,961		\$391,961	\$390,165	\$1,796	0.46%	\$223,311
<b>Total Expense</b>	<b>\$1,811,810</b>		<b>\$1,811,810</b>	<b>\$1,697,138</b>	<b>\$114,672</b>	<b>6.76%</b>	<b>\$1,368,209</b>
<b>Total Debt</b>							
Transfer To/From Reserve	(\$26,290)		(\$26,290)	\$18,750	(\$45,040)	(240.21%)	\$171,971
<b>Total Reserve Transfer</b>	<b>(\$26,290)</b>		<b>(\$26,290)</b>	<b>\$18,750</b>	<b>(\$45,040)</b>	<b>(240.21%)</b>	<b>\$171,971</b>
<b>Internal Allocations</b>	<b>(\$73,296)</b>		<b>(\$73,296)</b>	<b>(\$57,884)</b>	<b>(\$15,412)</b>	<b>26.63%</b>	<b>(\$51,495)</b>
<b>Net Levy</b>	<b>\$1,646,828</b>		<b>\$1,646,828</b>	<b>\$1,603,792</b>	<b>\$43,036</b>	<b>2.68%</b>	<b>\$1,316,546</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve	\$16,311		\$16,311	(\$47,327)	\$63,638	(134.46%)	\$28,847
<b>Total Reserve Transfer</b>	<b>\$16,311</b>		<b>\$16,311</b>	<b>(\$47,327)</b>	<b>\$63,638</b>	<b>(134.46%)</b>	<b>\$28,847</b>
<b>Capital Expenses</b>	<b>\$56,589</b>		<b>\$56,589</b>	<b>\$115,527</b>	<b>(\$58,938)</b>	<b>(51.02%)</b>	<b>\$39,353</b>
<b>Net Levy</b>	<b>\$72,900</b>		<b>\$72,900</b>	<b>\$68,200</b>	<b>\$4,700</b>	<b>6.89%</b>	<b>\$68,200</b>
<b>Total Legislative Services</b>	<b>\$1,719,728</b>		<b>\$1,719,728</b>	<b>\$1,671,992</b>	<b>\$47,736</b>	<b>2.86%</b>	<b>\$1,384,746</b>



	2022		2022	2022	2021	Budget Change	Budget Change	2021
	Draft Budget	Draft Budget	Draft Budget	Final	Budget			YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget		(\$)	(%)	Actuals
1 Operating Fund								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT			\$162,916	\$157,674	\$5,242		3.32%	\$139,099
<b>Total Salary, Wages &amp; Benefits</b>	\$162,916		\$162,916	\$157,674	\$5,242		3.32%	\$139,099
Materials & Supplies								
5-21800 Meals & Accommodations	\$310		\$310	\$600	(\$290)	(48.33%)		
5-21900 Memberships	\$500		\$500	\$470	\$30	6.38%		\$412
5-21950 Mileage	\$463		\$463	\$348	\$115	33.05%		
5-22250 Office Supplies	\$75		\$75	\$75				
5-22400 Professional Development	\$1,025		\$1,025	\$1,760	(\$735)	(41.76%)		\$1,358
5-22550 Publications	\$75		\$75	\$75				
5-23100 Telephone - Cellular	\$300		\$300	\$300				\$213
<b>Total Materials &amp; Supplies</b>	\$2,748		\$2,748	\$3,628	(\$880)	(24.26%)		\$1,983
Contracted Services								
5-31350 Legal Fees	\$3,000		\$3,000	\$3,000				
<b>Total Contracted Services</b>	\$3,000		\$3,000	\$3,000				
<b>Total Expense</b>	<b>\$168,664</b>		<b>\$168,664</b>	<b>\$164,302</b>	<b>\$4,362</b>	<b>2.65%</b>		<b>\$141,082</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$168,664</b>		<b>\$168,664</b>	<b>\$164,302</b>	<b>\$4,362</b>	<b>2.65%</b>		<b>\$141,082</b>
<b>Total Legislative Services - Other</b>	<b>\$168,664</b>		<b>\$168,664</b>	<b>\$164,302</b>	<b>\$4,362</b>	<b>2.65%</b>		<b>\$141,082</b>



	2022		2022		2022		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final		YTD - Unaudited	
	Base Level	Service Level Changes		Total	Budget	Budget Change (\$)	Budget Change (%)		Actuals	
1 Operating Fund										
<b>Total Revenue</b>										
Salary, Wages & Benefits										
5-10000 Salaries & Wages - FT	\$323,184			\$323,184	\$334,690	(\$11,506)	(3.44%)		\$300,764	
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$323,184</b>			<b>\$323,184</b>	<b>\$334,690</b>	<b>(\$11,506)</b>	<b>(3.44%)</b>		<b>\$300,764</b>	
Materials & Supplies										
5-20050 Committee	\$300			\$300	\$300					
5-20850 Discretionary	\$10,000			\$10,000	\$10,000				\$3,271	
5-21850 Meeting Supplies	\$1,750			\$1,750	\$1,750					
5-22000 Minor Hardware	\$2,200			\$2,200	\$1,200	\$1,000	83.33%			
5-22060 Minor Acquisitions	\$1,875			\$1,875	\$1,875				\$1,797	
5-22250 Office Supplies	\$400			\$400	\$700	(\$300)	(42.86%)		\$117	
5-22400 Professional Development	\$600			\$600	\$763	(\$163)	(21.36%)			
5-22450 Promotion/Special Events	\$3,634			\$3,634	\$3,832	(\$198)	(5.17%)		\$2,272	
5-23100 Telephone - Cellular	\$300			\$300	\$300				\$216	
<b>Total Materials &amp; Supplies</b>	<b>\$21,059</b>			<b>\$21,059</b>	<b>\$20,720</b>	<b>\$339</b>	<b>1.64%</b>		<b>\$7,673</b>	
Contracted Services										
5-30500 Consulting Fees	\$5,100			\$5,100	\$20,500	(\$15,400)	(75.12%)		\$24,992	
5-31300 Internet	\$585			\$585	\$567	\$18	3.17%			
5-31350 Legal Fees	\$2,500			\$2,500	\$2,500				\$199	
5-31625 Service Contracts	\$7,754			\$7,754	\$5,219	\$2,535	48.57%		\$7,183	
5-31655 Software & Services - End User	\$10,237			\$10,237	\$11,035	(\$798)	(7.23%)		\$9,749	
<b>Total Contracted Services</b>	<b>\$26,176</b>			<b>\$26,176</b>	<b>\$39,821</b>	<b>(\$13,645)</b>	<b>(34.27%)</b>		<b>\$42,123</b>	
<b>Total Expense</b>	<b>\$370,419</b>			<b>\$370,419</b>	<b>\$395,231</b>	<b>(\$24,812)</b>	<b>(6.28%)</b>		<b>\$350,560</b>	
<b>Total Debt</b>										
Transfer To/From Reserve										
6-20030 Reserve Transfer - CC Expansion										(\$3,562)
6-20063 Reserve Transfer - Munic. Council Chambe	\$20,000			\$20,000	\$20,000				\$20,000	
6-21066 Reserve - Ontario Service Delivery					(\$5,500)	\$5,500	(100.00%)		(\$5,500)	
6-21070 Reserve Transfer - Records Management					(\$10,000)	\$10,000	(100.00%)		(\$10,000)	
<b>Total Transfer To/From Reserve</b>	<b>\$20,000</b>			<b>\$20,000</b>	<b>\$4,500</b>	<b>\$15,500</b>	<b>344.44%</b>		<b>\$938</b>	
<b>Total Reserve Transfer</b>	<b>\$20,000</b>			<b>\$20,000</b>	<b>\$4,500</b>	<b>\$15,500</b>	<b>344.44%</b>		<b>\$938</b>	
<b>Net Levy</b>	<b>\$390,419</b>			<b>\$390,419</b>	<b>\$399,731</b>	<b>(\$9,312)</b>	<b>(2.33%)</b>		<b>\$351,498</b>	
2 Capital Fund										
<b>Total Revenue</b>										
<b>Total Expense</b>										
<b>Total Debt</b>										
Transfer To/From Reserve										
6-20063 Reserve Transfer - Munic. Council Chambe	\$8,000			\$8,000		\$8,000			\$7,300	
9-20063 Reserve Transfer - Munic. Council Chambe	(\$5,000)			(\$5,000)	(\$20,364)	\$15,364	(75.45%)			
<b>Total Transfer To/From Reserve</b>	<b>\$3,000</b>			<b>\$3,000</b>	<b>(\$20,364)</b>	<b>\$23,364</b>	<b>(114.73%)</b>		<b>\$7,300</b>	
<b>Total Reserve Transfer</b>	<b>\$3,000</b>			<b>\$3,000</b>	<b>(\$20,364)</b>	<b>\$23,364</b>	<b>(114.73%)</b>		<b>\$7,300</b>	
<b>Capital Expenses</b>										
8-21750 Materials & Supplies	\$5,000			\$5,000	\$27,664	(\$22,664)	(81.93%)			
<b>Total Capital Expenses</b>	<b>\$5,000</b>			<b>\$5,000</b>	<b>\$27,664</b>	<b>(\$22,664)</b>	<b>(81.93%)</b>			
<b>Net Levy</b>	<b>\$8,000</b>			<b>\$8,000</b>	<b>\$7,300</b>	<b>\$700</b>	<b>9.59%</b>		<b>\$7,300</b>	
<b>Total Governance</b>	<b>\$398,419</b>			<b>\$398,419</b>	<b>\$407,031</b>	<b>(\$8,612)</b>	<b>(2.12%)</b>		<b>\$358,798</b>	



	2022		2022	2021	Budget Change (\$)	Budget Change (%)	2021 YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final Budget			
	Base Level	Service Level Changes	Total				
1 Operating Fund							
<b>Total Revenue</b>							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$62,310		\$62,310		\$62,310		
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$62,310</b>		<b>\$62,310</b>		<b>\$62,310</b>		
Materials & Supplies							
5-21800 Meals & Accommodations	\$1,300		\$1,300		\$1,300		
5-21850 Meeting Supplies	\$500		\$500		\$500		
5-21950 Mileage	\$700		\$700		\$700		
5-22000 Minor Hardware	\$2,820		\$2,820		\$2,820		
5-22250 Office Supplies	\$1,850		\$1,850		\$1,850		
5-22400 Professional Development	\$3,225		\$3,225		\$3,225		\$1,084
5-22450 Promotion/Special Events	\$6,898		\$6,898	\$450	\$6,448	1,432.89%	
5-22550 Publications	\$135		\$135		\$135		
5-23105 Telephone - Landline	\$200		\$200		\$200		
<b>Total Materials &amp; Supplies</b>	<b>\$17,628</b>		<b>\$17,628</b>	<b>\$450</b>	<b>\$17,178</b>	<b>3,817.33%</b>	<b>\$1,084</b>
Contracted Services							
5-30600 Copying Expenses	\$1,550		\$1,550		\$1,550		
5-31350 Legal Fees	\$4,150		\$4,150	\$1,800	\$2,350	130.56%	
5-31425 Newspaper - Advertising	\$10,020		\$10,020		\$10,020		
5-31550 Postage Meter	\$16,830		\$16,830		\$16,830		
5-31615 Radio - Advertising	\$2,200		\$2,200		\$2,200		
5-31625 Service Contracts	\$48,812		\$48,812		\$48,812		
<b>Total Contracted Services</b>	<b>\$83,562</b>		<b>\$83,562</b>	<b>\$1,800</b>	<b>\$81,762</b>	<b>4,542.33%</b>	
<b>Total Expense</b>	<b>\$163,500</b>		<b>\$163,500</b>	<b>\$2,250</b>	<b>\$161,250</b>	<b>7,166.67%</b>	<b>\$1,084</b>
<b>Total Debt</b>							
Transfer To/From Reserve							
6-21025 Reserve Transfer - Election	\$29,000		\$29,000	\$24,750	\$4,250	17.17%	\$25,916
9-21025 Reserve Transfer - Election	(\$118,500)		(\$118,500)		(\$118,500)		
9-21065 Reserve Transfer - Working Fund	(\$45,000)		(\$45,000)		(\$45,000)		
<b>Total Transfer To/From Reserve</b>	<b>(\$134,500)</b>		<b>(\$134,500)</b>	<b>\$24,750</b>	<b>(\$159,250)</b>	<b>(643.43%)</b>	<b>\$25,916</b>
<b>Total Reserve Transfer</b>	<b>(\$134,500)</b>		<b>(\$134,500)</b>	<b>\$24,750</b>	<b>(\$159,250)</b>	<b>(643.43%)</b>	<b>\$25,916</b>
<b>Net Levy</b>	<b>\$29,000</b>		<b>\$29,000</b>	<b>\$27,000</b>	<b>\$2,000</b>	<b>7.41%</b>	<b>\$27,000</b>
<b>Total Election</b>	<b>\$29,000</b>		<b>\$29,000</b>	<b>\$27,000</b>	<b>\$2,000</b>	<b>7.41%</b>	<b>\$27,000</b>



	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget			
<b>1 Operating Fund</b>							
<b>Revenue</b>							
4-30025 Burial Permits	(\$4,075)		(\$4,075)	(\$3,800)	(\$275)	7.24%	(\$4,085)
4-31090 Licence - Marriage	(\$20,000)		(\$20,000)	(\$19,375)	(\$625)	3.23%	(\$16,275)
4-40293 Freedom of Information	(\$375)		(\$375)	(\$375)			(\$228)
4-40440 Miscellaneous Revenue	(\$146)		(\$146)	(\$142)	(\$4)	2.82%	(\$35)
<b>Total Revenue</b>	<b>(\$24,596)</b>		<b>(\$24,596)</b>	<b>(\$23,692)</b>	<b>(\$904)</b>	<b>3.82%</b>	<b>(\$20,623)</b>
<b>Total Revenue</b>	<b>(\$24,596)</b>		<b>(\$24,596)</b>	<b>(\$23,692)</b>	<b>(\$904)</b>	<b>3.82%</b>	<b>(\$20,623)</b>
<b>Salary, Wages &amp; Benefits</b>							
5-10000 Salaries & Wages - FT	\$131,404		\$131,404	\$106,214	\$25,190	23.72%	\$96,158
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$131,404</b>		<b>\$131,404</b>	<b>\$106,214</b>	<b>\$25,190</b>	<b>23.72%</b>	<b>\$96,158</b>
<b>Materials &amp; Supplies</b>							
5-20450 Clothing & Safety Supplies	\$360		\$360		\$360		\$324
5-20700 Courier	\$250		\$250	\$300	(\$50)	(16.67%)	\$224
5-21750 Materials & Supplies	\$7,200		\$7,200	\$7,200			\$7,200
5-21800 Meals & Accommodations	\$620		\$620	\$1,150	(\$530)	(46.09%)	
5-21850 Meeting Supplies	\$100		\$100	\$100			
5-21900 Memberships	\$470		\$470	\$470			\$412
5-21950 Mileage	\$407		\$407	\$750	(\$343)	(45.73%)	
5-22060 Minor Acquisitions							\$260
5-22250 Office Supplies	\$600		\$600	\$800	(\$200)	(25.00%)	\$412
5-22400 Professional Development	\$2,597		\$2,597	\$2,883	(\$286)	(9.92%)	\$2,388
5-22550 Publications	\$150		\$150	\$150			
5-23100 Telephone - Cellular	\$600		\$600	\$600			\$429
<b>Total Materials &amp; Supplies</b>	<b>\$13,354</b>		<b>\$13,354</b>	<b>\$14,403</b>	<b>(\$1,049)</b>	<b>(7.28%)</b>	<b>\$11,649</b>
<b>Contracted Services</b>							
5-30500 Consulting Fees				\$450	(\$450)	(100.00%)	
5-31625 Service Contracts							
<b>Total Contracted Services</b>				<b>\$450</b>	<b>(\$450)</b>	<b>(100.00%)</b>	
<b>Total Expense</b>	<b>\$144,758</b>		<b>\$144,758</b>	<b>\$121,067</b>	<b>\$23,691</b>	<b>19.57%</b>	<b>\$107,807</b>
<b>Total Debt</b>							
<b>Total Reserve Transfer</b>							
<b>Net Levy</b>	<b>\$120,162</b>		<b>\$120,162</b>	<b>\$97,375</b>	<b>\$22,787</b>	<b>23.40%</b>	<b>\$87,184</b>
<b>Total Clerks</b>	<b>\$120,162</b>		<b>\$120,162</b>	<b>\$97,375</b>	<b>\$22,787</b>	<b>23.40%</b>	<b>\$87,184</b>

Legal and Agreements



Draft

	2022		2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
Revenue							
4-30040 Dock Lease - Public	(\$19,210)		(\$19,210)	(\$11,000)	(\$8,210)	74.64%	(\$5,011)
4-31115 Occupation Permit - Application Fee	(\$4,340)		(\$4,340)	(\$2,400)	(\$1,940)	80.83%	(\$9,500)
4-31116 Shore/Road Allowance Closing - App Fee	(\$16,950)		(\$16,950)		(\$16,950)		(\$16,000)
4-40670 Road Closing				(\$16,820)	\$16,820	(100.00%)	
4-60030 Sale of Road Allowance							(\$117,701)
<b>Total Revenue</b>	<b>(\$40,500)</b>		<b>(\$40,500)</b>	<b>(\$30,220)</b>	<b>(\$10,280)</b>	<b>34.02%</b>	<b>(\$148,212)</b>
<b>Total Revenue</b>	<b>(\$40,500)</b>		<b>(\$40,500)</b>	<b>(\$30,220)</b>	<b>(\$10,280)</b>	<b>34.02%</b>	<b>(\$148,212)</b>
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$102,038		\$102,038	\$98,416	\$3,622	3.68%	\$80,783
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$102,038</b>		<b>\$102,038</b>	<b>\$98,416</b>	<b>\$3,622</b>	<b>3.68%</b>	<b>\$80,783</b>
Materials & Supplies							
5-20700 Courier	\$100		\$100		\$100		
5-21750 Materials & Supplies	\$500		\$500		\$500		
5-21900 Memberships				\$450	(\$450)	(100.00%)	
5-21950 Mileage	\$50		\$50	\$100	(\$50)	(50.00%)	
5-22250 Office Supplies	\$400		\$400	\$400			\$619
5-22400 Professional Development	\$812		\$812		\$812		\$102
5-22550 Publications	\$500		\$500		\$500		
5-23100 Telephone - Cellular	\$300		\$300		\$300		\$69
<b>Total Materials &amp; Supplies</b>	<b>\$2,662</b>		<b>\$2,662</b>	<b>\$950</b>	<b>\$1,712</b>	<b>180.21%</b>	<b>\$790</b>
Contracted Services							
5-31350 Legal Fees	\$5,000		\$5,000	\$5,000			\$1,090
<b>Total Contracted Services</b>	<b>\$5,000</b>		<b>\$5,000</b>	<b>\$5,000</b>			<b>\$1,090</b>
<b>Total Expense</b>	<b>\$109,700</b>		<b>\$109,700</b>	<b>\$104,366</b>	<b>\$5,334</b>	<b>5.11%</b>	<b>\$82,663</b>
<b>Total Debt</b>							
Transfer To/From Reserve							
6-20020 Reserve Transfer - Town Capital Repcmt							\$75,741
6-20072 Reserve Transfer - Parks	\$19,210		\$19,210	\$11,000	\$8,210	74.64%	\$2,811
<b>Total Transfer To/From Reserve</b>	<b>\$19,210</b>		<b>\$19,210</b>	<b>\$11,000</b>	<b>\$8,210</b>	<b>74.64%</b>	<b>\$78,552</b>
<b>Total Reserve Transfer</b>	<b>\$19,210</b>		<b>\$19,210</b>	<b>\$11,000</b>	<b>\$8,210</b>	<b>74.64%</b>	<b>\$78,552</b>
<b>Net Levy</b>	<b>\$88,410</b>		<b>\$88,410</b>	<b>\$85,146</b>	<b>\$3,264</b>	<b>3.83%</b>	<b>\$13,003</b>
<b>Total Legal and Agreements</b>	<b>\$88,410</b>		<b>\$88,410</b>	<b>\$85,146</b>	<b>\$3,264</b>	<b>3.83%</b>	<b>\$13,003</b>

Surplus Land



Draft

	2022		2022	2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final				
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals	
1 Operating Fund								
Revenue								
4-60020 Sale of Land								(\$2,979)
<b>Total Revenue</b>								<b>(\$2,979)</b>
<b>Total Revenue</b>								<b>(\$2,979)</b>
Contracted Services								
5-31350 Legal Fees								\$1,101
<b>Total Contracted Services</b>								<b>\$1,101</b>
<b>Total Expense</b>								<b>\$1,101</b>
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20020 Reserve Transfer - Town Capital Repcmt								\$1,877
<b>Total Transfer To/From Reserve</b>								<b>\$1,877</b>
<b>Total Reserve Transfer</b>								<b>\$1,877</b>
<b>Net Levy</b>								<b>(\$1)</b>
<b>Total Surplus Land</b>								<b>(\$1)</b>

Information Technology



Draft

	2022		2022	2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final Budget				
	Base Level	Service Level Changes	Total					
1 Operating Fund								
Revenue								(\$325)
<b>Total Revenue</b>								<b>(\$325)</b>
Salary, Wages & Benefits	\$332,922		\$332,922	\$310,587	\$22,335	7.19%		\$272,064
Materials & Supplies	\$38,266		\$38,266	\$56,474	(\$18,208)	(32.24%)		\$54,013
Contracted Services	\$259,848		\$259,848	\$315,319	(\$55,471)	(17.59%)		\$174,322
<b>Total Expense</b>	<b>\$631,036</b>		<b>\$631,036</b>	<b>\$682,380</b>	<b>(\$51,344)</b>	<b>(7.52%)</b>		<b>\$500,399</b>
<b>Total Debt</b>								
Transfer To/From Reserve	(\$16,000)		(\$16,000)	(\$96,000)	\$80,000	(83.33%)		(\$20,312)
<b>Total Reserve Transfer</b>	<b>(\$16,000)</b>		<b>(\$16,000)</b>	<b>(\$96,000)</b>	<b>\$80,000</b>	<b>(83.33%)</b>		<b>(\$20,312)</b>
<b>Internal Allocations</b>	<b>(\$68,139)</b>		<b>(\$68,139)</b>	<b>(\$53,761)</b>	<b>(\$14,378)</b>	<b>26.74%</b>		<b>(\$48,505)</b>
<b>Net Levy</b>	<b>\$546,897</b>		<b>\$546,897</b>	<b>\$532,619</b>	<b>\$14,278</b>	<b>2.68%</b>		<b>\$431,257</b>
2 Capital Fund								
<b>Total Revenue</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve	\$13,311		\$13,311	(\$26,963)	\$40,274	(149.37%)		\$21,547
<b>Total Reserve Transfer</b>	<b>\$13,311</b>		<b>\$13,311</b>	<b>(\$26,963)</b>	<b>\$40,274</b>	<b>(149.37%)</b>		<b>\$21,547</b>
<b>Capital Expenses</b>	<b>\$51,589</b>		<b>\$51,589</b>	<b>\$87,863</b>	<b>(\$36,274)</b>	<b>(41.28%)</b>		<b>\$39,353</b>
<b>Net Levy</b>	<b>\$64,900</b>		<b>\$64,900</b>	<b>\$60,900</b>	<b>\$4,000</b>	<b>6.57%</b>		<b>\$60,900</b>
<b>Total Information Technology</b>	<b>\$611,797</b>		<b>\$611,797</b>	<b>\$593,519</b>	<b>\$18,278</b>	<b>3.08%</b>		<b>\$492,157</b>



	2022		2022		2022		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final		Budget Change	
	Base Level	Service Level Changes		Total	Budget	Budget	(\$)	(%)	YTD - Unaudited	Actuals
<b>1 Operating Fund</b>										
Revenue										
4-30090 Lease										(\$150)
4-40440 Miscellaneous Revenue										(\$175)
<b>Total Revenue</b>										<b>(\$325)</b>
<b>Total Revenue</b>										<b>(\$325)</b>
Salary, Wages & Benefits										
5-10010 Salaries & Wages - PT										\$648
<b>Total Salary, Wages &amp; Benefits</b>										<b>\$648</b>
Materials & Supplies										
5-22000 Minor Hardware	\$1,250			\$1,250	\$26,250	(\$25,000)	(95.24%)			\$24,914
5-22050 Minor Software	\$1,250			\$1,250	\$1,250					\$779
5-22175 Network Cabling	\$3,750			\$3,750	\$250	\$3,500	1,400.00%			\$2,956
5-23105 Telephone - Landline	\$26,774			\$26,774	\$24,818	\$1,956	7.88%			\$21,043
<b>Total Materials &amp; Supplies</b>	<b>\$33,024</b>			<b>\$33,024</b>	<b>\$52,568</b>	<b>(\$19,544)</b>	<b>(37.18%)</b>			<b>\$49,692</b>
Contracted Services										
5-30500 Consulting Fees	\$6,000			\$6,000	\$65,000	(\$59,000)	(90.77%)			\$10,679
5-30600 Copying Expenses	\$6,500			\$6,500	\$7,000	(\$500)	(7.14%)			\$2,905
5-31025 Hardware Maint & Support	\$1,000			\$1,000	\$1,000					\$1,018
5-31300 Internet	\$23,638			\$23,638	\$36,838	(\$13,200)	(35.83%)			\$37,333
5-31625 Service Contracts	\$25,000			\$25,000	\$49,000	(\$24,000)	(48.98%)			\$10,778
5-31655 Software & Services - End User	\$59,278			\$59,278	\$57,478	\$1,800	3.13%			\$59,164
5-31656 Software & Services - Security	\$85,149			\$85,149	\$49,250	\$35,899	72.89%			\$26,278
5-31657 Software & Services - Operations	\$52,083			\$52,083	\$48,553	\$3,530	7.27%			\$26,167
<b>Total Contracted Services</b>	<b>\$258,648</b>			<b>\$258,648</b>	<b>\$314,119</b>	<b>(\$55,471)</b>	<b>(17.66%)</b>			<b>\$174,322</b>
<b>Total Expense</b>	<b>\$291,672</b>			<b>\$291,672</b>	<b>\$366,687</b>	<b>(\$75,015)</b>	<b>(20.46%)</b>			<b>\$224,662</b>
<b>Total Debt</b>										
Transfer To/From Reserve										
6-21020 Reserve Transfer - Building					(\$25,000)	\$25,000	(100.00%)			(\$20,312)
6-21066 Reserve - Ontario Service Delivery					(\$71,000)	\$71,000	(100.00%)			
9-21065 Reserve Transfer - Working Fund	(\$16,000)			(\$16,000)		(\$16,000)				
<b>Total Transfer To/From Reserve</b>	<b>(\$16,000)</b>			<b>(\$16,000)</b>	<b>(\$96,000)</b>	<b>\$80,000</b>	<b>(83.33%)</b>			<b>(\$20,312)</b>
<b>Total Reserve Transfer</b>	<b>(\$16,000)</b>			<b>(\$16,000)</b>	<b>(\$96,000)</b>	<b>\$80,000</b>	<b>(83.33%)</b>			<b>(\$20,312)</b>
Internal Allocations										
4-86000 Int. Labour Reallocation	(\$38,230)			(\$38,230)	(\$37,080)	(\$1,150)	3.10%			(\$37,080)
5-45000 Internal labour charged/recovered	(\$15,942)			(\$15,942)	(\$16,681)	\$739	(4.43%)			(\$11,425)
5-45200 Internal Charge/Recovery - IT	(\$13,967)			(\$13,967)		(\$13,967)				
<b>Total Internal Allocations</b>	<b>(\$68,139)</b>			<b>(\$68,139)</b>	<b>(\$53,761)</b>	<b>(\$14,378)</b>	<b>26.74%</b>			<b>(\$48,505)</b>
<b>Net Levy</b>	<b>\$207,533</b>			<b>\$207,533</b>	<b>\$216,926</b>	<b>(\$9,393)</b>	<b>(4.33%)</b>			<b>\$155,520</b>
<b>2 Capital Fund</b>										
<b>Total Revenue</b>										
<b>Total Expense</b>										
<b>Total Debt</b>										
Transfer To/From Reserve										
6-20045 RSRV xfr Information Technology	\$64,900			\$64,900		\$64,900				\$60,900
9-20045 Reserve Transfer - IT Capital Replacemen	(\$51,589)			(\$51,589)	(\$26,963)	(\$24,626)	91.33%			(\$39,353)
<b>Total Transfer To/From Reserve</b>	<b>\$13,311</b>			<b>\$13,311</b>	<b>(\$26,963)</b>	<b>\$40,274</b>	<b>(149.37%)</b>			<b>\$21,547</b>
<b>Total Reserve Transfer</b>	<b>\$13,311</b>			<b>\$13,311</b>	<b>(\$26,963)</b>	<b>\$40,274</b>	<b>(149.37%)</b>			<b>\$21,547</b>
Capital Expenses										
8-21750 Materials & Supplies	\$51,589			\$51,589	\$84,718	(\$33,129)	(39.11%)			\$39,353
8-22050 Software					\$3,145	(\$3,145)	(100.00%)			
<b>Total Capital Expenses</b>	<b>\$51,589</b>			<b>\$51,589</b>	<b>\$87,863</b>	<b>(\$36,274)</b>	<b>(41.28%)</b>			<b>\$39,353</b>
<b>Net Levy</b>	<b>\$64,900</b>			<b>\$64,900</b>	<b>\$60,900</b>	<b>\$4,000</b>	<b>6.57%</b>			<b>\$60,900</b>
<b>Total Corporate IT</b>	<b>\$272,433</b>			<b>\$272,433</b>	<b>\$277,826</b>	<b>(\$5,393)</b>	<b>(1.94%)</b>			<b>\$216,420</b>



	2022		2022		2022		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final		YTD - Unaudited	
	Base Level	Service Level Changes	Total	Total	Total	Budget	Budget Change (\$)	Budget Change (%)	Actuals	
1 Operating Fund										
<b>Total Revenue</b>										
Salary, Wages & Benefits										
5-10000 Salaries & Wages - FT	\$332,922		\$332,922	\$310,587	\$22,335	7.19%	\$271,416			
<b>Total Salary, Wages &amp; Benefits</b>	\$332,922		\$332,922	\$310,587	\$22,335	7.19%	\$271,416			
Materials & Supplies										
5-20700 Courier	\$35		\$35	\$35						
5-21800 Meals & Accommodations	\$700		\$700	\$700						
5-21950 Mileage	\$327		\$327	\$327						
5-22060 Minor Acquisitions							\$2,737			
5-22250 Office Supplies	\$100		\$100	\$100			\$31			
5-22400 Professional Development	\$3,000		\$3,000	\$1,700	\$1,300	76.47%	\$363			
5-23100 Telephone - Cellular	\$1,080		\$1,080	\$1,044	\$36	3.45%	\$1,190			
<b>Total Materials &amp; Supplies</b>	\$5,242		\$5,242	\$3,906	\$1,336	34.20%	\$4,321			
Contracted Services										
5-31655 Software & Services - End User	\$1,200		\$1,200	\$1,200						
<b>Total Contracted Services</b>	\$1,200		\$1,200	\$1,200						
<b>Total Expense</b>	<b>\$339,364</b>		<b>\$339,364</b>	<b>\$315,693</b>	<b>\$23,671</b>	<b>7.50%</b>	<b>\$275,737</b>			
<b>Total Debt</b>										
<b>Total Reserve Transfer</b>										
<b>Net Levy</b>	<b>\$339,364</b>		<b>\$339,364</b>	<b>\$315,693</b>	<b>\$23,671</b>	<b>7.50%</b>	<b>\$275,737</b>			
<b>Total IT Services</b>	<b>\$339,364</b>		<b>\$339,364</b>	<b>\$315,693</b>	<b>\$23,671</b>	<b>7.50%</b>	<b>\$275,737</b>			

Corporate Information



Draft

	2022	2022	2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
<b>Revenue</b>							
4-40310 GIS Map Revenue	(\$300)		(\$300)	(\$300)			
<b>Total Revenue</b>	<b>(\$300)</b>		<b>(\$300)</b>	<b>(\$300)</b>			
<b>Total Revenue</b>	<b>(\$300)</b>		<b>(\$300)</b>	<b>(\$300)</b>			
<b>Salary, Wages &amp; Benefits</b>							
5-10000 Salaries & Wages - FT	\$106,833		\$106,833	\$103,066	\$3,767	3.65%	\$93,583
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$106,833</b>		<b>\$106,833</b>	<b>\$103,066</b>	<b>\$3,767</b>	<b>3.65%</b>	<b>\$93,583</b>
<b>Materials &amp; Supplies</b>							
5-20530 Compensation	\$1,000		\$1,000	\$700	\$300	42.86%	
5-21800 Meals & Accommodations	\$200		\$200	\$200			
5-21850 Meeting Supplies				\$500	(\$500)	(100.00%)	
5-21900 Memberships				\$190	(\$190)	(100.00%)	\$171
5-21950 Mileage	\$150		\$150	\$300	(\$150)	(50.00%)	
5-22250 Office Supplies	\$1,500		\$1,500	\$1,750	(\$250)	(14.29%)	\$777
5-22400 Professional Development	\$1,200		\$1,200	\$1,200			\$749
5-23100 Telephone - Cellular	\$300		\$300		\$300		\$70
<b>Total Materials &amp; Supplies</b>	<b>\$4,350</b>		<b>\$4,350</b>	<b>\$4,840</b>	<b>(\$490)</b>	<b>(10.12%)</b>	<b>\$1,767</b>
<b>Contracted Services</b>							
5-30500 Consulting Fees	\$1,200		\$1,200	\$1,600	(\$400)	(25.00%)	\$172
5-31655 Software & Services - End User	\$7,500		\$7,500	\$17,500	(\$10,000)	(57.14%)	\$66
<b>Total Contracted Services</b>	<b>\$8,700</b>		<b>\$8,700</b>	<b>\$19,100</b>	<b>(\$10,400)</b>	<b>(54.45%)</b>	<b>\$238</b>
<b>Total Expense</b>	<b>\$119,883</b>		<b>\$119,883</b>	<b>\$127,006</b>	<b>(\$7,123)</b>	<b>(5.61%)</b>	<b>\$95,588</b>
<b>Total Debt</b>							
<b>Transfer To/From Reserve</b>							
6-20037 Reserve Transfer - Corporate Software	\$50,000		\$50,000	\$50,000			\$50,000
6-21045 Reserve Transfer - Corp Information	\$5,000		\$5,000	(\$5,500)	\$10,500	(190.91%)	\$5,000
<b>Total Transfer To/From Reserve</b>	<b>\$55,000</b>		<b>\$55,000</b>	<b>\$44,500</b>	<b>\$10,500</b>	<b>23.60%</b>	<b>\$55,000</b>
<b>Total Reserve Transfer</b>	<b>\$55,000</b>		<b>\$55,000</b>	<b>\$44,500</b>	<b>\$10,500</b>	<b>23.60%</b>	<b>\$55,000</b>
<b>Internal Allocations</b>							
5-45000 Internal labour charged/recovered	(\$4,273)		(\$4,273)	(\$4,123)	(\$150)	3.64%	(\$2,990)
<b>Total Internal Allocations</b>	<b>(\$4,273)</b>		<b>(\$4,273)</b>	<b>(\$4,123)</b>	<b>(\$150)</b>	<b>3.64%</b>	<b>(\$2,990)</b>
<b>Net Levy</b>	<b>\$170,310</b>		<b>\$170,310</b>	<b>\$167,083</b>	<b>\$3,227</b>	<b>1.93%</b>	<b>\$147,598</b>
<b>Total Corporate Information</b>	<b>\$170,310</b>		<b>\$170,310</b>	<b>\$167,083</b>	<b>\$3,227</b>	<b>1.93%</b>	<b>\$147,598</b>

Records Management



Draft

	2022		2022	2021	Budget Change (\$)	Budget Change (%)	2021 YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget			
1 Operating Fund							
<b>Total Revenue</b>							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$88,355		\$88,355	\$85,146	\$3,209	3.77%	\$77,314
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$88,355</b>		<b>\$88,355</b>	<b>\$85,146</b>	<b>\$3,209</b>	<b>3.77%</b>	<b>\$77,314</b>
Materials & Supplies							
5-21800 Meals & Accommodations	\$200		\$200	\$200			
5-21900 Memberships	\$670		\$670	\$670			\$297
5-22050 Minor Software	\$5,500		\$5,500	\$4,000	\$1,500	37.50%	\$4,882
5-22250 Office Supplies	\$50		\$50	\$50			
5-22400 Professional Development	\$1,400		\$1,400	\$1,645	(\$245)	(14.89%)	\$796
5-22550 Publications				\$150	(\$150)	(100.00%)	
5-22600 Records Management Supplies	\$2,000		\$2,000	\$3,000	(\$1,000)	(33.33%)	\$199
<b>Total Materials &amp; Supplies</b>	<b>\$9,820</b>		<b>\$9,820</b>	<b>\$9,715</b>	<b>\$105</b>	<b>1.08%</b>	<b>\$6,174</b>
Contracted Services							
5-30500 Consulting Fees	\$375		\$375	\$375			\$356
5-30525 Contractors	\$5,000		\$5,000	\$5,000			\$3,997
5-31625 Service Contracts	\$300		\$300	\$300			\$84
<b>Total Contracted Services</b>	<b>\$5,675</b>		<b>\$5,675</b>	<b>\$5,675</b>			<b>\$4,437</b>
<b>Total Expense</b>	<b>\$103,850</b>		<b>\$103,850</b>	<b>\$100,536</b>	<b>\$3,314</b>	<b>3.30%</b>	<b>\$87,925</b>
<b>Total Debt</b>							
Transfer To/From Reserve							
6-21070 Reserve Transfer - Records Management	\$30,000		\$30,000	\$30,000			\$30,000
<b>Total Transfer To/From Reserve</b>	<b>\$30,000</b>		<b>\$30,000</b>	<b>\$30,000</b>			<b>\$30,000</b>
<b>Total Reserve Transfer</b>	<b>\$30,000</b>		<b>\$30,000</b>	<b>\$30,000</b>			<b>\$30,000</b>
<b>Internal Allocations</b>							
5-44000 Internal Labour Recovery/Charged	(\$884)		(\$884)		(\$884)		
<b>Total Internal Allocations</b>	<b>(\$884)</b>		<b>(\$884)</b>		<b>(\$884)</b>		
<b>Net Levy</b>	<b>\$132,966</b>		<b>\$132,966</b>	<b>\$130,536</b>	<b>\$2,430</b>	<b>1.86%</b>	<b>\$117,925</b>
<b>Total Records Management</b>	<b>\$132,966</b>		<b>\$132,966</b>	<b>\$130,536</b>	<b>\$2,430</b>	<b>1.86%</b>	<b>\$117,925</b>

Financial Services



Draft

	2022		2022	2021	Budget Change (\$)	Budget Change (%)	2021 YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget			
<b>1 Operating Fund</b>							
Revenue							
Other Property Tax Revenue	(\$1,839,173)		(\$1,839,173)	(\$1,347,238)	(\$491,935)	36.51%	(\$1,870,705)
Grants	(\$343,950)		(\$343,950)	(\$218,950)	(\$125,000)	57.09%	(\$395,519)
Donations							(\$91,000)
<b>Total Revenue</b>	<b>(\$2,183,123)</b>		<b>(\$2,183,123)</b>	<b>(\$1,566,188)</b>	<b>(\$616,935)</b>	<b>39.39%</b>	<b>(\$2,359,224)</b>
Salary, Wages & Benefits	\$775,481		\$775,481	\$720,141	\$55,340	7.68%	\$617,718
Materials & Supplies	\$16,860		\$16,860	\$17,939	(\$1,079)	(6.01%)	\$9,419
Contracted Services	\$1,134,299		\$1,134,299	\$1,030,567	\$103,732	10.07%	\$888,517
Rents & Financials	\$23,926		\$23,926	\$20,000	\$3,926	19.63%	\$35,287
<b>Total Expense</b>	<b>\$1,950,566</b>		<b>\$1,950,566</b>	<b>\$1,788,647</b>	<b>\$161,919</b>	<b>9.05%</b>	<b>\$1,550,941</b>
Long Term Debt	\$171,945		\$171,945	\$171,945			\$170,093
<b>Total Debt</b>	<b>\$171,945</b>		<b>\$171,945</b>	<b>\$171,945</b>			<b>\$170,093</b>
Transfer To/From Reserve	\$887,246		\$887,246	\$458,150	\$429,096	93.66%	\$1,024,883
<b>Total Reserve Transfer</b>	<b>\$887,246</b>		<b>\$887,246</b>	<b>\$458,150</b>	<b>\$429,096</b>	<b>93.66%</b>	<b>\$1,024,883</b>
<b>Internal Allocations</b>	<b>(\$238,647)</b>		<b>(\$238,647)</b>	<b>(\$206,548)</b>	<b>(\$32,099)</b>	<b>15.54%</b>	<b>(\$196,422)</b>
<b>Net Levy</b>	<b>\$587,987</b>		<b>\$587,987</b>	<b>\$646,006</b>	<b>(\$58,019)</b>	<b>(8.98%)</b>	<b>\$190,271</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve				(\$70,946)	\$70,946	(100.00%)	(\$46,555)
<b>Total Reserve Transfer</b>				<b>(\$70,946)</b>	<b>\$70,946</b>	<b>(100.00%)</b>	<b>(\$46,555)</b>
<b>Capital Expenses</b>				<b>\$70,946</b>	<b>(\$70,946)</b>	<b>(100.00%)</b>	<b>\$46,555</b>
<b>Net Levy</b>							
<b>Total Financial Services</b>	<b>\$587,987</b>		<b>\$587,987</b>	<b>\$646,006</b>	<b>(\$58,019)</b>	<b>(8.98%)</b>	<b>\$190,271</b>



	2022		2022	2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final Budget				
	Base Level	Service Level Changes	Total					
1 Operating Fund								
Revenue								
4-30047 Garbage Tags	(\$650)		(\$650)	(\$650)				(\$1,197)
<b>Total Revenue</b>	<b>(\$650)</b>		<b>(\$650)</b>	<b>(\$650)</b>				<b>(\$1,197)</b>
<b>Total Revenue</b>	<b>(\$650)</b>		<b>(\$650)</b>	<b>(\$650)</b>				<b>(\$1,197)</b>
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$47,073		\$47,073	\$45,405	\$1,668	3.67%		
5-10010 Salaries & Wages - PT	\$15,206		\$15,206		\$15,206			\$44,706
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$62,279</b>		<b>\$62,279</b>	<b>\$45,405</b>	<b>\$16,874</b>	<b>37.16%</b>		<b>\$44,706</b>
Materials & Supplies								
5-20450 Clothing & Safety Supplies	\$360		\$360		\$360			
5-21925 Merchandise	\$650		\$650	\$650				\$1,400
5-22250 Office Supplies	\$250		\$250	\$350	(\$100)	(28.57%)		
5-22400 Professional Development	\$425		\$425	\$425				
<b>Total Materials &amp; Supplies</b>	<b>\$1,685</b>		<b>\$1,685</b>	<b>\$1,425</b>	<b>\$260</b>	<b>18.25%</b>		<b>\$1,400</b>
<b>Total Expense</b>	<b>\$63,964</b>		<b>\$63,964</b>	<b>\$46,830</b>	<b>\$17,134</b>	<b>36.59%</b>		<b>\$46,106</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
Internal Allocations								
5-45000 Internal labour charged/recovered	(\$3,114)		(\$3,114)	(\$2,270)	(\$844)	37.18%		(\$1,614)
<b>Total Internal Allocations</b>	<b>(\$3,114)</b>		<b>(\$3,114)</b>	<b>(\$2,270)</b>	<b>(\$844)</b>	<b>37.18%</b>		<b>(\$1,614)</b>
<b>Net Levy</b>	<b>\$60,200</b>		<b>\$60,200</b>	<b>\$43,910</b>	<b>\$16,290</b>	<b>37.10%</b>		<b>\$43,295</b>
<b>Total Customer Service - Civic</b>	<b>\$60,200</b>		<b>\$60,200</b>	<b>\$43,910</b>	<b>\$16,290</b>	<b>37.10%</b>		<b>\$43,295</b>

Insurance



	2022	2022	2022	2021	Budget Change	Budget Change	2021
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
<b>Revenue</b>							
4-40010 Administration Revenue	(\$866)		(\$866)	(\$938)	\$72	(7.68%)	(\$906)
4-40370 Insurance Facility - Class							(\$2,701)
4-40371 Insurance Facility - General							\$31
<b>Total Revenue</b>	<b>(\$866)</b>		<b>(\$866)</b>	<b>(\$938)</b>	<b>\$72</b>	<b>(7.68%)</b>	<b>(\$3,576)</b>
<b>Total Revenue</b>	<b>(\$866)</b>		<b>(\$866)</b>	<b>(\$938)</b>	<b>\$72</b>	<b>(7.68%)</b>	<b>(\$3,576)</b>
<b>Salary, Wages &amp; Benefits</b>							
5-10000 Salaries & Wages - FT	\$63,767		\$63,767	\$61,539	\$2,228	3.62%	\$45,612
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$63,767</b>		<b>\$63,767</b>	<b>\$61,539</b>	<b>\$2,228</b>	<b>3.62%</b>	<b>\$45,612</b>
<b>Materials &amp; Supplies</b>							
5-21800 Meals & Accommodations	\$300		\$300	\$300			
5-21900 Memberships	\$560		\$560	\$655	(\$95)	(14.50%)	\$100
5-21950 Mileage	\$200		\$200	\$200			
5-22400 Professional Development	\$1,754		\$1,754	\$1,754			\$402
5-23100 Telephone - Cellular	\$300		\$300	\$300			\$214
<b>Total Materials &amp; Supplies</b>	<b>\$3,114</b>		<b>\$3,114</b>	<b>\$3,209</b>	<b>(\$95)</b>	<b>(2.96%)</b>	<b>\$716</b>
<b>Contracted Services</b>							
5-30500 Consulting Fees	\$15,000		\$15,000		\$15,000		
5-31200 Insurance - Deductible - Liability	\$50,000		\$50,000	\$100,000	(\$50,000)	(50.00%)	\$29,016
5-31210 Insurance - Deductible - Property	\$50,000		\$50,000	\$20,000	\$30,000	150.00%	
5-31215 Deductible - Auto	\$10,000		\$10,000	\$10,000			\$10,890
5-31250 Insurance - Premium	\$946,541		\$946,541	\$788,282	\$158,259	20.08%	\$786,026
<b>Total Contracted Services</b>	<b>\$1,071,541</b>		<b>\$1,071,541</b>	<b>\$918,282</b>	<b>\$153,259</b>	<b>16.69%</b>	<b>\$825,932</b>
<b>Total Expense</b>	<b>\$1,138,422</b>		<b>\$1,138,422</b>	<b>\$983,030</b>	<b>\$155,392</b>	<b>15.81%</b>	<b>\$872,260</b>
<b>Total Debt</b>							
<b>Transfer To/From Reserve</b>							
9-21065 Reserve Transfer - Working Fund	(\$15,000)		(\$15,000)		(\$15,000)		
<b>Total Transfer To/From Reserve</b>	<b>(\$15,000)</b>		<b>(\$15,000)</b>		<b>(\$15,000)</b>		
<b>Total Reserve Transfer</b>	<b>(\$15,000)</b>		<b>(\$15,000)</b>		<b>(\$15,000)</b>		
<b>Internal Allocations</b>							
5-45000 Internal labour charged/recovered	(\$3,054)		(\$3,054)	(\$3,305)	\$251	(7.59%)	(\$1,869)
5-45500 Internal Insurance Charged/recovered	(\$205,293)		(\$205,293)	(\$175,669)	(\$29,624)	16.86%	(\$175,669)
<b>Total Internal Allocations</b>	<b>(\$208,347)</b>		<b>(\$208,347)</b>	<b>(\$178,974)</b>	<b>(\$29,373)</b>	<b>16.41%</b>	<b>(\$177,538)</b>
<b>Net Levy</b>	<b>\$914,209</b>		<b>\$914,209</b>	<b>\$803,118</b>	<b>\$111,091</b>	<b>13.83%</b>	<b>\$691,146</b>
<b>Total Insurance</b>	<b>\$914,209</b>		<b>\$914,209</b>	<b>\$803,118</b>	<b>\$111,091</b>	<b>13.83%</b>	<b>\$691,146</b>



	2022		2021		Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget Base Level	Draft Budget Service Level Changes	Draft Budget Total	Final Budget			
<b>1 Operating Fund</b>							
<b>Revenue</b>							
4-30090 Lease	(\$444,096)		(\$444,096)		(\$444,096)		(\$444,100)
4-40145 Commission	(\$186)		(\$186)	(\$250)	\$64	(25.60%)	(\$211)
4-40440 Miscellaneous Revenue	(\$5,000)		(\$5,000)	(\$4,500)	(\$500)	11.11%	(\$25,003)
4-40690 Service Charges	(\$5,000)		(\$5,000)	(\$4,500)	(\$500)	11.11%	(\$4,770)
4-40770 Tax Certificate Fees	(\$46,342)		(\$46,342)	(\$42,000)	(\$4,342)	10.34%	(\$51,026)
4-40775 Tax Notice Fees	(\$20,640)		(\$20,640)	(\$20,000)	(\$640)	3.20%	(\$16,345)
4-40777 Mortgage Processing Fee	(\$21,993)		(\$21,993)	(\$20,000)	(\$1,993)	9.97%	(\$21,319)
4-70020 Tax Penalties	(\$750,000)		(\$750,000)	(\$744,000)	(\$6,000)	0.81%	(\$735,682)
4-70030 Interest	(\$120,000)		(\$120,000)	(\$86,000)	(\$34,000)	39.53%	(\$110,928)
4-70040 Investment Income							(\$32,148)
4-71000 Dividend Income	(\$424,400)		(\$424,400)	(\$424,400)			(\$424,400)
<b>Total Revenue</b>	<b>(\$1,837,657)</b>		<b>(\$1,837,657)</b>	<b>(\$1,345,650)</b>	<b>(\$492,007)</b>	<b>36.56%</b>	<b>(\$1,865,932)</b>
<b>Grants</b>							
4-21000 Provincial Grant							(\$91,000)
<b>Total Grants</b>							(\$91,000)
<b>Donations</b>							
4-50010 Donations - Individual & Corporate							(\$2,000)
<b>Total Donations</b>							(\$2,000)
<b>Total Revenue</b>	<b>(\$1,837,657)</b>		<b>(\$1,837,657)</b>	<b>(\$1,345,650)</b>	<b>(\$492,007)</b>	<b>36.56%</b>	<b>(\$1,958,932)</b>
<b>Salary, Wages &amp; Benefits</b>							
5-10000 Salaries & Wages - FT	\$634,229		\$634,229	\$613,197	\$21,032	3.43%	\$527,400
5-10010 Salaries & Wages - PT	\$15,206		\$15,206		\$15,206		
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$649,435</b>		<b>\$649,435</b>	<b>\$613,197</b>	<b>\$36,238</b>	<b>5.91%</b>	<b>\$527,400</b>
<b>Materials &amp; Supplies</b>							
5-20375 Cash Short (Over)							(\$23)
5-20450 Clothing & Safety Supplies							\$330
5-20700 Courier	\$80		\$80	\$100	(\$20)	(20.00%)	\$23
5-21800 Meals & Accommodations	\$500		\$500	\$500			\$39
5-21900 Memberships	\$2,595		\$2,595	\$3,759	(\$1,164)	(30.97%)	\$2,732
5-21950 Mileage	\$500		\$500	\$500			
5-22250 Office Supplies	\$3,500		\$3,500	\$4,500	(\$1,000)	(22.22%)	\$2,700
5-22400 Professional Development	\$3,821		\$3,821	\$2,821	\$1,000	35.45%	\$919
5-22550 Publications	\$345		\$345	\$465	(\$120)	(25.81%)	
5-23100 Telephone - Cellular	\$720		\$720	\$660	\$60	9.09%	\$583
<b>Total Materials &amp; Supplies</b>	<b>\$12,061</b>		<b>\$12,061</b>	<b>\$13,305</b>	<b>(\$1,244)</b>	<b>(9.35%)</b>	<b>\$7,303</b>
<b>Contracted Services</b>							
5-30100 Accounting/Audit Fees	\$13,770		\$13,770	\$19,285	(\$5,515)	(28.60%)	\$17,808
5-30380 Community Imp. Program				\$45,000	(\$45,000)	(100.00%)	
5-30500 Consulting Fees	\$2,000		\$2,000	\$2,000			
5-30950 Fee Rebates - Affordable Housing				\$10,000	(\$10,000)	(100.00%)	
5-31550 Postage Meter	\$8,000		\$8,000	\$8,000			\$7,465
5-31625 Service Contracts							\$203
5-31655 Software & Services - End User	\$6,988		\$6,988		\$6,988		\$5,297
5-31800 Tax Notices	\$32,000		\$32,000	\$28,000	\$4,000	14.29%	\$31,812
<b>Total Contracted Services</b>	<b>\$62,758</b>		<b>\$62,758</b>	<b>\$112,285</b>	<b>(\$49,527)</b>	<b>(44.11%)</b>	<b>\$62,585</b>
<b>Rents &amp; Financials</b>							
5-53000 Uncollectible AR							\$18
5-56000 Merchant Fees	\$18,976		\$18,976	\$20,000	(\$1,024)	(5.12%)	\$30,910
5-56050 Bank Charges	\$4,950		\$4,950	\$4,950			\$4,359
<b>Total Rents &amp; Financials</b>	<b>\$23,926</b>		<b>\$23,926</b>	<b>\$20,000</b>	<b>\$3,926</b>	<b>19.63%</b>	<b>\$35,287</b>
<b>Total Expense</b>	<b>\$748,180</b>		<b>\$748,180</b>	<b>\$758,787</b>	<b>(\$10,607)</b>	<b>(1.40%)</b>	<b>\$632,575</b>
<b>Long Term Debt</b>							
5-50000 Debenture - Interest	\$39,806		\$39,806	\$46,554	(\$6,748)	(14.49%)	\$44,702
5-50001 Debenture - Payments	\$132,139		\$132,139	\$125,391	\$6,748	5.38%	\$125,391
<b>Total Long Term Debt</b>	<b>\$171,945</b>		<b>\$171,945</b>	<b>\$171,945</b>			<b>\$170,093</b>
<b>Total Debt</b>	<b>\$171,945</b>		<b>\$171,945</b>	<b>\$171,945</b>			<b>\$170,093</b>
<b>Transfer To/From Reserve</b>							
6-20013 Reserve Transfer - EcDev. Comm Branding							\$9
6-20015 Reserve Transfer - Theatre capital							\$19
6-20017 Reserve Transfer - Centre Street	\$444,096		\$444,096		\$444,096		\$444,100
6-20037 Reserve Transfer - Corporate Software							\$91,000
6-20040 Reserve Transfer - Fire Capital							\$541
6-20045 RSRV xfr Information Technology							\$105
6-20055 Reserve Transfer - Library							\$147
6-20057 Reserve Transfer - Library Build Mtn & R							\$61
6-20058 Reserve Transfer - Library IT Cap & Web							\$61



	2022		2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
6-20059 Reserve Transfer - Library Renovation							\$26
6-20060 Reserve Transfer - MHP Capital							\$22
6-20063 Reserve Transfer - Munic. Council Chambe							\$13
6-20064 Reserve Transfer - Local Share Hospital	\$115,000		\$115,000		\$115,000		
6-20067 Reserve Transfer - Facilities							\$542
6-20070 Reserve Transfer - Cemetery Capital							\$22
6-20072 Reserve Transfer - Parks							\$714
6-20078 Reserve Transfer - Recreation & Leisure							\$5
6-20085 Reserve Transfer - Public Works Capital							\$5,314
6-20090 Reserve Transfer - Fleet							\$968
6-21013 Reserve Transfer - Community Health Care							\$2,000
6-21065 Reserve Transfer - Working Fund	\$458,150		\$458,150	\$458,150			\$458,150
9-21065 Reserve Transfer - Forbes Hill Sale							\$21,064
9-21065 Reserve Transfer - Working Fund	(\$115,000)		(\$115,000)		(\$115,000)		
<b>Total Transfer To/From Reserve</b>	<b>\$902,246</b>		<b>\$902,246</b>	<b>\$458,150</b>	<b>\$444,096</b>	<b>96.93%</b>	<b>\$1,024,883</b>
<b>Total Reserve Transfer</b>	<b>\$902,246</b>		<b>\$902,246</b>	<b>\$458,150</b>	<b>\$444,096</b>	<b>96.93%</b>	<b>\$1,024,883</b>
<b>Internal Allocations</b>							
5-45000 Internal labour charged/recovered	(\$27,186)		(\$27,186)	(\$25,304)	(\$1,882)	7.44%	(\$17,270)
<b>Total Internal Allocations</b>	<b>(\$27,186)</b>		<b>(\$27,186)</b>	<b>(\$25,304)</b>	<b>(\$1,882)</b>	<b>7.44%</b>	<b>(\$17,270)</b>
<b>Net Levy</b>	<b>(\$42,472)</b>		<b>(\$42,472)</b>	<b>\$17,928</b>	<b>(\$60,400)</b>	<b>(336.90%)</b>	<b>(\$148,651)</b>
2 Capital Fund							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve							
9-20000 xFr to Capital Reserve							
9-21066 Reserve - Ontario Service Delivery				(\$70,946)	\$70,946	(100.00%)	(\$46,555)
<b>Total Transfer To/From Reserve</b>				<b>(\$70,946)</b>	<b>\$70,946</b>	<b>(100.00%)</b>	<b>(\$46,555)</b>
<b>Total Reserve Transfer</b>				<b>(\$70,946)</b>	<b>\$70,946</b>	<b>(100.00%)</b>	<b>(\$46,555)</b>
<b>Capital Expenses</b>							
8-30500 Consulting Fees							\$46,555
8-31655 Software & Services - End User				\$70,946	(\$70,946)	(100.00%)	
<b>Total Capital Expenses</b>				<b>\$70,946</b>	<b>(\$70,946)</b>	<b>(100.00%)</b>	<b>\$46,555</b>
<b>Net Levy</b>							
<b>Total Finance</b>	<b>(\$42,472)</b>		<b>(\$42,472)</b>	<b>\$17,928</b>	<b>(\$60,400)</b>	<b>(336.90%)</b>	<b>(\$148,651)</b>

Property Tax Revenue



Draft

	2022		2022		2021		2021		YTD - Unaudited Actuals
	Draft Budget		Draft Budget		Final Budget		Budget Change		
	Base Level	Service Level Changes	Total	Total	Budget		(\$)	(%)	
1 Operating Fund									
Other Property Tax Revenue									
4-17070 Huntsville Hospital PIL	(\$6,750)		(\$6,750)		(\$6,750)				(\$6,750)
4-18000 Huntsville Tax Write Off	\$60,000		\$60,000		\$60,000				\$143,412
4-18005 Huntsville Properties (Taxes to UT & ED)									\$3,100
4-18095 Town - Charity Rebate	\$2,800		\$2,800		\$2,800				\$2,528
4-19000 General Levy - Supplementary	(\$400,000)		(\$400,000)		(\$275,000)	(\$125,000)	45.45%		(\$537,809)
<b>Total Other Property Tax Revenue</b>	<b>(\$343,950)</b>		<b>(\$343,950)</b>		<b>(\$218,950)</b>	<b>(\$125,000)</b>	<b>57.09%</b>		<b>(\$395,519)</b>
<b>Total Revenue</b>	<b>(\$343,950)</b>		<b>(\$343,950)</b>		<b>(\$218,950)</b>	<b>(\$125,000)</b>	<b>57.09%</b>		<b>(\$395,519)</b>
<b>Total Expense</b>									
<b>Total Debt</b>									
<b>Total Reserve Transfer</b>									
<b>Net Levy</b>	<b>(\$343,950)</b>		<b>(\$343,950)</b>		<b>(\$218,950)</b>	<b>(\$125,000)</b>	<b>57.09%</b>		<b>(\$395,519)</b>
<b>Total Property Tax Revenue</b>	<b>(\$343,950)</b>		<b>(\$343,950)</b>		<b>(\$218,950)</b>	<b>(\$125,000)</b>	<b>57.09%</b>		<b>(\$395,519)</b>



	2022		2022	2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget		Draft Budget	Final			
	Base Level	Service Level Changes		Total	Budget			
1 Operating Fund								
Revenue								(\$2,301)
Grants	(\$98,800)			(\$98,800)	(\$145,220)	\$46,420	(31.97%)	(\$657,138)
<b>Total Revenue</b>	<b>(\$98,800)</b>			<b>(\$98,800)</b>	<b>(\$145,220)</b>	<b>\$46,420</b>	<b>(31.97%)</b>	<b>(\$659,439)</b>
Salary, Wages & Benefits	\$10,948			\$10,948		\$10,948		\$59,066
Materials & Supplies	\$3,536			\$3,536	\$7,000	(\$3,464)	(49.49%)	\$11,375
Contracted Services	\$11,580			\$11,580		\$11,580		\$45,185
<b>Total Expense</b>	<b>\$26,064</b>			<b>\$26,064</b>	<b>\$7,000</b>	<b>\$19,064</b>	<b>272.34%</b>	<b>\$115,626</b>
<b>Total Debt</b>								
Transfer To/From Reserve	(\$423,324)			(\$423,324)	(\$511,600)	\$88,276	(17.25%)	\$423,324
<b>Total Reserve Transfer</b>	<b>(\$423,324)</b>			<b>(\$423,324)</b>	<b>(\$511,600)</b>	<b>\$88,276</b>	<b>(17.25%)</b>	<b>\$423,324</b>
<b>Internal Allocations</b>	<b>\$31,132</b>			<b>\$31,132</b>	<b>\$12,220</b>	<b>\$18,912</b>	<b>154.76%</b>	<b>\$124,054</b>
<b>Net Levy</b>	<b>(\$464,928)</b>			<b>(\$464,928)</b>	<b>(\$637,600)</b>	<b>\$172,672</b>	<b>(27.08%)</b>	<b>\$3,565</b>
<b>Total COVID-19</b>	<b>(\$464,928)</b>			<b>(\$464,928)</b>	<b>(\$637,600)</b>	<b>\$172,672</b>	<b>(27.08%)</b>	<b>\$3,565</b>

COVID-19 General



Draft

	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget			
<b>1 Operating Fund</b>							
Revenue							
4-40435 Merchandise Revenue							(\$1,176)
<b>Total Revenue</b>							(\$1,176)
Grants							
4-21000 Provincial Grant				(\$133,000)	\$133,000	(100.00%)	(\$556,324)
<b>Total Grants</b>				(\$133,000)	\$133,000	(100.00%)	(\$556,324)
<b>Total Revenue</b>				<b>(\$133,000)</b>	<b>\$133,000</b>	<b>(100.00%)</b>	<b>(\$557,500)</b>
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							\$505
5-10010 Salaries & Wages - PT							\$1,497
<b>Total Salary, Wages &amp; Benefits</b>							\$2,002
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$500		\$500	\$500			
5-21750 Materials & Supplies							\$2,292
5-22000 Minor Hardware							\$707
5-22060 Minor Acquisitions				\$5,000	(\$5,000)	(100.00%)	\$3,205
5-22875 Signage	\$500		\$500	\$1,500	(\$1,000)	(66.67%)	\$488
5-23100 Telephone - Cellular	\$21		\$21		\$21		\$277
<b>Total Materials &amp; Supplies</b>	<b>\$1,021</b>		<b>\$1,021</b>	<b>\$7,000</b>	<b>(\$5,979)</b>	<b>(85.41%)</b>	<b>\$6,969</b>
Contracted Services							
5-30700 Donations							\$598
<b>Total Contracted Services</b>							\$598
<b>Total Expense</b>	<b>\$1,021</b>		<b>\$1,021</b>	<b>\$7,000</b>	<b>(\$5,979)</b>	<b>(85.41%)</b>	<b>\$9,569</b>
<b>Total Debt</b>							
Transfer To/From Reserve							
6-21047 Reserve Transfer - Ontario Safe Restart				(\$661,600)	\$661,600	(100.00%)	\$423,324
6-21065 Reserve Transfer - Working Fund				\$150,000	(\$150,000)	(100.00%)	
9-21047 Reserve Transfer - Ontario Safe Restart	(\$423,324)		(\$423,324)		(\$423,324)		
<b>Total Transfer To/From Reserve</b>	<b>(\$423,324)</b>		<b>(\$423,324)</b>	<b>(\$511,600)</b>	<b>\$88,276</b>	<b>(17.25%)</b>	<b>\$423,324</b>
<b>Total Reserve Transfer</b>	<b>(\$423,324)</b>		<b>(\$423,324)</b>	<b>(\$511,600)</b>	<b>\$88,276</b>	<b>(17.25%)</b>	<b>\$423,324</b>
<b>Net Levy</b>	<b>(\$422,303)</b>		<b>(\$422,303)</b>	<b>(\$637,600)</b>	<b>\$215,297</b>	<b>(33.77%)</b>	<b>(\$124,607)</b>
<b>Total COVID-19 General</b>	<b>(\$422,303)</b>		<b>(\$422,303)</b>	<b>(\$637,600)</b>	<b>\$215,297</b>	<b>(33.77%)</b>	<b>(\$124,607)</b>



	2022		2022	2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final Budget				
	Base Level	Service Level Changes	Total					
<b>1 Operating Fund</b>								
Grants								
4-21000 Provincial Grant	(\$98,800)		(\$98,800)	(\$12,220)	(\$86,580)	708.51%		(\$100,814)
<b>Total Grants</b>	<b>(\$98,800)</b>		<b>(\$98,800)</b>	<b>(\$12,220)</b>	<b>(\$86,580)</b>	<b>708.51%</b>		<b>(\$100,814)</b>
<b>Total Revenue</b>	<b>(\$98,800)</b>		<b>(\$98,800)</b>	<b>(\$12,220)</b>	<b>(\$86,580)</b>	<b>708.51%</b>		<b>(\$100,814)</b>
Salary, Wages & Benefits								
5-10010 Salaries & Wages - PT	\$10,948		\$10,948		\$10,948			\$47,061
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$10,948</b>		<b>\$10,948</b>		<b>\$10,948</b>			<b>\$47,061</b>
Materials & Supplies								
5-21750 Materials & Supplies	\$2,000		\$2,000		\$2,000			\$2,671
5-22250 Office Supplies								\$214
5-23100 Telephone - Cellular	\$15		\$15		\$15			\$47
5-23175 Volunteer/Staff Appreciation	\$500		\$500		\$500			\$1,180
<b>Total Materials &amp; Supplies</b>	<b>\$2,515</b>		<b>\$2,515</b>		<b>\$2,515</b>			<b>\$4,112</b>
Contracted Services								
5-30525 Contractors	\$5,400		\$5,400		\$5,400			\$16,225
5-30621 Custodial Contracts	\$6,000		\$6,000		\$6,000			\$21,461
5-31300 Internet	\$180		\$180		\$180			\$865
5-31350 Legal Fees								\$889
<b>Total Contracted Services</b>	<b>\$11,580</b>		<b>\$11,580</b>		<b>\$11,580</b>			<b>\$39,440</b>
<b>Total Expense</b>	<b>\$25,043</b>		<b>\$25,043</b>		<b>\$25,043</b>			<b>\$90,613</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
Internal Allocations								
5-85000 Int. Facilities Rental	\$31,132		\$31,132	\$12,220	\$18,912	154.76%		\$124,054
<b>Total Internal Allocations</b>	<b>\$31,132</b>		<b>\$31,132</b>	<b>\$12,220</b>	<b>\$18,912</b>	<b>154.76%</b>		<b>\$124,054</b>
<b>Net Levy</b>	<b>(\$42,625)</b>		<b>(\$42,625)</b>		<b>(\$42,625)</b>			<b>\$113,853</b>
<b>Total COVID-19 Assessment Centre</b>	<b>(\$42,625)</b>		<b>(\$42,625)</b>		<b>(\$42,625)</b>			<b>\$113,853</b>

COVID-19 Vaccination Centre



Draft

	2022		2022	2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final	Budget			
	Base Level	Service Level Changes	Total	Budget	Budget	(\$)	(%)	Actuals
1 Operating Fund								
Revenue								
4-40220 Equipment Rental								(\$1,125)
<b>Total Revenue</b>								<b>(\$1,125)</b>
<b>Total Revenue</b>								<b>(\$1,125)</b>
Salary, Wages & Benefits								
5-10010 Salaries & Wages - PT								\$10,003
<b>Total Salary, Wages &amp; Benefits</b>								<b>\$10,003</b>
Materials & Supplies								
5-20450 Clothing & Safety Supplies								\$70
5-22875 Signage								\$224
<b>Total Materials &amp; Supplies</b>								<b>\$294</b>
Contracted Services								
5-30525 Contractors								\$5,147
<b>Total Contracted Services</b>								<b>\$5,147</b>
<b>Total Expense</b>								<b>\$15,444</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>								<b>\$14,319</b>
<b>Total COVID-19 Vaccination Centre</b>								<b>\$14,319</b>

Community Services



Draft

	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget			
<b>1 Operating Fund</b>							
Revenue	(\$1,742,735)		(\$1,742,735)	(\$1,082,328)	(\$660,407)	61.02%	(\$597,959)
Deferred Revenue	(\$142,090)		(\$142,090)	(\$142,090)			(\$142,090)
Grants	(\$92,959)		(\$92,959)	(\$76,959)	(\$16,000)	20.79%	(\$96,797)
Donations	(\$1,000)		(\$1,000)	(\$1,158)	\$158	(13.64%)	(\$1,434)
<b>Total Revenue</b>	<b>(\$1,978,784)</b>		<b>(\$1,978,784)</b>	<b>(\$1,302,535)</b>	<b>(\$676,249)</b>	<b>51.92%</b>	<b>(\$838,280)</b>
Salary, Wages & Benefits	\$3,416,803		\$3,416,803	\$2,908,958	\$507,845	17.46%	\$2,133,699
Materials & Supplies	\$949,118		\$949,118	\$898,336	\$50,782	5.65%	\$461,552
Contracted Services	\$508,487		\$508,487	\$590,001	(\$81,514)	(13.82%)	\$375,367
Rents & Financials	\$44,933		\$44,933	\$25,227	\$19,706	78.11%	\$23,769
<b>Total Expense</b>	<b>\$4,919,341</b>		<b>\$4,919,341</b>	<b>\$4,422,522</b>	<b>\$496,819</b>	<b>11.23%</b>	<b>\$2,994,387</b>
Long Term Debt	\$418,190		\$418,190	\$429,180	(\$10,990)	(2.56%)	\$426,740
<b>Total Debt</b>	<b>\$418,190</b>		<b>\$418,190</b>	<b>\$429,180</b>	<b>(\$10,990)</b>	<b>(2.56%)</b>	<b>\$426,740</b>
Transfer To/From Reserve	\$58,623		\$58,623	(\$40,516)	\$99,139	(244.69%)	(\$48,931)
<b>Total Reserve Transfer</b>	<b>\$58,623</b>		<b>\$58,623</b>	<b>(\$40,516)</b>	<b>\$99,139</b>	<b>(244.69%)</b>	<b>(\$48,931)</b>
Internal Allocations	(\$51,474)		(\$51,474)	(\$37,587)	(\$13,887)	36.95%	(\$134,063)
<b>Net Levy</b>	<b>\$3,365,896</b>		<b>\$3,365,896</b>	<b>\$3,471,064</b>	<b>(\$105,168)</b>	<b>(3.03%)</b>	<b>\$2,399,853</b>
<b>2 Capital Fund</b>							
Donations	(\$2,750)		(\$2,750)		(\$2,750)		
<b>Total Revenue</b>	<b>(\$2,750)</b>		<b>(\$2,750)</b>		<b>(\$2,750)</b>		
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve	(\$60,429)		(\$60,429)	(\$237,050)	\$176,621	(74.51%)	\$143,529
<b>Total Reserve Transfer</b>	<b>(\$60,429)</b>		<b>(\$60,429)</b>	<b>(\$237,050)</b>	<b>\$176,621</b>	<b>(74.51%)</b>	<b>\$143,529</b>
<b>Capital Expenses</b>	<b>\$498,629</b>		<b>\$498,629</b>	<b>\$628,400</b>	<b>(\$129,771)</b>	<b>(20.65%)</b>	<b>\$247,821</b>
<b>Net Levy</b>	<b>\$435,450</b>		<b>\$435,450</b>	<b>\$391,350</b>	<b>\$44,100</b>	<b>11.27%</b>	<b>\$391,350</b>
<b>Total Community Services</b>	<b>\$3,801,346</b>		<b>\$3,801,346</b>	<b>\$3,862,414</b>	<b>(\$61,068)</b>	<b>(1.58%)</b>	<b>\$2,791,203</b>

Community Policing



Draft

	2022		2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue							
4-22010 Municipal - District	(\$4,681)		(\$4,681)	(\$4,616)	(\$65)	1.41%	
<b>Total Revenue</b>	<b>(\$4,681)</b>		<b>(\$4,681)</b>	<b>(\$4,616)</b>	<b>(\$65)</b>	<b>1.41%</b>	
<b>Total Revenue</b>	<b>(\$4,681)</b>		<b>(\$4,681)</b>	<b>(\$4,616)</b>	<b>(\$65)</b>	<b>1.41%</b>	
Materials & Supplies							
5-23105 Telephone - Landline	\$591		\$591	\$591			\$511
<b>Total Materials &amp; Supplies</b>	<b>\$591</b>		<b>\$591</b>	<b>\$591</b>			<b>\$511</b>
Contracted Services							
5-31300 Internet	\$733		\$733	\$720	\$13	1.81%	\$672
5-31625 Service Contracts	\$995		\$995	\$943	\$52	5.51%	
<b>Total Contracted Services</b>	<b>\$1,728</b>		<b>\$1,728</b>	<b>\$1,663</b>	<b>\$65</b>	<b>3.91%</b>	<b>\$672</b>
Rents & Financials							
5-55300 Lease - Premise	\$2,362		\$2,362	\$2,362			
<b>Total Rents &amp; Financials</b>	<b>\$2,362</b>		<b>\$2,362</b>	<b>\$2,362</b>			
<b>Total Expense</b>	<b>\$4,681</b>		<b>\$4,681</b>	<b>\$4,616</b>	<b>\$65</b>	<b>1.41%</b>	<b>\$1,183</b>
<b>Total Debt</b>							
<b>Total Reserve Transfer</b>							
<b>Net Levy</b>							<b>\$1,183</b>
<b>Total Community Policing</b>							<b>\$1,183</b>

Arts, Culture & Heritage



Draft

	2022		2022	2021	Budget Change	Budget Change	2021
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
Revenue							
4-40145 Commission			(\$2,000)		(\$2,000)		
<b>Total Revenue</b>			<b>(\$2,000)</b>		<b>(\$2,000)</b>		
Grants							
4-20000 Federal Grant			(\$8,500)		(\$8,500)		
<b>Total Grants</b>			<b>(\$8,500)</b>		<b>(\$8,500)</b>		
<b>Total Revenue</b>			<b>(\$10,500)</b>		<b>(\$10,500)</b>		
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT			\$30,082	\$41,488	(\$11,406)	(27.49%)	\$46,463
<b>Total Salary, Wages &amp; Benefits</b>			<b>\$30,082</b>	<b>\$41,488</b>	<b>(\$11,406)</b>	<b>(27.49%)</b>	<b>\$46,463</b>
Materials & Supplies							
5-20875 Displays & Exhibits			\$5,000		\$5,000		\$910
5-21750 Materials & Supplies			\$2,000		\$2,000		
5-21800 Meals & Accommodations			\$500		\$500		
5-21850 Meeting Supplies			\$300		\$300		
5-21900 Memberships			\$525		\$525		
5-21950 Mileage			\$1,200		\$1,200		
5-22250 Office Supplies			\$150		\$150		
5-22450 Promotion/Special Events			\$2,500		\$2,500		
5-23100 Telephone - Cellular			\$300		\$300		
<b>Total Materials &amp; Supplies</b>			<b>\$12,475</b>		<b>\$12,475</b>		<b>\$910</b>
Contracted Services							
5-30525 Contractors			\$19,100		\$19,100		
<b>Total Contracted Services</b>			<b>\$19,100</b>		<b>\$19,100</b>		
<b>Total Expense</b>			<b>\$61,657</b>	<b>\$41,488</b>	<b>\$20,169</b>	<b>48.61%</b>	<b>\$47,373</b>
<b>Total Debt</b>							
Transfer To/From Reserve							
6-21030 Reserve Transfer - Public Art Acq.Fund			\$2,000		\$2,000		
9-21030 Reserve Transfer - Public Art Acquisitio			(\$600)		(\$600)		(\$910)
<b>Total Transfer To/From Reserve</b>			<b>\$1,400</b>		<b>\$1,400</b>		<b>(\$910)</b>
<b>Total Reserve Transfer</b>			<b>\$1,400</b>	<b>\$1,400</b>	<b>\$1,400</b>		<b>(\$910)</b>
<b>Net Levy</b>			<b>\$52,557</b>	<b>\$41,488</b>	<b>\$11,069</b>	<b>26.68%</b>	<b>\$46,463</b>
<b>Total Arts, Culture &amp; Heritage</b>			<b>\$52,557</b>	<b>\$41,488</b>	<b>\$11,069</b>	<b>26.68%</b>	<b>\$46,463</b>



	2022	2022	2022	2021	Budget Change	Budget Change	2021
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
<b>Revenue</b>							
4-30090 Lease	(\$1,600)		(\$1,600)	(\$1,600)			
4-40015 Adult Programs	(\$3,000)		(\$3,000)	(\$3,000)			\$750
4-40020 Admission	(\$110,000)		(\$110,000)	(\$101,300)	(\$8,700)	8.59%	(\$119,267)
4-40210 Education	(\$6,750)		(\$6,750)	(\$6,750)	(\$6,750)		(\$210)
4-40290 Food & Beverage Revenue	(\$2,350)		(\$2,350)	(\$2,500)	\$150	(6.00%)	
4-40430 Memberships	(\$650)		(\$650)	(\$447)	(\$203)	45.41%	(\$393)
4-40435 Merchandise Revenue	(\$8,630)		(\$8,630)	(\$8,199)	(\$431)	5.26%	(\$1,368)
4-40440 Miscellaneous Revenue	(\$1,000)		(\$1,000)	(\$933)	(\$67)	7.18%	(\$653)
4-40650 Rental	(\$4,700)		(\$4,700)	(\$4,200)	(\$500)	11.90%	(\$883)
4-40730 Special Events	(\$6,500)		(\$6,500)	(\$6,000)	(\$500)	8.33%	
<b>Total Revenue</b>	<b>(\$145,180)</b>		<b>(\$145,180)</b>	<b>(\$128,179)</b>	<b>(\$17,001)</b>	<b>13.26%</b>	<b>(\$122,024)</b>
<b>Grants</b>							
4-20000 Federal Grant							(\$1,796)
4-21000 Provincial Grant							(\$7,598)
4-21040 Provincial Grant - Museum Operating	(\$24,232)		(\$24,232)	(\$24,232)			(\$24,232)
<b>Total Grants</b>	<b>(\$24,232)</b>		<b>(\$24,232)</b>	<b>(\$24,232)</b>			<b>(\$33,626)</b>
<b>Donations</b>							
4-50010 Donations - Individual & Corporate	(\$1,000)		(\$1,000)	(\$958)	(\$42)	4.38%	(\$1,384)
<b>Total Donations</b>	<b>(\$1,000)</b>		<b>(\$1,000)</b>	<b>(\$958)</b>	<b>(\$42)</b>	<b>4.38%</b>	<b>(\$1,384)</b>
<b>Total Revenue</b>	<b>(\$170,412)</b>		<b>(\$170,412)</b>	<b>(\$153,369)</b>	<b>(\$17,043)</b>	<b>11.11%</b>	<b>(\$157,034)</b>
<b>Salary, Wages &amp; Benefits</b>							
5-10000 Salaries & Wages - FT	\$231,587		\$231,587	\$212,309	\$19,278	9.08%	\$200,681
5-10010 Salaries & Wages - PT	\$131,446		\$131,446	\$127,219	\$4,227	3.32%	\$115,814
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$363,033</b>		<b>\$363,033</b>	<b>\$339,528</b>	<b>\$23,505</b>	<b>6.92%</b>	<b>\$316,495</b>
<b>Materials &amp; Supplies</b>							
5-20350 Building R&M Materials & Supply	\$9,000		\$9,000	\$9,000			\$4,371
5-20375 Cash Short (Over)							(\$19)
5-20450 Clothing & Safety Supplies	\$750		\$750	\$750			\$406
5-20475 Costumes	\$250		\$250	\$250			
5-20480 Personal Protective Equipment (PPE)				\$500	(\$500)	(100.00%)	
5-20510 Collections	\$2,000		\$2,000		\$2,000		
5-20700 Courier	\$50		\$50	\$50			\$131
5-20775 Curatorial Supplies	\$800		\$800	\$800			\$340
5-20875 Displays & Exhibits	\$3,000		\$3,000	\$5,000	(\$2,000)	(40.00%)	\$2,261
5-21000 Equipment Repairs & Maintenance	\$450		\$450	\$450			\$385
5-21100 Fleet R&M M&S	\$35		\$35	\$35			
5-21125 Food & Beverage	\$1,458		\$1,458	\$1,350	\$108	8.00%	
5-21200 Fuel (Gas, diesel)	\$600		\$600	\$600			\$171
5-21500 Hydro	\$6,500		\$6,500	\$6,500			\$2,707
5-21625 Licencing Fee	\$120		\$120	\$120			\$120
5-21750 Materials & Supplies	\$8,370		\$8,370	\$8,750	(\$380)	(4.34%)	\$3,970
5-21800 Meals & Accommodations	\$550		\$550	\$550			
5-21900 Memberships	\$1,143		\$1,143	\$1,143			\$1,043
5-21925 Merchandise	\$6,660		\$6,660	\$6,660			
5-22050 Minor Software							\$54
5-22060 Minor Acquisitions							\$322
5-22150 Natural Gas	\$800		\$800	\$800			\$600
5-22250 Office Supplies	\$350		\$350	\$550	(\$200)	(36.36%)	\$252
5-22400 Professional Development				\$500	(\$500)	(100.00%)	
5-22450 Promotion/Special Events	\$3,500		\$3,500	\$3,500			\$156
5-22475 Propane	\$4,000		\$4,000	\$4,000			\$3,549
5-22480 Property - R&M Materials & Supply	\$2,500		\$2,500	\$2,500			\$1,770
5-22580 Railway - Repairs & Maintenance	\$14,500		\$14,500	\$14,500			\$14,231
5-22850 Sewer	\$600		\$600	\$600			\$500
5-23100 Telephone - Cellular	\$600		\$600	\$540	\$60	11.11%	\$420
5-23175 Volunteer/Staff Appreciation	\$250		\$250	\$250			\$12
5-23250 Water	\$1,100		\$1,100	\$1,100			\$943
<b>Total Materials &amp; Supplies</b>	<b>\$69,936</b>		<b>\$69,936</b>	<b>\$71,348</b>	<b>(\$1,412)</b>	<b>(1.98%)</b>	<b>\$38,695</b>
<b>Contracted Services</b>							
5-30525 Contractors	\$17,520		\$17,520	\$17,520			\$17,202
5-30600 Copying Expenses	\$360		\$360	\$360			\$391
5-30635 Fleet Maint - C.S.	\$500		\$500	\$500			
5-30683 Snow Removal	\$450		\$450	\$450			
5-31610 Property - R&M Contracted Services	\$3,600		\$3,600	\$3,600			\$3,589
<b>Total Contracted Services</b>	<b>\$22,430</b>		<b>\$22,430</b>	<b>\$22,430</b>			<b>\$21,182</b>
<b>Rents &amp; Financials</b>							
5-56000 Merchant Fees	\$2,800		\$2,800	\$2,400	\$400	16.67%	\$2,824
5-58000 Foreign Exchange Gain/Loss							\$106



	2022		2022		2021		2021	
	Draft Budget		Draft Budget		Final Budget		YTD - Unaudited	
	Base Level	Service Level Changes	Total	Total	Budget	Budget Change (\$)	Budget Change (%)	Actuals
<b>Total Rents &amp; Financials</b>	\$2,800		\$2,800	\$2,400	\$400	16.67%	\$2,930	
<b>Total Expense</b>	<b>\$458,199</b>		<b>\$458,199</b>	<b>\$435,706</b>	<b>\$22,493</b>	<b>5.16%</b>	<b>\$379,302</b>	
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$287,787</b>		<b>\$287,787</b>	<b>\$282,337</b>	<b>\$5,450</b>	<b>1.93%</b>	<b>\$222,268</b>	
2 Capital Fund								
Donations								
7-50010 Donations - Individual & Corporate	(\$2,750)		(\$2,750)		(\$2,750)			
<b>Total Donations</b>	<b>(\$2,750)</b>		<b>(\$2,750)</b>		<b>(\$2,750)</b>			
<b>Total Revenue</b>	<b>(\$2,750)</b>		<b>(\$2,750)</b>		<b>(\$2,750)</b>			
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20060 Reserve Transfer - MHP Capital	\$17,200		\$17,200		\$17,200		\$12,700	
9-20060 Reserve Transfer - MHP Capital	(\$13,250)		(\$13,250)	(\$87,300)	\$74,050	(84.82%)		
9-40000 xFr from Capital Reserve								
<b>Total Transfer To/From Reserve</b>	<b>\$3,950</b>		<b>\$3,950</b>	<b>(\$87,300)</b>	<b>\$91,250</b>	<b>(104.52%)</b>	<b>\$12,700</b>	
<b>Total Reserve Transfer</b>	<b>\$3,950</b>		<b>\$3,950</b>	<b>(\$87,300)</b>	<b>\$91,250</b>	<b>(104.52%)</b>	<b>\$12,700</b>	
Capital Expenses								
8-30525 Contractors	\$16,000		\$16,000	\$100,000	(\$84,000)	(84.00%)		
<b>Total Capital Expenses</b>	<b>\$16,000</b>		<b>\$16,000</b>	<b>\$100,000</b>	<b>(\$84,000)</b>	<b>(84.00%)</b>		
<b>Net Levy</b>	<b>\$17,200</b>		<b>\$17,200</b>	<b>\$12,700</b>	<b>\$4,500</b>	<b>35.43%</b>	<b>\$12,700</b>	
<b>Total Muskoka Heritage Place</b>	<b>\$304,987</b>		<b>\$304,987</b>	<b>\$295,037</b>	<b>\$9,950</b>	<b>3.37%</b>	<b>\$234,968</b>	

Facilities



Draft

	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget		Final			
	Base Level	Service Level Changes		Total	Budget		
<b>1 Operating Fund</b>							
Revenue	(\$33,050)		(\$33,050)	(\$34,290)	\$1,240	(3.62%)	(\$27,653)
Deferred Revenue	(\$142,090)		(\$142,090)	(\$142,090)			(\$142,090)
Donations				(\$200)	\$200	(100.00%)	
<b>Total Revenue</b>	<b>(\$175,140)</b>		<b>(\$175,140)</b>	<b>(\$176,580)</b>	<b>\$1,440</b>	<b>(0.82%)</b>	<b>(\$169,743)</b>
Salary, Wages & Benefits	\$1,191,870		\$1,191,870	\$1,159,319	\$32,551	2.81%	\$842,600
Materials & Supplies	\$740,673		\$740,673	\$726,794	\$13,879	1.91%	\$375,873
Contracted Services	\$426,148		\$426,148	\$453,307	(\$27,159)	(5.99%)	\$263,171
Rents & Financials	\$8,548		\$8,548	\$8,548			\$8,548
<b>Total Expense</b>	<b>\$2,367,239</b>		<b>\$2,367,239</b>	<b>\$2,347,968</b>	<b>\$19,271</b>	<b>0.82%</b>	<b>\$1,490,192</b>
Long Term Debt	\$373,784		\$373,784	\$384,775	(\$10,991)	(2.86%)	\$382,443
<b>Total Debt</b>	<b>\$373,784</b>		<b>\$373,784</b>	<b>\$384,775</b>	<b>(\$10,991)</b>	<b>(2.86%)</b>	<b>\$382,443</b>
Transfer To/From Reserve	(\$24,316)		(\$24,316)	(\$20,073)	(\$4,243)	21.14%	(\$8,644)
<b>Total Reserve Transfer</b>	<b>(\$24,316)</b>		<b>(\$24,316)</b>	<b>(\$20,073)</b>	<b>(\$4,243)</b>	<b>21.14%</b>	<b>(\$8,644)</b>
<b>Internal Allocations</b>	<b>(\$116,013)</b>		<b>(\$116,013)</b>	<b>(\$104,828)</b>	<b>(\$11,185)</b>	<b>10.67%</b>	<b>(\$51,603)</b>
<b>Net Levy</b>	<b>\$2,425,554</b>		<b>\$2,425,554</b>	<b>\$2,431,262</b>	<b>(\$5,708)</b>	<b>(0.23%)</b>	<b>\$1,642,645</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve	(\$66,650)		(\$66,650)	(\$159,950)	\$93,300	(58.33%)	\$120,501
<b>Total Reserve Transfer</b>	<b>(\$66,650)</b>		<b>(\$66,650)</b>	<b>(\$159,950)</b>	<b>\$93,300</b>	<b>(58.33%)</b>	<b>\$120,501</b>
<b>Capital Expenses</b>	<b>\$465,000</b>		<b>\$465,000</b>	<b>\$524,900</b>	<b>(\$59,900)</b>	<b>(11.41%)</b>	<b>\$244,449</b>
<b>Net Levy</b>	<b>\$398,350</b>		<b>\$398,350</b>	<b>\$364,950</b>	<b>\$33,400</b>	<b>9.15%</b>	<b>\$364,950</b>
<b>Total Facilities</b>	<b>\$2,823,904</b>		<b>\$2,823,904</b>	<b>\$2,796,212</b>	<b>\$27,692</b>	<b>0.99%</b>	<b>\$2,007,595</b>

Civic Centre Facilities



Draft

	2022		2022		2022		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final		Budget Change	
	Base Level	Service Level Changes	Total	Total	Total	Budget	Budget	(\$)	(%)	YTD - Unaudited
1 Operating Fund										
<b>Total Revenue</b>										
Salary, Wages & Benefits										
5-10000 Salaries & Wages - FT	\$139,861		\$139,861		\$189,615			(\$49,754)	(26.24%)	\$102,479
5-10010 Salaries & Wages - PT	\$13,855		\$13,855		\$12,327			\$1,528	12.40%	\$7,317
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$153,716</b>		<b>\$153,716</b>		<b>\$201,942</b>			<b>(\$48,226)</b>	<b>(23.88%)</b>	<b>\$109,796</b>
Materials & Supplies										
5-20350 Building R&M Materials & Supply	\$5,500		\$5,500		\$6,500			(\$1,000)	(15.38%)	\$3,056
5-20480 Personal Protective Equipment (PPE)	\$2,500		\$2,500		\$30,000			(\$27,500)	(91.67%)	\$2,850
5-20750 Custodial Supplies	\$7,000		\$7,000		\$7,000					\$4,518
5-21000 Equipment Repairs & Maintenance	\$1,000		\$1,000		\$1,000					
5-21480 HVAC & Furnace - R&M Materials & Supply	\$1,000		\$1,000		\$1,000					\$1,482
5-21500 Hydro	\$77,237		\$77,237		\$74,000			\$3,237	4.37%	\$40,318
5-21900 Memberships					\$300			(\$300)	(100.00%)	
5-22150 Natural Gas	\$13,146		\$13,146		\$13,500			(\$354)	(2.62%)	\$7,835
5-22850 Sewer	\$1,066		\$1,066		\$1,100			(\$34)	(3.09%)	\$531
5-23100 Telephone - Cellular	\$60		\$60		\$60					\$105
5-23250 Water	\$1,611		\$1,611		\$1,600			\$11	0.69%	\$1,093
<b>Total Materials &amp; Supplies</b>	<b>\$110,120</b>		<b>\$110,120</b>		<b>\$136,060</b>			<b>(\$25,940)</b>	<b>(19.07%)</b>	<b>\$61,788</b>
Contracted Services										
5-30150 Alarm Monitoring	\$4,000		\$4,000		\$3,000			\$1,000	33.33%	\$3,778
5-30250 Building R & M Contracted Services	\$15,000		\$15,000		\$17,000			(\$2,000)	(11.76%)	\$3,232
5-30350 Clock Operations	\$9,000		\$9,000		\$8,448			\$552	6.53%	\$6,285
5-30625 Door Repairs	\$1,500		\$1,500		\$1,500					\$1,013
5-30740 Electrician Services	\$2,000		\$2,000		\$2,000					\$268
5-30750 Elevator Repairs & Maintenance	\$8,500		\$8,500		\$8,500					\$6,905
5-31000 Garbage Collection	\$2,000		\$2,000		\$7,800			(\$5,800)	(74.36%)	\$300
5-31100 HVAC Repair & Maintenance	\$11,000		\$11,000		\$11,000					\$7,997
5-31150 Hydrant Rental	\$260		\$260		\$260					\$282
5-31500 Plumbing Services	\$5,000		\$5,000		\$2,400			\$2,600	108.33%	\$4,315
5-31625 Service Contracts	\$1,232		\$1,232		\$1,232					\$573
<b>Total Contracted Services</b>	<b>\$59,492</b>		<b>\$59,492</b>		<b>\$63,140</b>			<b>(\$3,648)</b>	<b>(5.78%)</b>	<b>\$34,948</b>
<b>Total Expense</b>	<b>\$323,328</b>		<b>\$323,328</b>		<b>\$401,142</b>			<b>(\$77,814)</b>	<b>(19.40%)</b>	<b>\$206,532</b>
Long Term Debt										
5-50000 Debenture - Interest	\$4,372		\$4,372		\$6,676			(\$2,304)	(34.51%)	\$6,568
5-50001 Debenture - Payments	\$40,034		\$40,034		\$37,729			\$2,305	6.11%	\$37,729
<b>Total Long Term Debt</b>	<b>\$44,406</b>		<b>\$44,406</b>		<b>\$44,405</b>			<b>\$1</b>		<b>\$44,297</b>
<b>Total Debt</b>	<b>\$44,406</b>		<b>\$44,406</b>		<b>\$44,405</b>			<b>\$1</b>		<b>\$44,297</b>
<b>Total Reserve Transfer</b>										
Internal Allocations										
5-40100 Allocation of Civic Centre	(\$116,013)		(\$116,013)		(\$104,828)			(\$11,185)	10.67%	(\$51,603)
<b>Total Internal Allocations</b>	<b>(\$116,013)</b>		<b>(\$116,013)</b>		<b>(\$104,828)</b>			<b>(\$11,185)</b>	<b>10.67%</b>	<b>(\$51,603)</b>
<b>Net Levy</b>	<b>\$251,721</b>		<b>\$251,721</b>		<b>\$340,719</b>			<b>(\$88,998)</b>	<b>(26.12%)</b>	<b>\$199,226</b>
2 Capital Fund										
<b>Total Revenue</b>										
<b>Total Expense</b>										
<b>Total Debt</b>										
Transfer To/From Reserve										
9-20000 xFr to Capital Reserve										
9-20067 Reserve Transfer - Facilities	(\$300,000)		(\$300,000)		(\$195,000)			(\$105,000)	53.85%	(\$44,270)
<b>Total Transfer To/From Reserve</b>	<b>(\$300,000)</b>		<b>(\$300,000)</b>		<b>(\$195,000)</b>			<b>(\$105,000)</b>	<b>53.85%</b>	<b>(\$44,270)</b>
<b>Total Reserve Transfer</b>	<b>(\$300,000)</b>		<b>(\$300,000)</b>		<b>(\$195,000)</b>			<b>(\$105,000)</b>	<b>53.85%</b>	<b>(\$44,270)</b>
Capital Expenses										
8-30525 Contractors	\$300,000		\$300,000		\$195,000			\$105,000	53.85%	\$44,270
<b>Total Capital Expenses</b>	<b>\$300,000</b>		<b>\$300,000</b>		<b>\$195,000</b>			<b>\$105,000</b>	<b>53.85%</b>	<b>\$44,270</b>
<b>Net Levy</b>										

Civic Centre Facilities



Draft

	2022		2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget		Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>Total Civic Centre Facilities</b>	\$251,721		\$251,721	\$340,719	(\$88,998)	(26.12%)	\$199,226



	2022		2022		2022		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final		YTD - Unaudited	
	Base Level	Service Level Changes		Total	Budget	Budget Change (\$)	Budget Change (%)		Actuals	
<b>1 Operating Fund</b>										
Revenue										
4-40620 Recovery										(\$55)
<b>Total Revenue</b>										(\$55)
Deferred Revenue										
4-90025 DC's Recognized - Indoor Recreation	(\$142,090)			(\$142,090)			(\$142,090)			(\$142,090)
<b>Total Deferred Revenue</b>	(\$142,090)			(\$142,090)			(\$142,090)			(\$142,090)
<b>Total Revenue</b>	(\$142,090)			(\$142,090)			(\$142,090)			(\$142,145)
Salary, Wages & Benefits										
5-10000 Salaries & Wages - FT	\$826,799			\$826,799	\$692,647	\$134,152	19.37%			\$620,201
5-10010 Salaries & Wages - PT	\$52,833			\$52,833	\$62,593	(\$9,760)	(15.59%)			\$24,842
<b>Total Salary, Wages &amp; Benefits</b>	\$879,632			\$879,632	\$755,240	\$124,392	16.47%			\$645,043
Materials & Supplies										
5-20350 Building R&M Materials & Supply	\$17,000			\$17,000	\$18,908	(\$1,908)	(10.09%)			\$7,283
5-20380 Chemicals	\$11,000			\$11,000	\$11,000					\$6,316
5-20450 Clothing & Safety Supplies	\$3,500			\$3,500	\$3,500					\$4,812
5-20480 Personal Protective Equipment (PPE)	\$2,500			\$2,500	\$5,000	(\$2,500)	(50.00%)			\$494
5-20750 Custodial Supplies	\$18,000			\$18,000	\$23,000	(\$5,000)	(21.74%)			\$15,857
5-21200 Fuel (Gas, diesel)	\$2,400			\$2,400	\$1,700	\$700	41.18%			\$913
5-21480 HVAC & Furnace - R&M Materials & Supply	\$5,000			\$5,000	\$5,000					\$3,782
5-21500 Hydro	\$350,000			\$350,000	\$319,000	\$31,000	9.72%			\$170,350
5-21800 Meals & Accommodations	\$1,000			\$1,000	\$1,000					\$71
5-21900 Memberships	\$800			\$800	\$800					\$770
5-21950 Mileage	\$600			\$600	\$600					\$712
5-22060 Minor Acquisitions										\$22,116
5-22150 Natural Gas	\$78,635			\$78,635	\$74,000	\$4,635	6.26%			\$13,393
5-22850 Sewer	\$36,211			\$36,211	\$28,500	\$7,711	27.06%			\$9,885
5-23100 Telephone - Cellular	\$1,080			\$1,080	\$1,080					\$776
5-23250 Water	\$29,848			\$29,848	\$21,875	\$7,973	36.45%			\$11,331
<b>Total Materials &amp; Supplies</b>	\$557,574			\$557,574	\$514,963	\$42,611	8.27%			\$268,861
Contracted Services										
5-30150 Alarm Monitoring	\$10,000			\$10,000	\$6,000	\$4,000	66.67%			\$8,389
5-30250 Building R & M Contracted Services	\$25,000			\$25,000	\$25,000					\$4,178
5-30525 Contractors	\$33,000			\$33,000	\$33,000					\$19,175
5-30625 Door Repairs	\$18,000			\$18,000	\$20,000	(\$2,000)	(10.00%)			\$6,285
5-30740 Electrician Services	\$16,000			\$16,000	\$19,000	(\$3,000)	(15.79%)			\$3,369
5-30750 Elevator Repairs & Maintenance	\$21,000			\$21,000	\$18,000	\$3,000	16.67%			\$18,373
5-30850 Equipment Repairs & Maintenance	\$6,000			\$6,000	\$6,000					\$1,415
5-31000 Garbage Collection	\$19,250			\$19,250	\$21,000	(\$1,750)	(8.33%)			\$8,969
5-31100 HVAC Repair & Maintenance	\$32,900			\$32,900	\$32,900					\$31,991
5-31150 Hydrant Rental	\$600			\$600	\$600					\$560
5-31175 Ice Plant - Maintenance	\$48,800			\$48,800	\$48,800					\$28,388
5-31400 Maintenance Contracts	\$46,000			\$46,000	\$46,000					\$17,285
5-31500 Plumbing Services	\$12,000			\$12,000	\$14,000	(\$2,000)	(14.29%)			\$12,484
5-31625 Service Contracts	\$6,786			\$6,786	\$7,187	(\$401)	(5.58%)			\$9,364
5-31655 Software & Services - End User										\$250
<b>Total Contracted Services</b>	\$295,336			\$295,336	\$297,487	(\$2,151)	(0.72%)			\$170,475
<b>Total Expense</b>	\$1,732,542			\$1,732,542	\$1,567,690	\$164,852	10.52%			\$1,084,379
Long Term Debt										
5-50000 Debenture - Interest	\$95,506			\$95,506	\$106,498	(\$10,992)	(10.32%)			\$104,273
5-50001 Debenture - Payments	\$233,872			\$233,872	\$233,872					\$233,873
<b>Total Long Term Debt</b>	\$329,378			\$329,378	\$340,370	(\$10,992)	(3.23%)			\$338,146
<b>Total Debt</b>	\$329,378			\$329,378	\$340,370	(\$10,992)	(3.23%)			\$338,146
Transfer To/From Reserve										
9-21065 Reserve Transfer - Working Fund	(\$8,000)			(\$8,000)		(\$8,000)				
<b>Total Reserve Transfer</b>	(\$8,000)			(\$8,000)		(\$8,000)				
<b>Total Reserve Transfer</b>	(\$8,000)			(\$8,000)		(\$8,000)				
<b>Net Levy</b>	\$1,911,830			\$1,911,830	\$1,765,970	\$145,860	8.26%			\$1,280,380
<b>2 Capital Fund</b>										
<b>Total Revenue</b>										
<b>Total Expense</b>										



	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final Budget			
	Base Level	Service Level Changes	Total				
<b>Total Debt</b>							
Transfer To/From Reserve							
6-20067 Reserve Transfer - Facilities	\$348,100		\$348,100		\$348,100		\$314,700
9-20067 Reserve Transfer - Facilities	(\$78,000)		(\$78,000)	\$201,800	(\$279,800)	(138.65%)	(\$74,016)
9-21066 Reserve - Ontario Service Delivery							(\$16,805)
<b>Total Transfer To/From Reserve</b>	<b>\$270,100</b>		<b>\$270,100</b>	<b>\$201,800</b>	<b>\$68,300</b>	<b>33.85%</b>	<b>\$223,879</b>
<b>Total Reserve Transfer</b>	<b>\$270,100</b>		<b>\$270,100</b>	<b>\$201,800</b>	<b>\$68,300</b>	<b>33.85%</b>	<b>\$223,879</b>
<b>Capital Expenses</b>							
8-21750 Materials & Supplies	\$8,000		\$8,000		\$8,000		
8-30525 Contractors	\$70,000		\$70,000	\$112,900	(\$42,900)	(38.00%)	\$90,821
<b>Total Capital Expenses</b>	<b>\$78,000</b>		<b>\$78,000</b>	<b>\$112,900</b>	<b>(\$34,900)</b>	<b>(30.91%)</b>	<b>\$90,821</b>
<b>Net Levy</b>	<b>\$348,100</b>		<b>\$348,100</b>	<b>\$314,700</b>	<b>\$33,400</b>	<b>10.61%</b>	<b>\$314,700</b>
<b>Total Canada Summit Centre Facilities</b>	<b>\$2,259,930</b>		<b>\$2,259,930</b>	<b>\$2,080,670</b>	<b>\$179,260</b>	<b>8.62%</b>	<b>\$1,595,080</b>

Real Estate Other



Draft

	2022		2022	2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final Budget				
	Base Level	Service Level Changes	Total					
1 Operating Fund								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$10,068		\$10,068	\$7,166	\$2,902	40.50%	\$12,459	
5-10010 Salaries & Wages - PT	\$2,610		\$2,610		\$2,610		\$610	
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$12,678</b>		<b>\$12,678</b>	<b>\$7,166</b>	<b>\$5,512</b>	<b>76.92%</b>	<b>\$13,069</b>	
Materials & Supplies								
5-20350 Building R&M Materials & Supply	\$250		\$250	\$250				
5-20750 Custodial Supplies	\$600		\$600	\$600				
<b>Total Materials &amp; Supplies</b>	<b>\$850</b>		<b>\$850</b>	<b>\$850</b>				
Contracted Services								
5-30525 Contractors	\$750		\$750	\$750			\$741	
<b>Total Contracted Services</b>	<b>\$750</b>		<b>\$750</b>	<b>\$750</b>			<b>\$741</b>	
Rents & Financials								
5-55300 Lease - Premise	\$8,548		\$8,548	\$8,548			\$8,548	
<b>Total Rents &amp; Financials</b>	<b>\$8,548</b>		<b>\$8,548</b>	<b>\$8,548</b>			<b>\$8,548</b>	
<b>Total Expense</b>	<b>\$22,826</b>		<b>\$22,826</b>	<b>\$17,314</b>	<b>\$5,512</b>	<b>31.84%</b>	<b>\$22,358</b>	
<b>Total Debt</b>								
Transfer To/From Reserve								
6-21072 Reserve Transfer - River Mill Washroom				(\$8,400)	\$8,400	(100.00%)	(\$8,400)	
9-21072 Reserve Transfer - River Mill Washroom	(\$8,400)		(\$8,400)		(\$8,400)			
<b>Total Transfer To/From Reserve</b>	<b>(\$8,400)</b>		<b>(\$8,400)</b>	<b>(\$8,400)</b>			<b>(\$8,400)</b>	
<b>Total Reserve Transfer</b>	<b>(\$8,400)</b>		<b>(\$8,400)</b>	<b>(\$8,400)</b>			<b>(\$8,400)</b>	
<b>Net Levy</b>	<b>\$14,426</b>		<b>\$14,426</b>	<b>\$8,914</b>	<b>\$5,512</b>	<b>61.84%</b>	<b>\$13,958</b>	
<b>Total Real Estate Other</b>	<b>\$14,426</b>		<b>\$14,426</b>	<b>\$8,914</b>	<b>\$5,512</b>	<b>61.84%</b>	<b>\$13,958</b>	

MHP Facilities



Draft

	2022		2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
<b>Total Revenue</b>							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							\$111
5-10010 Salaries & Wages - PT	\$2,747		\$2,747	\$2,665	\$82	3.08%	\$785
<b>Total Salary, Wages &amp; Benefits</b>	\$2,747		\$2,747	\$2,665	\$82	3.08%	\$896
<b>Total Expense</b>	\$2,747		\$2,747	\$2,665	\$82	3.08%	\$896
<b>Total Debt</b>							
<b>Total Reserve Transfer</b>							
<b>Net Levy</b>	\$2,747		\$2,747	\$2,665	\$82	3.08%	\$896
<b>Total MHP Facilities</b>	\$2,747		\$2,747	\$2,665	\$82	3.08%	\$896

Community Halls



Draft

	2022		2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
Revenue	(\$6,050)		(\$6,050)	(\$7,290)	\$1,240	(17.01%)	(\$1,777)
Donations				(\$200)	\$200	(100.00%)	
<b>Total Revenue</b>	<b>(\$6,050)</b>		<b>(\$6,050)</b>	<b>(\$7,490)</b>	<b>\$1,440</b>	<b>(19.23%)</b>	<b>(\$1,777)</b>
Salary, Wages & Benefits	\$83,512		\$83,512	\$120,589	(\$37,077)	(30.75%)	\$41,199
Materials & Supplies	\$42,560		\$42,560	\$48,680	(\$6,120)	(12.57%)	\$23,934
Contracted Services	\$31,820		\$31,820	\$35,180	(\$3,360)	(9.55%)	\$15,097
<b>Total Expense</b>	<b>\$157,892</b>		<b>\$157,892</b>	<b>\$204,449</b>	<b>(\$46,557)</b>	<b>(22.77%)</b>	<b>\$80,230</b>
<b>Total Debt</b>							
Transfer To/From Reserve	(\$7,916)		(\$7,916)	(\$11,673)	\$3,757	(32.19%)	(\$13)
<b>Total Reserve Transfer</b>	<b>(\$7,916)</b>		<b>(\$7,916)</b>	<b>(\$11,673)</b>	<b>\$3,757</b>	<b>(32.19%)</b>	<b>(\$13)</b>
<b>Net Levy</b>	<b>\$143,926</b>		<b>\$143,926</b>	<b>\$185,286</b>	<b>(\$41,360)</b>	<b>(22.32%)</b>	<b>\$78,440</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve	(\$71,000)		(\$71,000)	(\$106,000)	\$35,000	(33.02%)	(\$89,040)
<b>Total Reserve Transfer</b>	<b>(\$71,000)</b>		<b>(\$71,000)</b>	<b>(\$106,000)</b>	<b>\$35,000</b>	<b>(33.02%)</b>	<b>(\$89,040)</b>
<b>Capital Expenses</b>	<b>\$71,000</b>		<b>\$71,000</b>	<b>\$106,000</b>	<b>(\$35,000)</b>	<b>(33.02%)</b>	<b>\$89,040</b>
<b>Net Levy</b>							
<b>Total Community Halls</b>	<b>\$143,926</b>		<b>\$143,926</b>	<b>\$185,286</b>	<b>(\$41,360)</b>	<b>(22.32%)</b>	<b>\$78,440</b>



	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget			
<b>1 Operating Fund</b>							
<b>Total Revenue</b>							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$17,679		\$17,679	\$31,127	(\$13,448)	(43.20%)	\$12,671
5-10010 Salaries & Wages - PT	\$10,326		\$10,326	\$9,994	\$332	3.32%	\$558
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$28,005</b>		<b>\$28,005</b>	<b>\$41,121</b>	<b>(\$13,116)</b>	<b>(31.90%)</b>	<b>\$13,229</b>
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$2,000	(\$1,000)	(50.00%)	\$1,970
5-20750 Custodial Supplies	\$600		\$600	\$600			\$571
5-21480 HVAC & Furnace - R&M Materials & Supply	\$750		\$750	\$1,000	(\$250)	(25.00%)	
5-21500 Hydro	\$6,320		\$6,320	\$6,000	\$320	5.33%	\$3,463
5-22060 Minor Acquisitions	\$2,000		\$2,000		\$2,000		
5-22475 Propane	\$4,000		\$4,000	\$4,000			\$2,725
5-23250 Water	\$1,799		\$1,799	\$1,750	\$49	2.80%	\$1,336
<b>Total Materials &amp; Supplies</b>	<b>\$16,469</b>		<b>\$16,469</b>	<b>\$15,350</b>	<b>\$1,119</b>	<b>7.29%</b>	<b>\$10,065</b>
Contracted Services							
5-30150 Alarm Monitoring	\$1,400		\$1,400	\$1,400			\$924
5-30250 Building R & M Contracted Services	\$1,500		\$1,500	\$1,500			\$1,484
5-30525 Contractors	\$2,000		\$2,000	\$2,000			\$1,609
5-30740 Electrician Services	\$2,000		\$2,000		\$2,000		
5-31100 HVAC Repair & Maintenance	\$1,500		\$1,500	\$1,500			\$661
5-31300 Internet				\$1,200	(\$1,200)	(100.00%)	
5-31625 Service Contracts	\$400		\$400	\$400			\$50
<b>Total Contracted Services</b>	<b>\$8,800</b>		<b>\$8,800</b>	<b>\$8,000</b>	<b>\$800</b>	<b>10.00%</b>	<b>\$4,728</b>
<b>Total Expense</b>	<b>\$53,274</b>		<b>\$53,274</b>	<b>\$64,471</b>	<b>(\$11,197)</b>	<b>(17.37%)</b>	<b>\$28,022</b>
<b>Total Debt</b>							
<b>Total Reserve Transfer</b>							
<b>Net Levy</b>							
	\$53,274		\$53,274	\$64,471	(\$11,197)	(17.37%)	\$28,022
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve							
9-20067 Reserve Transfer - Facilities				(\$106,000)	\$106,000	(100.00%)	(\$89,040)
<b>Total Transfer To/From Reserve</b>				<b>(\$106,000)</b>	<b>\$106,000</b>	<b>(100.00%)</b>	<b>(\$89,040)</b>
<b>Total Reserve Transfer</b>				<b>(\$106,000)</b>	<b>\$106,000</b>	<b>(100.00%)</b>	<b>(\$89,040)</b>
<b>Capital Expenses</b>							
8-30525 Contractors				\$106,000	(\$106,000)	(100.00%)	\$89,040
<b>Total Capital Expenses</b>				<b>\$106,000</b>	<b>(\$106,000)</b>	<b>(100.00%)</b>	<b>\$89,040</b>
<b>Net Levy</b>							
<b>Total Stephenson Hall</b>	<b>\$53,274</b>		<b>\$53,274</b>	<b>\$64,471</b>	<b>(\$11,197)</b>	<b>(17.37%)</b>	<b>\$28,022</b>



	2022	2022	2022	2021	Budget Change	Budget Change	2021
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
<b>Total Revenue</b>							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$17,679		\$17,679	\$38,894	(\$21,215)	(54.55%)	\$18,901
5-10010 Salaries & Wages - PT	\$10,326		\$10,326	\$9,994	\$332	3.32%	\$747
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$28,005</b>		<b>\$28,005</b>	<b>\$48,888</b>	<b>(\$20,883)</b>	<b>(42.72%)</b>	<b>\$19,648</b>
Materials & Supplies							
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$2,000	(\$1,000)	(50.00%)	\$1,602
5-20750 Custodial Supplies	\$1,000		\$1,000	\$1,000			\$1,050
5-21480 HVAC & Furnace - R&M Materials & Supply	\$750		\$750	\$1,000	(\$250)	(25.00%)	
5-21500 Hydro	\$2,917		\$2,917	\$3,500	(\$583)	(16.66%)	\$1,551
5-22060 Minor Acquisitions	\$2,000		\$2,000		\$2,000		
5-22150 Natural Gas	\$2,841		\$2,841	\$2,500	\$341	13.64%	\$1,490
5-23250 Water	\$1,469		\$1,469	\$2,500	(\$1,031)	(41.24%)	\$2,091
<b>Total Materials &amp; Supplies</b>	<b>\$11,977</b>		<b>\$11,977</b>	<b>\$12,500</b>	<b>(\$523)</b>	<b>(4.18%)</b>	<b>\$7,784</b>
Contracted Services							
5-30150 Alarm Monitoring	\$1,000		\$1,000	\$1,000			\$547
5-30250 Building R & M Contracted Services	\$4,000		\$4,000	\$10,000	(\$6,000)	(60.00%)	\$3,216
5-30525 Contractors	\$2,000		\$2,000	\$2,000			\$1,010
5-30645 Mat Contracts	\$600		\$600	\$600			\$165
5-30740 Electrician Services	\$2,000		\$2,000	\$2,000			\$1,944
5-31000 Garbage Collection	\$2,520		\$2,520	\$2,080	\$440	21.15%	\$101
5-31100 HVAC Repair & Maintenance	\$1,500		\$1,500	\$1,500			\$244
5-31500 Plumbing Services	\$2,000		\$2,000	\$2,000			
5-31625 Service Contracts	\$400		\$400		\$400		\$65
<b>Total Contracted Services</b>	<b>\$16,020</b>		<b>\$16,020</b>	<b>\$21,180</b>	<b>(\$5,160)</b>	<b>(24.36%)</b>	<b>\$7,292</b>
<b>Total Expense</b>	<b>\$56,002</b>		<b>\$56,002</b>	<b>\$82,568</b>	<b>(\$26,566)</b>	<b>(32.17%)</b>	<b>\$34,724</b>
<b>Total Debt</b>							
<b>Total Reserve Transfer</b>							
<b>Net Levy</b>							
	<b>\$56,002</b>		<b>\$56,002</b>	<b>\$82,568</b>	<b>(\$26,566)</b>	<b>(32.17%)</b>	<b>\$34,724</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve							
9-20067 Reserve Transfer - Facilities	(\$71,000)		(\$71,000)		(\$71,000)		
<b>Total Transfer To/From Reserve</b>	<b>(\$71,000)</b>		<b>(\$71,000)</b>		<b>(\$71,000)</b>		
<b>Total Reserve Transfer</b>	<b>(\$71,000)</b>		<b>(\$71,000)</b>		<b>(\$71,000)</b>		
Capital Expenses							
8-30525 Contractors	\$71,000		\$71,000		\$71,000		
<b>Total Capital Expenses</b>	<b>\$71,000</b>		<b>\$71,000</b>		<b>\$71,000</b>		
<b>Net Levy</b>							
<b>Total Port Sydney Hall</b>	<b>\$56,002</b>		<b>\$56,002</b>	<b>\$82,568</b>	<b>(\$26,566)</b>	<b>(32.17%)</b>	<b>\$34,724</b>

Aspdin Hall



Draft

	2022		2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
Revenue	(\$6,050)		(\$6,050)	(\$7,290)	\$1,240	(17.01%)	(\$1,777)
Donations				(\$200)	\$200	(100.00%)	
<b>Total Revenue</b>	<b>(\$6,050)</b>		<b>(\$6,050)</b>	<b>(\$7,490)</b>	<b>\$1,440</b>	<b>(19.23%)</b>	<b>(\$1,777)</b>
Salary, Wages & Benefits	\$27,502		\$27,502	\$30,580	(\$3,078)	(10.07%)	\$8,322
Materials & Supplies	\$14,114		\$14,114	\$20,830	(\$6,716)	(32.24%)	\$6,085
Contracted Services	\$7,000		\$7,000	\$6,000	\$1,000	16.67%	\$3,077
<b>Total Expense</b>	<b>\$48,616</b>		<b>\$48,616</b>	<b>\$57,410</b>	<b>(\$8,794)</b>	<b>(15.32%)</b>	<b>\$17,484</b>
<b>Total Debt</b>							
Transfer To/From Reserve	(\$7,916)		(\$7,916)	(\$11,673)	\$3,757	(32.19%)	(\$13)
<b>Total Reserve Transfer</b>	<b>(\$7,916)</b>		<b>(\$7,916)</b>	<b>(\$11,673)</b>	<b>\$3,757</b>	<b>(32.19%)</b>	<b>(\$13)</b>
<b>Net Levy</b>	<b>\$34,650</b>		<b>\$34,650</b>	<b>\$38,247</b>	<b>(\$3,597)</b>	<b>(9.40%)</b>	<b>\$15,694</b>
<b>Total Aspdin Hall</b>	<b>\$34,650</b>		<b>\$34,650</b>	<b>\$38,247</b>	<b>(\$3,597)</b>	<b>(9.40%)</b>	<b>\$15,694</b>



	2022		2022	2022	2021	Budget Change	Budget Change	2021
	Draft Budget	Draft Budget	Draft Budget	Final	Budget			YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget		(\$)	(%)	Actuals
1 Operating Fund								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT	\$17,679		\$17,679	\$27,147		(\$9,468)	(34.88%)	\$8,153
5-10010 Salaries & Wages - PT	\$6,107		\$6,107	\$6,107		\$6,107		\$18
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$23,786</b>		<b>\$23,786</b>	<b>\$27,147</b>		<b>(\$3,361)</b>	<b>(12.38%)</b>	<b>\$8,171</b>
Materials & Supplies								
5-20350 Building R&M Materials & Supply	\$1,000		\$1,000	\$1,000				\$119
5-20750 Custodial Supplies	\$500		\$500	\$500				\$490
5-21480 HVAC & Furnace - R&M Materials & Supply	\$500		\$500		\$500			\$110
5-21500 Hydro	\$1,283		\$1,283	\$1,600		(\$317)	(19.81%)	\$976
5-22475 Propane	\$2,000		\$2,000	\$3,000		(\$1,000)	(33.33%)	\$2,939
5-23250 Water	\$1,581		\$1,581	\$1,000		\$581	58.10%	\$1,245
<b>Total Materials &amp; Supplies</b>	<b>\$6,864</b>		<b>\$6,864</b>	<b>\$7,100</b>		<b>(\$236)</b>	<b>(3.32%)</b>	<b>\$5,879</b>
Contracted Services								
5-30150 Alarm Monitoring	\$500		\$500	\$500				\$293
5-30525 Contractors	\$2,000		\$2,000	\$2,000				
5-30740 Electrician Services	\$500		\$500	\$500				
5-31100 HVAC Repair & Maintenance	\$500		\$500	\$500				\$594
5-31500 Plumbing Services	\$500		\$500	\$500				\$690
<b>Total Contracted Services</b>	<b>\$4,000</b>		<b>\$4,000</b>	<b>\$4,000</b>				<b>\$1,577</b>
<b>Total Expense</b>	<b>\$34,650</b>		<b>\$34,650</b>	<b>\$38,247</b>		<b>(\$3,597)</b>	<b>(9.40%)</b>	<b>\$15,627</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$34,650</b>		<b>\$34,650</b>	<b>\$38,247</b>		<b>(\$3,597)</b>	<b>(9.40%)</b>	<b>\$15,627</b>
<b>Total Aspdin Hall</b>	<b>\$34,650</b>		<b>\$34,650</b>	<b>\$38,247</b>		<b>(\$3,597)</b>	<b>(9.40%)</b>	<b>\$15,627</b>

Aspdin Hall Committee



Draft

	2022	2022	2022	2021	Budget Change	Budget Change	2021
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
<b>Revenue</b>							
4-40430 Memberships	(\$50)		(\$50)	(\$90)	\$40	(44.44%)	
4-40650 Rental	(\$5,000)		(\$5,000)	(\$5,000)			(\$1,742)
4-40730 Special Events	(\$1,000)		(\$1,000)	(\$2,200)	\$1,200	(54.55%)	(\$35)
<b>Total Revenue</b>	<b>(\$6,050)</b>		<b>(\$6,050)</b>	<b>(\$7,290)</b>	<b>\$1,240</b>	<b>(17.01%)</b>	<b>(\$1,777)</b>
<b>Donations</b>							
4-50010 Donations - Individual & Corporate				(\$200)	\$200	(100.00%)	
<b>Total Donations</b>				<b>(\$200)</b>	<b>\$200</b>	<b>(100.00%)</b>	
<b>Total Revenue</b>	<b>(\$6,050)</b>		<b>(\$6,050)</b>	<b>(\$7,490)</b>	<b>\$1,440</b>	<b>(19.23%)</b>	<b>(\$1,777)</b>
<b>Salary, Wages &amp; Benefits</b>							
5-10010 Salaries & Wages - PT	\$3,716		\$3,716	\$3,433	\$283	8.24%	\$151
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$3,716</b>		<b>\$3,716</b>	<b>\$3,433</b>	<b>\$283</b>	<b>8.24%</b>	<b>\$151</b>
<b>Materials &amp; Supplies</b>							
5-20350 Building R&M Materials & Supply	\$5,000		\$5,000	\$5,000			
5-21750 Materials & Supplies	\$500		\$500	\$500			\$74
5-21900 Memberships	\$50		\$50	\$30	\$20	66.67%	
5-22060 Minor Acquisitions	\$1,000		\$1,000	\$7,000	(\$6,000)	(85.71%)	
5-22250 Office Supplies	\$200		\$200	\$200			
5-22450 Promotion/Special Events	\$300		\$300	\$800	(\$500)	(62.50%)	
5-23105 Telephone - Landline	\$200		\$200	\$200			\$132
<b>Total Materials &amp; Supplies</b>	<b>\$7,250</b>		<b>\$7,250</b>	<b>\$13,730</b>	<b>(\$6,480)</b>	<b>(47.20%)</b>	<b>\$206</b>
<b>Contracted Services</b>							
5-30550 Contributions/Grants to Others	\$3,000		\$3,000		\$3,000		
5-30700 Donations				\$2,000	(\$2,000)	(100.00%)	\$1,500
<b>Total Contracted Services</b>	<b>\$3,000</b>		<b>\$3,000</b>	<b>\$2,000</b>	<b>\$1,000</b>	<b>50.00%</b>	<b>\$1,500</b>
<b>Total Expense</b>	<b>\$13,966</b>		<b>\$13,966</b>	<b>\$19,163</b>	<b>(\$5,197)</b>	<b>(27.12%)</b>	<b>\$1,857</b>
<b>Total Debt</b>							
<b>Transfer To/From Reserve</b>							
6-21087 Reserve Transfer - Aspdin Community				(\$11,673)	\$11,673	(100.00%)	(\$13)
9-21087 Reserve Transfer - Aspdin Community	(\$7,916)		(\$7,916)		(\$7,916)		
<b>Total Transfer To/From Reserve</b>	<b>(\$7,916)</b>		<b>(\$7,916)</b>	<b>(\$11,673)</b>	<b>\$3,757</b>	<b>(32.19%)</b>	<b>(\$13)</b>
<b>Total Reserve Transfer</b>	<b>(\$7,916)</b>		<b>(\$7,916)</b>	<b>(\$11,673)</b>	<b>\$3,757</b>	<b>(32.19%)</b>	<b>(\$13)</b>
<b>Net Levy</b>							<b>\$67</b>
<b>Total Aspdin Hall Committee</b>							<b>\$67</b>

Facility Fleet



Draft

	2022	2022	2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
<b>Total Revenue</b>							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							\$1,515
<b>Total Salary, Wages &amp; Benefits</b>							\$1,515
Materials & Supplies							
5-21100 Fleet R&M M&S	\$1,391		\$1,391	\$1,391			\$130
5-21200 Fuel (Gas, diesel)	\$2,000		\$2,000	\$2,000			\$1,622
5-21625 Licencing Fee	\$250		\$250	\$250			\$70
<b>Total Materials &amp; Supplies</b>	\$3,641		\$3,641	\$3,641			\$1,822
Contracted Services							
5-30635 Fleet Maint - C.S.							\$541
<b>Total Contracted Services</b>							\$541
<b>Total Expense</b>	\$3,641		\$3,641	\$3,641			\$3,878
<b>Total Debt</b>							
Transfer To/From Reserve							
6-20090 Reserve Transfer - Fleet							(\$231)
<b>Total Transfer To/From Reserve</b>							(\$231)
<b>Total Reserve Transfer</b>							(\$231)
<b>Net Levy</b>	\$3,641		\$3,641	\$3,641			\$3,647
<b>Total Facility Fleet</b>	\$3,641		\$3,641	\$3,641			\$3,647

Solar Energy Project



Draft

	2022		2022		2021		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final		YTD - Unaudited	
	Base Level	Service Level Changes	Total	Total	Total	Budget	Budget Change (\$)	Budget Change (%)	Actuals	Actuals
1 Operating Fund										
Revenue										
4-73000 Power Generation										
<b>Total Revenue</b>										
<b>Total Revenue</b>										
Materials & Supplies										
5-21000 Equipment Repairs & Maintenance										
<b>Total Materials &amp; Supplies</b>										
<b>Total Expense</b>										
<b>Total Debt</b>										
<b>Total Reserve Transfer</b>										
<b>Net Levy</b>										
<b>Total Solar Energy Project</b>										

Library Building



Draft

	2022		2022		2022		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final		YTD - Unaudited	
	Base Level	Service Level Changes	Total	Total	Total	Budget	Budget Change (\$)	Budget Change (%)	Actuals	
1 Operating Fund										
<b>Total Revenue</b>										
Salary, Wages & Benefits										
5-10000 Salaries & Wages - FT	\$47,813		\$47,813		\$58,337		(\$10,524)	(18.04%)	\$16,008	
5-10010 Salaries & Wages - PT	\$3,054		\$3,054		\$3,054		\$3,054		\$5,910	
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$50,867</b>		<b>\$50,867</b>		<b>\$58,337</b>		<b>(\$7,470)</b>	<b>(12.80%)</b>	<b>\$21,918</b>	
Materials & Supplies										
5-20350 Building R&M Materials & Supply	\$2,000		\$2,000		\$2,000				\$652	
5-20750 Custodial Supplies	\$1,000		\$1,000		\$1,000				\$622	
5-21500 Hydro	\$10,848		\$10,848		\$9,500	\$1,348		14.19%	\$10,166	
5-22060 Minor Acquisitions									\$1,682	
5-22150 Natural Gas	\$5,706		\$5,706		\$5,200	\$506		9.73%	\$3,038	
5-22850 Sewer	\$1,575		\$1,575		\$1,200	\$375		31.25%	\$510	
5-23250 Water	\$1,299		\$1,299		\$1,200	\$99		8.25%	\$548	
<b>Total Materials &amp; Supplies</b>	<b>\$22,428</b>		<b>\$22,428</b>		<b>\$20,100</b>	<b>\$2,328</b>		<b>11.58%</b>	<b>\$17,218</b>	
Contracted Services										
5-30150 Alarm Monitoring	\$1,750		\$1,750		\$1,750				\$1,246	
5-30250 Building R & M Contracted Services	\$25,000		\$25,000		\$25,000				\$20,137	
5-30621 Custodial Contracts									\$16,884	
5-30645 Mat Contracts	\$1,800		\$1,800		\$1,800				\$700	
5-30683 Snow Removal	\$7,000		\$7,000		\$21,000	(\$14,000)		(66.67%)		
5-30740 Electrician Services					\$2,000	(\$2,000)		(100.00%)	\$1,296	
5-31100 HVAC Repair & Maintenance	\$3,200		\$3,200		\$3,200				\$1,106	
5-31500 Plumbing Services					\$2,000	(\$2,000)		(100.00%)		
<b>Total Contracted Services</b>	<b>\$38,750</b>		<b>\$38,750</b>		<b>\$56,750</b>	<b>(\$18,000)</b>		<b>(31.72%)</b>	<b>\$41,369</b>	
<b>Total Expense</b>	<b>\$112,045</b>		<b>\$112,045</b>		<b>\$135,187</b>	<b>(\$23,142)</b>		<b>(17.12%)</b>	<b>\$80,505</b>	
<b>Total Debt</b>										
<b>Total Reserve Transfer</b>										
<b>Net Levy</b>	<b>\$112,045</b>		<b>\$112,045</b>		<b>\$135,187</b>	<b>(\$23,142)</b>		<b>(17.12%)</b>	<b>\$80,505</b>	
2 Capital Fund										
<b>Total Revenue</b>										
<b>Total Expense</b>										
<b>Total Debt</b>										
Transfer To/From Reserve										
6-20057 Reserve Transfer - Library Build Mtn & R	\$35,250		\$35,250			\$35,250			\$35,250	
6-20059 Reserve Transfer - Library Renovation	\$15,000		\$15,000		\$15,000				\$15,000	
9-20057 Reserve Transfer - Library Build Mtn & R	(\$16,000)		(\$16,000)		(\$75,750)	\$59,750		(78.88%)	(\$20,318)	
9-20059 Reserve Transfer - Library Renovation					\$15,000	(\$15,000)		(100.00%)		
<b>Total Transfer To/From Reserve</b>	<b>\$34,250</b>		<b>\$34,250</b>		<b>(\$60,750)</b>	<b>\$95,000</b>		<b>(156.38%)</b>	<b>\$29,932</b>	
<b>Total Reserve Transfer</b>	<b>\$34,250</b>		<b>\$34,250</b>		<b>(\$60,750)</b>	<b>\$95,000</b>		<b>(156.38%)</b>	<b>\$29,932</b>	
Capital Expenses										
8-21750 Materials & Supplies					\$2,500	(\$2,500)		(100.00%)	\$2,050	
8-30525 Contractors	\$16,000		\$16,000		\$108,500	(\$92,500)		(85.25%)	\$18,268	
<b>Total Capital Expenses</b>	<b>\$16,000</b>		<b>\$16,000</b>		<b>\$111,000</b>	<b>(\$95,000)</b>		<b>(85.59%)</b>	<b>\$20,318</b>	
<b>Net Levy</b>	<b>\$50,250</b>		<b>\$50,250</b>		<b>\$50,250</b>				<b>\$50,250</b>	
<b>Total Library Building</b>	<b>\$162,295</b>		<b>\$162,295</b>		<b>\$185,437</b>	<b>(\$23,142)</b>		<b>(12.48%)</b>	<b>\$130,755</b>	

Fire Custodial



Draft

	2022		2022	2022	2021	Budget Change	Budget Change	2021
	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10000 Salaries & Wages - FT					\$3,923	(\$3,923)	(100.00%)	\$2,996
5-10010 Salaries & Wages - PT	\$8,718		\$8,718	\$8,718	\$9,457	(\$739)	(7.81%)	\$6,168
<b>Total Salary, Wages &amp; Benefits</b>	\$8,718		\$8,718	\$8,718	\$13,380	(\$4,662)	(34.84%)	\$9,164
Materials & Supplies								
5-20750 Custodial Supplies	\$1,000		\$1,000	\$1,000		\$1,000		\$1,044
5-22060 Minor Acquisitions								\$1,206
<b>Total Materials &amp; Supplies</b>	\$1,000		\$1,000	\$1,000		\$1,000		\$2,250
<b>Total Expense</b>	<b>\$9,718</b>		<b>\$9,718</b>	<b>\$9,718</b>	<b>\$13,380</b>	<b>(\$3,662)</b>	<b>(27.37%)</b>	<b>\$11,414</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>\$9,718</b>		<b>\$9,718</b>	<b>\$9,718</b>	<b>\$13,380</b>	<b>(\$3,662)</b>	<b>(27.37%)</b>	<b>\$11,414</b>
<b>Total Fire Custodial</b>	<b>\$9,718</b>		<b>\$9,718</b>	<b>\$9,718</b>	<b>\$13,380</b>	<b>(\$3,662)</b>	<b>(27.37%)</b>	<b>\$11,414</b>

Sales & Customer Service



Draft

	2022		2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
Revenue			(\$753,965)	(\$579,474)	(\$174,491)	30.11%	(\$263,849)
<b>Total Revenue</b>			<b>(\$753,965)</b>	<b>(\$579,474)</b>	<b>(\$174,491)</b>	<b>30.11%</b>	<b>(\$263,849)</b>
Salary, Wages & Benefits			\$538,837	\$477,823	\$61,014	12.77%	\$404,527
Materials & Supplies			\$30,347	\$32,665	(\$2,318)	(7.10%)	\$10,463
Contracted Services			\$26,081	\$104,601	(\$78,520)	(75.07%)	\$87,287
Rents & Financials			\$15,223	\$11,417	\$3,806	33.34%	\$10,566
<b>Total Expense</b>			<b>\$610,488</b>	<b>\$626,506</b>	<b>(\$16,018)</b>	<b>(2.56%)</b>	<b>\$512,843</b>
<b>Total Debt</b>							
Transfer To/From Reserve			\$62,689	(\$23,413)	\$86,102	(367.75%)	(\$39,491)
<b>Total Reserve Transfer</b>			<b>\$62,689</b>	<b>(\$23,413)</b>	<b>\$86,102</b>	<b>(367.75%)</b>	<b>(\$39,491)</b>
<b>Internal Allocations</b>			<b>(\$31,132)</b>	<b>(\$12,220)</b>	<b>(\$18,912)</b>	<b>154.76%</b>	<b>(\$124,054)</b>
<b>Net Levy</b>			<b>(\$111,920)</b>	<b>(\$111,920)</b>	<b>\$11,399</b>	<b>(1,081.84%)</b>	<b>\$85,449</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve			\$2,700	\$2,700	\$2,700		\$2,700
<b>Total Reserve Transfer</b>			<b>\$2,700</b>	<b>\$2,700</b>	<b>\$2,700</b>		<b>\$2,700</b>
<b>Net Levy</b>			<b>\$2,700</b>	<b>\$2,700</b>	<b>\$2,700</b>		<b>\$2,700</b>
<b>Total Sales &amp; Customer Service</b>			<b>(\$109,220)</b>	<b>(\$109,220)</b>	<b>\$14,099</b>	<b>(874.66%)</b>	<b>\$88,149</b>



	2022		2022		2022		2021		2021	
	Draft Budget	Service Level Changes	Draft Budget	Total	Final Budget	Budget Change (\$)	Budget Change (%)	Final Budget	Budget Change (\$)	YTD - Unaudited Actuals
<b>1 Operating Fund</b>										
Revenue										
4-40040 Advertising	(\$2,131)			(\$2,131)	(\$590)	(\$1,541)	261.19%			
4-40062 Application Fee	(\$772)			(\$772)	(\$386)	(\$386)	100.00%			(\$29)
4-40715 Socan Fee Revenue					(\$150)	\$150	(100.00%)			
<b>Total Revenue</b>	<b>(\$2,903)</b>			<b>(\$2,903)</b>	<b>(\$1,126)</b>	<b>(\$1,777)</b>	<b>157.82%</b>			<b>(\$29)</b>
<b>Total Revenue</b>	<b>(\$2,903)</b>			<b>(\$2,903)</b>	<b>(\$1,126)</b>	<b>(\$1,777)</b>	<b>157.82%</b>			<b>(\$29)</b>
Salary, Wages & Benefits										
5-10000 Salaries & Wages - FT	\$444,142			\$444,142	\$411,751	\$32,391	7.87%			\$350,719
5-10010 Salaries & Wages - PT	\$94,695			\$94,695	\$66,072	\$28,623	43.32%			\$53,808
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$538,837</b>			<b>\$538,837</b>	<b>\$477,823</b>	<b>\$61,014</b>	<b>12.77%</b>			<b>\$404,527</b>
Materials & Supplies										
5-20375 Cash Short (Over)										\$1
5-20450 Clothing & Safety Supplies	\$1,000			\$1,000	\$500	\$500	100.00%			
5-20700 Courier	\$100			\$100	\$100					\$25
5-20875 Displays & Exhibits					\$4,625	(\$4,625)	(100.00%)			
5-21750 Materials & Supplies	\$1,000			\$1,000	\$3,400	(\$2,400)	(70.59%)			
5-21800 Meals & Accommodations	\$1,000			\$1,000	\$500	\$500	100.00%			\$216
5-21900 Memberships	\$340			\$340	\$760	(\$420)	(55.26%)			\$254
5-21950 Mileage	\$700			\$700	\$500	\$200	40.00%			
5-22250 Office Supplies	\$3,500			\$3,500	\$2,100	\$1,400	66.67%			\$1,318
5-22400 Professional Development	\$14,000			\$14,000	\$14,000					\$6,050
5-22450 Promotion/Special Events					\$2,000	(\$2,000)	(100.00%)			\$1,883
5-22875 Signage										\$351
5-23000 Socan Fees	\$2,957			\$2,957	\$150	\$2,807	1,871.33%			
5-23100 Telephone - Cellular	\$300			\$300	\$300					\$155
<b>Total Materials &amp; Supplies</b>	<b>\$24,897</b>			<b>\$24,897</b>	<b>\$28,935</b>	<b>(\$4,038)</b>	<b>(13.96%)</b>			<b>\$10,253</b>
Contracted Services										
5-30500 Consulting Fees					\$70,000	(\$70,000)	(100.00%)			\$51,539
5-30525 Contractors					\$9,750	(\$9,750)	(100.00%)			
5-30600 Copying Expenses										\$747
5-31625 Service Contracts	\$4,349			\$4,349	\$4,349					\$82
5-31655 Software & Services - End User	\$21,732			\$21,732	\$20,502	\$1,230	6.00%			\$19,602
<b>Total Contracted Services</b>	<b>\$26,081</b>			<b>\$26,081</b>	<b>\$104,601</b>	<b>(\$78,520)</b>	<b>(75.07%)</b>			<b>\$71,970</b>
Rents & Financials										
5-56000 Merchant Fees	\$15,223			\$15,223	\$11,417	\$3,806	33.34%			\$10,566
<b>Total Rents &amp; Financials</b>	<b>\$15,223</b>			<b>\$15,223</b>	<b>\$11,417</b>	<b>\$3,806</b>	<b>33.34%</b>			<b>\$10,566</b>
<b>Total Expense</b>	<b>\$605,038</b>			<b>\$605,038</b>	<b>\$622,776</b>	<b>(\$17,738)</b>	<b>(2.85%)</b>			<b>\$497,316</b>
<b>Total Debt</b>										
Transfer To/From Reserve										
6-20010 RSRV xfr Audio Visual	\$2,131			\$2,131	\$590	\$1,541	261.19%			
6-21066 Reserve - Ontario Service Delivery					(\$70,000)	\$70,000	(100.00%)			(\$35,524)
<b>Total Transfer To/From Reserve</b>	<b>\$2,131</b>			<b>\$2,131</b>	<b>(\$69,410)</b>	<b>\$71,541</b>	<b>(103.07%)</b>			<b>(\$35,524)</b>
<b>Total Reserve Transfer</b>	<b>\$2,131</b>			<b>\$2,131</b>	<b>(\$69,410)</b>	<b>\$71,541</b>	<b>(103.07%)</b>			<b>(\$35,524)</b>
<b>Net Levy</b>	<b>\$604,266</b>			<b>\$604,266</b>	<b>\$552,240</b>	<b>\$52,026</b>	<b>9.42%</b>			<b>\$461,763</b>
<b>2 Capital Fund</b>										
<b>Total Revenue</b>										
<b>Total Expense</b>										
<b>Total Debt</b>										
Transfer To/From Reserve										
6-20078 Reserve Transfer - Recreation & Leisure	\$2,700			\$2,700		\$2,700				\$2,700
9-20078 Reserve Transfer - Recreation & Leisure					\$2,700	(\$2,700)	(100.00%)			
<b>Total Transfer To/From Reserve</b>	<b>\$2,700</b>			<b>\$2,700</b>	<b>\$2,700</b>					<b>\$2,700</b>
<b>Total Reserve Transfer</b>	<b>\$2,700</b>			<b>\$2,700</b>	<b>\$2,700</b>					<b>\$2,700</b>
<b>Net Levy</b>	<b>\$2,700</b>			<b>\$2,700</b>	<b>\$2,700</b>					<b>\$2,700</b>
<b>Total Customer Services - Canada Summit Centre</b>	<b>\$606,966</b>			<b>\$606,966</b>	<b>\$554,940</b>	<b>\$52,026</b>	<b>9.38%</b>			<b>\$464,463</b>



	2022		2022		2022		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final Budget		YTD - Unaudited	
	Base Level	Service Level Changes		Total		Total	Budget	Budget Change (\$)	Budget Change (%)	Actuals
<b>1 Operating Fund</b>										
<b>Revenue</b>										
4-40040 Advertising	(\$17,198)			(\$17,198)		(\$17,664)	\$466	(2.64%)		(\$10,540)
4-40280 Floor - Minor Lacrosse	(\$27,786)			(\$27,786)		(\$25,765)	(\$2,021)	7.84%		
4-40288 Floor - Other	(\$2,770)			(\$2,770)		(\$3,684)	\$914	(24.81%)		(\$3,528)
4-40340 Ice - Minor Hockey	(\$201,629)			(\$201,629)		(\$145,685)	(\$55,944)	38.40%		(\$56,845)
4-40350 Ice - Other	(\$146,436)			(\$146,436)		(\$123,766)	(\$22,670)	18.32%		(\$41,450)
4-40400 Junior Hockey	(\$15,099)			(\$15,099)		(\$13,249)	(\$1,850)	13.96%		(\$224)
4-40410 Lacrosse - Junior	(\$7,711)			(\$7,711)		(\$5,133)	(\$2,578)	50.22%		
4-40600 Skating	(\$61,319)			(\$61,319)		(\$48,093)	(\$13,226)	27.50%		(\$29,764)
4-40651 Rental Surcharge	(\$38,364)			(\$38,364)		(\$27,399)	(\$10,965)	40.02%		(\$11,240)
<b>Total Revenue</b>	<b>(\$518,312)</b>			<b>(\$518,312)</b>		<b>(\$410,438)</b>	<b>(\$107,874)</b>	<b>26.28%</b>		<b>(\$153,591)</b>
<b>Total Revenue</b>	<b>(\$518,312)</b>			<b>(\$518,312)</b>		<b>(\$410,438)</b>	<b>(\$107,874)</b>	<b>26.28%</b>		<b>(\$153,591)</b>
<b>Contracted Services</b>										
5-30550 Contributions/Grants to Others										\$10,540
<b>Total Contracted Services</b>										<b>\$10,540</b>
<b>Total Expense</b>										<b>\$10,540</b>
<b>Total Debt</b>										
<b>Transfer To/From Reserve</b>										
6-20067 Reserve Transfer - Facilities	\$38,364			\$38,364		\$27,399	\$10,965	40.02%		\$3,350
<b>Total Transfer To/From Reserve</b>	<b>\$38,364</b>			<b>\$38,364</b>		<b>\$27,399</b>	<b>\$10,965</b>	<b>40.02%</b>		<b>\$3,350</b>
<b>Total Reserve Transfer</b>	<b>\$38,364</b>			<b>\$38,364</b>		<b>\$27,399</b>	<b>\$10,965</b>	<b>40.02%</b>		<b>\$3,350</b>
<b>Net Levy</b>	<b>(\$479,948)</b>			<b>(\$479,948)</b>		<b>(\$383,039)</b>	<b>(\$96,909)</b>	<b>25.30%</b>		<b>(\$139,701)</b>
<b>Total Canada Summit Centre - Arena</b>	<b>(\$479,948)</b>			<b>(\$479,948)</b>		<b>(\$383,039)</b>	<b>(\$96,909)</b>	<b>25.30%</b>		<b>(\$139,701)</b>



	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final Budget			
	Base Level	Service Level Changes	Total				
<b>1 Operating Fund</b>							
Revenue							
4-30090 Lease	(\$38,377)		(\$38,377)	(\$38,377)			(\$38,377)
4-40650 Rental	(\$7,180)		(\$7,180)	(\$4,142)	(\$3,038)	73.35%	(\$4,173)
4-40651 Rental Surcharge							(\$9)
<b>Total Revenue</b>	<b>(\$45,557)</b>		<b>(\$45,557)</b>	<b>(\$42,519)</b>	<b>(\$3,038)</b>	<b>7.15%</b>	<b>(\$42,559)</b>
<b>Total Revenue</b>							
	<b>(\$45,557)</b>		<b>(\$45,557)</b>	<b>(\$42,519)</b>	<b>(\$3,038)</b>	<b>7.15%</b>	<b>(\$42,559)</b>
Materials & Supplies							
5-21800 Meals & Accommodations	\$250		\$250	\$250			
5-21950 Mileage	\$400		\$400	\$400			
5-22450 Promotion/Special Events	\$4,500		\$4,500	\$2,397	\$2,103	87.73%	
5-23100 Telephone - Cellular	\$300		\$300	\$300			\$210
<b>Total Materials &amp; Supplies</b>	<b>\$5,450</b>		<b>\$5,450</b>	<b>\$3,347</b>	<b>\$2,103</b>	<b>62.83%</b>	<b>\$210</b>
Contracted Services							
5-30550 Contributions/Grants to Others							\$3,939
<b>Total Contracted Services</b>							<b>\$3,939</b>
<b>Total Expense</b>	<b>\$5,450</b>		<b>\$5,450</b>	<b>\$3,347</b>	<b>\$2,103</b>	<b>62.83%</b>	<b>\$4,149</b>
<b>Total Debt</b>							
<b>Total Reserve Transfer</b>							
Net Levy							
	(\$40,107)		(\$40,107)	(\$39,172)	(\$935)	2.39%	(\$38,410)
<b>Total Canada Summit Centre - Other</b>	<b>(\$40,107)</b>		<b>(\$40,107)</b>	<b>(\$39,172)</b>	<b>(\$935)</b>	<b>2.39%</b>	<b>(\$38,410)</b>



	2022		2022	2021	Budget Change (\$)	Budget Change (%)	2021 YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final Budget			
	Base Level	Service Level Changes	Total				
<b>1 Operating Fund</b>							
Revenue							
4-30090 Lease	(\$4,800)		(\$4,800)	(\$4,050)	(\$750)	18.52%	(\$4,050)
4-40650 Rental	(\$55,120)		(\$55,120)	(\$23,326)	(\$31,794)	136.30%	(\$5,606)
4-40651 Rental Surcharge							(\$2,578)
<b>Total Revenue</b>	<b>(\$59,920)</b>		<b>(\$59,920)</b>	<b>(\$27,376)</b>	<b>(\$32,544)</b>	<b>118.88%</b>	<b>(\$12,234)</b>
<b>Total Revenue</b>	<b>(\$59,920)</b>		<b>(\$59,920)</b>	<b>(\$27,376)</b>	<b>(\$32,544)</b>	<b>118.88%</b>	<b>(\$12,234)</b>
Contracted Services							
5-30550 Contributions/Grants to Others							\$338
<b>Total Contracted Services</b>							<b>\$338</b>
<b>Total Expense</b>							<b>\$338</b>
<b>Total Debt</b>							
Transfer To/From Reserve							
6-20067 Reserve Transfer - Facilities							\$1,828
<b>Total Transfer To/From Reserve</b>							<b>\$1,828</b>
<b>Total Reserve Transfer</b>							<b>\$1,828</b>
Internal Allocations							
4-85000 Int. Facility Rental	(\$31,132)		(\$31,132)	(\$12,220)	(\$18,912)	154.76%	(\$124,054)
<b>Total Internal Allocations</b>	<b>(\$31,132)</b>		<b>(\$31,132)</b>	<b>(\$12,220)</b>	<b>(\$18,912)</b>	<b>154.76%</b>	<b>(\$124,054)</b>
<b>Net Levy</b>	<b>(\$91,052)</b>		<b>(\$91,052)</b>	<b>(\$39,596)</b>	<b>(\$51,456)</b>	<b>129.95%</b>	<b>(\$134,122)</b>
<b>Total Canada Summit Centre - ALC</b>	<b>(\$91,052)</b>		<b>(\$91,052)</b>	<b>(\$39,596)</b>	<b>(\$51,456)</b>	<b>129.95%</b>	<b>(\$134,122)</b>

Outdoor Facility Use



Draft

	2022		2022		2021		2021		YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final Budget	Budget Change	Budget Change			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)			
1 Operating Fund									
Revenue									
4-30040 Dock Lease - Public	(\$14,987)		(\$14,987)	(\$14,693)	(\$294)	2.00%		(\$14,694)	
4-30090 Lease	(\$1,012)		(\$1,012)	(\$1,012)					
4-31130 Parks Permits	(\$9,683)		(\$9,683)	(\$4,323)	(\$5,360)	123.99%		(\$4,174)	
4-40040 Advertising	(\$1,000)		(\$1,000)	(\$1,000)				(\$500)	
4-40240 Facilities Rental - Soccer	(\$17,216)		(\$17,216)	(\$15,964)	(\$1,252)	7.84%		(\$10,369)	
4-40250 Facilities Rental - Ball	(\$33,045)		(\$33,045)	(\$32,504)	(\$541)	1.66%		(\$10,865)	
4-40255 Facility Rental - Other	(\$1,147)		(\$1,147)	(\$673)	(\$474)	70.43%		(\$1,730)	
4-40412 Lacrosse - Minor Field	(\$2,104)		(\$2,104)	(\$2,192)	\$88	(4.01%)		(\$3,121)	
4-40650 Rental	(\$9,609)		(\$9,609)	(\$5,207)	(\$4,402)	84.54%		(\$7,375)	
4-40651 Rental Surcharge								(\$605)	
<b>Total Revenue</b>	<b>(\$89,803)</b>		<b>(\$89,803)</b>	<b>(\$77,568)</b>	<b>(\$12,235)</b>	<b>15.77%</b>		<b>(\$53,433)</b>	
<b>Total Revenue</b>	<b>(\$89,803)</b>		<b>(\$89,803)</b>	<b>(\$77,568)</b>	<b>(\$12,235)</b>	<b>15.77%</b>		<b>(\$53,433)</b>	
Contracted Services									
5-30550 Contributions/Grants to Others								\$500	
<b>Total Contracted Services</b>								<b>\$500</b>	
<b>Total Expense</b>								<b>\$500</b>	
<b>Total Debt</b>									
Transfer To/From Reserve									
6-20072 Reserve Transfer - Parks	\$14,987		\$14,987	\$14,693	\$294	2.00%		(\$14,155)	
6-20080 RSRV xFr - Pitmans Bay	\$7,207		\$7,207	\$3,905	\$3,302	84.56%		\$4,949	
<b>Total Transfer To/From Reserve</b>	<b>\$22,194</b>		<b>\$22,194</b>	<b>\$18,598</b>	<b>\$3,596</b>	<b>19.34%</b>		<b>(\$9,206)</b>	
<b>Total Reserve Transfer</b>	<b>\$22,194</b>		<b>\$22,194</b>	<b>\$18,598</b>	<b>\$3,596</b>	<b>19.34%</b>		<b>(\$9,206)</b>	
<b>Net Levy</b>	<b>(\$67,609)</b>		<b>(\$67,609)</b>	<b>(\$58,970)</b>	<b>(\$8,639)</b>	<b>14.65%</b>		<b>(\$62,139)</b>	
<b>Total Outdoor Facility Use</b>	<b>(\$67,609)</b>		<b>(\$67,609)</b>	<b>(\$58,970)</b>	<b>(\$8,639)</b>	<b>14.65%</b>		<b>(\$62,139)</b>	

Hall Sales



Draft

	2022		2022	2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final	Budget			
	Base Level	Service Level Changes	Total	Budget	Budget	(\$)	(%)	Actuals
1 Operating Fund								
Revenue								
4-40650 Rental	(\$37,470)		(\$37,470)	(\$20,064)	(\$17,406)	86.75%		(\$1,758)
4-40651 Rental Surcharge								(\$182)
4-40715 Socan Fee Revenue				(\$383)	\$383	(100.00%)		(\$63)
<b>Total Revenue</b>	<b>(\$37,470)</b>		<b>(\$37,470)</b>	<b>(\$20,447)</b>	<b>(\$17,023)</b>	<b>83.25%</b>		<b>(\$2,003)</b>
Materials & Supplies								
5-23000 Socan Fees				\$383	(\$383)	(100.00%)		
<b>Total Materials &amp; Supplies</b>				<b>\$383</b>	<b>(\$383)</b>	<b>(100.00%)</b>		
<b>Total Expense</b>				<b>\$383</b>	<b>(\$383)</b>	<b>(100.00%)</b>		
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20067 Reserve Transfer - Facilities								\$61
<b>Total Transfer To/From Reserve</b>								<b>\$61</b>
<b>Total Reserve Transfer</b>								<b>\$61</b>
<b>Net Levy</b>	<b>(\$37,470)</b>		<b>(\$37,470)</b>	<b>(\$20,064)</b>	<b>(\$17,406)</b>	<b>86.75%</b>		<b>(\$1,942)</b>
<b>Total Hall Sales</b>	<b>(\$37,470)</b>		<b>(\$37,470)</b>	<b>(\$20,064)</b>	<b>(\$17,406)</b>	<b>86.75%</b>		<b>(\$1,942)</b>

Recreation and Leisure Services



Draft

	2022		2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
Revenue	(\$574,713)		(\$574,713)	(\$312,306)	(\$262,407)	84.02%	(\$179,483)
Grants	(\$60,227)		(\$60,227)	(\$52,727)	(\$7,500)	14.22%	(\$63,171)
<b>Total Revenue</b>	<b>(\$634,940)</b>		<b>(\$634,940)</b>	<b>(\$365,033)</b>	<b>(\$269,907)</b>	<b>73.94%</b>	<b>(\$242,654)</b>
Salary, Wages & Benefits	\$977,677		\$977,677	\$825,569	\$152,108	18.42%	\$462,328
Materials & Supplies	\$69,803		\$69,803	\$63,298	\$6,505	10.28%	\$33,507
Contracted Services	\$10,000		\$10,000	\$5,000	\$5,000	100.00%	\$460
<b>Total Expense</b>	<b>\$1,057,480</b>		<b>\$1,057,480</b>	<b>\$893,867</b>	<b>\$163,613</b>	<b>18.30%</b>	<b>\$496,295</b>
<b>Total Debt</b>							
Transfer To/From Reserve	\$6,000		\$6,000	\$2,970	\$3,030	102.02%	\$114
<b>Total Reserve Transfer</b>	<b>\$6,000</b>		<b>\$6,000</b>	<b>\$2,970</b>	<b>\$3,030</b>	<b>102.02%</b>	<b>\$114</b>
<b>Net Levy</b>	<b>\$428,540</b>		<b>\$428,540</b>	<b>\$531,804</b>	<b>(\$103,264)</b>	<b>(19.42%)</b>	<b>\$253,755</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve	(\$8,500)		(\$8,500)	(\$3,500)	(\$5,000)	142.86%	(\$3,372)
<b>Total Reserve Transfer</b>	<b>(\$8,500)</b>		<b>(\$8,500)</b>	<b>(\$3,500)</b>	<b>(\$5,000)</b>	<b>142.86%</b>	<b>(\$3,372)</b>
<b>Capital Expenses</b>	<b>\$8,500</b>		<b>\$8,500</b>	<b>\$3,500</b>	<b>\$5,000</b>	<b>142.86%</b>	<b>\$3,372</b>
<b>Net Levy</b>							
<b>Total Recreation and Leisure Services</b>	<b>\$428,540</b>		<b>\$428,540</b>	<b>\$531,804</b>	<b>(\$103,264)</b>	<b>(19.42%)</b>	<b>\$253,755</b>

Leisure Programs



Draft

	2022		2022		2021		2021		YTD - Unaudited Actuals
	Draft Budget		Draft Budget		Final Budget	Budget Change	Budget Change		
	Base Level	Service Level Changes	Total			(\$)	(%)		
<b>1 Operating Fund</b>									
Revenue									
4-40440 Miscellaneous Revenue	(\$837)		(\$837)		(\$810)	(\$27)	3.33%		\$18
4-40600 Skating	(\$30,000)		(\$30,000)		(\$14,220)	(\$15,780)	110.97%		(\$16,132)
4-40640 Registration Fees	(\$217,573)		(\$217,573)		(\$137,376)	(\$80,197)	58.38%		(\$71,882)
4-40750 Sponsorships	(\$1,400)		(\$1,400)		(\$1,400)				
<b>Total Revenue</b>	<b>(\$249,810)</b>		<b>(\$249,810)</b>		<b>(\$152,406)</b>	<b>(\$97,404)</b>	<b>63.91%</b>		<b>(\$87,996)</b>
Grants									
4-21000 Provincial Grant									(\$3,723)
4-23000 Community Grant	(\$7,500)		(\$7,500)			(\$7,500)			(\$7,500)
<b>Total Grants</b>	<b>(\$7,500)</b>		<b>(\$7,500)</b>			<b>(\$7,500)</b>			<b>(\$11,223)</b>
<b>Total Revenue</b>	<b>(\$257,310)</b>		<b>(\$257,310)</b>		<b>(\$152,406)</b>	<b>(\$104,904)</b>	<b>68.83%</b>		<b>(\$99,219)</b>
Salary, Wages & Benefits									
5-10000 Salaries & Wages - FT	\$189,121		\$189,121		\$125,992	\$63,129	50.11%		\$67,507
5-10010 Salaries & Wages - PT	\$204,456		\$204,456		\$172,069	\$32,387	18.82%		\$89,669
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$393,577</b>		<b>\$393,577</b>		<b>\$298,061</b>	<b>\$95,516</b>	<b>32.05%</b>		<b>\$157,176</b>
Materials & Supplies									
5-20480 Personal Protective Equipment (PPE)	\$700		\$700			\$700			\$864
5-20925 Educational Supplies	\$1,000		\$1,000		\$1,000				
5-21750 Materials & Supplies	\$12,700		\$12,700		\$12,200	\$500	4.10%		\$4,777
5-21800 Meals & Accommodations	\$500		\$500		\$225	\$275	122.22%		
5-21900 Memberships	\$2,895		\$2,895		\$2,835	\$60	2.12%		\$1,360
5-21950 Mileage	\$500		\$500		\$400	\$100	25.00%		\$55
5-22060 Minor Acquisitions									\$702
5-22250 Office Supplies	\$300		\$300			\$300			
5-22450 Promotion/Special Events	\$500		\$500		\$500				
5-23000 Socan Fees	\$400		\$400		\$400				
5-23100 Telephone - Cellular	\$1,891		\$1,891		\$1,541	\$350	22.71%		\$1,407
5-23165 Trip Costs	\$2,700		\$2,700		\$1,350	\$1,350	100.00%		
5-23175 Volunteer/Staff Appreciation	\$250		\$250		\$250				
<b>Total Materials &amp; Supplies</b>	<b>\$24,336</b>		<b>\$24,336</b>		<b>\$20,701</b>	<b>\$3,635</b>	<b>17.56%</b>		<b>\$9,165</b>
Contracted Services									
5-30525 Contractors	\$9,700		\$9,700		\$4,700	\$5,000	106.38%		\$150
<b>Total Contracted Services</b>	<b>\$9,700</b>		<b>\$9,700</b>		<b>\$4,700</b>	<b>\$5,000</b>	<b>106.38%</b>		<b>\$150</b>
<b>Total Expense</b>	<b>\$427,613</b>		<b>\$427,613</b>		<b>\$323,462</b>	<b>\$104,151</b>	<b>32.20%</b>		<b>\$166,491</b>
<b>Total Debt</b>									
<b>Total Reserve Transfer</b>									
<b>Net Levy</b>	<b>\$170,303</b>		<b>\$170,303</b>		<b>\$171,056</b>	<b>(\$753)</b>	<b>(0.44%)</b>		<b>\$67,272</b>
<b>2 Capital Fund</b>									
<b>Total Revenue</b>									
<b>Total Expense</b>									
<b>Total Debt</b>									
Transfer To/From Reserve									
9-20078 Reserve Transfer - Recreation & Leisure					(\$3,500)	\$3,500	(100.00%)		(\$3,372)
<b>Total Transfer To/From Reserve</b>					<b>(\$3,500)</b>	<b>\$3,500</b>	<b>(100.00%)</b>		<b>(\$3,372)</b>
<b>Total Reserve Transfer</b>					<b>(\$3,500)</b>	<b>\$3,500</b>	<b>(100.00%)</b>		<b>(\$3,372)</b>
<b>Capital Expenses</b>									
8-21750 Materials & Supplies					\$3,500	(\$3,500)	(100.00%)		\$3,372
<b>Total Capital Expenses</b>					<b>\$3,500</b>	<b>(\$3,500)</b>	<b>(100.00%)</b>		<b>\$3,372</b>
<b>Net Levy</b>									
<b>Total Leisure Programs</b>	<b>\$170,303</b>		<b>\$170,303</b>		<b>\$171,056</b>	<b>(\$753)</b>	<b>(0.44%)</b>		<b>\$67,272</b>

Seniors Active Living Centre - CSC



Draft

	2022		2022	2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final	Budget			
	Base Level	Service Level Changes	Total					
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-40290 Food & Beverage Revenue	(\$2,300)		(\$2,300)			(\$2,300)		
4-40430 Memberships				(\$675)	\$675		(100.00%)	
4-40640 Registration Fees	(\$17,053)		(\$17,053)	(\$8,755)	(\$8,298)		94.78%	(\$7,075)
<b>Total Revenue</b>	<b>(\$19,353)</b>		<b>(\$19,353)</b>	<b>(\$9,430)</b>	<b>(\$9,923)</b>		<b>105.23%</b>	<b>(\$7,075)</b>
<b>Grants</b>								
4-21000 Provincial Grant	(\$52,727)		(\$52,727)	(\$52,727)				(\$51,948)
<b>Total Grants</b>	<b>(\$52,727)</b>		<b>(\$52,727)</b>	<b>(\$52,727)</b>				<b>(\$51,948)</b>
<b>Total Revenue</b>	<b>(\$72,080)</b>		<b>(\$72,080)</b>	<b>(\$62,157)</b>	<b>(\$9,923)</b>		<b>15.96%</b>	<b>(\$59,023)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$33,963		\$33,963	\$71,380	(\$37,417)		(52.42%)	\$28,659
5-10010 Salaries & Wages - PT	\$19,217		\$19,217	\$17,987	\$1,230		6.84%	\$555
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$53,180</b>		<b>\$53,180</b>	<b>\$89,367</b>	<b>(\$36,187)</b>		<b>(40.49%)</b>	<b>\$29,214</b>
<b>Materials &amp; Supplies</b>								
5-21125 Food & Beverage	\$1,000		\$1,000	\$500	\$500		100.00%	
5-21750 Materials & Supplies	\$2,500		\$2,500	\$1,500	\$1,000		66.67%	\$3,855
5-21800 Meals & Accommodations	\$500		\$500		\$500			
5-21950 Mileage	\$500		\$500	\$500				
5-22060 Minor Acquisitions	\$10,027		\$10,027	\$10,027				\$5,357
5-22250 Office Supplies								\$48
<b>Total Materials &amp; Supplies</b>	<b>\$14,527</b>		<b>\$14,527</b>	<b>\$12,527</b>	<b>\$2,000</b>		<b>15.97%</b>	<b>\$9,260</b>
<b>Total Expense</b>	<b>\$67,707</b>		<b>\$67,707</b>	<b>\$101,894</b>	<b>(\$34,187)</b>		<b>(33.55%)</b>	<b>\$38,474</b>
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>	<b>(\$4,373)</b>		<b>(\$4,373)</b>	<b>\$39,737</b>	<b>(\$44,110)</b>		<b>(111.00%)</b>	<b>(\$20,549)</b>
<b>Total Seniors Active Living Centre - CSC</b>	<b>(\$4,373)</b>		<b>(\$4,373)</b>	<b>\$39,737</b>	<b>(\$44,110)</b>		<b>(111.00%)</b>	<b>(\$20,549)</b>

Aquatics



Draft

	2022		2022		2021		2021		YTD - Unaudited Actuals
	Draft Budget Base Level	Service Level Changes	Draft Budget Total	Final Budget	Budget Change (\$)	Budget Change (%)			
<b>1 Operating Fund</b>									
Revenue									
4-40090 Board of Education	(\$2,500)		(\$2,500)		(\$2,500)				
4-40112 Cancellation Fee									(\$40)
4-40360 Instructional Courses	(\$190,300)		(\$190,300)	(\$84,000)	(\$106,300)	126.55%			(\$61,172)
4-40415 Locker Revenue	(\$1,500)		(\$1,500)		(\$1,500)				(\$90)
4-40430 Memberships	(\$53,000)		(\$53,000)	(\$25,000)	(\$28,000)	112.00%			(\$15,151)
4-40435 Merchandise Revenue	(\$1,250)		(\$1,250)	(\$500)	(\$750)	150.00%			(\$151)
4-40610 Public Swimming	(\$20,000)		(\$20,000)	(\$15,000)	(\$5,000)	33.33%			(\$6,408)
4-40620 Recovery	(\$6,000)		(\$6,000)	(\$1,000)	(\$5,000)	500.00%			(\$357)
4-40630 Pool Rental	(\$25,000)		(\$25,000)	(\$22,000)	(\$3,000)	13.64%			(\$1,104)
4-40651 Rental Surcharge	(\$6,000)		(\$6,000)	(\$2,970)	(\$3,030)	102.02%			\$61
<b>Total Revenue</b>	<b>(\$305,550)</b>		<b>(\$305,550)</b>	<b>(\$150,470)</b>	<b>(\$155,080)</b>	<b>103.06%</b>			<b>(\$84,412)</b>
<b>Total Revenue</b>	<b>(\$305,550)</b>		<b>(\$305,550)</b>	<b>(\$150,470)</b>	<b>(\$155,080)</b>	<b>103.06%</b>			<b>(\$84,412)</b>
Salary, Wages & Benefits									
5-10000 Salaries & Wages - FT	\$197,048		\$197,048	\$188,449	\$8,599	4.56%			\$161,840
5-10010 Salaries & Wages - PT	\$333,872		\$333,872	\$249,692	\$84,180	33.71%			\$114,098
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$530,920</b>		<b>\$530,920</b>	<b>\$438,141</b>	<b>\$92,779</b>	<b>21.18%</b>			<b>\$275,938</b>
Materials & Supplies									
5-20450 Clothing & Safety Supplies	\$1,700		\$1,700	\$1,700					\$1,070
5-20925 Educational Supplies	\$2,000		\$2,000	\$2,000					\$220
5-21750 Materials & Supplies	\$20,000		\$20,000	\$20,000					\$10,569
5-21800 Meals & Accommodations	\$800		\$800	\$820	(\$20)	(2.44%)			\$54
5-21900 Memberships	\$690		\$690	\$690					\$352
5-21925 Merchandise	\$1,250		\$1,250	\$2,000	(\$750)	(37.50%)			
5-21950 Mileage	\$200		\$200	\$620	(\$420)	(67.74%)			\$466
5-22060 Minor Acquisitions	\$2,000		\$2,000		\$2,000				\$227
5-22250 Office Supplies									\$9
5-22900 Small Tools & Equipment	\$2,000		\$2,000	\$2,000					\$1,764
5-23100 Telephone - Cellular	\$300		\$300	\$240	\$60	25.00%			\$351
<b>Total Materials &amp; Supplies</b>	<b>\$30,940</b>		<b>\$30,940</b>	<b>\$30,070</b>	<b>\$870</b>	<b>2.89%</b>			<b>\$15,082</b>
Contracted Services									
5-30850 Equipment Repairs & Maintenance	\$300		\$300	\$300					\$310
<b>Total Contracted Services</b>	<b>\$300</b>		<b>\$300</b>	<b>\$300</b>					<b>\$310</b>
<b>Total Expense</b>	<b>\$562,160</b>		<b>\$562,160</b>	<b>\$468,511</b>	<b>\$93,649</b>	<b>19.99%</b>			<b>\$291,330</b>
<b>Total Debt</b>									
Transfer To/From Reserve									
6-20067 Reserve Transfer - Facilities	\$6,000		\$6,000	\$2,970	\$3,030	102.02%			\$114
<b>Total Transfer To/From Reserve</b>	<b>\$6,000</b>		<b>\$6,000</b>	<b>\$2,970</b>	<b>\$3,030</b>	<b>102.02%</b>			<b>\$114</b>
<b>Total Reserve Transfer</b>	<b>\$6,000</b>		<b>\$6,000</b>	<b>\$2,970</b>	<b>\$3,030</b>	<b>102.02%</b>			<b>\$114</b>
<b>Net Levy</b>	<b>\$262,610</b>		<b>\$262,610</b>	<b>\$321,011</b>	<b>(\$58,401)</b>	<b>(18.19%)</b>			<b>\$207,032</b>
<b>2 Capital Fund</b>									
<b>Total Revenue</b>									
<b>Total Expense</b>									
<b>Total Debt</b>									
Transfer To/From Reserve									
9-20078 Reserve Transfer - Recreation & Leisure	(\$8,500)		(\$8,500)		(\$8,500)				
<b>Total Transfer To/From Reserve</b>	<b>(\$8,500)</b>		<b>(\$8,500)</b>		<b>(\$8,500)</b>				
<b>Total Reserve Transfer</b>	<b>(\$8,500)</b>		<b>(\$8,500)</b>		<b>(\$8,500)</b>				
<b>Capital Expenses</b>									
8-21750 Materials & Supplies	\$8,500		\$8,500		\$8,500				
<b>Total Capital Expenses</b>	<b>\$8,500</b>		<b>\$8,500</b>		<b>\$8,500</b>				
<b>Net Levy</b>									
<b>Total Aquatics</b>	<b>\$262,610</b>		<b>\$262,610</b>	<b>\$321,011</b>	<b>(\$58,401)</b>	<b>(18.19%)</b>			<b>\$207,032</b>



	2022		2022	2021	Budget Change (\$)	Budget Change (%)	2021 YTD - Unaudited Actuals
	Draft Budget Base Level	Draft Budget Service Level Changes	Draft Budget Total	Final Budget			
<b>1 Operating Fund</b>							
Revenue	(\$229,146)		(\$229,146)	(\$23,463)	(\$205,683)	876.63%	(\$4,950)
Donations							(\$50)
<b>Total Revenue</b>	<b>(\$229,146)</b>		<b>(\$229,146)</b>	<b>(\$23,463)</b>	<b>(\$205,683)</b>	<b>876.63%</b>	<b>(\$5,000)</b>
Salary, Wages & Benefits	\$315,304		\$315,304	\$65,231	\$250,073	383.37%	\$61,286
Materials & Supplies	\$25,293		\$25,293	\$3,640	\$21,653	594.86%	\$1,593
Contracted Services	\$3,000		\$3,000	\$3,000			\$2,595
Rents & Financials	\$16,000		\$16,000	\$500	\$15,500	3,100.00%	\$1,725
<b>Total Expense</b>	<b>\$359,597</b>		<b>\$359,597</b>	<b>\$72,371</b>	<b>\$287,226</b>	<b>396.88%</b>	<b>\$67,199</b>
Long Term Debt	\$44,406		\$44,406	\$44,405	\$1		\$44,297
<b>Total Debt</b>	<b>\$44,406</b>		<b>\$44,406</b>	<b>\$44,405</b>	<b>\$1</b>		<b>\$44,297</b>
Transfer To/From Reserve	\$12,850		\$12,850		\$12,850		
<b>Total Reserve Transfer</b>	<b>\$12,850</b>		<b>\$12,850</b>		<b>\$12,850</b>		
<b>Internal Allocations</b>	<b>\$95,671</b>		<b>\$95,671</b>	<b>\$79,461</b>	<b>\$16,210</b>	<b>20.40%</b>	<b>\$41,594</b>
<b>Net Levy</b>	<b>\$283,378</b>		<b>\$283,378</b>	<b>\$172,774</b>	<b>\$110,604</b>	<b>64.02%</b>	<b>\$148,090</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve	\$8,071		\$8,071	\$11,000	(\$2,929)	(26.63%)	\$11,000
<b>Total Reserve Transfer</b>	<b>\$8,071</b>		<b>\$8,071</b>	<b>\$11,000</b>	<b>(\$2,929)</b>	<b>(26.63%)</b>	<b>\$11,000</b>
<b>Capital Expenses</b>	<b>\$9,129</b>		<b>\$9,129</b>		<b>\$9,129</b>		
<b>Net Levy</b>	<b>\$17,200</b>		<b>\$17,200</b>	<b>\$11,000</b>	<b>\$6,200</b>	<b>56.36%</b>	<b>\$11,000</b>
<b>Total Theatre &amp; Seniors Centre</b>	<b>\$300,578</b>		<b>\$300,578</b>	<b>\$183,774</b>	<b>\$116,804</b>	<b>63.56%</b>	<b>\$159,090</b>

Seniors Centre - Civic



Draft

	2022		2022	2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget		Draft Budget	Final			
	Base Level	Service Level Changes		Total	Budget			
1 Operating Fund								
Revenue								
4-30090 Lease		(\$2)		(\$2)	(\$2)			(\$2)
4-40620 Recovery		(\$2,900)		(\$2,900)	(\$2,900)			(\$3,000)
<b>Total Revenue</b>		<b>(\$2,902)</b>		<b>(\$2,902)</b>	<b>(\$2,902)</b>			<b>(\$3,002)</b>
<b>Total Revenue</b>		<b>(\$2,902)</b>		<b>(\$2,902)</b>	<b>(\$2,902)</b>			<b>(\$3,002)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
<b>Total Reserve Transfer</b>								
<b>Internal Allocations</b>								
5-40100 Allocation of Civic Centre		\$10,851		\$10,851	\$12,358	(\$1,507)	(12.19%)	\$5,533
<b>Total Internal Allocations</b>		<b>\$10,851</b>		<b>\$10,851</b>	<b>\$12,358</b>	<b>(\$1,507)</b>	<b>(12.19%)</b>	<b>\$5,533</b>
<b>Net Levy</b>		<b>\$7,949</b>		<b>\$7,949</b>	<b>\$9,456</b>	<b>(\$1,507)</b>	<b>(15.94%)</b>	<b>\$2,531</b>
<b>Total Seniors Centre - Civic</b>		<b>\$7,949</b>		<b>\$7,949</b>	<b>\$9,456</b>	<b>(\$1,507)</b>	<b>(15.94%)</b>	<b>\$2,531</b>



	2022		2021		Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget Base Level	Draft Budget Service Level Changes	Draft Budget Total	Final Budget			
<b>1 Operating Fund</b>							
Revenue							
4-30090 Lease	(\$3,000)		(\$3,000)	(\$3,225)	\$225	(6.98%)	(\$1,167)
4-40040 Advertising	(\$3,750)		(\$3,750)		(\$3,750)		
4-40110 Box Office Fees	(\$5,090)		(\$5,090)		(\$5,090)		
4-40115 Capital Improvement Fund - Theatre	(\$12,850)		(\$12,850)		(\$12,850)		
4-40170 Custodial Recovery	(\$2,500)		(\$2,500)		(\$2,500)		
4-40172 Credit Card Service Fee	(\$19,000)		(\$19,000)		(\$19,000)		
4-40220 Equipment Rental	(\$5,000)		(\$5,000)		(\$5,000)		
4-40290 Food & Beverage Revenue	(\$16,000)		(\$16,000)		(\$16,000)		
4-40295 Front of House	(\$8,514)		(\$8,514)		(\$8,514)		
4-40435 Merchandise Revenue	(\$500)		(\$500)		(\$500)		
4-40540 Hall Rental	(\$9,718)		(\$9,718)		(\$9,718)		
4-40620 Recovery	(\$42,810)		(\$42,810)		(\$42,810)		
4-40650 Rental	(\$45,699)		(\$45,699)	(\$17,336)	(\$28,363)	163.61%	(\$781)
4-40675 Seat Sponsorship	(\$3,750)		(\$3,750)		(\$3,750)		
4-40750 Sponsorships	(\$9,500)		(\$9,500)		(\$9,500)		
4-40790 Ticket Commission	(\$16,500)		(\$16,500)		(\$16,500)		
4-40792 Ticket Handling Fee	(\$22,063)		(\$22,063)		(\$22,063)		
<b>Total Revenue</b>	<b>(\$226,244)</b>		<b>(\$226,244)</b>	<b>(\$20,561)</b>	<b>(\$205,683)</b>	<b>1,000.36%</b>	<b>(\$1,948)</b>
Donations							
4-50010 Donations - Individual & Corporate							(\$50)
<b>Total Donations</b>							<b>(\$50)</b>
<b>Total Revenue</b>	<b>(\$226,244)</b>		<b>(\$226,244)</b>	<b>(\$20,561)</b>	<b>(\$205,683)</b>	<b>1,000.36%</b>	<b>(\$1,998)</b>
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$235,188		\$235,188	\$25,040	\$210,148	839.25%	\$59,383
5-10010 Salaries & Wages - PT	\$80,116		\$80,116	\$40,191	\$39,925	99.34%	\$1,903
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$315,304</b>		<b>\$315,304</b>	<b>\$65,231</b>	<b>\$250,073</b>	<b>383.37%</b>	<b>\$61,286</b>
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$500		\$500		\$500		
5-20700 Courier	\$25		\$25		\$25		
5-21000 Equipment Repairs & Maintenance	\$3,540		\$3,540	\$3,168	\$372	11.74%	\$347
5-21125 Food & Beverage	\$10,000		\$10,000		\$10,000		\$577
5-21750 Materials & Supplies	\$8,000		\$8,000		\$8,000		\$249
5-21800 Meals & Accommodations	\$250		\$250		\$250		
5-21900 Memberships	\$275		\$275	\$472	(\$197)	(41.74%)	
5-21950 Mileage	\$173		\$173		\$173		
5-22250 Office Supplies	\$150		\$150		\$150		
5-23000 Socan Fees	\$1,900		\$1,900		\$1,900		
5-23100 Telephone - Cellular	\$480		\$480		\$480		\$420
<b>Total Materials &amp; Supplies</b>	<b>\$25,293</b>		<b>\$25,293</b>	<b>\$3,640</b>	<b>\$21,653</b>	<b>594.86%</b>	<b>\$1,593</b>
Contracted Services							
5-31655 Software & Services - End User	\$3,000		\$3,000	\$3,000			\$2,595
<b>Total Contracted Services</b>	<b>\$3,000</b>		<b>\$3,000</b>	<b>\$3,000</b>			<b>\$2,595</b>
Rents & Financials							
5-56000 Merchant Fees	\$16,000		\$16,000	\$500	\$15,500	3,100.00%	\$1,725
<b>Total Rents &amp; Financials</b>	<b>\$16,000</b>		<b>\$16,000</b>	<b>\$500</b>	<b>\$15,500</b>	<b>3,100.00%</b>	<b>\$1,725</b>
<b>Total Expense</b>	<b>\$359,597</b>		<b>\$359,597</b>	<b>\$72,371</b>	<b>\$287,226</b>	<b>396.88%</b>	<b>\$67,199</b>
Long Term Debt							
5-50000 Debenture - Interest	\$4,372		\$4,372	\$6,676	(\$2,304)	(34.51%)	\$6,568
5-50001 Debenture - Payments	\$40,034		\$40,034	\$37,729	\$2,305	6.11%	\$37,729
<b>Total Long Term Debt</b>	<b>\$44,406</b>		<b>\$44,406</b>	<b>\$44,405</b>	<b>\$1</b>		<b>\$44,297</b>
<b>Total Debt</b>	<b>\$44,406</b>		<b>\$44,406</b>	<b>\$44,405</b>	<b>\$1</b>		<b>\$44,297</b>
Transfer To/From Reserve							
6-20015 Reserve Transfer - Theatre capital	\$12,850		\$12,850		\$12,850		
<b>Total Transfer To/From Reserve</b>	<b>\$12,850</b>		<b>\$12,850</b>		<b>\$12,850</b>		
<b>Total Reserve Transfer</b>	<b>\$12,850</b>		<b>\$12,850</b>		<b>\$12,850</b>		
Internal Allocations							
5-40100 Allocation of Civic Centre	\$84,820		\$84,820	\$67,103	\$17,717	26.40%	\$36,061
<b>Total Internal Allocations</b>	<b>\$84,820</b>		<b>\$84,820</b>	<b>\$67,103</b>	<b>\$17,717</b>	<b>26.40%</b>	<b>\$36,061</b>
<b>Net Levy</b>	<b>\$275,429</b>		<b>\$275,429</b>	<b>\$163,318</b>	<b>\$112,111</b>	<b>68.65%</b>	<b>\$145,559</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>							



	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget			
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve							
6-20015 Reseve Transfer - Theatre capital	\$17,200		\$17,200		\$17,200		\$11,000
9-20015 Reserve Transfer - Theatre Capital	(\$9,129)		(\$9,129)	\$11,000	(\$20,129)	(182.99%)	
<b>Total Transfer To/From Reserve</b>	<b>\$8,071</b>		<b>\$8,071</b>	<b>\$11,000</b>	<b>(\$2,929)</b>	<b>(26.63%)</b>	<b>\$11,000</b>
<b>Total Reserve Transfer</b>	<b>\$8,071</b>		<b>\$8,071</b>	<b>\$11,000</b>	<b>(\$2,929)</b>	<b>(26.63%)</b>	<b>\$11,000</b>
<b>Capital Expenses</b>							
8-21750 Materials & Supplies	\$9,129		\$9,129		\$9,129		
<b>Total Capital Expenses</b>	<b>\$9,129</b>		<b>\$9,129</b>		<b>\$9,129</b>		
<b>Net Levy</b>	<b>\$17,200</b>		<b>\$17,200</b>	<b>\$11,000</b>	<b>\$6,200</b>	<b>56.36%</b>	<b>\$11,000</b>
<b>Total Algonquin Theatre</b>	<b>\$292,629</b>		<b>\$292,629</b>	<b>\$174,318</b>	<b>\$118,311</b>	<b>67.87%</b>	<b>\$156,559</b>

Development Services



Draft

	2022		2022		2021		2021	
	Draft Budget		Draft Budget		Final		Budget Change	
	Base Level	Service Level Changes	Total	Total	Budget	Budget	(\$)	(%)
								YTD - Unaudited
								Actuals
<b>1 Operating Fund</b>								
Revenue	(\$1,707,375)		(\$1,707,375)		(\$1,487,922)		(\$219,453)	14.75%
Other Property Tax Revenue	(\$940,000)		(\$940,000)		(\$545,000)		(\$395,000)	72.48%
<b>Total Revenue</b>	<b>(\$2,647,375)</b>		<b>(\$2,647,375)</b>		<b>(\$2,032,922)</b>		<b>(\$614,453)</b>	<b>30.23%</b>
Salary, Wages & Benefits	\$2,001,054		\$2,001,054		\$1,840,509		\$160,545	8.72%
Materials & Supplies	\$198,134		\$198,134		\$197,525		\$609	0.31%
Contracted Services	\$1,023,734	\$14,000	\$1,037,734		\$1,067,200		(\$29,466)	(2.76%)
Rents & Financials	\$11,024		\$11,024				\$11,024	
<b>Total Expense</b>	<b>\$3,233,946</b>	<b>\$14,000</b>	<b>\$3,247,946</b>		<b>\$3,105,234</b>		<b>\$142,712</b>	<b>4.60%</b>
<b>Total Debt</b>								
Transfer To/From Reserve	\$87,268	(\$7,000)	\$80,268		(\$322,247)		\$402,515	(124.91%)
<b>Total Reserve Transfer</b>	<b>\$87,268</b>	<b>(\$7,000)</b>	<b>\$80,268</b>		<b>(\$322,247)</b>		<b>\$402,515</b>	<b>(124.91%)</b>
<b>Internal Allocations</b>	<b>\$343,503</b>		<b>\$343,503</b>		<b>\$285,338</b>		<b>\$58,165</b>	<b>20.38%</b>
<b>Net Levy</b>	<b>\$1,017,342</b>	<b>\$7,000</b>	<b>\$1,024,342</b>		<b>\$1,035,403</b>		<b>(\$11,061)</b>	<b>(1.07%)</b>
<b>2 Capital Fund</b>								
Revenue								(\$757)
<b>Total Revenue</b>								<b>(\$757)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve	(\$5,000)		(\$5,000)		\$5,000		(\$10,000)	(200.00%)
<b>Total Reserve Transfer</b>	<b>(\$5,000)</b>		<b>(\$5,000)</b>		<b>\$5,000</b>		<b>(\$10,000)</b>	<b>(200.00%)</b>
<b>Capital Expenses</b>	<b>\$10,000</b>		<b>\$10,000</b>				<b>\$10,000</b>	
<b>Net Levy</b>	<b>\$5,000</b>		<b>\$5,000</b>		<b>\$5,000</b>			
<b>Total Development Services</b>	<b>\$1,022,342</b>	<b>\$7,000</b>	<b>\$1,029,342</b>		<b>\$1,040,403</b>		<b>(\$11,061)</b>	<b>(1.06%)</b>

Development Services Other



Draft

	2022		2022	2021			2021
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
<b>Total Revenue</b>							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$122,187		\$122,187	\$118,256	\$3,931	3.32%	\$108,418
<b>Total Salary, Wages &amp; Benefits</b>	\$122,187		\$122,187	\$118,256	\$3,931	3.32%	\$108,418
Materials & Supplies							
5-21800 Meals & Accommodations	\$750		\$750	\$375	\$375	100.00%	\$160
5-21900 Memberships	\$1,250		\$1,250	\$950	\$300	31.58%	\$1,032
5-22400 Professional Development	\$2,750		\$2,750	\$3,575	(\$825)	(23.08%)	\$686
5-23100 Telephone - Cellular	\$300		\$300	\$300			\$220
<b>Total Materials &amp; Supplies</b>	\$5,050		\$5,050	\$5,200	(\$150)	(2.88%)	\$2,098
<b>Total Expense</b>	\$127,237		\$127,237	\$123,456	\$3,781	3.06%	\$110,516
<b>Total Debt</b>							
<b>Total Reserve Transfer</b>							
<b>Net Levy</b>	\$127,237		\$127,237	\$123,456	\$3,781	3.06%	\$110,516
<b>Total Development Services Other</b>	\$127,237		\$127,237	\$123,456	\$3,781	3.06%	\$110,516



	2022		2022		2022		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final		YTD - Unaudited	
	Base Level	Service Level Changes	Total	Total	Total	Budget	Budget Change (\$)	Budget Change (%)	Actuals	
<b>1 Operating Fund</b>										
Revenue										
4-30050 Licence - Dog Annual	(\$320)		(\$320)		(\$600)		\$280	(46.67%)		(\$303)
4-30051 Licence - Dog Lifetime	(\$3,510)		(\$3,510)		(\$2,072)		(\$1,438)	69.40%		(\$4,693)
4-30110 Licence - Raffle	(\$6,500)		(\$6,500)		(\$6,500)					(\$271)
4-31010 Licence - Refreshment Vehicle	(\$3,120)		(\$3,120)		(\$3,000)		(\$120)	4.00%		(\$2,650)
4-31040 Licence - Breakopen Tickets	(\$250)		(\$250)		(\$250)					
4-31060 Licence - Media Bingo	(\$5,300)		(\$5,300)		(\$5,300)					(\$5,118)
4-31100 Licence - Trade	(\$1,635)		(\$1,635)		(\$1,050)		(\$585)	55.71%		(\$1,575)
4-32010 Taxi Licences - Brokers	(\$1,000)		(\$1,000)		(\$1,000)					
4-32020 Taxi Licences - Drivers	(\$300)		(\$300)		(\$300)					
4-32040 Taxi Licences - Owners	(\$5,000)		(\$5,000)		(\$5,000)					
4-40005 Admin Penalty Notice (fine)	(\$10,000)		(\$10,000)				(\$10,000)			
4-40010 Administration Revenue	(\$400)		(\$400)		(\$400)					(\$30)
4-40260 Fines	(\$11,500)		(\$11,500)		(\$16,500)		\$5,000	(30.30%)		(\$11,201)
4-40440 Miscellaneous Revenue					(\$2,500)		\$2,500	(100.00%)		
<b>Total Revenue</b>	<b>(\$48,835)</b>		<b>(\$48,835)</b>		<b>(\$44,472)</b>		<b>(\$4,363)</b>	<b>9.81%</b>		<b>(\$25,841)</b>
<b>Total Revenue</b>	<b>(\$48,835)</b>		<b>(\$48,835)</b>		<b>(\$44,472)</b>		<b>(\$4,363)</b>	<b>9.81%</b>		<b>(\$25,841)</b>
Salary, Wages & Benefits										
5-10000 Salaries & Wages - FT	\$192,990		\$192,990		\$186,344		\$6,646	3.57%		\$167,879
5-10010 Salaries & Wages - PT	\$95,935		\$95,935		\$123,208		(\$27,273)	(22.14%)		\$44,795
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$288,925</b>		<b>\$288,925</b>		<b>\$309,552</b>		<b>(\$20,627)</b>	<b>(6.66%)</b>		<b>\$212,674</b>
Materials & Supplies										
5-20450 Clothing & Safety Supplies	\$2,000		\$2,000		\$2,000					\$2,015
5-20700 Courier										\$132
5-21100 Fleet R&M M&S	\$250		\$250		\$500		(\$250)	(50.00%)		\$243
5-21200 Fuel (Gas, diesel)	\$5,000		\$5,000		\$2,500		\$2,500	100.00%		\$4,355
5-21625 Licencing Fee	\$430		\$430		\$430					\$265
5-21750 Materials & Supplies	\$750		\$750		\$750					\$1,102
5-21800 Meals & Accommodations	\$750		\$750		\$750					\$158
5-21900 Memberships	\$220		\$220		\$220					\$217
5-22250 Office Supplies	\$100		\$100		\$100					\$61
5-22400 Professional Development	\$1,800		\$1,800		\$1,800					\$330
5-22550 Publications	\$155		\$155		\$155					\$154
5-23100 Telephone - Cellular	\$700		\$700		\$700					\$516
<b>Total Materials &amp; Supplies</b>	<b>\$12,155</b>		<b>\$12,155</b>		<b>\$9,905</b>		<b>\$2,250</b>	<b>22.72%</b>		<b>\$9,548</b>
Contracted Services										
5-30550 Contributions/Grants to Others	\$5,000		\$5,000		\$5,000					
5-30635 Fleet Maint - C.S.	\$1,000		\$1,000		\$1,000					\$427
5-31625 Service Contracts	\$15,115		\$15,115		\$14,675		\$440	3.00%		\$13,173
5-31860 Veterinary Fees	\$500		\$500		\$500					
<b>Total Contracted Services</b>	<b>\$21,615</b>		<b>\$21,615</b>		<b>\$21,175</b>		<b>\$440</b>	<b>2.08%</b>		<b>\$13,600</b>
<b>Total Expense</b>	<b>\$322,695</b>		<b>\$322,695</b>		<b>\$340,632</b>		<b>(\$17,937)</b>	<b>(5.27%)</b>		<b>\$235,822</b>
<b>Total Debt</b>										
Transfer To/From Reserve										
6-21075 Reserve Transfer - Human Capital					(\$30,000)		\$30,000	(100.00%)		
<b>Total Transfer To/From Reserve</b>					<b>(\$30,000)</b>		<b>\$30,000</b>	<b>(100.00%)</b>		
<b>Total Reserve Transfer</b>					<b>(\$30,000)</b>		<b>\$30,000</b>	<b>(100.00%)</b>		
<b>Net Levy</b>	<b>\$273,860</b>		<b>\$273,860</b>		<b>\$266,160</b>		<b>\$7,700</b>	<b>2.89%</b>		<b>\$209,981</b>
<b>Total Bylaw</b>	<b>\$273,860</b>		<b>\$273,860</b>		<b>\$266,160</b>		<b>\$7,700</b>	<b>2.89%</b>		<b>\$209,981</b>

Building



Draft

	2022	2022	2022	2021	Budget Change	Budget Change	2021
	Draft Budget Base Level	Draft Budget Service Level Changes	Draft Budget Total	Final Budget	(\$)	(%)	YTD - Unaudited Actuals
<b>1 Operating Fund</b>							
<b>Revenue</b>							
4-30020 Permits - Building	(\$990,000)		(\$990,000)	(\$880,000)	(\$110,000)	12.50%	(\$1,170,970)
4-30023 Building Permit - File Maintenance	(\$1,600)		(\$1,600)	(\$1,600)			(\$1,260)
4-31160 Septic System Permits	(\$60,000)		(\$60,000)	(\$50,000)	(\$10,000)	20.00%	(\$80,100)
4-40355 Inspection Fee - Special	(\$4,200)		(\$4,200)	(\$4,200)			(\$7,100)
4-40440 Miscellaneous Revenue	(\$300)		(\$300)	(\$300)			
4-40541 Permit Fee - Pool	(\$1,000)		(\$1,000)	(\$1,000)			(\$975)
4-40542 Permit Fee - Revision	(\$1,000)		(\$1,000)	(\$1,000)			(\$300)
4-40620 Recovery	(\$20,000)		(\$20,000)	(\$20,000)			
4-40700 Sign Fees	(\$1,500)		(\$1,500)	(\$1,500)			(\$1,483)
<b>Total Revenue</b>	<b>(\$1,079,600)</b>		<b>(\$1,079,600)</b>	<b>(\$959,600)</b>	<b>(\$120,000)</b>	<b>12.51%</b>	<b>(\$1,262,188)</b>
<b>Total Revenue</b>	<b>(\$1,079,600)</b>		<b>(\$1,079,600)</b>	<b>(\$959,600)</b>	<b>(\$120,000)</b>	<b>12.51%</b>	<b>(\$1,262,188)</b>
<b>Salary, Wages &amp; Benefits</b>							
5-10000 Salaries & Wages - FT	\$680,371		\$680,371	\$588,009	\$92,362	15.71%	\$538,163
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$680,371</b>		<b>\$680,371</b>	<b>\$588,009</b>	<b>\$92,362</b>	<b>15.71%</b>	<b>\$538,163</b>
<b>Materials &amp; Supplies</b>							
5-20450 Clothing & Safety Supplies	\$3,250		\$3,250	\$3,250			\$852
5-20700 Courier	\$50		\$50	\$50			
5-21100 Fleet R&M M&S	\$2,400		\$2,400	\$2,400			\$1,521
5-21200 Fuel (Gas, diesel)	\$6,300		\$6,300	\$6,300			\$5,766
5-21625 Licencing Fee	\$600		\$600	\$450	\$150	33.33%	\$505
5-21800 Meals & Accommodations	\$2,500		\$2,500	\$2,500			\$177
5-21850 Meeting Supplies	\$500		\$500	\$500			
5-21900 Memberships	\$5,360		\$5,360	\$4,730	\$630	13.32%	\$2,423
5-21950 Mileage	\$670		\$670	\$1,340	(\$670)	(50.00%)	\$2,018
5-22250 Office Supplies	\$2,000		\$2,000	\$2,250	(\$250)	(11.11%)	\$807
5-22400 Professional Development	\$12,806		\$12,806	\$11,706	\$1,100	9.40%	\$2,991
5-22450 Promotion/Special Events	\$500		\$500	\$500			
5-22550 Publications	\$1,500		\$1,500	\$1,500			\$219
5-23100 Telephone - Cellular	\$3,702		\$3,702	\$3,645	\$57	1.56%	\$1,592
<b>Total Materials &amp; Supplies</b>	<b>\$42,138</b>		<b>\$42,138</b>	<b>\$41,121</b>	<b>\$1,017</b>	<b>2.47%</b>	<b>\$18,871</b>
<b>Contracted Services</b>							
5-30525 Contractors	\$20,000		\$20,000	\$20,000			\$4,740
5-30635 Fleet Maint - C.S.	\$2,000		\$2,000	\$2,000			\$1,440
5-30950 Fee Rebates - Affordable Housing	\$50,000		\$50,000	\$50,000			
5-31350 Legal Fees	\$25,000		\$25,000	\$25,000			\$2,828
5-31625 Service Contracts	\$59,520	\$7,000	\$66,520	\$62,520	\$4,000	6.40%	\$50,642
<b>Total Contracted Services</b>	<b>\$156,520</b>	<b>\$7,000</b>	<b>\$163,520</b>	<b>\$159,520</b>	<b>\$4,000</b>	<b>2.51%</b>	<b>\$59,650</b>
<b>Rents &amp; Financials</b>							
5-56000 Merchant Fees	\$11,024		\$11,024	\$11,024			
<b>Total Rents &amp; Financials</b>	<b>\$11,024</b>		<b>\$11,024</b>	<b>\$11,024</b>			
<b>Total Expense</b>	<b>\$890,053</b>	<b>\$7,000</b>	<b>\$897,053</b>	<b>\$788,650</b>	<b>\$108,403</b>	<b>13.75%</b>	<b>\$616,684</b>
<b>Total Debt</b>							
<b>Transfer To/From Reserve</b>							
6-20045 RSRV xfr Information Technology	\$2,422		\$2,422		\$2,422		
6-21020 Reserve Transfer - Building	(\$156,378)	(\$7,000)	(\$163,378)	(\$114,388)	(\$48,990)	42.83%	\$249,947
<b>Total Transfer To/From Reserve</b>	<b>(\$153,956)</b>	<b>(\$7,000)</b>	<b>(\$160,956)</b>	<b>(\$114,388)</b>	<b>(\$46,568)</b>	<b>40.71%</b>	<b>\$249,947</b>
<b>Total Reserve Transfer</b>	<b>(\$153,956)</b>	<b>(\$7,000)</b>	<b>(\$160,956)</b>	<b>(\$114,388)</b>	<b>(\$46,568)</b>	<b>40.71%</b>	<b>\$249,947</b>
<b>Internal Allocations</b>							
5-40100 Allocation of Civic Centre	\$20,342		\$20,342	\$25,367	(\$5,025)	(19.81%)	\$10,009
5-45000 Internal labour charged/recovered	\$82,807		\$82,807	\$78,148	\$4,659	5.96%	\$55,003
5-45200 Internal Charge/Recovery - IT	\$13,967		\$13,967		\$13,967		
5-45500 Internal Insurance Charged/recovered	\$205,293		\$205,293	\$175,669	\$29,624	16.86%	\$175,669
5-83000 Int. Equipment Lease	\$21,094		\$21,094	\$6,154	\$14,940	242.77%	\$9,889
<b>Total Internal Allocations</b>	<b>\$343,503</b>		<b>\$343,503</b>	<b>\$285,338</b>	<b>\$58,165</b>	<b>20.38%</b>	<b>\$250,570</b>
<b>Net Levy</b>							<b>(\$144,987)</b>
<b>2 Capital Fund</b>							
<b>Revenue</b>							
7-60010 Sale of Equipment							(\$757)
<b>Total Revenue</b>							<b>(\$757)</b>
<b>Total Revenue</b>							<b>(\$757)</b>

**Building**



Draft

	2022		2022	2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget		Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Total	Budget	(\$)	(%)	Actuals
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
6-21020 Reserve Transfer - Building								\$757
<b>Total Transfer To/From Reserve</b>								\$757
<b>Total Reserve Transfer</b>								\$757
<b>Net Levy</b>								
<b>Total Building</b>								(\$144,987)

Short Term Rental Licencing



Draft

	2022		2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
Revenue							
4-30027 Permits - Short Term Accomodation	(\$105,000)		(\$105,000)	(\$67,500)	(\$37,500)	55.56%	(\$40,000)
4-40005 Admin Penalty Notice (fine)	(\$5,000)		(\$5,000)		(\$5,000)		(\$4,250)
<b>Total Revenue</b>	<b>(\$110,000)</b>		<b>(\$110,000)</b>	<b>(\$67,500)</b>	<b>(\$42,500)</b>	<b>62.96%</b>	<b>(\$44,250)</b>
<b>Total Revenue</b>	<b>(\$110,000)</b>		<b>(\$110,000)</b>	<b>(\$67,500)</b>	<b>(\$42,500)</b>	<b>62.96%</b>	<b>(\$44,250)</b>
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$67,809		\$67,809	\$65,475	\$2,334	3.56%	\$55,045
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$67,809</b>		<b>\$67,809</b>	<b>\$65,475</b>	<b>\$2,334</b>	<b>3.56%</b>	<b>\$55,045</b>
Materials & Supplies							
5-20450 Clothing & Safety Supplies	\$400		\$400	\$400			\$191
5-21200 Fuel (Gas, diesel)	\$2,100		\$2,100		\$2,100		\$186
5-21950 Mileage				\$1,000	(\$1,000)	(100.00%)	\$153
5-22250 Office Supplies	\$250		\$250	\$250			\$79
5-23100 Telephone - Cellular	\$600		\$600	\$600			\$438
<b>Total Materials &amp; Supplies</b>	<b>\$3,350</b>		<b>\$3,350</b>	<b>\$2,250</b>	<b>\$1,100</b>	<b>48.89%</b>	<b>\$1,047</b>
Contracted Services							
5-31350 Legal Fees	\$5,000		\$5,000		\$5,000		\$2,716
<b>Total Contracted Services</b>	<b>\$5,000</b>		<b>\$5,000</b>		<b>\$5,000</b>		<b>\$2,716</b>
<b>Total Expense</b>	<b>\$76,159</b>		<b>\$76,159</b>	<b>\$67,725</b>	<b>\$8,434</b>	<b>12.45%</b>	<b>\$58,808</b>
<b>Total Debt</b>							
Transfer To/From Reserve							
6-21059 Reserve Transfer - STR Program	\$33,841		\$33,841		\$33,841		
<b>Total Transfer To/From Reserve</b>	<b>\$33,841</b>		<b>\$33,841</b>		<b>\$33,841</b>		
<b>Total Reserve Transfer</b>	<b>\$33,841</b>		<b>\$33,841</b>		<b>\$33,841</b>		
<b>Net Levy</b>				<b>\$225</b>	<b>(\$225)</b>	<b>(100.00%)</b>	<b>\$14,558</b>
<b>Total Short Term Rental Licencing</b>				<b>\$225</b>	<b>(\$225)</b>	<b>(100.00%)</b>	<b>\$14,558</b>



	2022		2022		2021		2021	
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited	2021
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals	
<b>1 Operating Fund</b>								
<b>Revenue</b>								
4-30030 Consent Fees	(\$101,500)		(\$101,500)	(\$97,680)	(\$3,820)	3.91%		(\$107,654)
4-31110 Lot Suitability	(\$9,120)		(\$9,120)	(\$8,930)	(\$190)	2.13%		(\$4,910)
4-31125 Official Plan Amendments	(\$4,020)		(\$4,020)	(\$1,950)	(\$2,070)	106.15%		(\$765)
4-31190 Subdivision Fees	(\$18,320)		(\$18,320)	(\$6,915)	(\$11,405)	164.93%		(\$2,290)
4-40050 Agreement Compliance	(\$1,050)		(\$1,050)	(\$1,020)	(\$30)	2.94%		(\$1,020)
4-40155 Compliance Fees - Building & Septic	(\$34,450)		(\$34,450)	(\$31,200)	(\$3,250)	10.42%		(\$37,355)
4-40440 Miscellaneous Revenue								(\$2,030)
4-40445 Minor Variance Fee	(\$52,800)		(\$52,800)	(\$46,600)	(\$6,200)	13.30%		(\$51,659)
4-40620 Recovery								(\$24,444)
4-40665 Rezoning Fee	(\$91,800)		(\$91,800)	(\$86,900)	(\$4,900)	5.64%		(\$74,486)
4-40670 Road Closing								(\$1,980)
4-40710 Site Plan Agreements	(\$143,880)		(\$143,880)	(\$123,155)	(\$20,725)	16.83%		(\$165,000)
<b>Total Revenue</b>	<b>(\$456,940)</b>		<b>(\$456,940)</b>	<b>(\$404,350)</b>	<b>(\$52,590)</b>	<b>13.01%</b>		<b>(\$473,593)</b>
<b>Total Revenue</b>	<b>(\$456,940)</b>		<b>(\$456,940)</b>	<b>(\$404,350)</b>	<b>(\$52,590)</b>	<b>13.01%</b>		<b>(\$473,593)</b>
<b>Salary, Wages &amp; Benefits</b>								
5-10000 Salaries & Wages - FT	\$502,042		\$502,042	\$460,793	\$41,249	8.95%		\$444,594
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$502,042</b>		<b>\$502,042</b>	<b>\$460,793</b>	<b>\$41,249</b>	<b>8.95%</b>		<b>\$444,594</b>
<b>Materials &amp; Supplies</b>								
5-20450 Clothing & Safety Supplies	\$375		\$375	\$375				
5-20700 Courier	\$100		\$100	\$100				\$11
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$1,000				
5-21900 Memberships	\$3,725		\$3,725	\$1,995	\$1,730	86.72%		\$956
5-21950 Mileage	\$1,800		\$1,800	\$1,800				\$698
5-22250 Office Supplies	\$550		\$550	\$550				\$519
5-22400 Professional Development	\$2,535		\$2,535	\$2,535				\$720
5-22550 Publications	\$600		\$600	\$600				
5-23100 Telephone - Cellular	\$300		\$300	\$300				\$343
<b>Total Materials &amp; Supplies</b>	<b>\$10,985</b>		<b>\$10,985</b>	<b>\$9,255</b>	<b>\$1,730</b>	<b>18.69%</b>		<b>\$3,247</b>
<b>Contracted Services</b>								
5-30500 Consulting Fees	\$50,000		\$50,000	\$120,000	(\$70,000)	(58.33%)		\$34,476
5-30950 Fee Rebates - Affordable Housing				\$6,485	(\$6,485)	(100.00%)		
5-31350 Legal Fees	\$50,000		\$50,000		\$50,000			\$42,144
5-31425 Newspaper - Advertising	\$7,500		\$7,500	\$8,500	(\$1,000)	(11.76%)		\$6,409
5-31600 Professional Fees								\$24,298
5-31655 Software & Services - End User		\$7,000	\$7,000		\$7,000			
<b>Total Contracted Services</b>	<b>\$107,500</b>	<b>\$7,000</b>	<b>\$114,500</b>	<b>\$134,985</b>	<b>(\$20,485)</b>	<b>(15.18%)</b>		<b>\$107,327</b>
<b>Total Expense</b>	<b>\$620,527</b>	<b>\$7,000</b>	<b>\$627,527</b>	<b>\$605,033</b>	<b>\$22,494</b>	<b>3.72%</b>		<b>\$555,168</b>
<b>Total Debt</b>								
<b>Transfer To/From Reserve</b>								
6-20065 Reserve Transfer - LPAT Legal	\$50,000		\$50,000		\$50,000			(\$30,808)
6-21015 Reserve Transfer - Planning Policy/Proje	\$10,000		\$10,000	(\$68,121)	\$78,121	(114.68%)		\$15,524
6-21066 Reserve - Ontario Service Delivery				(\$16,243)	\$16,243	(100.00%)		
9-20065 Reserve Transfer - LPAT Legal	(\$50,000)		(\$50,000)		(\$50,000)			
9-21015 Reserve Transfer - Development Services	(\$50,000)		(\$50,000)		(\$50,000)			
9-21066 Reserve - Ontario Service Delivery	(\$8,998)		(\$8,998)		(\$8,998)			
<b>Total Transfer To/From Reserve</b>	<b>(\$48,998)</b>		<b>(\$48,998)</b>	<b>(\$84,364)</b>	<b>\$35,366</b>	<b>(41.92%)</b>		<b>(\$15,284)</b>
<b>Total Reserve Transfer</b>	<b>(\$48,998)</b>		<b>(\$48,998)</b>	<b>(\$84,364)</b>	<b>\$35,366</b>	<b>(41.92%)</b>		<b>(\$15,284)</b>
<b>Net Levy</b>	<b>\$114,589</b>	<b>\$7,000</b>	<b>\$121,589</b>	<b>\$116,319</b>	<b>\$5,270</b>	<b>4.53%</b>		<b>\$66,291</b>
<b>Total Planning</b>	<b>\$114,589</b>	<b>\$7,000</b>	<b>\$121,589</b>	<b>\$116,319</b>	<b>\$5,270</b>	<b>4.53%</b>		<b>\$66,291</b>

Economic Development & Events



Draft

	2022		2022		2021		2021		YTD - Unaudited Actuals
	Draft Budget	Service Level Changes	Draft Budget	Total	Final Budget	Budget Change (\$)	Budget Change (%)		
	Base Level								
<b>1 Operating Fund</b>									
Revenue									
4-40730 Special Events									
<b>Total Revenue</b>									
<b>Total Revenue</b>									
Salary, Wages & Benefits									
5-10000 Salaries & Wages - FT	\$106,833		\$106,833	\$106,833	\$103,066	\$3,767	3.65%	\$86,767	
<b>Total Salary, Wages &amp; Benefits</b>	\$106,833		\$106,833	\$106,833	\$103,066	\$3,767	3.65%	\$86,767	
Materials & Supplies									
5-21750 Materials & Supplies	\$1,375		\$1,375	\$1,375	\$1,375				
5-21800 Meals & Accommodations	\$1,000		\$1,000	\$1,000				\$81	
5-21900 Memberships	\$1,170		\$1,170	\$1,170	\$1,170			\$97	
5-21950 Mileage	\$500		\$500	\$500	\$500				
5-22400 Professional Development	\$800		\$800	\$800	\$800				
5-22450 Promotion/Special Events					\$41,500	(\$41,500)	(100.00%)		
5-22875 Signage	\$160		\$160	\$160	\$160			\$236	
5-23100 Telephone - Cellular	\$300		\$300	\$300	\$300			\$215	
<b>Total Materials &amp; Supplies</b>	\$5,305		\$5,305	\$5,305	\$46,805	(\$41,500)	(88.67%)	\$629	
Contracted Services									
5-30500 Consulting Fees	\$20,000		\$20,000	\$20,000	\$48,919	(\$28,919)	(59.12%)		
5-30550 Contributions/Grants to Others	\$3,600		\$3,600	\$3,600	\$3,600			\$1,500	
5-30551 Contributions/GTO - Small Comm. Grant	\$5,000		\$5,000	\$5,000	\$5,000			\$1,000	
5-31625 Service Contracts	\$3,919		\$3,919	\$3,919		\$3,919			
<b>Total Contracted Services</b>	\$32,519		\$32,519	\$32,519	\$57,519	(\$25,000)	(43.46%)	\$2,500	
<b>Total Expense</b>	<b>\$144,657</b>		<b>\$144,657</b>	<b>\$144,657</b>	<b>\$207,390</b>	<b>(\$62,733)</b>	<b>(30.25%)</b>	<b>\$89,896</b>	
<b>Total Debt</b>									
Transfer To/From Reserve									
6-20013 Reserve Transfer - EcDev. Comm Branding					(\$40,000)	\$40,000	(100.00%)		
9-20013 Reserve Transfer - EcDev. Comm Branding	(\$20,000)		(\$20,000)	(\$20,000)	(\$20,000)	\$20,000	(50.00%)		
<b>Total Transfer To/From Reserve</b>	(\$20,000)		(\$20,000)	(\$20,000)	(\$40,000)	\$20,000	(50.00%)		
<b>Total Reserve Transfer</b>	<b>(\$20,000)</b>		<b>(\$20,000)</b>	<b>(\$20,000)</b>	<b>(\$40,000)</b>	<b>\$20,000</b>	<b>(50.00%)</b>		
<b>Net Levy</b>	<b>\$124,657</b>		<b>\$124,657</b>	<b>\$124,657</b>	<b>\$167,390</b>	<b>(\$42,733)</b>	<b>(25.53%)</b>	<b>\$89,896</b>	
<b>2 Capital Fund</b>									
<b>Total Revenue</b>									
<b>Total Expense</b>									
<b>Total Debt</b>									
Transfer To/From Reserve									
6-20013 Reserve Transfer - EcDev. Comm Branding	\$5,000		\$5,000	\$5,000	\$5,000			\$5,000	
9-20013 Reserve Transfer - EcDev. Comm Branding	(\$10,000)		(\$10,000)	(\$10,000)	\$5,000	(\$15,000)	(300.00%)		
<b>Total Transfer To/From Reserve</b>	(\$5,000)		(\$5,000)	(\$5,000)	\$5,000	(\$10,000)	(200.00%)	\$5,000	
<b>Total Reserve Transfer</b>	<b>(\$5,000)</b>		<b>(\$5,000)</b>	<b>(\$5,000)</b>	<b>\$5,000</b>	<b>(\$10,000)</b>	<b>(200.00%)</b>	<b>\$5,000</b>	
<b>Capital Expenses</b>									
8-21750 Materials & Supplies	\$10,000		\$10,000	\$10,000	\$10,000				
<b>Total Capital Expenses</b>	<b>\$10,000</b>		<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>				
<b>Net Levy</b>	<b>\$5,000</b>		<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>			<b>\$5,000</b>	
<b>Total Economic Development &amp; Events</b>	<b>\$129,657</b>		<b>\$129,657</b>	<b>\$129,657</b>	<b>\$172,390</b>	<b>(\$42,733)</b>	<b>(24.79%)</b>	<b>\$94,896</b>	

Municipal Accomodation Tax



Draft

	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget		Final			
	Base Level	Service Level Changes		Budget			
1 Operating Fund							
Other Property Tax Revenue	(\$940,000)		(\$940,000)	(\$545,000)	(\$395,000)	72.48%	(\$1,295,534)
<b>Total Revenue</b>	<b>(\$940,000)</b>		<b>(\$940,000)</b>	<b>(\$545,000)</b>	<b>(\$395,000)</b>	<b>72.48%</b>	<b>(\$1,295,534)</b>
Salary, Wages & Benefits	\$30,412		\$30,412		\$30,412		
Materials & Supplies	\$103,267		\$103,267	\$66,000	\$37,267	56.47%	\$38,308
Contracted Services	\$574,940		\$574,940	\$537,495	\$37,445	6.97%	\$259,259
<b>Total Expense</b>	<b>\$708,619</b>		<b>\$708,619</b>	<b>\$603,495</b>	<b>\$105,124</b>	<b>17.42%</b>	<b>\$297,567</b>
<b>Total Debt</b>							
Transfer To/From Reserve	\$231,381		\$231,381	(\$58,495)	\$289,876	(495.56%)	\$511,846
<b>Total Reserve Transfer</b>	<b>\$231,381</b>		<b>\$231,381</b>	<b>(\$58,495)</b>	<b>\$289,876</b>	<b>(495.56%)</b>	<b>\$511,846</b>
<b>Net Levy</b>							<b>(\$486,121)</b>
<b>Total Municipal Accomodation Tax</b>							<b>(\$486,121)</b>

820 Municipal Accomodation Tax (General)



Draft

	2022		2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
Other Property Tax Revenue							
4-14000 Municipal Accomodation Tax	(\$700,000)		(\$700,000)	(\$545,000)	(\$155,000)	28.44%	(\$1,202,499)
<b>Total Other Property Tax Revenue</b>	<b>(\$700,000)</b>		<b>(\$700,000)</b>	<b>(\$545,000)</b>	<b>(\$155,000)</b>	<b>28.44%</b>	<b>(\$1,202,499)</b>
<b>Total Revenue</b>	<b>(\$700,000)</b>		<b>(\$700,000)</b>	<b>(\$545,000)</b>	<b>(\$155,000)</b>	<b>28.44%</b>	<b>(\$1,202,499)</b>
Materials & Supplies							
5-21625 Licencing Fee				\$25,000	(\$25,000)	(100.00%)	\$25,000
5-22450 Promotion/Special Events	\$43,267		\$43,267	\$41,000	\$2,267	5.53%	\$13,308
5-22875 Signage	\$60,000		\$60,000		\$60,000		
<b>Total Materials &amp; Supplies</b>	<b>\$103,267</b>		<b>\$103,267</b>	<b>\$66,000</b>	<b>\$37,267</b>	<b>56.47%</b>	<b>\$38,308</b>
Contracted Services							
5-30380 Community Imp. Program	\$45,000		\$45,000		\$45,000		
5-30500 Consulting Fees				\$18,730	(\$18,730)	(100.00%)	\$22,947
5-30525 Contractors	\$7,000		\$7,000	\$5,450	\$1,550	28.44%	\$12,025
5-30550 Contributions/Grants to Others	\$53,000		\$53,000	\$128,000	(\$75,000)	(58.59%)	\$6,357
5-30552 Contributions/GTO - MAT	\$450,100		\$450,100	\$385,315	\$64,785	16.81%	\$212,128
<b>Total Contracted Services</b>	<b>\$555,100</b>		<b>\$555,100</b>	<b>\$537,495</b>	<b>\$17,605</b>	<b>3.28%</b>	<b>\$253,457</b>
<b>Total Expense</b>	<b>\$658,367</b>		<b>\$658,367</b>	<b>\$603,495</b>	<b>\$54,872</b>	<b>9.09%</b>	<b>\$291,765</b>
<b>Total Debt</b>							
Transfer To/From Reserve							
6-21064 Reserve Transfer - MAT (General)	\$41,633		\$41,633	(\$58,495)	\$100,128	(171.17%)	\$456,323
<b>Total Transfer To/From Reserve</b>	<b>\$41,633</b>		<b>\$41,633</b>	<b>(\$58,495)</b>	<b>\$100,128</b>	<b>(171.17%)</b>	<b>\$456,323</b>
<b>Total Reserve Transfer</b>	<b>\$41,633</b>		<b>\$41,633</b>	<b>(\$58,495)</b>	<b>\$100,128</b>	<b>(171.17%)</b>	<b>\$456,323</b>
<b>Net Levy</b>							
							<b>(\$454,411)</b>
<b>Total 820 Municipal Accomodation Tax (General)</b>							<b>(\$454,411)</b>

825 Municipal Accomodation Tax (STR)



Draft

	2022		2022	2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final Budget				
	Base Level	Service Level Changes	Total					
1 Operating Fund								
Other Property Tax Revenue								
4-14000 Municipal Accomodation Tax								
<b>Total Other Property Tax Revenue</b>								
<b>Total Revenue</b>								
Salary, Wages & Benefits								
5-10010 Salaries & Wages - PT								
<b>Total Salary, Wages &amp; Benefits</b>								
Contracted Services								
5-30525 Contractors								
5-30950 Fee Rebates - Affordable Housing								
5-31350 Legal Fees								
<b>Total Contracted Services</b>								
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
6-21069 Reserve Transfer - MAT (STR)								
9-21059 Reserve Transfer - STR Program								
<b>Total Transfer To/From Reserve</b>								
<b>Total Reserve Transfer</b>								
<b>Net Levy</b>								
<b>Total 825 Municipal Accomodation Tax (STR)</b>								

Marketing



Draft

	2022		2022		2022		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final		YTD - Unaudited	
	Base Level	Service Level Changes	Total	Total	Total	Budget	Budget Change (\$)	Budget Change (%)	Actuals	
1 Operating Fund										
Revenue										
4-40040 Advertising	(\$12,000)		(\$12,000)		(\$12,000)					
<b>Total Revenue</b>	<b>(\$12,000)</b>		<b>(\$12,000)</b>		<b>(\$12,000)</b>					
<b>Total Revenue</b>	<b>(\$12,000)</b>		<b>(\$12,000)</b>		<b>(\$12,000)</b>					
Salary, Wages & Benefits										
5-10000 Salaries & Wages - FT	\$202,475		\$202,475		\$195,358	\$7,117	3.64%		\$163,256	
5-10010 Salaries & Wages - PT									\$20,949	
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$202,475</b>		<b>\$202,475</b>		<b>\$195,358</b>	<b>\$7,117</b>	<b>3.64%</b>		<b>\$184,205</b>	
Materials & Supplies										
5-20700 Courier										
5-21800 Meals & Accommodations	\$500		\$500		\$500					
5-21900 Memberships	\$1,340		\$1,340		\$1,305	\$35	2.68%		\$489	
5-21950 Mileage	\$200		\$200		\$200					
5-22050 Minor Software	\$5,294		\$5,294		\$5,234	\$60	1.15%		\$3,668	
5-22250 Office Supplies	\$250		\$250		\$750	(\$500)	(66.67%)		\$152	
5-22400 Professional Development	\$1,700		\$1,700		\$1,700					
5-22450 Promotion/Special Events	\$3,800		\$3,800		\$3,800				\$1,000	
5-22875 Signage	\$2,500		\$2,500		\$3,200	(\$700)	(21.88%)		\$540	
5-23100 Telephone - Cellular	\$300		\$300		\$300				\$428	
<b>Total Materials &amp; Supplies</b>	<b>\$15,884</b>		<b>\$15,884</b>		<b>\$16,989</b>	<b>(\$1,105)</b>	<b>(6.50%)</b>		<b>\$6,277</b>	
Contracted Services										
5-30600 Copying Expenses	\$16,299		\$16,299		\$16,299				\$2,383	
5-30631 Digital Marketing	\$20,000		\$20,000		\$20,000				\$7,345	
5-31425 Newspaper - Advertising	\$11,154		\$11,154		\$11,154				\$4,667	
5-31615 Radio - Advertising	\$16,450		\$16,450		\$18,012	(\$1,562)	(8.67%)		\$16,436	
5-31655 Software & Services - End User	\$38,721		\$38,721		\$68,751	(\$30,030)	(43.68%)		\$36,730	
5-32150 Design	\$1,990		\$1,990		\$1,990				\$1,405	
5-32575 Publications	\$14,000		\$14,000		\$14,000				\$4,471	
5-32875 Signage Rental	\$6,026		\$6,026		\$5,300	\$726	13.70%		\$4,601	
5-32880 Distribution	\$1,000		\$1,000		\$1,000				\$1,373	
<b>Total Contracted Services</b>	<b>\$125,640</b>		<b>\$125,640</b>		<b>\$156,506</b>	<b>(\$30,866)</b>	<b>(19.72%)</b>		<b>\$79,411</b>	
<b>Total Expense</b>	<b>\$343,999</b>		<b>\$343,999</b>		<b>\$368,853</b>	<b>(\$24,854)</b>	<b>(6.74%)</b>		<b>\$269,893</b>	
<b>Total Debt</b>										
Transfer To/From Reserve										
6-21076 Reserve Transfer - Website	\$45,000		\$45,000		\$5,000	\$40,000	800.00%		\$35,000	
<b>Total Transfer To/From Reserve</b>	<b>\$45,000</b>		<b>\$45,000</b>		<b>\$5,000</b>	<b>\$40,000</b>	<b>800.00%</b>		<b>\$35,000</b>	
<b>Total Reserve Transfer</b>	<b>\$45,000</b>		<b>\$45,000</b>		<b>\$5,000</b>	<b>\$40,000</b>	<b>800.00%</b>		<b>\$35,000</b>	
<b>Net Levy</b>	<b>\$376,999</b>		<b>\$376,999</b>		<b>\$361,853</b>	<b>\$15,146</b>	<b>4.19%</b>		<b>\$304,893</b>	
<b>Total Marketing</b>	<b>\$376,999</b>		<b>\$376,999</b>		<b>\$361,853</b>	<b>\$15,146</b>	<b>4.19%</b>		<b>\$304,893</b>	

Operations and Protective Services



Draft

	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget Base Level	Draft Budget Service Level Changes	Draft Budget Total	Final Budget			
<b>1 Operating Fund</b>							
Revenue	(\$730,670)		(\$730,670)	(\$683,236)	(\$47,434)	6.94%	(\$714,694)
Deferred Revenue	(\$38,660)		(\$38,660)	(\$38,660)			(\$62,625)
Grants	(\$121,938)		(\$121,938)	(\$136,876)	\$14,938	(10.91%)	(\$159,281)
Donations				(\$5,000)	\$5,000	(100.00%)	(\$8,981)
<b>Total Revenue</b>	<b>(\$891,268)</b>		<b>(\$891,268)</b>	<b>(\$863,772)</b>	<b>(\$27,496)</b>	<b>3.18%</b>	<b>(\$945,581)</b>
Salary, Wages & Benefits	\$4,526,911		\$4,526,911	\$4,379,922	\$146,989	3.36%	\$3,568,963
Materials & Supplies	\$1,648,104		\$1,648,104	\$1,500,907	\$147,197	9.81%	\$1,405,349
Contracted Services	\$1,021,345		\$1,021,345	\$1,026,674	(\$5,329)	(0.52%)	\$891,333
Rents & Financials	\$6,106		\$6,106	\$6,106			\$6,809
<b>Total Expense</b>	<b>\$7,202,466</b>		<b>\$7,202,466</b>	<b>\$6,913,609</b>	<b>\$288,857</b>	<b>4.18%</b>	<b>\$5,872,454</b>
Long Term Debt	\$381,683		\$381,683	\$391,862	(\$10,179)	(2.60%)	\$389,694
<b>Total Debt</b>	<b>\$381,683</b>		<b>\$381,683</b>	<b>\$391,862</b>	<b>(\$10,179)</b>	<b>(2.60%)</b>	<b>\$389,694</b>
Transfer To/From Reserve	(\$155,532)		(\$155,532)	(\$102,484)	(\$53,048)	51.76%	(\$96,040)
<b>Total Reserve Transfer</b>	<b>(\$155,532)</b>		<b>(\$155,532)</b>	<b>(\$102,484)</b>	<b>(\$53,048)</b>	<b>51.76%</b>	<b>(\$96,040)</b>
Internal Allocations	(\$28,094)		(\$28,094)	(\$6,154)	(\$21,940)	356.52%	(\$13,565)
<b>Net Levy</b>	<b>\$6,509,255</b>		<b>\$6,509,255</b>	<b>\$6,333,061</b>	<b>\$176,194</b>	<b>2.78%</b>	<b>\$5,206,962</b>
<b>2 Capital Fund</b>							
Revenue							(\$6,897)
Deferred Revenue	(\$899,160)		(\$899,160)	(\$1,208,095)	\$308,935	(25.57%)	(\$954,702)
Grants	(\$337,498)		(\$337,498)	(\$670,070)	\$332,572	(49.63%)	(\$442,808)
Donations	(\$43,620)		(\$43,620)	(\$43,620)	(\$43,620)		(\$8,943)
<b>Total Revenue</b>	<b>(\$1,280,278)</b>		<b>(\$1,280,278)</b>	<b>(\$1,878,165)</b>	<b>\$597,887</b>	<b>(31.83%)</b>	<b>(\$1,413,350)</b>
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve	(\$2,585,900)		(\$2,585,900)	(\$2,069,528)	(\$516,372)	24.95%	\$1,189,590
<b>Total Reserve Transfer</b>	<b>(\$2,585,900)</b>		<b>(\$2,585,900)</b>	<b>(\$2,069,528)</b>	<b>(\$516,372)</b>	<b>24.95%</b>	<b>\$1,189,590</b>
Capital Expenses	\$8,853,523		\$8,853,523	\$8,338,138	\$515,385	6.18%	\$4,613,761
<b>Net Levy</b>	<b>\$4,987,345</b>		<b>\$4,987,345</b>	<b>\$4,390,445</b>	<b>\$596,900</b>	<b>13.60%</b>	<b>\$4,390,001</b>
<b>Total Operations and Protective Services</b>	<b>\$11,496,600</b>		<b>\$11,496,600</b>	<b>\$10,723,506</b>	<b>\$773,094</b>	<b>7.21%</b>	<b>\$9,596,963</b>

Roads and Fleet



Draft

	2022		2022	2021	Budget Change (\$)	Budget Change (%)	2021 YTD - Unaudited Actuals
	Draft Budget Base Level	Draft Budget Service Level Changes	Draft Budget Total	Final Budget			
<b>1 Operating Fund</b>							
Revenue	(\$219,702)		(\$219,702)	(\$195,368)	(\$24,334)	12.46%	(\$247,181)
Deferred Revenue	(\$38,660)		(\$38,660)	(\$38,660)			(\$38,660)
<b>Total Revenue</b>	<b>(\$258,362)</b>		<b>(\$258,362)</b>	<b>(\$234,028)</b>	<b>(\$24,334)</b>	<b>10.40%</b>	<b>(\$285,841)</b>
Salary, Wages & Benefits	\$2,621,444		\$2,621,444	\$2,652,783	(\$31,339)	(1.18%)	\$2,139,335
Materials & Supplies	\$1,191,429		\$1,191,429	\$1,047,562	\$143,867	13.73%	\$952,665
Contracted Services	\$460,880		\$460,880	\$487,880	(\$27,000)	(5.53%)	\$351,593
Rents & Financials	\$6,106		\$6,106	\$6,106			\$6,291
<b>Total Expense</b>	<b>\$4,279,859</b>		<b>\$4,279,859</b>	<b>\$4,194,331</b>	<b>\$85,528</b>	<b>2.04%</b>	<b>\$3,449,884</b>
Long Term Debt	\$264,167		\$264,167	\$272,422	(\$8,255)	(3.03%)	\$270,792
<b>Total Debt</b>	<b>\$264,167</b>		<b>\$264,167</b>	<b>\$272,422</b>	<b>(\$8,255)</b>	<b>(3.03%)</b>	<b>\$270,792</b>
Transfer To/From Reserve	(\$141,082)		(\$141,082)	(\$95,626)	(\$45,456)	47.54%	(\$93,199)
<b>Total Reserve Transfer</b>	<b>(\$141,082)</b>		<b>(\$141,082)</b>	<b>(\$95,626)</b>	<b>(\$45,456)</b>	<b>47.54%</b>	<b>(\$93,199)</b>
<b>Internal Allocations</b>	<b>(\$28,094)</b>		<b>(\$28,094)</b>	<b>(\$6,154)</b>	<b>(\$21,940)</b>	<b>356.52%</b>	<b>(\$13,565)</b>
<b>Net Levy</b>	<b>\$4,116,488</b>		<b>\$4,116,488</b>	<b>\$4,130,945</b>	<b>(\$14,457)</b>	<b>(0.35%)</b>	<b>\$3,328,071</b>
<b>2 Capital Fund</b>							
Revenue							(\$7,091)
Deferred Revenue	(\$628,467)		(\$628,467)	(\$1,208,095)	\$579,628	(47.98%)	(\$954,702)
Grants	(\$337,498)		(\$337,498)	(\$670,070)	\$332,572	(49.63%)	(\$388,808)
<b>Total Revenue</b>	<b>(\$965,965)</b>		<b>(\$965,965)</b>	<b>(\$1,878,165)</b>	<b>\$912,200</b>	<b>(48.57%)</b>	<b>(\$1,350,601)</b>
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve	(\$2,504,361)		(\$2,504,361)	(\$1,581,032)	(\$923,329)	58.40%	\$1,357,843
<b>Total Reserve Transfer</b>	<b>(\$2,504,361)</b>		<b>(\$2,504,361)</b>	<b>(\$1,581,032)</b>	<b>(\$923,329)</b>	<b>58.40%</b>	<b>\$1,357,843</b>
<b>Capital Expenses</b>	<b>\$7,673,971</b>		<b>\$7,673,971</b>	<b>\$7,107,842</b>	<b>\$566,129</b>	<b>7.96%</b>	<b>\$3,641,407</b>
<b>Net Levy</b>	<b>\$4,203,645</b>		<b>\$4,203,645</b>	<b>\$3,648,645</b>	<b>\$555,000</b>	<b>15.21%</b>	<b>\$3,648,649</b>
<b>Total Roads and Fleet</b>	<b>\$8,320,133</b>		<b>\$8,320,133</b>	<b>\$7,779,590</b>	<b>\$540,543</b>	<b>6.95%</b>	<b>\$6,976,720</b>

Fleet



Draft

	2022		2022		2022		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final		YTD - Unaudited	
	Base Level	Service Level Changes	Total	Total	Total	Budget	Budget	Change (\$)	Change (%)	Actuals
<b>1 Operating Fund</b>										
Revenue										
4-40365 Insurance Recovery										(\$9,675)
4-40440 Miscellaneous Revenue										(\$207)
<b>Total Revenue</b>										<b>(\$9,882)</b>
<b>Total Revenue</b>										<b>(\$9,882)</b>
Salary, Wages & Benefits										
5-10000 Salaries & Wages - FT	\$297,518		\$297,518		\$288,149		\$9,369		3.25%	\$210,934
5-10010 Salaries & Wages - PT	\$27		\$27		\$28		(\$1)		(3.57%)	\$59
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$297,545</b>		<b>\$297,545</b>		<b>\$288,177</b>		<b>\$9,368</b>		<b>3.25%</b>	<b>\$210,993</b>
Materials & Supplies										
5-20450 Clothing & Safety Supplies										\$302
5-20480 Personal Protective Equipment (PPE)										\$150
5-21100 Fleet R&M M&S	\$200,000		\$200,000		\$175,000		\$25,000		14.29%	\$188,311
5-21200 Fuel (Gas, diesel)	\$307,400		\$307,400		\$219,000		\$88,400		40.37%	\$197,636
5-21625 Licencing Fee	\$29,000		\$29,000		\$28,000		\$1,000		3.57%	\$28,679
5-21750 Materials & Supplies	\$45,000		\$45,000		\$45,000					\$32,588
5-21800 Meals & Accommodations	\$1,000		\$1,000		\$1,000					\$12
5-22075 Monitoring	\$15,864		\$15,864		\$15,864					\$10,952
5-22900 Small Tools & Equipment	\$2,500		\$2,500		\$2,500					\$4,202
<b>Total Materials &amp; Supplies</b>	<b>\$600,764</b>		<b>\$600,764</b>		<b>\$486,364</b>		<b>\$114,400</b>		<b>23.52%</b>	<b>\$462,832</b>
Contracted Services										
5-30525 Contractors										\$780
5-30635 Fleet Maint - C.S.	\$117,000		\$117,000		\$142,000		(\$25,000)		(17.61%)	\$63,218
5-31625 Service Contracts	\$16,000		\$16,000		\$16,000					\$22,861
<b>Total Contracted Services</b>	<b>\$133,000</b>		<b>\$133,000</b>		<b>\$158,000</b>		<b>(\$25,000)</b>		<b>(15.82%)</b>	<b>\$86,859</b>
<b>Total Expense</b>	<b>\$1,031,309</b>		<b>\$1,031,309</b>		<b>\$932,541</b>		<b>\$98,768</b>		<b>10.59%</b>	<b>\$760,684</b>
<b>Total Debt</b>										
Transfer To/From Reserve										
6-20090 Reserve Transfer - Fleet	\$15,324		\$15,324		\$4,374		\$10,950		250.34%	\$6,801
<b>Total Transfer To/From Reserve</b>	<b>\$15,324</b>		<b>\$15,324</b>		<b>\$4,374</b>		<b>\$10,950</b>		<b>250.34%</b>	<b>\$6,801</b>
<b>Total Reserve Transfer</b>	<b>\$15,324</b>		<b>\$15,324</b>		<b>\$4,374</b>		<b>\$10,950</b>		<b>250.34%</b>	<b>\$6,801</b>
Internal Allocations										
4-83000 Int. Equipment Lease	(\$21,094)		(\$21,094)		(\$6,154)		(\$14,940)		242.77%	(\$9,889)
5-43000 Int. Recovery of Equip	(\$993,665)		(\$993,665)		(\$993,665)					(\$603,140)
<b>Total Internal Allocations</b>	<b>(\$1,014,759)</b>		<b>(\$1,014,759)</b>		<b>(\$999,819)</b>		<b>(\$14,940)</b>		<b>1.49%</b>	<b>(\$613,029)</b>
<b>Net Levy</b>	<b>\$31,874</b>		<b>\$31,874</b>		<b>(\$62,904)</b>		<b>\$94,778</b>		<b>(150.67%)</b>	<b>\$144,574</b>
<b>2 Capital Fund</b>										
Revenue										
7-60010 Sale of Equipment										(\$7,091)
<b>Total Revenue</b>										<b>(\$7,091)</b>
<b>Total Revenue</b>										<b>(\$7,091)</b>
<b>Total Expense</b>										
<b>Total Debt</b>										
Transfer To/From Reserve										
6-20090 Reserve Transfer - Fleet	\$717,195		\$717,195				\$717,195			\$562,195
9-20090 Reserve Transfer - Fleet	(\$905,000)		(\$905,000)		(\$117,805)		(\$787,195)		668.22%	(\$655,318)
9-21066 Reserve - Ontario Service Delivery										(\$9,570)
<b>Total Transfer To/From Reserve</b>	<b>(\$187,805)</b>		<b>(\$187,805)</b>		<b>(\$117,805)</b>		<b>(\$70,000)</b>		<b>59.42%</b>	<b>(\$102,693)</b>
<b>Total Reserve Transfer</b>	<b>(\$187,805)</b>		<b>(\$187,805)</b>		<b>(\$117,805)</b>		<b>(\$70,000)</b>		<b>59.42%</b>	<b>(\$102,693)</b>
Capital Expenses										
8-21750 Materials & Supplies	\$905,000		\$905,000		\$680,000		\$225,000		33.09%	\$662,409
8-30525 Contractors										\$9,570
<b>Total Capital Expenses</b>	<b>\$905,000</b>		<b>\$905,000</b>		<b>\$680,000</b>		<b>\$225,000</b>		<b>33.09%</b>	<b>\$671,979</b>
<b>Net Levy</b>	<b>\$717,195</b>		<b>\$717,195</b>		<b>\$562,195</b>		<b>\$155,000</b>		<b>27.57%</b>	<b>\$562,195</b>
<b>Total Fleet</b>	<b>\$749,069</b>		<b>\$749,069</b>		<b>\$499,291</b>		<b>\$249,778</b>		<b>50.03%</b>	<b>\$706,769</b>

Roadways



Draft

	2022	2022	2022	2021	Budget Change	Budget Change	2021
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
<b>Revenue</b>							
4-22010 Municipal - District	(\$20,000)		(\$20,000)		(\$20,000)		(\$21,336)
4-31112 Moving/Overload Permit	(\$204)		(\$204)		(\$204)		(\$330)
4-31115 Occupation Permit - Application Fee	(\$2,028)		(\$2,028)		(\$2,028)		(\$6,230)
4-40060 Aggregate Resources	(\$146,000)		(\$146,000)	(\$135,368)	(\$10,632)	7.85%	(\$146,453)
4-40440 Miscellaneous Revenue	(\$9,000)		(\$9,000)	(\$9,000)			(\$1,704)
4-40652 Research							(\$184)
4-40700 Sign Fees							(\$258)
<b>Total Revenue</b>	<b>(\$177,232)</b>		<b>(\$177,232)</b>	<b>(\$144,368)</b>	<b>(\$32,864)</b>	<b>22.76%</b>	<b>(\$176,495)</b>
<b>Deferred Revenue</b>							
4-90005 DC's Recognized - Roads and Related	(\$38,660)		(\$38,660)	(\$38,660)			(\$38,660)
<b>Total Deferred Revenue</b>	<b>(\$38,660)</b>		<b>(\$38,660)</b>	<b>(\$38,660)</b>			<b>(\$38,660)</b>
<b>Total Revenue</b>	<b>(\$215,892)</b>		<b>(\$215,892)</b>	<b>(\$183,028)</b>	<b>(\$32,864)</b>	<b>17.96%</b>	<b>(\$215,155)</b>
<b>Salary, Wages &amp; Benefits</b>							
5-10000 Salaries & Wages - FT	\$1,534,626		\$1,534,626	\$1,374,025	\$160,601	11.69%	\$1,095,188
5-10010 Salaries & Wages - PT	\$1,174		\$1,174	\$1,199	(\$25)	(2.09%)	\$77,202
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$1,535,800</b>		<b>\$1,535,800</b>	<b>\$1,375,224</b>	<b>\$160,576</b>	<b>11.68%</b>	<b>\$1,172,390</b>
<b>Materials &amp; Supplies</b>							
5-20350 Building R&M Materials & Supply	\$3,000		\$3,000	\$4,800	(\$1,800)	(37.50%)	\$1,189
5-20450 Clothing & Safety Supplies	\$17,400		\$17,400	\$17,400			\$13,655
5-20480 Personal Protective Equipment (PPE)				\$1,000	(\$1,000)	(100.00%)	\$3,350
5-20525 Comm Equip - R&M Materials & Supply	\$2,000		\$2,000	\$2,000			\$1,830
5-20700 Courier	\$150		\$150	\$150			\$5
5-20750 Custodial Supplies	\$500		\$500	\$1,000	(\$500)	(50.00%)	\$283
5-20940 Employee Allowance							\$114
5-21000 Equipment Repairs & Maintenance	\$2,000		\$2,000	\$2,000			\$471
5-21500 Hydro	\$18,000		\$18,000	\$18,000			\$15,273
5-21750 Materials & Supplies	\$129,000		\$129,000	\$143,000	(\$14,000)	(9.79%)	\$121,726
5-21800 Meals & Accommodations	\$2,000		\$2,000	\$2,000			\$1,188
5-21850 Meeting Supplies							\$130
5-21900 Memberships	\$1,795		\$1,795	\$1,308	\$487	37.23%	\$1,825
5-22060 Minor Acquisitions	\$5,000		\$5,000		\$5,000		\$6,785
5-22075 Monitoring							\$306
5-22150 Natural Gas	\$8,000		\$8,000	\$8,000			\$4,001
5-22250 Office Supplies	\$3,000		\$3,000	\$3,000			\$3,740
5-22400 Professional Development	\$15,000		\$15,000	\$15,000			\$11,810
5-22550 Publications	\$200		\$200	\$200			\$120
5-22900 Small Tools & Equipment	\$5,000		\$5,000	\$4,000	\$1,000	25.00%	\$3,518
5-23100 Telephone - Cellular	\$2,520		\$2,520	\$1,740	\$780	44.83%	\$1,967
5-23250 Water	\$900		\$900	\$900			\$556
<b>Total Materials &amp; Supplies</b>	<b>\$215,465</b>		<b>\$215,465</b>	<b>\$225,498</b>	<b>(\$10,033)</b>	<b>(4.45%)</b>	<b>\$193,842</b>
<b>Contracted Services</b>							
5-30250 Building R & M Contracted Services	\$3,500		\$3,500	\$3,500			\$607
5-30500 Consulting Fees	\$40,000		\$40,000	\$20,000	\$20,000	100.00%	\$14,732
5-30525 Contractors	\$207,500		\$207,500	\$221,500	(\$14,000)	(6.32%)	\$170,238
5-30600 Copying Expenses							\$1,108
5-30621 Custodial Contracts	\$6,780		\$6,780	\$6,780			\$6,738
5-31000 Garbage Collection	\$3,000		\$3,000	\$2,000	\$1,000	50.00%	\$2,630
5-31150 Hydrant Rental	\$1,000		\$1,000		\$1,000		\$570
5-31610 Property - R&M Contracted Services	\$300		\$300	\$300			
5-31625 Service Contracts	\$10,000		\$10,000	\$7,000	\$3,000	42.86%	\$8,661
<b>Total Contracted Services</b>	<b>\$272,080</b>		<b>\$272,080</b>	<b>\$261,080</b>	<b>\$11,000</b>	<b>4.21%</b>	<b>\$205,284</b>
<b>Rents &amp; Financials</b>							
5-55300 Lease - Premise	\$6,106		\$6,106	\$6,106			\$4,579
5-56000 Merchant Fees							\$1,712
<b>Total Rents &amp; Financials</b>	<b>\$6,106</b>		<b>\$6,106</b>	<b>\$6,106</b>			<b>\$6,291</b>
<b>Total Expense</b>	<b>\$2,029,451</b>		<b>\$2,029,451</b>	<b>\$1,867,908</b>	<b>\$161,543</b>	<b>8.65%</b>	<b>\$1,577,807</b>
<b>Long Term Debt</b>							
5-50000 Debenture - Interest	\$64,246		\$64,246	\$72,202	(\$7,956)	(11.02%)	\$70,624
5-50001 Debenture - Payments	\$186,763		\$186,763	\$186,763			\$186,762
<b>Total Long Term Debt</b>	<b>\$251,009</b>		<b>\$251,009</b>	<b>\$258,965</b>	<b>(\$7,956)</b>	<b>(3.07%)</b>	<b>\$257,386</b>
<b>Total Debt</b>	<b>\$251,009</b>		<b>\$251,009</b>	<b>\$258,965</b>	<b>(\$7,956)</b>	<b>(3.07%)</b>	<b>\$257,386</b>
<b>Transfer To/From Reserve</b>							
9-21075 Reserve Transfer - Human Capital	(\$56,406)		(\$56,406)		(\$56,406)		
<b>Total Transfer To/From Reserve</b>	<b>(\$56,406)</b>		<b>(\$56,406)</b>		<b>(\$56,406)</b>		
<b>Total Reserve Transfer</b>	<b>(\$56,406)</b>		<b>(\$56,406)</b>		<b>(\$56,406)</b>		

Roadways



	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget			
<b>Internal Allocations</b>							
5-42000 Int. Equip Costs	\$357,161		\$357,161	\$357,161			\$26,875
<b>Total Internal Allocations</b>	\$357,161		\$357,161	\$357,161			\$26,875
<b>Net Levy</b>	\$2,365,323		\$2,365,323	\$2,301,006	\$64,317	2.80%	\$1,646,913
2 Capital Fund							
<b>Total Revenue</b>							
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve							
9-20085 Reserve Transfer - Public Works Capital	(\$270,000)		(\$270,000)	(\$250,000)	(\$20,000)	8.00%	(\$20,225)
9-21066 Reserve - Ontario Service Delivery							(\$30,019)
<b>Total Transfer To/From Reserve</b>	(\$270,000)		(\$270,000)	(\$250,000)	(\$20,000)	8.00%	(\$50,244)
<b>Total Reserve Transfer</b>	(\$270,000)		(\$270,000)	(\$250,000)	(\$20,000)	8.00%	(\$50,244)
<b>Capital Expenses</b>							
8-21750 Materials & Supplies	\$20,000		\$20,000		\$20,000		\$30,088
8-30500 Consulting Fees	\$100,000		\$100,000		\$100,000		\$20,157
8-30525 Contractors	\$150,000		\$150,000	\$250,000	(\$100,000)	(40.00%)	
<b>Total Capital Expenses</b>	\$270,000		\$270,000	\$250,000	\$20,000	8.00%	\$50,245
<b>Net Levy</b>							\$1
<b>Total Roadways</b>	\$2,365,323		\$2,365,323	\$2,301,006	\$64,317	2.80%	\$1,646,914

Winter Control



Draft

	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final Budget			
	Base Level	Service Level Changes	Total				
<b>1 Operating Fund</b>							
Revenue							
4-22010 Municipal - District	(\$20,000)		(\$20,000)		(\$20,000)		
4-31170 Snow Removal Fees	(\$9,000)		(\$9,000)	(\$39,000)	\$30,000	(76.92%)	(\$45,908)
<b>Total Revenue</b>	<b>(\$29,000)</b>		<b>(\$29,000)</b>	<b>(\$39,000)</b>	<b>\$10,000</b>	<b>(25.64%)</b>	<b>(\$45,908)</b>
<b>Total Revenue</b>	<b>(\$29,000)</b>		<b>(\$29,000)</b>	<b>(\$39,000)</b>	<b>\$10,000</b>	<b>(25.64%)</b>	<b>(\$45,908)</b>
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$435,288		\$435,288	\$622,459	(\$187,171)	(30.07%)	\$379,305
5-10010 Salaries & Wages - PT	\$1,230		\$1,230	\$1,254	(\$24)	(1.91%)	\$32,473
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$436,518</b>		<b>\$436,518</b>	<b>\$623,713</b>	<b>(\$187,195)</b>	<b>(30.01%)</b>	<b>\$411,778</b>
Materials & Supplies							
5-21750 Materials & Supplies	\$268,600		\$268,600	\$229,100	\$39,500	17.24%	\$214,206
<b>Total Materials &amp; Supplies</b>	<b>\$268,600</b>		<b>\$268,600</b>	<b>\$229,100</b>	<b>\$39,500</b>	<b>17.24%</b>	<b>\$214,206</b>
Contracted Services							
5-30525 Contractors							\$2,173
<b>Total Contracted Services</b>							<b>\$2,173</b>
<b>Total Expense</b>	<b>\$705,118</b>		<b>\$705,118</b>	<b>\$852,813</b>	<b>(\$147,695)</b>	<b>(17.32%)</b>	<b>\$628,157</b>
<b>Total Debt</b>							
<b>Total Reserve Transfer</b>							
Internal Allocations							
4-84000 Int. Snow Removal	(\$7,000)		(\$7,000)		(\$7,000)		(\$3,676)
5-42000 Int. Equip Costs	\$489,410		\$489,410	\$489,410			\$576,025
<b>Total Internal Allocations</b>	<b>\$482,410</b>		<b>\$482,410</b>	<b>\$489,410</b>	<b>(\$7,000)</b>	<b>(1.43%)</b>	<b>\$572,349</b>
<b>Net Levy</b>	<b>\$1,158,528</b>		<b>\$1,158,528</b>	<b>\$1,303,223</b>	<b>(\$144,695)</b>	<b>(11.10%)</b>	<b>\$1,154,598</b>
<b>Total Winter Control</b>	<b>\$1,158,528</b>		<b>\$1,158,528</b>	<b>\$1,303,223</b>	<b>(\$144,695)</b>	<b>(11.10%)</b>	<b>\$1,154,598</b>

Storm Management



Draft

	2022		2022		2022		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final		YTD - Unaudited	
	Base Level	Service Level Changes	Total	Total	Total	Budget	Budget	Budget Change	Budget Change	Actuals
								(\$)	(%)	
<b>1 Operating Fund</b>										
Revenue										
4-40215 Entrance Permit	(\$13,470)		(\$13,470)		(\$12,000)		(\$1,470)		12.25%	(\$14,896)
<b>Total Revenue</b>	<b>(\$13,470)</b>		<b>(\$13,470)</b>		<b>(\$12,000)</b>		<b>(\$1,470)</b>		<b>12.25%</b>	<b>(\$14,896)</b>
<b>Total Revenue</b>	<b>(\$13,470)</b>		<b>(\$13,470)</b>		<b>(\$12,000)</b>		<b>(\$1,470)</b>		<b>12.25%</b>	<b>(\$14,896)</b>
Salary, Wages & Benefits										
5-10000 Salaries & Wages - FT	\$235,547		\$235,547		\$253,663		(\$18,116)		(7.14%)	\$203,483
5-10010 Salaries & Wages - PT	\$300		\$300		\$306		(\$6)		(1.96%)	\$39,301
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$235,847</b>		<b>\$235,847</b>		<b>\$253,969</b>		<b>(\$18,122)</b>		<b>(7.14%)</b>	<b>\$242,784</b>
Materials & Supplies										
5-21750 Materials & Supplies	\$51,600		\$51,600		\$51,600					\$32,562
<b>Total Materials &amp; Supplies</b>	<b>\$51,600</b>		<b>\$51,600</b>		<b>\$51,600</b>					<b>\$32,562</b>
Contracted Services										
5-30525 Contractors	\$32,800		\$32,800		\$45,800		(\$13,000)		(28.38%)	\$51,597
<b>Total Contracted Services</b>	<b>\$32,800</b>		<b>\$32,800</b>		<b>\$45,800</b>		<b>(\$13,000)</b>		<b>(28.38%)</b>	<b>\$51,597</b>
<b>Total Expense</b>	<b>\$320,247</b>		<b>\$320,247</b>		<b>\$351,369</b>		<b>(\$31,122)</b>		<b>(8.86%)</b>	<b>\$326,943</b>
Long Term Debt										
5-50000 Debenture - Interest	\$970		\$970		\$1,269		(\$299)		(23.56%)	\$1,219
5-50001 Debenture - Payments	\$12,188		\$12,188		\$12,188					\$12,187
<b>Total Long Term Debt</b>	<b>\$13,158</b>		<b>\$13,158</b>		<b>\$13,457</b>		<b>(\$299)</b>		<b>(2.22%)</b>	<b>\$13,406</b>
<b>Total Debt</b>	<b>\$13,158</b>		<b>\$13,158</b>		<b>\$13,457</b>		<b>(\$299)</b>		<b>(2.22%)</b>	<b>\$13,406</b>
<b>Total Reserve Transfer</b>										
Internal Allocations										
5-42000 Int. Equip Costs	\$147,094		\$147,094		\$147,094					\$240
<b>Total Internal Allocations</b>	<b>\$147,094</b>		<b>\$147,094</b>		<b>\$147,094</b>					<b>\$240</b>
<b>Net Levy</b>	<b>\$467,029</b>		<b>\$467,029</b>		<b>\$499,920</b>		<b>(\$32,891)</b>		<b>(6.58%)</b>	<b>\$325,693</b>
<b>2 Capital Fund</b>										
<b>Total Revenue</b>										
<b>Total Expense</b>										
<b>Total Debt</b>										
Transfer To/From Reserve										
9-20085 Reserve Transfer - Public Works Capital	(\$450,000)		(\$450,000)		(\$475,000)		\$25,000		(5.26%)	(\$21,840)
<b>Total Transfer To/From Reserve</b>	<b>(\$450,000)</b>		<b>(\$450,000)</b>		<b>(\$475,000)</b>		<b>\$25,000</b>		<b>(5.26%)</b>	<b>(\$21,840)</b>
<b>Total Reserve Transfer</b>	<b>(\$450,000)</b>		<b>(\$450,000)</b>		<b>(\$475,000)</b>		<b>\$25,000</b>		<b>(5.26%)</b>	<b>(\$21,840)</b>
Capital Expenses										
8-30500 Consulting Fees										\$1,464
8-30525 Contractors	\$450,000		\$450,000		\$475,000		(\$25,000)		(5.26%)	\$20,376
<b>Total Capital Expenses</b>	<b>\$450,000</b>		<b>\$450,000</b>		<b>\$475,000</b>		<b>(\$25,000)</b>		<b>(5.26%)</b>	<b>\$21,840</b>
<b>Net Levy</b>										
<b>Total Storm Management</b>	<b>\$467,029</b>		<b>\$467,029</b>		<b>\$499,920</b>		<b>(\$32,891)</b>		<b>(6.58%)</b>	<b>\$325,693</b>

Street Lighting



Draft

	2022		2022	2021	Budget Change		2021
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
<b>Total Revenue</b>	<hr/>						
Materials & Supplies	<hr/>						
5-21500 Hydro	\$55,000		\$55,000	\$55,000			\$49,223
<b>Total Materials &amp; Supplies</b>	<b>\$55,000</b>		<b>\$55,000</b>	<b>\$55,000</b>			<b>\$49,223</b>
Contracted Services	<hr/>						
5-30525 Contractors	\$9,000		\$9,000	\$9,000			
5-30850 Equipment Repairs & Maintenance	\$14,000		\$14,000	\$14,000			\$5,680
<b>Total Contracted Services</b>	<b>\$23,000</b>		<b>\$23,000</b>	<b>\$23,000</b>			<b>\$5,680</b>
<b>Total Expense</b>	<b>\$78,000</b>		<b>\$78,000</b>	<b>\$78,000</b>			<b>\$54,903</b>
<b>Total Debt</b>	<hr/>						
<b>Total Reserve Transfer</b>	<hr/>						
<b>Net Levy</b>	<b>\$78,000</b>		<b>\$78,000</b>	<b>\$78,000</b>			<b>\$54,903</b>
<b>2 Capital Fund</b>							
<b>Total Revenue</b>	<hr/>						
<b>Total Expense</b>	<hr/>						
<b>Total Debt</b>	<hr/>						
Transfer To/From Reserve	<hr/>						
9-20085 Reserve Transfer - Public Works Capital	(\$50,000)		(\$50,000)		(\$50,000)		
<b>Total Transfer To/From Reserve</b>	<b>(\$50,000)</b>		<b>(\$50,000)</b>		<b>(\$50,000)</b>		
<b>Total Reserve Transfer</b>	<b>(\$50,000)</b>		<b>(\$50,000)</b>		<b>(\$50,000)</b>		
<b>Capital Expenses</b>	<hr/>						
8-30525 Contractors	\$50,000		\$50,000	\$50,000	\$50,000		
<b>Total Capital Expenses</b>	<b>\$50,000</b>		<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>		
<b>Net Levy</b>	<hr/>						
<b>Total Street Lighting</b>	<b>\$78,000</b>		<b>\$78,000</b>	<b>\$78,000</b>			<b>\$54,903</b>

Roads Capital Projects



Draft

	2022		2022		2022		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final Budget		YTD - Unaudited	
	Base Level	Service Level Changes		Total		Budget	Budget Change (\$)	Budget Change (%)	Actuals	
<b>1 Operating Fund</b>										
<b>Total Revenue</b>										
Salary, Wages & Benefits										
5-10000 Salaries & Wages - FT	\$115,734			\$115,734		\$111,700	\$4,034	3.61%		\$101,390
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$115,734</b>			<b>\$115,734</b>		<b>\$111,700</b>	<b>\$4,034</b>	<b>3.61%</b>		<b>\$101,390</b>
<b>Total Expense</b>	<b>\$115,734</b>			<b>\$115,734</b>		<b>\$111,700</b>	<b>\$4,034</b>	<b>3.61%</b>		<b>\$101,390</b>
<b>Total Debt</b>										
Transfer To/From Reserve										
6-20085 Reserve Transfer - Public Works Capital						(\$100,000)	\$100,000	(100.00%)		(\$100,000)
9-20085 Reserve Transfer - Public Works Capital	(\$100,000)			(\$100,000)			(\$100,000)			
<b>Total Transfer To/From Reserve</b>	<b>(\$100,000)</b>			<b>(\$100,000)</b>		<b>(\$100,000)</b>				<b>(\$100,000)</b>
<b>Total Reserve Transfer</b>	<b>(\$100,000)</b>			<b>(\$100,000)</b>		<b>(\$100,000)</b>				<b>(\$100,000)</b>
<b>Net Levy</b>	<b>\$15,734</b>			<b>\$15,734</b>		<b>\$11,700</b>	<b>\$4,034</b>	<b>34.48%</b>		<b>\$1,390</b>
<b>2 Capital Fund</b>										
Deferred Revenue										
7-91000 Deferred Gas Tax Recognized	(\$628,467)			(\$628,467)		(\$1,208,095)	\$579,628	(47.98%)		(\$954,702)
<b>Total Deferred Revenue</b>	<b>(\$628,467)</b>			<b>(\$628,467)</b>		<b>(\$1,208,095)</b>	<b>\$579,628</b>	<b>(47.98%)</b>		<b>(\$954,702)</b>
Grants										
7-21000 Provincial Grants	(\$337,498)			(\$337,498)		(\$670,070)	\$332,572	(49.63%)		(\$388,808)
<b>Total Grants</b>	<b>(\$337,498)</b>			<b>(\$337,498)</b>		<b>(\$670,070)</b>	<b>\$332,572</b>	<b>(49.63%)</b>		<b>(\$388,808)</b>
<b>Total Revenue</b>	<b>(\$965,965)</b>			<b>(\$965,965)</b>		<b>(\$1,878,165)</b>	<b>\$912,200</b>	<b>(48.57%)</b>		<b>(\$1,343,510)</b>
<b>Total Expense</b>										
<b>Total Debt</b>										
Transfer To/From Reserve										
6-20085 Reserve Transfer - Public Works Capital	\$872,415			\$872,415			\$872,415			\$1,582,252
6-20097 Reserve Transfer - Streetscape										\$1,504,198
9-20085 Reserve Transfer - Public Works Capital	(\$250,000)			(\$250,000)		\$738,443	(\$988,443)	(133.86%)		(\$1,495,401)
9-20097 Reserve Transfer - Streetscape	(\$2,168,971)			(\$2,168,971)		(\$1,476,670)	(\$692,301)	46.88%		(\$58,429)
<b>Total Transfer To/From Reserve</b>	<b>(\$1,546,556)</b>			<b>(\$1,546,556)</b>		<b>(\$738,227)</b>	<b>(\$808,329)</b>	<b>109.50%</b>		<b>\$1,532,620</b>
<b>Total Reserve Transfer</b>	<b>(\$1,546,556)</b>			<b>(\$1,546,556)</b>		<b>(\$738,227)</b>	<b>(\$808,329)</b>	<b>109.50%</b>		<b>\$1,532,620</b>
<b>Capital Expenses</b>										
8-21750 Materials & Supplies										\$121,222
8-30500 Consulting Fees										(\$32,319)
8-30525 Contractors	\$5,998,971			\$5,998,971		\$5,702,842	\$296,129	5.19%		\$2,805,040
8-31350 Legal										\$3,400
<b>Total Capital Expenses</b>	<b>\$5,998,971</b>			<b>\$5,998,971</b>		<b>\$5,702,842</b>	<b>\$296,129</b>	<b>5.19%</b>		<b>\$2,897,343</b>
<b>Net Levy</b>	<b>\$3,486,450</b>			<b>\$3,486,450</b>		<b>\$3,086,450</b>	<b>\$400,000</b>	<b>12.96%</b>		<b>\$3,086,453</b>
<b>Total Roads Capital Projects</b>	<b>\$3,502,184</b>			<b>\$3,502,184</b>		<b>\$3,098,150</b>	<b>\$404,034</b>	<b>13.04%</b>		<b>\$3,087,843</b>



	2022		2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
Revenue							
4-40440 Miscellaneous Revenue	(\$31,000)		(\$31,000)	(\$15,500)	(\$15,500)	100.00%	(\$563)
<b>Total Revenue</b>	<b>(\$31,000)</b>		<b>(\$31,000)</b>	<b>(\$15,500)</b>	<b>(\$15,500)</b>	<b>100.00%</b>	<b>(\$563)</b>
Grants							
4-21000 Provincial Grant	(\$121,938)		(\$121,938)	(\$136,876)	\$14,938	(10.91%)	(\$129,179)
<b>Total Grants</b>	<b>(\$121,938)</b>		<b>(\$121,938)</b>	<b>(\$136,876)</b>	<b>\$14,938</b>	<b>(10.91%)</b>	<b>(\$129,179)</b>
<b>Total Revenue</b>	<b>(\$152,938)</b>		<b>(\$152,938)</b>	<b>(\$152,376)</b>	<b>(\$562)</b>	<b>0.37%</b>	<b>(\$129,742)</b>
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$5,343		\$5,343	\$5,204	\$139	2.67%	\$4,736
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$5,343</b>		<b>\$5,343</b>	<b>\$5,204</b>	<b>\$139</b>	<b>2.67%</b>	<b>\$4,736</b>
Materials & Supplies							
5-20480 Personal Protective Equipment (PPE)	\$16,950		\$16,950	\$2,400	\$14,550	606.25%	\$19,761
5-21750 Materials & Supplies	\$450		\$450	\$450			
5-23100 Telephone - Cellular	\$240		\$240	\$740	(\$500)	(67.57%)	\$109
<b>Total Materials &amp; Supplies</b>	<b>\$17,640</b>		<b>\$17,640</b>	<b>\$3,590</b>	<b>\$14,050</b>	<b>391.36%</b>	<b>\$19,870</b>
Contracted Services							
5-31625 Service Contracts	\$172,211		\$172,211	\$163,717	\$8,494	5.19%	\$150,839
5-31630 Service Contracts-Specialized	\$116,603		\$116,603	\$111,324	\$5,279	4.74%	\$104,160
5-31655 Software & Services - End User	\$4,000		\$4,000	\$4,000			
<b>Total Contracted Services</b>	<b>\$292,814</b>		<b>\$292,814</b>	<b>\$279,041</b>	<b>\$13,773</b>	<b>4.94%</b>	<b>\$254,999</b>
<b>Total Expense</b>	<b>\$315,797</b>		<b>\$315,797</b>	<b>\$287,835</b>	<b>\$27,962</b>	<b>9.71%</b>	<b>\$279,605</b>
<b>Total Debt</b>							
Transfer To/From Reserve							
6-21032 Reserve Transfer - Transit				(\$3,908)	\$3,908	(100.00%)	
<b>Total Transfer To/From Reserve</b>				<b>(\$3,908)</b>	<b>\$3,908</b>	<b>(100.00%)</b>	
<b>Total Reserve Transfer</b>				<b>(\$3,908)</b>	<b>\$3,908</b>	<b>(100.00%)</b>	
<b>Net Levy</b>	<b>\$162,859</b>		<b>\$162,859</b>	<b>\$131,551</b>	<b>\$31,308</b>	<b>23.80%</b>	<b>\$149,863</b>
<b>Total Transit</b>	<b>\$162,859</b>		<b>\$162,859</b>	<b>\$131,551</b>	<b>\$31,308</b>	<b>23.80%</b>	<b>\$149,863</b>

Parks & Cemeteries



Draft

	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget			
<b>1 Operating Fund</b>							
Revenue	(\$156,710)		(\$156,710)	(\$156,737)	\$27	(0.02%)	(\$145,080)
Deferred Revenue							(\$23,965)
Grants							(\$20,702)
Donations							(\$2,200)
<b>Total Revenue</b>	<b>(\$156,710)</b>		<b>(\$156,710)</b>	<b>(\$156,737)</b>	<b>\$27</b>	<b>(0.02%)</b>	<b>(\$191,947)</b>
Salary, Wages & Benefits	\$921,482		\$921,482	\$746,782	\$174,700	23.39%	\$789,495
Materials & Supplies	\$262,441		\$262,441	\$260,686	\$1,755	0.67%	\$233,088
Contracted Services	\$149,553		\$149,553	\$146,753	\$2,800	1.91%	\$189,384
Rents & Financials							\$518
<b>Total Expense</b>	<b>\$1,333,476</b>		<b>\$1,333,476</b>	<b>\$1,154,221</b>	<b>\$179,255</b>	<b>15.53%</b>	<b>\$1,212,485</b>
Long Term Debt	\$57,640		\$57,640	\$59,564	(\$1,924)	(3.23%)	\$59,176
<b>Total Debt</b>	<b>\$57,640</b>		<b>\$57,640</b>	<b>\$59,564</b>	<b>(\$1,924)</b>	<b>(3.23%)</b>	<b>\$59,176</b>
Transfer To/From Reserve	(\$10,950)		(\$10,950)	(\$2,950)	(\$8,000)	271.19%	(\$2,841)
<b>Total Reserve Transfer</b>	<b>(\$10,950)</b>		<b>(\$10,950)</b>	<b>(\$2,950)</b>	<b>(\$8,000)</b>	<b>271.19%</b>	<b>(\$2,841)</b>
<b>Net Levy</b>	<b>\$1,223,456</b>		<b>\$1,223,456</b>	<b>\$1,054,098</b>	<b>\$169,358</b>	<b>16.07%</b>	<b>\$1,076,873</b>
<b>2 Capital Fund</b>							
Revenue							\$194
Deferred Revenue	(\$270,693)		(\$270,693)		(\$270,693)		
Grants							(\$54,000)
Donations	(\$43,620)		(\$43,620)		(\$43,620)		
<b>Total Revenue</b>	<b>(\$314,313)</b>		<b>(\$314,313)</b>		<b>(\$314,313)</b>		<b>(\$53,806)</b>
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve	(\$267,907)		(\$267,907)	(\$125,800)	(\$142,107)	112.96%	\$47,224
<b>Total Reserve Transfer</b>	<b>(\$267,907)</b>		<b>(\$267,907)</b>	<b>(\$125,800)</b>	<b>(\$142,107)</b>	<b>112.96%</b>	<b>\$47,224</b>
<b>Capital Expenses</b>	<b>\$1,051,620</b>		<b>\$1,051,620</b>	<b>\$553,300</b>	<b>\$498,320</b>	<b>90.06%</b>	<b>\$433,632</b>
<b>Net Levy</b>	<b>\$469,400</b>		<b>\$469,400</b>	<b>\$427,500</b>	<b>\$41,900</b>	<b>9.80%</b>	<b>\$427,050</b>
<b>Total Parks &amp; Cemeteries</b>	<b>\$1,692,856</b>		<b>\$1,692,856</b>	<b>\$1,481,598</b>	<b>\$211,258</b>	<b>14.26%</b>	<b>\$1,503,923</b>

Cemeteries



Draft

	2022		2022		2022		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final		YTD - Unaudited	
	Base Level	Service Level Changes	Total	Total	Total	Budget	Budget Change (\$)	Budget Change (%)	Actuals	
<b>1 Operating Fund</b>										
<b>Revenue</b>										
4-40160 Cornerstone Revenue	(\$5,814)		(\$5,814)		(\$7,385)		\$1,571	(21.27%)	(\$4,131)	
4-40195 Disinterment									(\$312)	
4-40320 Grass & Device Revenue	(\$4,831)		(\$4,831)		(\$4,693)		(\$138)	2.94%	(\$4,683)	
4-40380 Interment - Grave	(\$32,690)		(\$32,690)		(\$33,792)		\$1,102	(3.26%)	(\$25,989)	
4-40390 Interment - Cremation	(\$17,066)		(\$17,066)		(\$17,790)		\$724	(4.07%)	(\$17,479)	
4-40440 Miscellaneous Revenue									(\$16)	
4-40485 Niche - Columbarium	(\$22,066)		(\$22,066)		(\$21,397)		(\$669)	3.13%	(\$23,342)	
4-40487 Niche - Second Open/Close	(\$214)		(\$214)		(\$208)		(\$6)	2.88%		
4-40555 Plaque - Bronze Wreath	(\$4,048)		(\$4,048)		(\$3,213)		(\$835)	25.99%	(\$4,596)	
4-40560 Plot - Single Adult	(\$9,622)		(\$9,622)		(\$10,986)		\$1,364	(12.42%)	(\$6,043)	
4-40561 Plot - Double Adult	(\$12,816)		(\$12,816)		(\$13,472)		\$656	(4.87%)	(\$9,339)	
4-40563 Plot - Single Cremation	(\$1,132)		(\$1,132)		(\$1,097)		(\$35)	3.19%		
4-40802 Vault Transfer Fee	(\$642)		(\$642)		(\$624)		(\$18)	2.88%	(\$416)	
4-40810 Weekend Surcharge	(\$5,466)		(\$5,466)		(\$5,306)		(\$160)	3.02%	(\$5,462)	
4-40815 Monument Staking Fee	(\$6,279)		(\$6,279)		(\$6,086)		(\$193)	3.17%	(\$7,022)	
4-40820 Winter Vault	(\$5,148)		(\$5,148)		(\$4,994)		(\$154)	3.08%	(\$3,937)	
4-70030 Interest	(\$2,500)		(\$2,500)		(\$2,500)				(\$331)	
4-70040 Investment Income									(\$2,831)	
<b>Total Revenue</b>	<b>(\$130,334)</b>		<b>(\$130,334)</b>		<b>(\$133,543)</b>		<b>\$3,209</b>	<b>(2.40%)</b>	<b>(\$115,929)</b>	
<b>Total Revenue</b>	<b>(\$130,334)</b>		<b>(\$130,334)</b>		<b>(\$133,543)</b>		<b>\$3,209</b>	<b>(2.40%)</b>	<b>(\$115,929)</b>	
<b>Salary, Wages &amp; Benefits</b>										
5-10000 Salaries & Wages - FT	\$228,047		\$228,047		\$225,086		\$2,961	1.32%	\$186,606	
5-10010 Salaries & Wages - PT	\$25,746		\$25,746		\$24,919		\$827	3.32%	\$24,202	
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$253,793</b>		<b>\$253,793</b>		<b>\$250,005</b>		<b>\$3,788</b>	<b>1.52%</b>	<b>\$210,808</b>	
<b>Materials &amp; Supplies</b>										
5-20350 Building R&M Materials & Supply	\$500		\$500		\$1,000		(\$500)	(50.00%)		
5-20450 Clothing & Safety Supplies	\$1,200		\$1,200		\$1,200				\$1,127	
5-20500 Columbarium Supplies	\$4,000		\$4,000		\$4,000				\$1,058	
5-20600 Cornerstone	\$2,333		\$2,333		\$2,833		(\$500)	(17.65%)	\$1,488	
5-21000 Equipment Repairs & Maintenance	\$1,000		\$1,000		\$1,000				\$2,017	
5-21100 Fleet R&M M&S	\$4,000		\$4,000		\$3,000		\$1,000	33.33%	\$9,073	
5-21200 Fuel (Gas, diesel)	\$5,250		\$5,250		\$5,250				\$5,524	
5-21300 Grave Maintenance	\$2,000		\$2,000		\$3,000		(\$1,000)	(33.33%)	\$203	
5-21500 Hydro	\$2,000		\$2,000		\$2,000				\$1,577	
5-21625 Licencing Fee	\$1,580		\$1,580		\$1,580				\$531	
5-21800 Meals & Accommodations	\$400		\$400		\$400					
5-21900 Memberships	\$365		\$365		\$365				\$300	
5-22250 Office Supplies	\$800		\$800		\$800				\$3	
5-22480 Property - R&M Materials & Supply	\$3,000		\$3,000		\$3,000				\$7,276	
5-22850 Sewer	\$100		\$100		\$100				\$79	
5-22900 Small Tools & Equipment	\$4,600		\$4,600		\$4,600				\$1,354	
5-23100 Telephone - Cellular	\$960		\$960		\$1,080		(\$120)	(11.11%)	\$482	
5-23250 Water	\$1,700		\$1,700		\$1,700				\$1,296	
<b>Total Materials &amp; Supplies</b>	<b>\$35,788</b>		<b>\$35,788</b>		<b>\$36,908</b>		<b>(\$1,120)</b>	<b>(3.03%)</b>	<b>\$33,388</b>	
<b>Contracted Services</b>										
5-30100 Accounting/Audit Fees	\$1,000		\$1,000		\$1,000				\$1,000	
5-30525 Contractors	\$2,800		\$2,800		\$4,000		(\$1,200)	(30.00%)	\$90	
5-30635 Fleet Maint - C.S.									\$3,936	
5-31000 Garbage Collection	\$225		\$225		\$225				\$450	
5-31400 Maintenance Contracts									\$191	
5-31610 Property - R&M Contracted Services	\$8,000		\$8,000		\$8,000				\$5,694	
5-31655 Software & Services - End User	\$2,328		\$2,328		\$2,328				\$2,373	
<b>Total Contracted Services</b>	<b>\$14,353</b>		<b>\$14,353</b>		<b>\$15,553</b>		<b>(\$1,200)</b>	<b>(7.72%)</b>	<b>\$13,734</b>	
<b>Total Expense</b>	<b>\$303,934</b>		<b>\$303,934</b>		<b>\$302,466</b>		<b>\$1,468</b>	<b>0.49%</b>	<b>\$257,930</b>	
<b>Total Debt</b>										
<b>Total Reserve Transfer</b>										
<b>Net Levy</b>	<b>\$173,600</b>		<b>\$173,600</b>		<b>\$168,923</b>		<b>\$4,677</b>	<b>2.77%</b>	<b>\$142,001</b>	
<b>2 Capital Fund</b>										
<b>Donations</b>										
7-50010 Donations - Individual & Corporate	(\$43,620)		(\$43,620)				(\$43,620)			
<b>Total Donations</b>	<b>(\$43,620)</b>		<b>(\$43,620)</b>				<b>(\$43,620)</b>			

Cemeteries



	2022		2022	2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget		Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Total	Budget			
<b>Total Revenue</b>	<b>(\$43,620)</b>		<b>(\$43,620)</b>	<b>(\$43,620)</b>				
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20070 Reserve Transfer - Cemetery Capital	\$14,500		\$14,500		\$14,500			\$13,000
9-20070 Reserve Transfer - Cemetery	(\$21,000)		(\$21,000)	(\$12,000)	(\$9,000)	75.00%		(\$10,986)
<b>Total Transfer To/From Reserve</b>	<b>(\$6,500)</b>		<b>(\$6,500)</b>	<b>(\$12,000)</b>	<b>\$5,500</b>	<b>(45.83%)</b>		<b>\$2,014</b>
<b>Total Reserve Transfer</b>	<b>(\$6,500)</b>		<b>(\$6,500)</b>	<b>(\$12,000)</b>	<b>\$5,500</b>	<b>(45.83%)</b>		<b>\$2,014</b>
<b>Capital Expenses</b>								
8-21750 Materials & Supplies	\$21,000		\$21,000		\$21,000			
8-30525 Contractors	\$43,620		\$43,620	\$25,000	\$18,620	74.48%		\$10,986
<b>Total Capital Expenses</b>	<b>\$64,620</b>		<b>\$64,620</b>	<b>\$25,000</b>	<b>\$39,620</b>	<b>158.48%</b>		<b>\$10,986</b>
<b>Net Levy</b>	<b>\$14,500</b>		<b>\$14,500</b>	<b>\$13,000</b>	<b>\$1,500</b>	<b>11.54%</b>		<b>\$13,000</b>
<b>Total Cemeteries</b>	<b>\$188,100</b>		<b>\$188,100</b>	<b>\$181,923</b>	<b>\$6,177</b>	<b>3.40%</b>		<b>\$155,001</b>

Parks and Trails



Draft

	2022	2022	2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget Base Level	Draft Budget Service Level Changes	Draft Budget Total	Final Budget			
<b>1 Operating Fund</b>							
Revenue							
4-30040 Dock Lease - Public	(\$14,736)		(\$14,736)	(\$14,736)			
4-30090 Lease							(\$16,500)
4-40418 Locks Permits	(\$11,240)		(\$11,240)	(\$8,058)	(\$3,182)	39.49%	(\$11,449)
4-40440 Miscellaneous Revenue							(\$1,202)
4-40793 Tree Planting Revenue	(\$400)		(\$400)	(\$400)			
<b>Total Revenue</b>	<b>(\$26,376)</b>		<b>(\$26,376)</b>	<b>(\$23,194)</b>	<b>(\$3,182)</b>	<b>13.72%</b>	<b>(\$29,151)</b>
Deferred Revenue							
4-92000 Deferred Parkland Fee Recognized							(\$23,965)
<b>Total Deferred Revenue</b>							<b>(\$23,965)</b>
Grants							
4-20000 Federal Grant							(\$20,702)
<b>Total Grants</b>							<b>(\$20,702)</b>
Donations							
4-50010 Donations - Individual & Corporate							(\$2,200)
<b>Total Donations</b>							<b>(\$2,200)</b>
<b>Total Revenue</b>	<b>(\$26,376)</b>		<b>(\$26,376)</b>	<b>(\$23,194)</b>	<b>(\$3,182)</b>	<b>13.72%</b>	<b>(\$76,018)</b>
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$513,971		\$513,971	\$348,003	\$165,968	47.69%	\$424,141
5-10010 Salaries & Wages - PT	\$153,718		\$153,718	\$148,774	\$4,944	3.32%	\$154,546
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$667,689</b>		<b>\$667,689</b>	<b>\$496,777</b>	<b>\$170,912</b>	<b>34.40%</b>	<b>\$578,687</b>
Materials & Supplies							
5-20375 Cash Short (Over)							\$1
5-20450 Clothing & Safety Supplies	\$4,500		\$4,500	\$4,100	\$400	9.76%	\$4,912
5-20480 Personal Protective Equipment (PPE)				\$1,000	(\$1,000)	(100.00%)	\$741
5-20750 Custodial Supplies	\$3,100		\$3,100	\$2,800	\$300	10.71%	\$3,212
5-20855 Dock - Repairs & Maintenance	\$4,900		\$4,900	\$4,900			\$2,076
5-21000 Equipment Repairs & Maintenance	\$5,100		\$5,100	\$5,100			\$6,644
5-21100 Fleet R&M M&S	\$6,000		\$6,000	\$6,000			\$8,569
5-21105 Flag Maintenance	\$6,000		\$6,000	\$4,000	\$2,000	50.00%	\$6,199
5-21200 Fuel (Gas, diesel)	\$28,308		\$28,308	\$23,133	\$5,175	22.37%	\$27,960
5-21477 Horticulture/Beautification	\$20,000		\$20,000	\$20,000			\$19,516
5-21500 Hydro	\$19,000		\$19,000	\$19,000			\$17,128
5-21625 Licencing Fee	\$1,400		\$1,400	\$1,400			\$1,277
5-21800 Meals & Accommodations	\$600		\$600	\$600			\$361
5-21900 Memberships	\$365		\$365	\$365			
5-22060 Minor Acquisitions							\$2,831
5-22250 Office Supplies	\$400		\$400	\$400			\$70
5-22400 Professional Development	\$4,000		\$4,000	\$4,000			\$165
5-22475 Propane	\$5,750		\$5,750	\$5,750			\$4,379
5-22480 Property - R&M Materials & Supply	\$65,250		\$65,250	\$65,250			\$51,059
5-22850 Sewer	\$700		\$700	\$700			\$801
5-22875 Signage	\$20,000		\$20,000	\$24,000	(\$4,000)	(16.67%)	\$5,540
5-22900 Small Tools & Equipment	\$1,600		\$1,600	\$1,600			\$2,141
5-23100 Telephone - Cellular	\$1,380		\$1,380	\$1,380			\$1,172
5-23155 Tree Maintenance	\$6,000		\$6,000	\$6,000			\$12,435
5-23250 Water	\$22,300		\$22,300	\$22,300			\$20,511
<b>Total Materials &amp; Supplies</b>	<b>\$226,653</b>		<b>\$226,653</b>	<b>\$223,778</b>	<b>\$2,875</b>	<b>1.28%</b>	<b>\$199,700</b>
Contracted Services							
5-30500 Consulting Fees							\$28,329
5-30525 Contractors	\$8,000		\$8,000	\$8,000			\$24,279
5-30635 Fleet Maint - C.S.	\$7,100		\$7,100	\$7,100			\$7,922
5-31000 Garbage Collection	\$40,000		\$40,000	\$40,000			\$43,271
5-31400 Maintenance Contracts	\$63,500		\$63,500	\$63,500			\$51,223
5-31610 Property - R&M Contracted Services	\$600		\$600	\$600			\$9,691
5-31625 Service Contracts							\$504
5-31875 Washroom Rentals	\$16,000		\$16,000	\$12,000	\$4,000	33.33%	\$10,431
<b>Total Contracted Services</b>	<b>\$135,200</b>		<b>\$135,200</b>	<b>\$131,200</b>	<b>\$4,000</b>	<b>3.05%</b>	<b>\$175,650</b>
Rents & Financials							
5-56000 Merchant Fees							\$518
<b>Total Rents &amp; Financials</b>							<b>\$518</b>
<b>Total Expense</b>	<b>\$1,029,542</b>		<b>\$1,029,542</b>	<b>\$851,755</b>	<b>\$177,787</b>	<b>20.87%</b>	<b>\$954,555</b>
Long Term Debt							
5-50000 Debenture - Interest	\$16,713		\$16,713	\$18,637	(\$1,924)	(10.32%)	\$18,248
5-50001 Debenture - Payments	\$40,927		\$40,927	\$40,927			\$40,928
<b>Total Long Term Debt</b>	<b>\$57,640</b>		<b>\$57,640</b>	<b>\$59,564</b>	<b>(\$1,924)</b>	<b>(3.23%)</b>	<b>\$59,176</b>
<b>Total Debt</b>	<b>\$57,640</b>		<b>\$57,640</b>	<b>\$59,564</b>	<b>(\$1,924)</b>	<b>(3.23%)</b>	<b>\$59,176</b>

Parks and Trails



Draft

	2022		2022		2021		2021	
	Draft Budget		Draft Budget		Final Budget		YTD - Unaudited	
	Base Level	Service Level Changes	Total	Total	Budget Change (\$)	Budget Change (%)	Actuals	
Transfer To/From Reserve								
6-20072 Reserve Transfer - Parks								(\$23)
6-20080 RSRV xFr - Pitmans Bay					(\$450)	\$450	(100.00%)	(\$318)
6-21010 Reserve Transfer - Brunel Locks Park					(\$2,500)	\$2,500	(100.00%)	(\$2,500)
9-20080 RSRV xFr - Pitmans Bay	(\$450)		(\$450)			(\$450)		
9-21010 Reserve Transfer - Brunel Locks Park	(\$2,500)		(\$2,500)			(\$2,500)		
9-21065 Reserve Transfer - Working Fund	(\$8,000)		(\$8,000)			(\$8,000)		
<b>Total Transfer To/From Reserve</b>	<b>(\$10,950)</b>		<b>(\$10,950)</b>		<b>(\$2,950)</b>	<b>(\$8,000)</b>	<b>271.19%</b>	<b>(\$2,841)</b>
<b>Total Reserve Transfer</b>	<b>(\$10,950)</b>		<b>(\$10,950)</b>		<b>(\$2,950)</b>	<b>(\$8,000)</b>	<b>271.19%</b>	<b>(\$2,841)</b>
<b>Net Levy</b>	<b>\$1,049,856</b>		<b>\$1,049,856</b>		<b>\$885,175</b>	<b>\$164,681</b>	<b>18.60%</b>	<b>\$934,872</b>
2 Capital Fund								
Revenue								
7-60010 Sale of Equipment								\$194
<b>Total Revenue</b>								\$194
Deferred Revenue								
7-92000 Deferred Parkland Fee Recognized	(\$270,693)		(\$270,693)			(\$270,693)		
<b>Total Deferred Revenue</b>	<b>(\$270,693)</b>		<b>(\$270,693)</b>			<b>(\$270,693)</b>		
Grants								
7-21000 Provincial Grants								(\$54,000)
<b>Total Grants</b>								(\$54,000)
<b>Total Revenue</b>	<b>(\$270,693)</b>		<b>(\$270,693)</b>			<b>(\$270,693)</b>		<b>(\$53,806)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20072 Reserve Transfer - Parks	\$454,900		\$454,900			\$454,900		\$414,500
9-20072 Reserve Transfer - Parks	(\$620,000)		(\$620,000)		(\$113,800)	(\$506,200)	444.82%	(\$359,717)
9-20075 Reserve Transfer - Parking Equipment								(\$9,573)
9-21065 Reserve Transfer - Working Fund	(\$55,000)		(\$55,000)			(\$55,000)		
9-21081 Reserve Transfer - Ontario Winter Games	(\$41,307)		(\$41,307)			(\$41,307)		
<b>Total Transfer To/From Reserve</b>	<b>(\$261,407)</b>		<b>(\$261,407)</b>		<b>(\$113,800)</b>	<b>(\$147,607)</b>	<b>129.71%</b>	<b>\$45,210</b>
<b>Total Reserve Transfer</b>	<b>(\$261,407)</b>		<b>(\$261,407)</b>		<b>(\$113,800)</b>	<b>(\$147,607)</b>	<b>129.71%</b>	<b>\$45,210</b>
Capital Expenses								
8-21750 Materials & Supplies	\$83,000		\$83,000		\$79,800	\$3,200	4.01%	\$23,939
8-30525 Contractors	\$904,000		\$904,000		\$448,500	\$455,500	101.56%	\$398,707
<b>Total Capital Expenses</b>	<b>\$987,000</b>		<b>\$987,000</b>		<b>\$528,300</b>	<b>\$458,700</b>	<b>86.83%</b>	<b>\$422,646</b>
<b>Net Levy</b>	<b>\$454,900</b>		<b>\$454,900</b>		<b>\$414,500</b>	<b>\$40,400</b>	<b>9.75%</b>	<b>\$414,050</b>
<b>Total Parks and Trails</b>	<b>\$1,504,756</b>		<b>\$1,504,756</b>		<b>\$1,299,675</b>	<b>\$205,081</b>	<b>15.78%</b>	<b>\$1,348,922</b>

Fire & Emergency Services



Draft

	2022		2022		2021		2021	
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited	
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals	
<b>1 Operating Fund</b>								
Revenue	(\$323,258)		(\$323,258)	(\$315,631)	(\$7,627)	2.42%		(\$321,870)
Grants								(\$9,400)
Donations				(\$5,000)	\$5,000	(100.00%)		(\$6,781)
<b>Total Revenue</b>	<b>(\$323,258)</b>		<b>(\$323,258)</b>	<b>(\$320,631)</b>	<b>(\$2,627)</b>	<b>0.82%</b>		<b>(\$338,051)</b>
Salary, Wages & Benefits	\$978,642		\$978,642	\$975,153	\$3,489	0.36%		\$635,397
Materials & Supplies	\$176,594		\$176,594	\$189,069	(\$12,475)	(6.60%)		\$199,726
Contracted Services	\$118,098		\$118,098	\$113,000	\$5,098	4.51%		\$95,357
<b>Total Expense</b>	<b>\$1,273,334</b>		<b>\$1,273,334</b>	<b>\$1,277,222</b>	<b>(\$3,888)</b>	<b>(0.30%)</b>		<b>\$930,480</b>
Long Term Debt	\$59,876		\$59,876	\$59,876				\$59,726
<b>Total Debt</b>	<b>\$59,876</b>		<b>\$59,876</b>	<b>\$59,876</b>				<b>\$59,726</b>
Transfer To/From Reserve	(\$3,500)		(\$3,500)		(\$3,500)			
<b>Total Reserve Transfer</b>	<b>(\$3,500)</b>		<b>(\$3,500)</b>		<b>(\$3,500)</b>			
<b>Internal Allocations</b>								
<b>Net Levy</b>	<b>\$1,006,452</b>		<b>\$1,006,452</b>	<b>\$1,016,467</b>	<b>(\$10,015)</b>	<b>(0.99%)</b>		<b>\$652,155</b>
<b>2 Capital Fund</b>								
Donations								(\$8,943)
<b>Total Revenue</b>								<b>(\$8,943)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve	\$186,368		\$186,368	(\$362,696)	\$549,064	(151.38%)		(\$215,477)
<b>Total Reserve Transfer</b>	<b>\$186,368</b>		<b>\$186,368</b>	<b>(\$362,696)</b>	<b>\$549,064</b>	<b>(151.38%)</b>		<b>(\$215,477)</b>
<b>Capital Expenses</b>	<b>\$127,932</b>		<b>\$127,932</b>	<b>\$676,996</b>	<b>(\$549,064)</b>	<b>(81.10%)</b>		<b>\$538,722</b>
<b>Net Levy</b>	<b>\$314,300</b>		<b>\$314,300</b>	<b>\$314,300</b>				<b>\$314,302</b>
<b>Total Fire &amp; Emergency Services</b>	<b>\$1,320,752</b>		<b>\$1,320,752</b>	<b>\$1,330,767</b>	<b>(\$10,015)</b>	<b>(0.75%)</b>		<b>\$966,457</b>

Emergency Planning



Draft

	2022		2022	2021			2021
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
1 Operating Fund							
<b>Total Revenue</b>							
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT	\$28,227		\$28,227	\$27,274	\$953	3.49%	\$24,241
5-10010 Salaries & Wages - PT							\$121
<b>Total Salary, Wages &amp; Benefits</b>	\$28,227		\$28,227	\$27,274	\$953	3.49%	\$24,362
Materials & Supplies							
5-21750 Materials & Supplies	\$1,500		\$1,500	\$1,500			\$104
5-21800 Meals & Accommodations	\$768		\$768	\$768			
5-22950 Specialized Training							\$333
<b>Total Materials &amp; Supplies</b>	\$2,268		\$2,268	\$2,268			\$437
<b>Total Expense</b>	<b>\$30,495</b>		<b>\$30,495</b>	<b>\$29,542</b>	<b>\$953</b>	<b>3.23%</b>	<b>\$24,799</b>
<b>Total Debt</b>							
<b>Total Reserve Transfer</b>							
<b>Net Levy</b>	<b>\$30,495</b>		<b>\$30,495</b>	<b>\$29,542</b>	<b>\$953</b>	<b>3.23%</b>	<b>\$24,799</b>
<b>Total Emergency Planning</b>	<b>\$30,495</b>		<b>\$30,495</b>	<b>\$29,542</b>	<b>\$953</b>	<b>3.23%</b>	<b>\$24,799</b>

Fire



Draft

	2022	2022	2022	2021	Budget Change	Budget Change	YTD - Unaudited
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)	Actuals
<b>1 Operating Fund</b>							
<b>Revenue</b>							
4-20050 Federal- HST/GST Recovery	(\$5,628)		(\$5,628)	(\$5,628)			
4-21060 Prov - Fire Call Revenue	(\$10,000)		(\$10,000)	(\$10,000)			(\$9,384)
4-22010 Municipal - District	(\$12,000)		(\$12,000)	(\$12,000)			(\$10,492)
4-22030 Municipal - Lake of Bays	(\$235,000)		(\$235,000)	(\$225,174)	(\$9,826)	4.36%	(\$225,160)
4-30090 Lease	(\$6,000)		(\$6,000)	(\$9,390)	\$3,390	(36.10%)	(\$6,000)
4-40010 Administration Revenue							(\$927)
4-40365 Insurance Recovery	(\$27,000)		(\$27,000)	(\$27,000)			(\$8,952)
4-40440 Miscellaneous Revenue	(\$16,000)		(\$16,000)	(\$15,000)	(\$1,000)	6.67%	(\$20,467)
4-40450 MNR Fire	(\$6,630)		(\$6,630)	(\$6,439)	(\$191)	2.97%	
4-40620 Recovery	(\$5,000)		(\$5,000)	(\$5,000)			
<b>Total Revenue</b>	<b>(\$323,258)</b>		<b>(\$323,258)</b>	<b>(\$315,631)</b>	<b>(\$7,627)</b>	<b>2.42%</b>	<b>(\$281,382)</b>
<b>Grants</b>							
4-21000 Provincial Grant							(\$9,400)
<b>Total Grants</b>							<b>(\$9,400)</b>
<b>Donations</b>							
4-50010 Donations - Individual & Corporate				(\$5,000)	\$5,000	(100.00%)	(\$1,781)
<b>Total Donations</b>				<b>(\$5,000)</b>	<b>\$5,000</b>	<b>(100.00%)</b>	<b>(\$1,781)</b>
<b>Total Revenue</b>	<b>(\$323,258)</b>		<b>(\$323,258)</b>	<b>(\$320,631)</b>	<b>(\$2,627)</b>	<b>0.82%</b>	<b>(\$292,563)</b>
<b>Salary, Wages &amp; Benefits</b>							
5-10000 Salaries & Wages - FT	\$691,371		\$691,371	\$668,651	\$22,720	3.40%	\$601,280
5-10010 Salaries & Wages - PT	\$259,044		\$259,044	\$279,228	(\$20,184)	(7.23%)	\$5,610
5-12000 Insurance - Recovery							\$3,027
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$950,415</b>		<b>\$950,415</b>	<b>\$947,879</b>	<b>\$2,536</b>	<b>0.27%</b>	<b>\$609,917</b>
<b>Materials &amp; Supplies</b>							
5-20350 Building R&M Materials & Supply	\$2,500		\$2,500	\$2,500			\$3,283
5-20450 Clothing & Safety Supplies	\$19,000		\$19,000	\$19,000			\$17,691
5-20480 Personal Protective Equipment (PPE)				\$2,000	(\$2,000)	(100.00%)	\$3,597
5-20525 Comm Equip - R&M Materials & Supply	\$3,000		\$3,000	\$3,000			\$7,849
5-20700 Courier	\$350		\$350	\$350			\$458
5-20750 Custodial Supplies				\$1,000	(\$1,000)	(100.00%)	
5-20925 Educational Supplies	\$8,000		\$8,000	\$12,000	(\$4,000)	(33.33%)	\$4,067
5-21000 Equipment Repairs & Maintenance	\$9,000		\$9,000	\$9,000			\$8,365
5-21050 Fire Prevention	\$6,000		\$6,000	\$6,000			\$4,810
5-21100 Fleet R&M M&S	\$48,000		\$48,000	\$45,000	\$3,000	6.67%	\$52,969
5-21200 Fuel (Gas, diesel)	\$19,000		\$19,000	\$19,000			\$17,555
5-21500 Hydro	\$12,675		\$12,675	\$12,675			\$9,658
5-21625 Licencing Fee	\$900		\$900	\$1,800	(\$900)	(50.00%)	\$810
5-21750 Materials & Supplies	\$5,000		\$5,000	\$5,000			\$5,637
5-21800 Meals & Accommodations	\$5,000		\$5,000	\$2,875	\$2,125	73.91%	\$2,263
5-21900 Memberships	\$2,815		\$2,815	\$2,815			\$2,090
5-22060 Minor Acquisitions							\$14,278
5-22150 Natural Gas	\$6,400		\$6,400	\$6,400			\$5,634
5-22250 Office Supplies	\$950		\$950	\$950			\$852
5-22400 Professional Development	\$7,000		\$7,000	\$12,000	(\$5,000)	(41.67%)	\$3,762
5-22585 Radio Tower R&M	\$3,400		\$3,400	\$5,400	(\$2,000)	(37.04%)	\$2,531
5-22850 Sewer	\$770		\$770	\$770			\$345
5-22900 Small Tools & Equipment							\$3,056
5-22955 Specialized Equipment	\$3,000		\$3,000	\$3,000			\$8,873
5-23100 Telephone - Cellular	\$2,600		\$2,600	\$1,800	\$800	44.44%	\$1,411
5-23105 Telephone - Landline	\$2,700		\$2,700	\$2,700			\$2,112
5-23175 Volunteer/Staff Appreciation	\$3,250		\$3,250	\$4,000	(\$750)	(18.75%)	\$2,006
5-23180 Health & Wellness Program	\$2,250		\$2,250	\$5,000	(\$2,750)	(55.00%)	\$84
5-23250 Water	\$766		\$766	\$766			\$436
<b>Total Materials &amp; Supplies</b>	<b>\$174,326</b>		<b>\$174,326</b>	<b>\$186,801</b>	<b>(\$12,475)</b>	<b>(6.68%)</b>	<b>\$186,482</b>
<b>Contracted Services</b>							
5-30250 Building R & M Contracted Services	\$9,000		\$9,000	\$9,000			\$8,039
5-30525 Contractors							\$1,779
5-30600 Copying Expenses	\$600		\$600	\$600			\$642
5-31000 Garbage Collection	\$600		\$600	\$500	\$100	20.00%	\$702
5-31150 Hydrant Rental	\$43,043		\$43,043	\$43,043			\$42,194
5-31300 Internet	\$240		\$240		\$240		\$155
5-31400 Maintenance Contracts	\$1,600		\$1,600	\$1,600			\$1,333
5-31625 Service Contracts	\$57,515		\$57,515	\$54,657	\$2,858	5.23%	\$33,205
5-31655 Software & Services - End User	\$5,500		\$5,500	\$3,600	\$1,900	52.78%	\$5,107
<b>Total Contracted Services</b>	<b>\$118,098</b>		<b>\$118,098</b>	<b>\$113,000</b>	<b>\$5,098</b>	<b>4.51%</b>	<b>\$93,156</b>
<b>Total Expense</b>	<b>\$1,242,839</b>		<b>\$1,242,839</b>	<b>\$1,247,680</b>	<b>(\$4,841)</b>	<b>(0.39%)</b>	<b>\$889,555</b>
<b>Long Term Debt</b>							

Fire



Draft

	2022		2022		2021		2021	
	Draft Budget Base Level	Draft Budget Service Level Changes	Draft Budget Total	Final Budget	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals	Actuals
5-50000 Debenture - Interest	\$15,383		\$15,383	\$17,623	(\$2,240)	(12.71%)		\$17,473
5-50001 Debenture - Payments	\$44,493		\$44,493	\$42,253	\$2,240	5.30%		\$42,253
<b>Total Long Term Debt</b>	<b>\$59,876</b>		<b>\$59,876</b>	<b>\$59,876</b>				<b>\$59,726</b>
<b>Total Debt</b>	<b>\$59,876</b>		<b>\$59,876</b>	<b>\$59,876</b>				<b>\$59,726</b>
Transfer To/From Reserve								
9-21065 Reserve Transfer - Working Fund	(\$3,500)		(\$3,500)		(\$3,500)			
<b>Total Transfer To/From Reserve</b>	<b>(\$3,500)</b>		<b>(\$3,500)</b>		<b>(\$3,500)</b>			
<b>Total Reserve Transfer</b>	<b>(\$3,500)</b>		<b>(\$3,500)</b>		<b>(\$3,500)</b>			
Internal Allocations								
5-85600 Internal Registrations								\$9,284
<b>Total Internal Allocations</b>								<b>\$9,284</b>
<b>Net Levy</b>	<b>\$975,957</b>		<b>\$975,957</b>	<b>\$986,925</b>	<b>(\$10,968)</b>	<b>(1.11%)</b>		<b>\$666,002</b>
2 Capital Fund								
Donations								
7-50010 Donations - Individual & Corporate								(\$8,943)
<b>Total Donations</b>								<b>(\$8,943)</b>
<b>Total Revenue</b>								<b>(\$8,943)</b>
<b>Total Expense</b>								
<b>Total Debt</b>								
Transfer To/From Reserve								
6-20040 Reserve Transfer - Fire Capital	\$314,300		\$314,300		\$314,300			\$314,300
9-20040 Reserve Transfer - Fire Equipment	(\$127,932)		(\$127,932)	(\$362,696)	\$234,764	(64.73%)		(\$529,777)
<b>Total Transfer To/From Reserve</b>	<b>\$186,368</b>		<b>\$186,368</b>	<b>(\$362,696)</b>	<b>\$549,064</b>	<b>(151.38%)</b>		<b>(\$215,477)</b>
<b>Total Reserve Transfer</b>	<b>\$186,368</b>		<b>\$186,368</b>	<b>(\$362,696)</b>	<b>\$549,064</b>	<b>(151.38%)</b>		<b>(\$215,477)</b>
Capital Expenses								
8-21750 Materials & Supplies	\$117,932		\$117,932	\$652,996	(\$535,064)	(81.94%)		\$514,544
8-30525 Contractors	\$10,000		\$10,000	\$24,000	(\$14,000)	(58.33%)		\$24,178
<b>Total Capital Expenses</b>	<b>\$127,932</b>		<b>\$127,932</b>	<b>\$676,996</b>	<b>(\$549,064)</b>	<b>(81.10%)</b>		<b>\$538,722</b>
<b>Net Levy</b>	<b>\$314,300</b>		<b>\$314,300</b>	<b>\$314,300</b>				<b>\$314,302</b>
<b>Total Fire</b>	<b>\$1,290,257</b>		<b>\$1,290,257</b>	<b>\$1,301,225</b>	<b>(\$10,968)</b>	<b>(0.84%)</b>		<b>\$980,304</b>



	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget			
1 Operating Fund							
Revenue							
4-40640 Registration Fees							(\$40,488)
<b>Total Revenue</b>							(\$40,488)
Donations							
4-50010 Donations - Individual & Corporate							(\$5,000)
<b>Total Donations</b>							(\$5,000)
<b>Total Revenue</b>							<b>(\$45,488)</b>
Salary, Wages & Benefits							
5-10010 Salaries & Wages - PT							\$1,118
<b>Total Salary, Wages &amp; Benefits</b>							\$1,118
Materials & Supplies							
5-20925 Educational Supplies							\$617
5-21125 Food & Beverage							\$6,819
5-21500 Hydro							\$58
5-21750 Materials & Supplies							\$5,313
<b>Total Materials &amp; Supplies</b>							\$12,807
Contracted Services							
5-30525 Contractors							\$1,526
5-31875 Washroom Rentals							\$675
<b>Total Contracted Services</b>							\$2,201
<b>Total Expense</b>							<b>\$16,126</b>
<b>Total Debt</b>							
<b>Total Reserve Transfer</b>							
Internal Allocations							
4-85600 Internal Registrations							(\$9,284)
<b>Total Internal Allocations</b>							(\$9,284)
<b>Net Levy</b>							<b>(\$38,646)</b>
<b>Total RTC</b>							<b>(\$38,646)</b>

Library



Draft

	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final			
	Base Level	Service Level Changes	Total	Budget			
<b>1 Operating Fund</b>							
Revenue	(\$39,550)		(\$39,550)	(\$39,550)			(\$5,211)
Grants	(\$42,738)		(\$42,738)	(\$42,958)	\$220	(0.51%)	(\$42,726)
Donations							(\$1,768)
<b>Total Revenue</b>	<b>(\$82,288)</b>		<b>(\$82,288)</b>	<b>(\$82,508)</b>	<b>\$220</b>	<b>(0.27%)</b>	<b>(\$49,705)</b>
Salary, Wages & Benefits	\$736,141		\$736,141	\$665,164	\$70,977	10.67%	\$628,439
Materials & Supplies	\$61,559		\$61,559	\$60,631	\$928	1.53%	\$37,424
Contracted Services	\$49,201		\$49,201	\$54,972	(\$5,771)	(10.50%)	\$37,741
Rents & Financials	\$1,800		\$1,800	\$1,800			\$2,283
<b>Total Expense</b>	<b>\$848,701</b>		<b>\$848,701</b>	<b>\$782,567</b>	<b>\$66,134</b>	<b>8.45%</b>	<b>\$705,887</b>
<b>Total Debt</b>							
Transfer To/From Reserve							(\$5)
<b>Total Reserve Transfer</b>							<b>(\$5)</b>
<b>Internal Allocations</b>	<b>\$45,230</b>		<b>\$45,230</b>	<b>\$37,080</b>	<b>\$8,150</b>	<b>21.98%</b>	<b>\$40,756</b>
<b>Net Levy</b>	<b>\$811,643</b>		<b>\$811,643</b>	<b>\$737,139</b>	<b>\$74,504</b>	<b>10.11%</b>	<b>\$696,933</b>
<b>2 Capital Fund</b>							
Revenue							(\$510)
Deferred Revenue	(\$4,131)		(\$4,131)	(\$4,131)			
<b>Total Revenue</b>	<b>(\$4,131)</b>		<b>(\$4,131)</b>	<b>(\$4,131)</b>			<b>(\$510)</b>
<b>Total Expense</b>							
<b>Total Debt</b>							
Transfer To/From Reserve	\$15,157		\$15,157	\$35,250	(\$20,093)	(57.00%)	\$14,064
<b>Total Reserve Transfer</b>	<b>\$15,157</b>		<b>\$15,157</b>	<b>\$35,250</b>	<b>(\$20,093)</b>	<b>(57.00%)</b>	<b>\$14,064</b>
<b>Capital Expenses</b>	<b>\$109,349</b>		<b>\$109,349</b>	<b>\$89,631</b>	<b>\$19,718</b>	<b>22.00%</b>	<b>\$97,622</b>
<b>Net Levy</b>	<b>\$120,375</b>		<b>\$120,375</b>	<b>\$120,750</b>	<b>(\$375)</b>	<b>(0.31%)</b>	<b>\$111,176</b>
<b>Total Library</b>	<b>\$932,018</b>		<b>\$932,018</b>	<b>\$857,889</b>	<b>\$74,129</b>	<b>8.64%</b>	<b>\$808,109</b>



	2022		2022		2021		2021		YTD - Unaudited Actuals
	Draft Budget	Draft Budget	Draft Budget	Final	Budget Change	Budget Change			
	Base Level	Service Level Changes	Total	Budget	(\$)	(%)			
<b>1 Operating Fund</b>									
<b>Revenue</b>									
4-40015 Adult Programs	(\$1,500)		(\$1,500)	(\$1,500)					
4-40125 Children & Youth Programs	(\$2,000)		(\$2,000)	(\$2,000)					
4-40200 Dues & Fees	(\$500)		(\$500)	(\$500)					(\$138)
4-40220 Equipment Rental	(\$250)		(\$250)	(\$250)					
4-40225 Exam Invigilation	(\$900)		(\$900)	(\$900)					
4-40260 Fines	(\$13,000)		(\$13,000)	(\$13,000)					(\$1,609)
4-40435 Merchandise Revenue	(\$2,500)		(\$2,500)	(\$2,500)					(\$223)
4-40440 Miscellaneous Revenue	(\$3,000)		(\$3,000)	(\$3,000)					(\$1,765)
4-40490 Non-Resident Fee	(\$2,400)		(\$2,400)	(\$2,400)					(\$1,129)
4-40545 Photocopies	(\$3,000)		(\$3,000)	(\$3,000)					(\$347)
4-40649 Rental - Late Closing	(\$500)		(\$500)	(\$500)					
4-40650 Rental	(\$4,500)		(\$4,500)	(\$4,500)					
<b>Total Revenue</b>	<b>(\$34,050)</b>		<b>(\$34,050)</b>	<b>(\$34,050)</b>					<b>(\$5,211)</b>
<b>Grants</b>									
4-21000 Provincial Grant	(\$37,463)		(\$37,463)	(\$37,463)					(\$37,463)
4-21020 Provincial Grant- Pay Equity Subsidy	(\$3,475)		(\$3,475)	(\$3,475)					(\$3,475)
4-21021 Provincial Grant - Connectivity	(\$1,800)		(\$1,800)	(\$2,020)	\$220	(10.89%)			(\$1,788)
<b>Total Grants</b>	<b>(\$42,738)</b>		<b>(\$42,738)</b>	<b>(\$42,958)</b>	<b>\$220</b>	<b>(0.51%)</b>			<b>(\$42,726)</b>
<b>Donations</b>									
4-50030 Donations - Service Groups									(\$1,768)
<b>Total Donations</b>									<b>(\$1,768)</b>
<b>Total Revenue</b>	<b>(\$76,788)</b>		<b>(\$76,788)</b>	<b>(\$77,008)</b>	<b>\$220</b>	<b>(0.29%)</b>			<b>(\$49,705)</b>
<b>Salary, Wages &amp; Benefits</b>									
5-10000 Salaries & Wages - FT	\$478,626		\$478,626	\$461,841	\$16,785	3.63%			\$410,996
5-10010 Salaries & Wages - PT	\$257,515		\$257,515	\$203,323	\$54,192	26.65%			\$217,443
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$736,141</b>		<b>\$736,141</b>	<b>\$665,164</b>	<b>\$70,977</b>	<b>10.67%</b>			<b>\$628,439</b>
<b>Materials &amp; Supplies</b>									
5-20125 Adult Programs	\$1,800		\$1,800	\$1,800					\$696
5-20300 Board Expenses	\$1,500		\$1,500	\$3,200	(\$1,700)	(53.13%)			\$703
5-20375 Cash Short (Over)									\$12
5-20425 Childrens Programs	\$3,000		\$3,000	\$3,000					\$1,675
5-20480 Personal Protective Equipment (PPE)	\$2,000		\$2,000	\$2,000					\$354
5-20700 Courier	\$100		\$100	\$100					(\$2)
5-21558 Inter-Library Loan									\$479
5-21750 Materials & Supplies	\$2,500		\$2,500	\$26,521	(\$24,021)	(90.57%)			\$1,927
5-21752 eResources	\$28,359		\$28,359		\$28,359				\$17,851
5-21900 Memberships	\$1,300		\$1,300	\$1,200	\$100	8.33%			\$850
5-21925 Merchandise	\$1,000		\$1,000	\$1,000					\$17
5-21950 Mileage	\$1,500		\$1,500	\$1,500					\$563
5-22000 Minor Hardware	\$750		\$750	\$750					\$1,088
5-22050 Minor Software	\$550		\$550	\$750	(\$200)	(26.67%)			\$476
5-22060 Minor Acquisitions	\$2,000		\$2,000	\$2,500	(\$500)	(20.00%)			\$621
5-22250 Office Supplies	\$500		\$500	\$600	(\$100)	(16.67%)			\$576
5-22350 Processing - In-House	\$1,500		\$1,500	\$1,650	(\$150)	(9.09%)			\$407
5-22375 Printer Supplies				\$500	(\$500)	(100.00%)			
5-22400 Professional Development	\$4,500		\$4,500	\$4,500					\$3,236
5-22450 Promotion/Special Events	\$2,500		\$2,500	\$2,500					\$1,097
5-23100 Telephone - Cellular	\$360		\$360	\$720	(\$360)	(50.00%)			\$216
5-23105 Telephone - Landline	\$1,920		\$1,920	\$1,920					\$1,944
<b>Total Materials &amp; Supplies</b>	<b>\$57,639</b>		<b>\$57,639</b>	<b>\$56,711</b>	<b>\$928</b>	<b>1.64%</b>			<b>\$34,786</b>
<b>Contracted Services</b>									
5-30100 Accounting/Audit Fees	\$1,526		\$1,526	\$1,526					\$1,526
5-30600 Copying Expenses	\$2,160		\$2,160	\$2,160					\$603
5-30631 Digital Marketing	\$600		\$600	\$600					\$358
5-30645 Mat Contracts									\$289
5-30654 Periodicals	\$6,000		\$6,000	\$6,000					\$4,998
5-30655 Processing Fee - Contract	\$14,000		\$14,000	\$14,000					\$12,836
5-31000 Garbage Collection									\$615
5-31025 Hardware Maint & Support	\$5,600		\$5,600	\$5,600					\$5,500
5-31300 Internet	\$3,500		\$3,500	\$4,000	(\$500)	(12.50%)			\$2,117
5-31350 Legal Fees	\$2,500		\$2,500	\$2,500					
5-31625 Service Contracts									\$89
5-31655 Software & Services - End User	\$9,515		\$9,515	\$7,786	\$1,729	22.21%			\$7,308
<b>Total Contracted Services</b>	<b>\$45,401</b>		<b>\$45,401</b>	<b>\$44,172</b>	<b>\$1,229</b>	<b>2.78%</b>			<b>\$36,239</b>
<b>Rents &amp; Financials</b>									
5-55300 Lease - Premise	\$700		\$700	\$700					\$794
5-56000 Merchant Fees	\$1,100		\$1,100	\$1,100					\$1,542
5-57000 Interest & Penalties									\$2

Library



Draft

	2022		2022		2022		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final Budget		YTD - Unaudited	
	Base Level	Service Level Changes		Total		Budget	Budget Change (\$)	Budget Change (%)	Actuals	
5-58000 Foreign Exchange Gain/Loss										(\$55)
<b>Total Rents &amp; Financials</b>	\$1,800			\$1,800		\$1,800				\$2,283
<b>Total Expense</b>	<b>\$840,981</b>			<b>\$840,981</b>		<b>\$767,847</b>	<b>\$73,134</b>	<b>9.52%</b>		<b>\$701,747</b>
<b>Total Debt</b>										
Transfer To/From Reserve										
6-20055 Reserve Transfer - Library										(\$5)
<b>Total Transfer To/From Reserve</b>										<b>(\$5)</b>
<b>Total Reserve Transfer</b>										<b>(\$5)</b>
<b>Internal Allocations</b>										
5-86000 Int. Labour Reallocation	\$38,230			\$38,230		\$37,080	\$1,150	3.10%		\$37,080
<b>Total Internal Allocations</b>	<b>\$38,230</b>			<b>\$38,230</b>		<b>\$37,080</b>	<b>\$1,150</b>	<b>3.10%</b>		<b>\$37,080</b>
<b>Net Levy</b>	<b>\$802,423</b>			<b>\$802,423</b>		<b>\$727,919</b>	<b>\$74,504</b>	<b>10.24%</b>		<b>\$689,117</b>
2 Capital Fund										
Revenue										
7-23000 Community Grants										(\$500)
7-60010 Sale of Equipment										(\$10)
<b>Total Revenue</b>										<b>(\$510)</b>
Deferred Revenue										
7-90030 DC's Recognized - Library	(\$4,131)			(\$4,131)		(\$4,131)				
<b>Total Deferred Revenue</b>	<b>(\$4,131)</b>			<b>(\$4,131)</b>		<b>(\$4,131)</b>				
<b>Total Revenue</b>	<b>(\$4,131)</b>			<b>(\$4,131)</b>		<b>(\$4,131)</b>				<b>(\$510)</b>
<b>Total Expense</b>										
<b>Total Debt</b>										
Transfer To/From Reserve										
6-20058 Reserve Transfer - Library IT Cap & Web	\$35,250			\$35,250			\$35,250			\$35,250
9-20000 xFr to Capital Reserve										
9-20055 Reserve Transfer - Library										\$10
9-20058 Reserve Transfer - Library IT Cap & Web	(\$20,093)			(\$20,093)		\$35,250	(\$55,343)	(157.00%)		(\$21,196)
<b>Total Transfer To/From Reserve</b>	<b>\$15,157</b>			<b>\$15,157</b>		<b>\$35,250</b>	<b>(\$20,093)</b>	<b>(57.00%)</b>		<b>\$14,064</b>
<b>Total Reserve Transfer</b>	<b>\$15,157</b>			<b>\$15,157</b>		<b>\$35,250</b>	<b>(\$20,093)</b>	<b>(57.00%)</b>		<b>\$14,064</b>
<b>Capital Expenses</b>										
8-21750 Materials & Supplies	\$109,349			\$109,349		\$89,631	\$19,718	22.00%		\$76,426
8-30525 Contractors										\$21,196
<b>Total Capital Expenses</b>	<b>\$109,349</b>			<b>\$109,349</b>		<b>\$89,631</b>	<b>\$19,718</b>	<b>22.00%</b>		<b>\$97,622</b>
<b>Net Levy</b>	<b>\$120,375</b>			<b>\$120,375</b>		<b>\$120,750</b>	<b>(\$375)</b>	<b>(0.31%)</b>		<b>\$111,176</b>
<b>Total Library</b>	<b>\$922,798</b>			<b>\$922,798</b>		<b>\$848,669</b>	<b>\$74,129</b>	<b>8.73%</b>		<b>\$800,293</b>

Library Annex



Draft

	2022		2022		2021		2021		2021	
	Draft Budget		Draft Budget		Draft Budget		Final Budget		YTD - Unaudited	
	Base Level	Service Level Changes	Total	Total	Total	Budget	Budget Change (\$)	Budget Change (%)	Actuals	
1 Operating Fund										
Revenue										
4-40650 Rental										
<b>Total Revenue</b>										
<b>Total Revenue</b>										
Materials & Supplies										
5-21480 HVAC & Furnace - R&M Materials & Supply										\$107
5-21500 Hydro	\$1,500		\$1,500		\$1,500					\$1,194
5-22150 Natural Gas	\$2,000		\$2,000		\$2,000					\$1,015
5-22850 Sewer	\$100		\$100		\$100					\$72
5-23250 Water	\$320		\$320		\$320					\$250
<b>Total Materials &amp; Supplies</b>										<b>\$2,638</b>
Contracted Services										
5-30250 Building R & M Contracted Services	\$1,000		\$1,000		\$1,000					\$330
5-30621 Custodial Contracts										\$250
5-30683 Snow Removal						\$7,000	(\$7,000)	(100.00%)		
5-30740 Electrician Services	\$1,000		\$1,000		\$1,000					
5-31100 HVAC Repair & Maintenance	\$800		\$800		\$800					\$922
5-31500 Plumbing Services	\$1,000		\$1,000		\$1,000					
<b>Total Contracted Services</b>										<b>\$1,502</b>
<b>Total Expense</b>										<b>\$4,140</b>
<b>Total Debt</b>										
<b>Total Reserve Transfer</b>										
Internal Allocations										
5-84000 Int. Snow Removal	\$7,000		\$7,000		\$7,000		\$7,000			\$3,676
<b>Total Internal Allocations</b>										<b>\$3,676</b>
Net Levy										
	\$9,220		\$9,220		\$9,220					\$7,816
<b>Total Library Annex</b>										<b>\$7,816</b>



	2022		2022	2021	Budget Change (\$)	Budget Change (%)	YTD - Unaudited Actuals
	Draft Budget Base Level	Draft Budget Service Level Changes	Draft Budget Total	Final Budget			
<b>1 Operating Fund</b>							
Revenue							
4-40040 Advertising	(\$4,000)		(\$4,000)	(\$5,000)	\$1,000	(20.00%)	(\$600)
4-40190 Downtown Dollar Revenue	(\$10,000)		(\$10,000)	(\$10,000)			(\$18,675)
4-40590 Promotion	(\$26,500)		(\$26,500)	(\$36,944)	\$10,444	(28.27%)	(\$1,250)
4-40780 Ticket Sales	(\$54,000)		(\$54,000)	(\$54,000)			
<b>Total Revenue</b>	<b>(\$94,500)</b>		<b>(\$94,500)</b>	<b>(\$105,944)</b>	<b>\$11,444</b>	<b>(10.80%)</b>	<b>(\$20,525)</b>
Other Property Tax Revenue							
4-11050 BIA - Levy	(\$132,985)		(\$132,985)	(\$130,377)	(\$2,608)	2.00%	(\$130,377)
<b>Total Other Property Tax Revenue</b>	<b>(\$132,985)</b>		<b>(\$132,985)</b>	<b>(\$130,377)</b>	<b>(\$2,608)</b>	<b>2.00%</b>	<b>(\$130,377)</b>
Grants							
4-20000 Federal Grant				(\$120,000)	\$120,000	(100.00%)	
4-22000 Municipal Grant				(\$20,000)	\$20,000	(100.00%)	
4-23000 Community Grant	(\$20,000)		(\$20,000)		(\$20,000)		(\$31,449)
<b>Total Grants</b>	<b>(\$20,000)</b>		<b>(\$20,000)</b>	<b>(\$140,000)</b>	<b>\$120,000</b>	<b>(85.71%)</b>	<b>(\$31,449)</b>
Donations							
4-50010 Donations - Individual & Corporate							(\$2,830)
<b>Total Donations</b>							<b>(\$2,830)</b>
<b>Total Revenue</b>	<b>(\$247,485)</b>		<b>(\$247,485)</b>	<b>(\$376,321)</b>	<b>\$128,836</b>	<b>(34.24%)</b>	<b>(\$185,181)</b>
Salary, Wages & Benefits							
5-10000 Salaries & Wages - FT							
5-10010 Salaries & Wages - PT	\$73,328		\$73,328	\$113,000	(\$39,672)	(35.11%)	\$48,709
<b>Total Salary, Wages &amp; Benefits</b>	<b>\$73,328</b>		<b>\$73,328</b>	<b>\$113,000</b>	<b>(\$39,672)</b>	<b>(35.11%)</b>	<b>\$48,709</b>
Materials & Supplies							
5-20150 Advertising/Design	\$26,000		\$26,000	\$48,500	(\$22,500)	(46.39%)	\$32,962
5-20300 Board Expenses	\$500		\$500	\$400	\$100	25.00%	\$659
5-20910 Downtown Dollar Expenses	\$10,000		\$10,000	\$10,000			\$12,065
5-20915 Special Event Downtown Dollar Expenses							\$6,680
5-21750 Materials & Supplies	\$300		\$300	\$500	(\$200)	(40.00%)	
5-21850 Meeting Supplies	\$350		\$350	\$500	(\$150)	(30.00%)	
5-21900 Memberships	\$400		\$400	\$500	(\$100)	(20.00%)	\$97
5-21950 Mileage	\$200		\$200	\$200			
5-22100 Mural Expenses				\$3,000	(\$3,000)	(100.00%)	\$7,341
5-22250 Office Supplies	\$490		\$490	\$800	(\$310)	(38.75%)	\$1,883
5-22400 Professional Development	\$500		\$500	\$1,000	(\$500)	(50.00%)	
5-22450 Promotion/Special Events	\$108,500		\$108,500	\$124,100	(\$15,600)	(12.57%)	\$20,808
5-22875 Signage				\$6,000	(\$6,000)	(100.00%)	
5-23100 Telephone - Cellular	\$250		\$250	\$250			
5-23105 Telephone - Landline	\$600		\$600	\$600			\$604
5-23110 Transportation				\$50,000	(\$50,000)	(100.00%)	
5-23250 Water	\$10,000		\$10,000	\$10,000			
<b>Total Materials &amp; Supplies</b>	<b>\$158,090</b>		<b>\$158,090</b>	<b>\$256,350</b>	<b>(\$98,260)</b>	<b>(38.33%)</b>	<b>\$83,099</b>
Contracted Services							
5-30100 Accounting/Audit Fees	\$600		\$600	\$600			\$509
5-30500 Consulting Fees							\$11,752
5-30550 Contributions/Grants to Others	\$9,000		\$9,000	\$11,000	(\$2,000)	(18.18%)	\$4,523
5-30600 Copying Expenses	\$200		\$200	\$600	(\$400)	(66.67%)	\$104
5-30631 Digital Marketing				\$4,000	(\$4,000)	(100.00%)	
5-30850 Equipment Repairs & Maintenance				\$1,000	(\$1,000)	(100.00%)	
5-31000 Garbage Collection	\$300		\$300	\$1,000	(\$700)	(70.00%)	
5-31300 Internet	\$800		\$800	\$660	\$140	21.21%	\$811
5-31610 Property - R&M Contracted Services	\$2,000		\$2,000	\$5,000	(\$3,000)	(60.00%)	
5-31900 Website	\$500		\$500	\$500			\$475
<b>Total Contracted Services</b>	<b>\$13,400</b>		<b>\$13,400</b>	<b>\$24,360</b>	<b>(\$10,960)</b>	<b>(44.99%)</b>	<b>\$18,174</b>
Rents & Financials							
5-55300 Lease - Premise	\$5,616		\$5,616	\$5,616			\$5,800
<b>Total Rents &amp; Financials</b>	<b>\$5,616</b>		<b>\$5,616</b>	<b>\$5,616</b>			<b>\$5,800</b>
<b>Total Expense</b>	<b>\$250,434</b>		<b>\$250,434</b>	<b>\$399,326</b>	<b>(\$148,892)</b>	<b>(37.29%)</b>	<b>\$155,782</b>
<b>Total Debt</b>							
Transfer To/From Reserve							
6-21000 Reserve Transfer - BIA Downtown Enhancem	(\$1,949)		(\$1,949)	(\$25,005)	\$23,056	(92.21%)	\$71,825
6-21003 Reserve Transfer - BIA Special Events	\$15,000		\$15,000	\$15,000			
6-21005 Reserve Transfer - BIA Mural Maintenance				(\$3,000)	\$3,000	(100.00%)	(\$2,702)
6-21006 Reserve Transfer - BIA Streetscape				(\$10,000)	\$10,000	(100.00%)	(\$2,431)
9-21000 Reserve Transfer - BIA Downtown Enhance	(\$10,000)		(\$10,000)		(\$10,000)		
9-21006 Reserve Transfer - BIA Streetscape	(\$6,000)		(\$6,000)		(\$6,000)		
<b>Total Transfer To/From Reserve</b>	<b>(\$2,949)</b>		<b>(\$2,949)</b>	<b>(\$23,005)</b>	<b>\$20,056</b>	<b>(87.18%)</b>	<b>\$66,692</b>
<b>Total Reserve Transfer</b>	<b>(\$2,949)</b>		<b>(\$2,949)</b>	<b>(\$23,005)</b>	<b>\$20,056</b>	<b>(87.18%)</b>	<b>\$66,692</b>



	2022		2022	2021				2021
	Draft Budget		Draft Budget	Draft Budget	Final	Budget Change	Budget Change	YTD - Unaudited
	Base Level	Service Level Changes	Total	Total	Budget	(\$)	(%)	Actuals
Net Levy								\$37,293
Total BIA								\$37,293

# Appendix B: Town Draft 2022 Operating Budget by Department



Draft by Department

## Organization

	2022	2021	Budget Change (\$)	Budget Change (%)
	Draft Budget Total	Final Budget		
<b>1 Operating Fund</b>				
102 Corporate Wide				
10000 Corporate Wide	(\$1,869,800)	(\$1,841,000)	(\$28,800)	1.56%
<b>Total 102 Corporate Wide</b>	(\$1,869,800)	(\$1,841,000)	(\$28,800)	1.56%
100 CAO and Human Resources				
101 Office of the CAO	\$297,597	\$271,510	\$26,087	9.61%
106 Human Resources	\$414,651	\$390,525	\$24,126	6.18%
<b>Total 100 CAO and Human Resources</b>	\$712,248	\$662,035	\$50,213	7.58%
103 Legislative Services				
116 Legislative Services - Other	\$168,664	\$164,302	\$4,362	2.65%
103 Governance	\$390,419	\$399,731	(\$9,312)	(2.33%)
193 Election	\$29,000	\$27,000	\$2,000	7.41%
104 Clerks	\$120,162	\$97,375	\$22,787	23.40%
113 Legal and Agreements	\$88,410	\$85,146	\$3,264	3.83%
115 Surplus Land				
105 Information Technology	\$546,897	\$532,619	\$14,278	2.68%
112 Corporate Information	\$170,310	\$167,083	\$3,227	1.93%
114 Records Management	\$132,966	\$130,536	\$2,430	1.86%
<b>Total 103 Legislative Services</b>	\$1,646,828	\$1,603,792	\$43,036	2.68%
108 Financial Services				
120 Customer Service - Civic	\$60,200	\$43,910	\$16,290	37.10%
107 Insurance	\$914,209	\$803,118	\$111,091	13.83%
108 Finance	(\$42,472)	\$17,928	(\$60,400)	(336.90%)
118 Property Tax Revenue	(\$343,950)	(\$218,950)	(\$125,000)	57.09%
<b>Total 108 Financial Services</b>	\$587,987	\$646,006	(\$58,019)	(8.98%)
207 COVID-19				
217 COVID-19 General	(\$422,303)	(\$637,600)	\$215,297	(33.77%)
216 COVID-19 Assessment Centre	(\$42,625)		(\$42,625)	
218 COVID-19 Vaccination Centre				
<b>Total 207 COVID-19</b>	(\$464,928)	(\$637,600)	\$172,672	(27.08%)
700 Community Services				
204 Community Policing				
702 Arts, Culture & Heritage	\$52,557	\$41,488	\$11,069	26.68%
704 Muskoka Heritage Place	\$287,787	\$282,337	\$5,450	1.93%
150 Facilities	\$2,425,554	\$2,431,262	(\$5,708)	(0.23%)
121 Sales & Customer Service	(\$111,920)	\$11,399	(\$123,319)	(1,081.84%)
710 Recreation and Leisure Services	\$428,540	\$531,804	(\$103,264)	(19.42%)
793 Theatre & Seniors Centre	\$283,378	\$172,774	\$110,604	64.02%
<b>Total 700 Community Services</b>	\$3,365,896	\$3,471,064	(\$105,168)	(3.03%)
800 Development Services				
813 Development Services Other	\$127,237	\$123,456	\$3,781	3.06%
202 Bylaw	\$273,860	\$266,160	\$7,700	2.89%
203 Building				

Organization



Draft by Department

	2022		2021	
	Draft Budget	Final	Budget Change	Budget Change
	Total	Budget	(\$)	(%)
825 Short Term Rental Licencing		\$225	(\$225)	(100.00%)
803 Planning	\$121,589	\$116,319	\$5,270	4.53%
802 Economic Development & Events	\$124,657	\$167,390	(\$42,733)	(25.53%)
822 Municipal Accomodation Tax				
111 Marketing	\$376,999	\$361,853	\$15,146	4.19%
<b>Total 800 Development Services</b>	<b>\$1,024,342</b>	<b>\$1,035,403</b>	<b>(\$11,061)</b>	<b>(1.07%)</b>
400 Operations and Protective Services				
300 Roads and Fleet	\$4,116,488	\$4,130,945	(\$14,457)	(0.35%)
303 Transit	\$162,859	\$131,551	\$31,308	23.80%
706 Parks & Cemeteries	\$1,223,456	\$1,054,098	\$169,358	16.07%
200 Fire & Emergency Services	\$1,006,452	\$1,016,467	(\$10,015)	(0.99%)
<b>Total 400 Operations and Protective Services</b>	<b>\$6,509,255</b>	<b>\$6,333,061</b>	<b>\$176,194</b>	<b>2.78%</b>
705 Library				
775 Library	\$802,423	\$727,919	\$74,504	10.24%
777 Library Annex	\$9,220	\$9,220		
<b>Total 705 Library</b>	<b>\$811,643</b>	<b>\$737,139</b>	<b>\$74,504</b>	<b>10.11%</b>
801 BIA				
801 Business Improvement Area	(\$22,000)	\$6,844	(\$28,844)	(421.45%)
802 Beerfest				
803 Macaroni	\$1,000	\$1,000		
804 Summer Launch Party	\$4,000	\$3,000	\$1,000	33.33%
805 Sidewalk Sale	\$1,000	\$2,500	(\$1,500)	(60.00%)
806 Girlfriends Getaway	\$5,000	\$6,000	(\$1,000)	(16.67%)
807 Holiday Market	\$3,500		\$3,500	
808 General Events	\$2,500		\$2,500	
809 Streetscape		(\$30,000)	\$30,000	(100.00%)
818 Skating Rink/Winter Experiences	\$5,000	\$15,000	(\$10,000)	(66.67%)
819 Digital Main Street		(\$4,344)	\$4,344	(100.00%)
<b>Total 801 BIA</b>				
<b>Total 1 Operating Fund</b>	<b>\$12,323,471</b>	<b>\$12,009,900</b>	<b>\$313,571</b>	<b>2.61%</b>
<b>Total Organization</b>	<b>\$12,323,471</b>	<b>\$12,009,900</b>	<b>\$313,571</b>	<b>2.61%</b>

## Town of Huntsville

## Capital Projects by Priority within Department

<b>Budget Year</b>	2022										
<b>Version</b>	Draft Budget										
<b>Forecast Periods</b>	2022										
<b>Department</b>	<b>Governance</b>										
Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
103-00	Governance	5		8,000			(8,000)				
103-81	Council Chamber - AudioVisual	5	5,000				5,000				
<b>Total</b>	<b>Governance</b>		<b>5,000</b>	<b>8,000</b>			<b>(3,000)</b>				

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year** 2022  
**Version** Draft Budget  
**Forecast Periods** 2022  
**Department** *Information Technology*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
105-00	IT	5		64,900			(64,900)				
105-02	IT - Printers/Copiers	5	12,540				12,540				
105-03	IT - AudioVisual	5	5,000				5,000				
105-04	IT - Monitors	5	7,200				7,200				
105-08	IT - Battery Backup	5	750				750				
105-10	IT - Networking	5	99				99				
105-12	IT - Communications - Telephone	5	6,900				6,900				
105-17	IT - End User Computing	5	19,100				19,100				
<b>Total</b>	<b><i>Information Technology</i></b>		<b>51,589</b>	<b>64,900</b>			<b>(13,311)</b>				

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year** 2022  
**Version** Draft Budget  
**Forecast Periods** 2022  
**Department** *Muskoka Heritage Place*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
704-25	MHP - Contribution	5		17,200			(17,200)				
704-35	MHP - Train Station Roof	5	11,000				8,250				2,750
704-36	MHP - Museum Ceiling	5	5,000				5,000				
<b>Total</b>	<i>Muskoka Heritage Place</i>		<b>16,000</b>	<b>17,200</b>			<b>(3,950)</b>				<b>2,750</b>

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year** 2022  
**Version** Draft Budget  
**Forecast Periods** 2022  
**Department** *Civic Centre Facilities*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
151-25	Civic - Front Steps Brick Work	5	300,000				300,000				
<b>Total</b>	<b><i>Civic Centre Facilities</i></b>		<b>300,000</b>				<b>300,000</b>				

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year** 2022  
**Version** Draft Budget  
**Forecast Periods** 2022

**Department** *Canada Summit Centre Facilities*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
152-00	Facilities	5		348,100			(348,100)				
152-01	Facilities - Furniture & Equipment	5	8,000				8,000				
152-25	CSC - Gas Detection System	5	40,000				40,000				
152-46	CSC - Air Conditioning	5	30,000				30,000				
<b>Total</b>	<b>Canada Summit Centre Facilities</b>		<b>78,000</b>	<b>348,100</b>			<b>(270,100)</b>				

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year**      2022  
**Version**            Draft Budget  
**Forecast Periods** 2022  
**Department**      *Port Sydney Hall*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
731-19	PS Hall - Flooring	5	71,000				71,000				
<b>Total</b>	<i>Port Sydney Hall</i>		<b>71,000</b>				<b>71,000</b>				

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year** 2022  
**Version** Draft Budget  
**Forecast Periods** 2022  
**Department** *Library Building*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
154-00	Library Facility	5		50,250			(50,250)				
154-10	Library - Tile	5	10,000				10,000				
154-16	Library - Exterior Security	5	6,000				6,000				
<b>Total</b>	<b><i>Library Building</i></b>		<b>16,000</b>	<b>50,250</b>			<b>(34,250)</b>				

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year** 2022  
**Version** Draft Budget  
**Forecast Periods** 2022

**Department** *Recreation and Leisure Services*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
121-02	Rec & Leisure	5		2,700			(2,700)				
710-21	Aquatics - Accessibility Equip	5	8,500				8,500				
<b>Total</b>	<i>Recreation and Leisure Services</i>		<b>8,500</b>	<b>2,700</b>			<b>5,800</b>				

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year** 2022  
**Version** Draft Budget  
**Forecast Periods** 2022  
**Department** *Algonquin Theatre*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
703-00	Theatre - Contribution	5		17,200			(17,200)				
703-23	Theatre - Sound Equipment	5	5,179				5,179				
703-24	Theatre - Audio Visual Equipment	5	3,950				3,950				
<b>Total</b>	<i>Algonquin Theatre</i>		<b>9,129</b>	<b>17,200</b>			<b>(8,071)</b>				

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year** 2022  
**Version** Draft Budget  
**Forecast Periods** 2022  
**Department** *Economic Development*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
802-22	Ec Dev - Welcome Signs	5	10,000				10,000				
802-23	Ec Dev - Contribution	5		5,000			(5,000)				
<b>Total</b>	<b><i>Economic Development</i></b>		<b>10,000</b>	<b>5,000</b>			<b>5,000</b>				

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year**      2022  
**Version**            Draft Budget  
**Forecast Periods** 2022  
**Department**      *Fleet*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
140-00	Fleet	5		717,195			(717,195)				
140-29	FL0510 - Trackless Sidewalk	5	200,000				200,000				
140-31	FL0901 - Service Truck	5	45,000				45,000				
140-32	FL0803 - Service Truck	5	45,000				45,000				
140-33	FL0707 - Trackless Sidewalk	5	200,000				200,000				
140-34	FL0601 - Service Truck	5	45,000				45,000				
140-52	FL1403 - Service Truck	5	45,000				45,000				
140-82	FL0905 - Tandem Combo	5	325,000				325,000				
<b>Total</b>	<i>Fleet</i>		<b>905,000</b>	<b>717,195</b>			<b>187,805</b>				

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year** 2022  
**Version** Draft Budget  
**Forecast Periods** 2022  
**Department** *Roads Capital Projects*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
301-11	Rds - Brushing	5	150,000				150,000				
304-01	Streetlight Replacement	5	50,000				50,000				
307-42	Rds Capital Projects - Funding	5	3,580,000	3,486,450	337,498	628,467	(872,415)				
314-01	Main Street Streetscape	5	2,168,971				2,168,971				
330-01	Rds - Sidewalk Replacement	5	150,000				150,000				
380-01	PW Facilities - Madill Yard	5	100,000				100,000				
380-06	PW - Tools & Equipment	5	20,000				20,000				
402-04	Storm - Culvert Replacement	5	100,000				100,000				
402-32	Storm - Ditching	5	450,000				450,000				
<b>Total</b>	<b><i>Roads Capital Projects</i></b>		<b>6,768,971</b>	<b>3,486,450</b>	<b>337,498</b>	<b>628,467</b>	<b>2,316,556</b>				

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year** 2022  
**Version** Draft Budget  
**Forecast Periods** 2022  
**Department** *Cemeteries*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
501-01	Cemetery - Contribution	5		14,500			(14,500)				
501-26	Cemetery - NEW Columbarium	5	43,620								43,620
501-62	Cemetery - Turf Equipment	5	21,000				21,000				
<b>Total</b>	<b>Cemeteries</b>		<b>64,620</b>	<b>14,500</b>			<b>6,500</b>				<b>43,620</b>

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year** 2022  
**Version** Draft Budget  
**Forecast Periods** 2022  
**Department** *Parks and Trails*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
706-00	Parks - Contribution	5		454,900			(454,900)				
706-24	Pks - Avery Beach	5	6,000				6,000				
706-25	Pks - NEW MR Pickle Ball	5	312,000				41,307		270,693		
706-26	Pks - Rivermill Streetlights	5	80,000				80,000				
706-38	Pks - Trails & Paving	5	100,000				100,000				
706-42	Pks - Lakewood Park Docks	5	35,000				35,000				
706-54	Pks - Camp Kitchen Retaining	5	50,000				50,000				
706-55	Pks - NEW Hunters Bay Docks	5	25,000				25,000				
706-77	Pks - Clarke Cres Tennis	5	260,000				260,000				
706-78	Pks - Furniture & Equipment	5	53,000				53,000				
706-85	Pks - Locks Structure &	5	36,000				36,000				
706-86	Pks - NEW Vernon Shore Docks	5	30,000				30,000				
<b>Total</b>	<b><i>Parks and Trails</i></b>		<b>987,000</b>	<b>454,900</b>			<b>261,407</b>		<b>270,693</b>		

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year** 2022  
**Version** Draft Budget  
**Forecast Periods** 2022  
**Department** *Fire*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
201-00	Fire - Contribution	5		314,300			(314,300)				
201-03	Fire - Tools & Equipment	5	18,000				18,000				
201-08	Fire - Clothing & Safety	5	17,500				17,500				
201-09	Fire - Radio & Pagers	5	16,091				16,091				
201-24	Fire - Air Fill Station	5	60,000				60,000				
201-89	Fire - Hose	5	6,341				6,341				
201-90	Fire - Station #1	5	10,000				10,000				
<b>Total</b>	<i>Fire</i>		<b>127,932</b>	<b>314,300</b>			<b>(186,368)</b>				

**Town of Huntsville**  
**Capital Projects by Priority within Department**

**Budget Year**      2022  
**Version**            Draft Budget  
**Forecast Periods** 2022  
**Department**      *Library*

Project Id	Description	Priority	Expenditures	Property Taxation	Grants	Gas Tax Recognized	Reserve Transfer -	Deferred DC's	Deferred Parkland	Deferred Parking	Other
705-00	Library - Contribution	5		35,250			(35,250)				
705-03	Library - Materials	5	69,131	65,000				4,131			
705-12	Library - Audio Visual	5	150				150				
705-14	Library - IT Capital	5	19,943				19,943				
705-24	Library - AV Books On CD	5	8,250	8,250							
705-25	Library - AV - CDs	5	375	375							
705-26	Library - AV - DVD/BlueRay	5	11,500	11,500							
<b>Total</b>	<i>Library</i>		<b>109,349</b>	<b>120,375</b>			<b>(15,157)</b>	<b>4,131</b>			
<b>Total</b>	<b>Town of Huntsville</b>		<b>9,528,090</b>	<b>5,621,070</b>	<b>337,498</b>	<b>628,467</b>	<b>2,619,861</b>	<b>4,131</b>	<b>270,693</b>		<b>46,370</b>